



PUBLIC MEETING

Ronald Reagan Building and International Trade Center
The Horizon Ballroom
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Thursday, April 11, 2019
9:36 a.m.

COMMISSIONERS PRESENT:

PENNY THOMPSON, MPA, Chair
STACEY LAMPKIN, FSA, MAAA, MPA, Vice Chair
MELANIE BELLA, MBA
BRIAN BURWELL
MARTHA CARTER, DHSc, MBA, APRN, CNM
KISHA DAVIS, MD, MPH
TOBY DOUGLAS, MPP, MPH
LEANNA GEORGE
DARIN GORDON
CHRISTOPHER GORTON, MD, MHSA
CHARLES MILLIGAN, JD, MPH
SHELDON RETCHIN, MD, MSPH
WILLIAM SCANLON, PhD
PETER SZILAGYI, MD, MPH
ALAN WEIL, JD, MPP
KATHY WENO, DDS, JD

ANNE L. SCHWARTZ, PhD, Executive Director

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1 and its rationale. There will be an opportunity for
2 discussion of the chapter as well as specific
3 recommendations including any suggested changes in the
4 wording of the recommendations. We have scheduled a second
5 session in the afternoon to finalize a vote on any
6 recommendations, so we do have some opportunity to
7 incorporate any changes that you have before the vote.

8 As part of the Medicaid drug rebate program,
9 states must generally cover all of a participating
10 manufacturer's products as soon as they have been approved
11 by the FDA and enter the market, that is, when they are
12 available for sale by a manufacturer in the states. This
13 statutory requirement means that states must quickly
14 determine under what circumstances coverage is supported by
15 the FDA label.

16 If a state uses a preferred drug list, the state
17 is required to use a pharmacy and therapeutics committee,
18 or P&T committee, to develop the PDL and make
19 recommendations on appropriate utilization protocols, such
20 as prior authorization. This P&T process can take several
21 months, as these meetings are typically held quarterly.

22 Most states have policies in place to require

1 prior authorization for drugs that they have not yet
2 reviewed. Depending on how a state establishes this prior
3 authorization criteria, some states may essentially be
4 excluding coverage of a drug for a particular amount of
5 time.

6 Both Medicare Part D plans and exchange plans are
7 also required to use P&T committees to develop their
8 formularies but they are allowed up to 180 days to make a
9 coverage decision.

10 Under the rebate program, drug rebates are capped
11 at 100 percent of a drug's average manufacturer price, or
12 AMP. A drug manufacturer is only likely to reach the
13 rebate cap if it increases its price substantially over
14 time, and, therefore, has to pay a large inflationary
15 rebate. This rebate cap limits the inflationary penalty
16 and restricts the amount of rebates that Medicaid can
17 receive. Once a drug hits the cap, a manufacturer can
18 raise its price without being subject to a corresponding
19 increase to its net rebate obligations to Medicaid.

20 It appears that a large number of drugs covered
21 by Medicaid have reached their rebate cap. Our analysis of
22 fourth-quarter 2015 drug rebates show that about 18.5

1 percent of brand drugs at the national drug code level, or
2 NDC code, reached a rebate cap in that quarter and Medicaid
3 would have received an additional \$690 million in rebates
4 if there were no cap on the rebates.

5 In March, we discussed options for three
6 potential recommendations. The first potential
7 recommendation was to provide Medicaid a grace period
8 during which they would not have to cover a new drug or new
9 formulation of a drug while they established coverage
10 criteria. We discussed options for a 90-day period or 180-
11 day period. Most Commissioners expressed support for the
12 grace period and were comfortable with the longer period,
13 as it would allow most states to maintain their existing
14 processes and timelines for developing coverage policies,
15 so we drafted a recommendation to be for 180 days.

16 We discussed another potential recommendation
17 that the grace period be paired with a requirement that the
18 states have a formal coverage policy in place at the end of
19 the grace period. The Commission did not wish to move
20 forward with this recommendation but wanted to include it
21 in the discussion about the grace period.

22 Third, we discussed whether the rebate cap should

1 be completely removed or raised to 125 percent of AMP.
2 There was not a clear consensus in the public meeting as to
3 whether the cap should be raised or removed completely.
4 However, more Commissioners seemed to support taking a
5 stepwise approach to provide a chance to observe how a
6 change in the rebate cap might affect manufacturers'
7 pricing decisions while lessening any potential negative
8 consequences. So we have drafted the rebate cap
9 recommendation to reflect raising the cap to 125 percent of
10 AMP.

11 The first draft recommendation would provide
12 states a grace period. Specifically, Congress should amend
13 Section 1927(d)(1)(B) of the Social Security Act to allow
14 states to exclude or otherwise restrict coverage of a
15 covered outpatient drug for 180 days after a new drug or a
16 new formulation of drug has been approved by the Food and
17 Drug Administration and enters the market.

18 There are several reasons for this
19 recommendation. First, providing states with a grace
20 period has the potential to improve beneficiary safety.
21 Providing states with a timeline to review the literature
22 regarding the safety, efficacy, and other clinical

1 guidelines would help ensure that medications are not
2 dispensed to enrollees for whom they may be harmful.

3 Second, states need sufficient time to review
4 scientific literature and allow the P&T committee to
5 develop the PDL and make recommendations on appropriate
6 utilization protocols. A 180-day period would allow states
7 to maintain their existing procedural timelines for the P&T
8 committee. In addition, this would align time frames for
9 Medicaid with those from Medicare Part D and exchange
10 plans.

11 Finally, some states already take a period of
12 time to effectively cover new drugs, similar to the time
13 they would get under the statutory grace period. So a
14 statutory grace period may serve to codify this practice
15 that has already taken place informally while providing
16 clear guidelines to states on what is permissible.

17 In implementing the grace period, it would be
18 desirable for CMS to issue some regulatory guidance that
19 provides expectations that the state publishes coverage
20 criteria at the end of the grace period. This would help
21 ensure states use the grace period to make informed
22 coverage decisions based on clinical guidelines and not as

1 a license simply to delay access to drugs.

2 A grace period would provide modest savings for
3 the federal government. CBO estimates that federal savings
4 would be less than \$25 million over 10 years. States have
5 indicated that a grace period would help alleviate their
6 administrative burden, providing sufficient time to
7 determine appropriate prior authorization and coverage
8 criteria for newly approved drugs.

9 For beneficiaries, a grace period could reduce
10 potential harm by ensuring that medications are not
11 dispensed to beneficiaries for whom they may be harmful.
12 On the other hand, a grace period could affect beneficiary
13 access to medications and result in delayed access for some
14 drugs. However, current state practices may already result
15 in limited access to these new drugs.

16 For drug manufacturers, this recommendation could
17 delay access to certain drugs. While this policy arguably
18 codifies what is a de facto process in some states, we
19 expect manufacturers would rather states meet their current
20 coverage requirements.

21 The second recommendation would raise the cap on
22 Medicaid rebates. Congress should amend Section

1 1927(c)(2)(D) of the Social Security Act to raise the cap
2 on rebates to 125 percent of a drug's average manufacturer
3 price. Raising the cap to 125 percent of AMP would allow
4 the inflationary penalty to achieve a greater effect and
5 lead to higher rebates, creating savings for Medicaid.
6 These savings would help states address fiscal pressures by
7 allowing them to provide same level of drug coverage at
8 lower cost.

9 Raising the rebate cap would also ensure that the
10 Medicaid inflationary rebate continues to exert downward
11 pressure on price increases. Raising the cap could change
12 the incentives to manufacturers, as large price increases
13 could result in a larger Medicaid rebate obligation for
14 those manufacturers. Manufacturers would have an incentive
15 to lower list prices on current drugs as well as curtail
16 price increases on future drugs.

17 Given the potential for market distortions and
18 other pricing changes by manufacturers, a stepwise increase
19 in the cap would allow the chance to observe how a change
20 in the rebate cap might affect manufacturers' pricing
21 decisions while lessening any potential negative
22 consequences.

1 We chose 125 percent of AMP as a starting point
2 to see how that would compare to completely removing the
3 cap. CBO estimated that raising the cap to 125 percent of
4 AMP would produce about half the savings as removing the
5 cap. Because 125 percent created about half the savings,
6 this amount would still provide pressure on manufacturers
7 to limit price increases but would moderate any potential
8 market distortions.

9 Raising the rebate cap to 125 percent of AMP
10 would increase the rebates Medicaid receives. The CBO
11 estimates that this recommendation would decrease federal
12 spending about \$5 to \$10 billion over 10 years. State
13 spending would also decrease as states would receive the
14 non-federal share of these rebates. Based on the average
15 federal share of Medicaid rebates in recent years, this
16 would be approximately \$2 to \$5 billion in state savings
17 over 10 years.

18 This recommendation is unlikely to have a
19 measurable effect on Medicaid beneficiaries and
20 manufacturers would be required to pay the larger rebates.
21 Manufacturers oppose this change and say that it would lead
22 to further market distortion, such as cost-shifting to

1 other payers or higher launch prices.

2 And so this slide just combines both
3 recommendations for your discussions. And with that I will
4 turn it over to the Commissioners for any comments.

5 CHAIR THOMPSON: Thank you, Chris. I think this
6 is very responsive to the conversation that we had at the
7 last meeting, and my sense at that meeting was that the
8 Commissioners had a strong consensus in favor of these two
9 recommendations. I think there was some question,
10 particularly about, as you mentioned, the 125 percent
11 number.

12 So I want to open it up to the Commissioners to
13 comment on the recommendations and their views on those so
14 that we can be sure that when we vote later this afternoon
15 that we have a recommendation that reflects the views of
16 the Commissioners.

17 I also will just put the public on notice that
18 with all of these discussions where we are going to be
19 formulating recommendations, refining recommendations, and
20 then coming back later in the afternoon to vote, I am going
21 to open up on each subject for public comment so that we
22 can take those into consideration before finalizing any of

1 our recommendations.

2 So I will open it up for the Commissioners now,
3 and then public, if any of you want to make any comments
4 about either of these two recommendations, I'll turn to you
5 in a few minutes.

6 So, Commissioners. Kit.

7 COMMISSIONER GORTON: So I agree, Penny, that
8 this, Chris, is very responsive to what we talked about
9 last time. My personal preference would be to just
10 eliminate the cap and generate all the savings. However, I
11 followed closely the conversation last time, and, you know,
12 half a loaf is better than none. It would be nice to
13 generate all the savings, but I am perfectly comfortable
14 going with 125, and I don't really have any issue with
15 that.

16 So that is on Recommendation 2. On
17 Recommendation 1, I just want to say this is something
18 that, as a former state Medicaid chief medical officer,
19 this is something that I have longed to see a policy change
20 on for a very, very, very long period of time, so I am
21 delighted that the Commission is going to recommend this.

22 I have just one suggestion with respect to the

1 rationale, Chris, about the subregulatory guidance. I
2 think we had a fairly hardy conversation last time about
3 state practices around their P&T committees, and I think it
4 would be useful in this rationale to suggest that
5 subregulatory guidance reinforce the proper role and
6 function of the P&T committees at state levels. I think
7 many state committees, state P&T committees function as
8 designed, but I think there is variability in practice, and
9 I think to the extent CMS is going to issue subregulatory
10 guidance this is a good opportunity for them to underscore
11 the proper role of the P&T committees.

12 CHAIR THOMPSON: I agree, and I think we had some
13 public comments in the last Commission meeting along those
14 lines. And again, I also think that to some extent we are
15 trying to provide a grace period here that allows the P&T
16 committees to do their due diligence and their process, and
17 we need to reinforce the idea that to the extent that the
18 P&T committees need changes in any way with regard to how
19 often they meet, how they collect public comments, how they
20 analyze that, et cetera, that we encourage CMS to provide
21 some of that technical assistance and guidance to conform
22 to this recommendation, because again, I think that comes

1 back to the question of enforcing the end of this period.
2 If we are saying that there is a grace period then we
3 really want to be sure that there is an enforcement
4 mechanism to ensure that a decision is reached in a timely
5 manner, given the amount of time that we are providing the
6 state to consider this.

7 And, of course, again, nothing, as you say,
8 Chris, in your discussion of this, nothing prevents a state
9 from moving more quickly. Nothing prevents a state from
10 anticipating the new drugs that are coming onto the market
11 or the new formulations that they may have to look at, and
12 all of that, of course, we would encourage as well. So I
13 think that that is another element, to be sure that we are
14 emphasizing in the discussion.

15 All right. Not seeing a lot of folks trying to
16 jump -- okay, Peter and then Chuck, and then we will go to
17 the public to make sure that we take a pulse there.

18 COMMISSIONER SZILAGYI: Yeah. I also think this
19 is very responsive to the discussion and I agree with these
20 recommendations.

21 Just one question, Chris, about the 125 percent
22 and the estimates. Did GAO assume that the launch prices

1 wouldn't change in their estimates or did they try to model
2 potential actions by the pharmaceutical companies.

3 MR. PARK: Yeah. CBO, you know, I can't --

4 COMMISSIONER SZILAGYI: I'm sorry. CBO.

5 MR. PARK: Yeah. I can't talk to specific
6 assumptions that they made but they would take into account
7 potential manufacturer actions such as increasing launch
8 prices. I don't know like to what extent that affects the
9 estimates but they do take into account, you know, kind of
10 the entire picture about manufacturers either lowering
11 prices or increasing launch prices in the future, when they
12 come up with their estimates.

13 CHAIR THOMPSON: Chuck.

14 COMMISSIONER MILLIGAN: Chris, how would you
15 evaluate whether the 125 could then be removed
16 subsequently, down the road? How would you evaluate
17 whether the 125 had negative consequences in terms of
18 launch prices?

19 So I guess where I am at, Penny, is I am
20 supportive of these recommendations but I think when we
21 write the chapter and we think about the future it would be
22 helpful to consider what that kind of evaluation plan would

1 be, about whether 125 hit the mark, could be removed, had
2 negative consequences.

3 So have you -- could you just share thoughts you
4 might have about that?

5 MR. PARK: Sure. I haven't necessarily thought
6 about that too much, but I think, you know, there could be
7 some observation about how, you know, prices have changed
8 and comparing that to like, you know, historically, how
9 those prices have changed. So like immediately there might
10 be certain drugs to have had their prices increased, you
11 know, drastically every time, and, you know, one thing you
12 could see is if they immediately lowered their list price
13 in response to this change, and to see like to what extent,
14 how much they lowered it, to see if they essentially
15 lowered it back to kind of like the 125 cap or if, you
16 know, they, you know, lower it even more, to that extent.

17 I think it would be difficult to estimate, you
18 know, how a manufacturer may have changed their launch
19 price, because we wouldn't know kind of where they would
20 have entered the market in the first place. You know,
21 depending on your kind of view on economic theory, some
22 economists would say they would have launched at the

1 highest price possible as to what the market would bear.

2 So, you know, there may not be a way to measure
3 that effect but I think, you know, kind of looking at the
4 overall market and how, you know, spending has changed and
5 where, you know, kind of the pricing levers have maybe been
6 affected, I think you could take some look at that to see
7 if removing the cap completely would add additional
8 pressures.

9 COMMISSIONER MILLIGAN: So just to wrap up, I am
10 supportive of the recommendations, and, Chris, you have
11 done great work on this in reflecting our comments in all
12 of the analysis. I do think that when the chapter is
13 published it would be helpful if we talk about this in
14 terms of it being stepwise, if we articulate our thoughts
15 about how to evaluate whether to take a future step.

16 CHAIR THOMPSON: Let's see. I have Alan and then
17 Sheldon and then Bill, and then I'm going to stop for a
18 second and just check in with the public and make sure if
19 there are any comments that we should take into
20 consideration.

21 COMMISSIONER WEIL: Chuck, I really like your
22 question because I am sort of where Kit is on the 125, and

1 I think we do sort of need a hypothesis. What could go
2 wrong if it weren't capped at 125? Chris, you have done a
3 great job, I think, of laying it out, but trying to go one
4 step further would be helpful.

5 I just have, I guess, a comment, question, on the
6 180 days. Somehow, in our prior conversations, I had not
7 noticed that both the exchange plans and Part D plans,
8 there is language about a reasonable effort for 90 days.
9 And, you know, I wouldn't want to have to argue that in
10 front of a judge whether or not someone has made a
11 reasonable effort. But it does seem like if we are going
12 to make a recommendation at 180 -- and part of why we are
13 doing that is we are piggybacking on language for other
14 programs -- it seems like reasonable effort for 90 would be
15 a reasonable thing to also suggest states should try to do.

16 I'd be interested if other people -- since I
17 think it's the first time I've said it, as I say, I hadn't
18 noticed it was in both of those.

19 CHAIR THOMPSON: Are there any reactions to that?
20 First of all, Chris, any comments that you would make about
21 that?

22 MR. PARK: Sure. I think the language asks that

1 they make a reasonable effort within 90 days to start
2 evaluating the drug. But I think because maybe with the
3 timing of the P&T Committees where, you know, there's a
4 requirement that the P&T Committee on Medicare Part D and
5 the exchange meets at least quarterly. So I think the 180
6 days gives them time, you know, in case the timing doesn't
7 match up, to allow the P&T Committee to kind of make the
8 official recommendation on the formulary decision. So we
9 could add language to the recommendation that, you know,
10 kind of mirrors those requirements, that the state makes a
11 reasonable effort to begin evaluating a drug within 90 days
12 and then makes a coverage decision in 180 days.

13 CHAIR THOMPSON: And is that the statutory
14 construction?

15 MR. PARK: Those requirements, at least for
16 Medicare, are in the Medicare Part D provider manual.

17 CHAIR THOMPSON: Okay.

18 MR. PARK: I don't know if there's like official
19 statutory language on Medicare.

20 CHAIR THOMPSON: Okay.

21 MR. PARK: So I could look into that.

22 CHAIR THOMPSON: So can we check that? I guess,

1 Alan, would you be comfortable with that being kind of in
2 the discussion about the nature of guidance versus in the
3 statutory language, if that's also not the case for the
4 other?

5 COMMISSIONER WEIL: Yes. Thank you for the
6 clarification. At least from what you've written, it does
7 look like it's in the regs, not in the statute. And if
8 we're making a statutory recommendation, I think that would
9 be fine to leave it out.

10 Chris, though, I just want to be a little
11 precise. I thought the language was a reasonable effort to
12 conclude the process in 90 days, not to initiate the
13 process in 90 days. Again, we have a little time here, not
14 a lot, but I just want to make sure -- if we're trying to
15 line up, I just want to make sure we're lining up
16 correctly.

17 CHAIR THOMPSON: Yeah.

18 MR. PARK: Let's see if I have a copy of the --
19 okay. This is the provider manual. Okay. So it says,
20 "The P&T Committee will make a reasonable effort to review
21 a new FDA-approved drug product within 90 days of its
22 release onto the market and will make a decision on each

1 approved drug within 180 days."

2 CHAIR THOMPSON: So we interpret that to mean a
3 review process --

4 MR. PARK: Yes.

5 CHAIR THOMPSON: -- with an eye towards that
6 resulting in at least --

7 MR. PARK: A decision.

8 CHAIR THOMPSON: -- a decision.

9 MR. PARK: At the end of 180 days. And to your
10 point about whether this should be statutory or not, our
11 recommendation is addressing the requirement for Medicaid
12 to cover a particular drug, so I don't think we necessarily
13 need to put it in the recommendation because this just
14 allows them up to 180 days to exclude coverage. And then
15 as you suggested, in the rationale we could discuss within
16 the guidance that, you know, CMS could ask states to make
17 that effort to do it within 90 days.

18 COMMISSIONER WEIL: If I can just say, given both
19 of your answers that this is in the regs, not in the
20 statute, and that my understanding of what the 90 days
21 meant was somewhat different, I would withdraw my
22 suggestion.

1 CHAIR THOMPSON: Okay. But I do think it is
2 consistent with what we were talking about, about the idea
3 of suggesting that there be guidance about ensuring that
4 there's a process to get to 180 days, and the kinds of
5 stuff that are necessary and the kinds of practices that
6 may need to be instituted within the states in order to be
7 successful and to, in fact, reach a conclusion at the end
8 of that process that people can rely on.

9 All right. Let me go to Sheldon, Bill, and then
10 I'm going to go to the public and others that are going to
11 chime in afterwards we'll start to see. Sheldon.

12 COMMISSIONER RETCHIN: Yeah, I'll just briefly
13 join in on Chuck's point and maybe the discussion that
14 Chris brought up in terms of what this might do to distort
15 the market. I think you were very articulate about that,
16 Chris, and I personally think also, though, looking back
17 afterward, looking at the consequences that may occur, it
18 would be impossible for us to be able to look at -- there
19 would be no anchors for us to look at before and after.

20 But, moreover, I'm unconvinced this will in any
21 way change particularly the launch prices or the R&D
22 efforts. On the launch price, when you already have drugs

1 that are launched at \$750,000 for a first-year cost, it's
2 hard to imagine that this could distort it much more. And
3 there are other opportunities for scrutiny on launching
4 pricing, anyway.

5 And then more importantly for me would be maybe
6 looking at the R&D pipeline, but in that case, R&D in the
7 pharmaceutical industry is conducted very differently now
8 than it was 20 years ago. Now they buy platform
9 technologies from a much smaller company, so it's not done
10 intramurally anywhere near as much as it was years ago.
11 And if you're out of the R&D game or you delay the
12 pipeline, you're out of business.

13 And then, lastly, I'll just say, just to remind
14 everybody, that the 125 percent cap was indeed a
15 compromise. There were Commissioners who were interested
16 in looking at the full cap, taking off the cap, and I think
17 this is a reasonable compromise and should please both
18 sides or probably please no one, which means it was the
19 sweet spot. So, Chris, it was a good job.

20 CHAIR THOMPSON: Bill,

21 COMMISSIONER SCANLON: Just to follow up bit on
22 what Chuck and Sheldon have talked about, I feel like that

1 this is a reasonable compromise as a starting point, and as
2 we talk in the chapter sort of about thinking of the future
3 and seeing what the sort of responses have been, I'd like
4 to keep it open and not use the idea that there's a step-
5 wise approach to sort of improving things, which might
6 imply we're going to go to 125, 150, 175.

7 I think it's a question of thinking about what
8 would be the optimal structure for changing the rebates
9 that have actually observed some of the behavior. It could
10 be that they're variable caps, because right now 125 -- you
11 know, right now it's 100, and you get beyond 100 and you're
12 free. Then it will be 125. You get beyond 125, and you're
13 going to be free to do what you want with no consequences.

14 So this question of can we change the incentives
15 more strongly in a positive way, and I think to understand
16 that and to identify the ways, we need to see some of what
17 the response to this might be as well as to sort of analyze
18 more about sort of what the responses might be to
19 alternative scenarios.

20 CHAIR THOMPSON: Bill, let me ask you, because
21 what I'm hearing from a number of Commissioners is that,
22 "Eh, 125 I can live with." But it sounds like maybe

1 Commissioners would actually prefer not to have the 125
2 present in the recommendation given, you know, that I think
3 people are sounding like maybe we would -- we would vote
4 for the recommendation because it's better than today, but
5 if we were really looking at this in terms of what we would
6 actually prefer, we would just like there not to be any
7 limit on -- that there would be no cap.

8 I want the Commissioners to think about that for
9 a second. I'm going to take some public comments here.
10 But I think I want to come back and just take a pulse. You
11 know, we had this discussion at the last meeting, 125 or
12 not. The staff have produced a recommendation based on
13 their sense of where people would be. But I also don't
14 want to hurry to compromise to a point where people are
15 living with something when actually the vast majority of
16 the Commissioners would prefer something else. So I'm
17 going to come back and check in on that point.

18 ### PUBLIC COMMENT

19 * MR. CLARK: Good morning. My name is Bill Clark.
20 I am a senior fellow with the NORC at the University of
21 Chicago. I had a question and comment regarding
22 Recommendation 1 on the grace period.

1 As I recall the Commission's discussion,
2 originally the initial presentation referred to four or
3 five states' policies with respect to the grace period that
4 were selected, I think -- I'm not sure exactly how, but it
5 wasn't clear to me whether there was a universe of all
6 state or Medicaid programs where we have actual reported
7 information on the timelines that it does take to approve
8 drugs for the formularies. It seemed like some of the
9 states that were selected were leaders, and maybe some of
10 the other ones were laggards.

11 So my question is: To what extent is there
12 routinely reported data that the Commission would be able
13 to use in the future to monitor the impacts of the policy
14 recommendation; and if there isn't a routine source of data
15 reporting, whether or not the recommendation should be
16 amended to include such a requirement?

17 Thanks.

18 CHAIR THOMPSON: Thank you, Bill. Nice to see
19 you.

20 Anne, do you want to jump in on that point?

21 EXECUTIVE DIRECTOR SCHWARTZ: We sent an email to
22 all -- it was either Medicaid medical directors or pharmacy

1 directors -- it was sort of a variable list from all the
2 states -- and asked them about what their timelines were,
3 and we got responses from, I guess, five?

4 MR. PARK: Yeah, we got responses from five, and
5 during some of our background research, we had interviewed
6 another four states regarding their policies as we were
7 discussing other issues. So a total of about nine states'
8 information.

9 Also, while I didn't do a comprehensive search, I
10 did do a quick search on at least when the P&T Committees
11 meet in different states, and it was generally on a
12 quarterly basis.

13 CHAIR THOMPSON: So Bill's other point was about
14 whether or not -- again, this I think would be a point for
15 maybe narrative discussion. In addition to this point
16 about trying to make sure that we have CMS issuing some
17 help and guidance and support to states in terms of
18 thinking about the steps that are necessary to meet the
19 requirement, that there also be some obvious monitoring of
20 that, which could include some reporting of what states are
21 finding and some adjustment and refining of the standards
22 over time. Okay.

1 MR. TURNER: Good morning. My name is Wayne
2 Turner. I'm a senior attorney with the National Health Law
3 Program. I want to thank the Commissioners for hearing the
4 concerns that I raised at the last meeting regarding the
5 Pharmacy and Therapeutics Committees in Medicaid and really
6 raising the standards on transparency and accountability
7 for those committees.

8 I just continue to have serious concerns over
9 this grace period proposal. I think that the potential
10 benefit for states in easing their administrative burden
11 just does not compare with the potential harm to low-income
12 Medicaid enrollees. I see states as using this as an
13 opportunity to delay coverage as a cost-saving measure.

14 In my own work in HIV, for example, many long-
15 term survivors have exhausted their treatment options
16 through the development of drug resistance, and so they are
17 really reliant on new treatments and new medications coming
18 down the pike. So the prospect of having to wait six
19 months to get that new drug is just -- is really serious.
20 And so I think that that's true for people with many
21 medical conditions that are in desperate need of new
22 treatment options.

1 Again, it is not clear to me how an exceptions
2 process would work, and, again, if you are in desperate
3 need of treatment, going through an exceptions process, you
4 may not -- you're racing against the clock. You may not
5 have time to do that.

6 Also, the language of this recommendation, I
7 don't quite understand what "otherwise restrict coverage"
8 means. I mean, we have statutory protections within R-8 on
9 creating emergency supplies and providing pathways to
10 coverage for excludable drugs. So I don't know what
11 "otherwise restrict coverage" means.

12 Anyway, in terms of the priorities of what needs
13 to be done and what's -- I just don't see a grace period as
14 being top of that list.

15 Thank you.

16 CHAIR THOMPSON: Chris, can you comment on the
17 point about "otherwise restrict" --

18 MR. PARK: Sure. That is how the language is
19 stated within Section 1927(d)(1)(B). It provides
20 situations where states can exclude coverage. But the
21 language they use within that particular piece does say
22 "exclude or otherwise restrict coverage." And so that

1 might be similar to what we saw with the hepatitis C drugs
2 where states were covering it but with some pretty
3 restrictive requirements. And so it might not meet the
4 definition or the intent of the statute in providing
5 coverage because the requirements are so restrictive.

6 So I think that is, you know, allowing basically
7 states to have restrictive requirements in there where it
8 might be like on a case-by-case basis where they would
9 approve coverage. But the reason why the recommendation is
10 worded that way is because that is the language that's used
11 in the statute.

12 CHAIR THOMPSON: Thank you. I want to pick up on
13 a couple of points that Wayne just raised. Again, I think
14 this could be further expression of these points in the
15 justification and in the rationale. So, again, the idea
16 that there be -- to the point of, well, what if states are
17 just using this as a way to delay coverage for the purposes
18 of saving money? I think that to the extent, again, that
19 we emphasize the idea that there ought to be actual
20 activity taking place in this 180-day period and that ought
21 to be focused on issues of clinical matters that need to be
22 assessed so that there can be appropriate indicators put

1 into place for people who are in need of these new
2 therapies, and then, secondly, this point about whether or
3 not there's a process by which people who are in desperate
4 need can still access therapies during these periods of
5 time, and it would seem that this would obviously not
6 prohibit states from being able to take advantage -- to, in
7 fact, have those kinds of procedures in place, and that may
8 indeed be necessary for states to do. That could be part
9 of what we would look to the federal government to kind of
10 work with states around.

11 Okay, next?

12 MS. HICKEY: Hi. Thank you for taking my
13 comment. Carolyn Hickey with Sarepta Therapeutics. I have
14 a comment kind of following up on this. It's kind of just
15 the expectations after the 180 days, because as currently
16 in statute, drugs from a manufacturer that has a signed
17 Medicaid drug rebate agreement when it's used for medically
18 accepted indications, which is FDA-approved indications, it
19 must be covered by state Medicaid programs.

20 So I just wanted to kind of make sure that is
21 included in the chapter, and so what is the expectation
22 after 180 days? Is it coverage? Which is what it should

1 be currently based on statute. And I understand the point
2 here around the discussion to kind of codify practices that
3 are already happening, because in some states we are seeing
4 access challenges greater than two years after FDA
5 approval. And these are for therapeutic areas for very
6 rare diseases for pediatric patients, and so, you know,
7 manufacturers have skin on the table here with their
8 Medicaid drug rebate agreement, and so it would just be
9 helpful to provide a little bit more clarity so that when
10 CMS is going to draft subregulatory guidance, if that is
11 your recommendation, that it's just clear what those
12 expectations are for coverage of these drugs.

13 CHAIR THOMPSON: And just to reinforce, that is,
14 in fact, our intention.

15 **### RESUME DISCUSSION**

16 * CHAIR THOMPSON: All right. So let me come back
17 to the Commissioners. I want to just ask if there's any
18 further reaction to the public comments or to any other
19 part of our conversation around the first recommendation.
20 I want to start with that one. So let's just make sure
21 that we kind of focus on and continue and finalize the
22 conversation on each recommendation one by one. So,

1 Melanie -- oh, I'm sorry. Stacey, you wanted to jump
2 first. Did you want to jump in on the first one or the
3 second one.

4 VICE CHAIR LAMPKIN: The second one.

5 CHAIR THOMPSON: Yeah, okay. So, Melanie.

6 COMMISSIONER BELLA: Yeah, so I do support the
7 grace period, but I think there's real legitimacy to the
8 claim -- to the concern about a process and an exceptions
9 process and people not being able to even avail themselves
10 as an exceptions process. And I worry that if it takes CMS
11 several years to put out subregulatory guidance, then we're
12 just sort of this kind of black hole. So I think we should
13 think about -- I'd like us to be very strong in the chapter
14 about the expectation on CMS and about something about --
15 we've got to make sure that -- I think the goal here should
16 be that the state -- this actually makes those processes
17 tighter, because I think de facto much of this is
18 happening. So if we can actually use this as a way to make
19 it tighter on the time frame and more transparent, but we
20 do need to make sure that that guidance comes out and that
21 it's pretty explicit and there is some sort of way for
22 people to continue to get access. And I know we can't

1 dictate all of that, but I worry about we're putting a lot
2 of reliance on subregulatory guidance that may not coincide
3 right when this policy will go into place.

4 CHAIR THOMPSON: Yeah. I mean, it could be
5 regulatory as well as subregulatory guidance. I mean,
6 we're talking about a statutory change here, and so -- but
7 I do think that part of our rationale here, as we have
8 discussed this several times, is the idea that there be
9 thoughtful, deliberate conversation about this, the use of
10 the P&T Committees, the use of public comment, the idea
11 that, you know, it makes sense that you would need this
12 time. But then when you complete this process, you really
13 do have to come to a decision in conformance with the
14 statute and the expectations of the programs.

15 And so I completely agree that all of these
16 discussion points need to be emphasized and the
17 justification and the discussion. I don't know what to say
18 about the timing. You know, to some extent we're here
19 recommending statutory change. I do think that we can
20 express the importance that we attach, as you suggest,
21 Melanie, to these steps and to these clarifications so that
22 the underlying structure is there to support the intent of

1 our recommendation.

2 Peter?

3 COMMISSIONER SZILAGYI: This is to just support
4 what Melanie and others were saying.

5 As Alan was talking, in my mind I was thinking
6 about there are several new cancer therapeutic drugs coming
7 out for children's cancer, neuromuscular drugs coming out,
8 and I was just wondering about this whole exception
9 process, if there really is a breakthrough drug.

10 So I support this discussion, and it's partly a
11 question. What are states doing now regarding the
12 exception process if there are clear -- what appears to be
13 a breakthrough drug? I actually don't know.

14 Are these committees meeting more frequently than
15 quarterly, or what is the current process?

16 CHAIR THOMPSON: Chris, do you have any insight
17 that you want to comment?

18 MR. PARK: I can't speak to that specifically.

19 I think there have been cases where there might
20 be a P&T committee meeting like on an emergency basis to
21 address this issue.

22 Frequently, from the states that we have talked

1 to, between the time the drug comes on to the market and
2 when the P&T committee meets to kind of make their
3 recommendations on PDL coverage, the states are covering
4 the drug on a prior authorization basis. That level of
5 prior authorization can vary greatly, depending on the
6 drugs, though sometimes it might be on a case-by-case
7 basis.

8 So there is at least a way for -- kind of like an
9 exceptions process, for a beneficiary to go through that
10 process on a case-by-case basis to try to get access to the
11 drug.

12 However, those requirements and steps that you
13 need to take as to how to go about that prior authorization
14 process may not be readily available. The patient and the
15 doctor may not fully understand that there is a pathway to
16 at least try to get that drug currently.

17 CHAIR THOMPSON: So that is not statutory?

18 The statute presumes that everything is being
19 covered, right? I mean, that's the issue. The statute
20 presumes that at the moment the drug enters the market,
21 it's covered. So the statute doesn't have anything to say
22 about any of these other pieces that now we're discussing.

1 So it kind of does raise the question as to whether or not
2 when we have this recommendation, which we are now
3 constructing a new kind of regime in which we say, "Well,
4 our assumption isn't that it's covered immediately. Our
5 assumption is that there is a need for a certain amount of
6 time for states to work through the evidence and get their
7 systems and other procedures in process."

8 So if we are doing that, do we need to have an
9 accompanying recommendation, then, that says what happens
10 during this time when we are facing some of these
11 lifesaving therapies and others that -- so maybe there's
12 something that we should combine with this if we are now
13 changing the assumption, which is not true in point of fact
14 that it is available to everybody at the moment that enters
15 the market. But we're dealing here with what we have as a
16 statutory construction.

17 Alan.

18 COMMISSIONER WEIL: Yeah. So I'm sensing a
19 little rumbling discontent, and I want to listen to it.
20 And I don't know how, what -- quite what to do it, but I'd
21 like to try to express at least what I'm feeling and what I
22 think I'm hearing others say.

1 If I'm remembering right, unlike the DSH where
2 there's a court case and there is a reason, this is our own
3 initiative. There's no burning platform here of the whole
4 regime is about to get thrown out by the court, and that
5 question is -- we're trying to be responsive, I think, to
6 an issue that Kit has expressed effectively about this.

7 But there is this -- like everything else we do,
8 it's in a context, and part of the context here is the
9 coverage decision isn't the only thing that matters. The
10 prior auth rules matter, and often trump, in some sense,
11 the coverage decision, because they can be used to
12 significantly delay access to a drug, far beyond the day it
13 becomes approved, at least that's how I understand it.

14 What I'm hearing, I think, from others -- I don't
15 want to speak for others -- is to actively recommend a
16 change in the coverage. I don't think it's just about what
17 happens in the 180 days. I think the question is to
18 actively recommend a change in when the coverage decision
19 is made without grappling with the question of whether and
20 the degree to which prior auth and maybe other -- but I
21 think that's the one that's primarily used -- other
22 mechanisms can impede access even after a coverage

1 determination has been made. That that feels incomplete.

2 So I don't know if we can fix that right here,
3 but I am feeling a little sense of we're making a
4 recommendation about a slice of the problem of the issue, I
5 should say, when what actually happens on the ground is
6 determined by things that are related to but are different
7 from where we're making the recommendation.

8 CHAIR THOMPSON: Let me ask others to jump in on
9 that point. Kit.

10 COMMISSIONER GORTON: Okay. So talking about
11 anything in the rebate program is talking about a slice of
12 a huge context, right?

13 There's a little bit of a theory-of-everything
14 problem here, and so the question which people will have to
15 grapple with in their own minds is, Can you get comfortable
16 enough with the slice to move forward on a slice, or do we
17 have to deal with it in the aggregate, which I think is
18 probably politically unpalatable, if not unpalatable for a
19 variety of technical and other reasons?

20 One is I feel silly saying this to a lawyer, but
21 coverage is coverage. It has a technical definition, and
22 in any coverage decision, that doesn't give people

1 untrammelled access. The decision to grant coverage does
2 not create untrammelled access to the product service.

3 So the rules are replete with processes and
4 requirements and recommendations and other things --
5 exceptions, processes. So all of these things exist.

6 States and health plans regularly afford people
7 access to experimental care, even though Title 19 says that
8 we don't pay for experimental care. States use state
9 dollars; plans use plan dollars. And where it makes sense
10 to give somebody access to that kind of care, they do.

11 These processes exist. They play out. Are they
12 even? Does everybody have equal access? Does it help if
13 you have a health law attorney who is a member of your
14 family? Yeah. All of those things can give some people
15 better access than other people.

16 But, in general -- and I was reminded with the
17 comment about the HIV. Even from the beginning of that,
18 what is covered, what is not, remember the labels are often
19 very imprecise. So there's always a lot of judgment that
20 goes on in these processes.

21 The single-state Medicaid authority always has
22 the right to pay for something before the P&T committee

1 meets. The P&T is about regularizing a process and trying
2 to make it even and fair and predictable and transparent to
3 everyone. But there are always going to be periods of
4 time, whether it is a day or a week.

5 I've heard the argument -- and it's a compelling
6 argument -- that this man will die if he does not get this
7 drug this week. Okay. Well, if we think that's a
8 compelling argument, then we have to, as compassionate
9 human beings, address it on that level, but you can't build
10 a process that in a fair, transparent, regular, and
11 predictable way deals with that kind of exceptional
12 decision-making. You can't make it into policy in three
13 days or five days or seven days, which is why there are
14 policies around emergency supplies, why there are policies
15 around exceptions, why there are fair hearings. There's
16 mountains of due process here.

17 Just to take it to the theory of everything in
18 total, this isn't just about drugs. Here, we're talking
19 about -- because it's the rebate, but new surgical
20 procedures, new durable medical equipment, all of these
21 things leak into the marketplace. And the people who
22 administer the programs on a day-to-day basis have to

1 decide what they'll pay for, under what constraints, how it
2 makes sense, what's in the budget this year, whether the
3 evidence is the evidence.

4 We tend to talk about scientific evidence as
5 either it's for or against. There are grades upon grades
6 upon subgrades of is evidence level A evidence, is it level
7 E evidence. So there are a whole bunch of decisions.
8 That's what P&T committees sort of sift their way through.
9 That's what medical directors of health plans sift their
10 way through. That's what armies of consultants and
11 actuaries sift their way through is figuring out how to
12 deal with this.

13 And I don't think -- I don't believe -- and
14 others will draw their own conclusions, as they should.
15 And if we need to continue to talk about this, Alan is
16 absolutely right that we should take the time to talk about
17 it. I don't see a reason -- we haven't taken away any of
18 the beneficiary protections that exist currently, and in
19 fact, in our rationale, we've suggested upgrading some of
20 these things.

21 We've underscored the importance of P&T
22 committees. So I just don't think that we should let the

1 perfect be the enemy of the good here. I think that we
2 have made some progress, and it's a tough and complicated
3 issue. And coverage and specific utilization of management
4 decisions, those are two different things. That's the
5 fundamental core.

6 To equate coverage with open access would be to
7 essentially say that under the EPSDT program, children can
8 have anything, but in fact, that's not what the law says.
9 Maybe as a pediatrician, I've been more sensitized to the
10 distinction between coverage and in managing that coverage
11 once it exists.

12 I don't think that prior authorization -- I was
13 going to talk about this later. I will talk about this
14 later. But I don't think prior authorization and
15 utilization management should be equated with denial of
16 access because prior authorization and utilization
17 management are about appropriate access in amount,
18 duration. So it's getting the right drug to the right
19 person in the right amount at the right time for the right
20 reasons, and the nurses who do this have seven rights. And
21 I can't rattle them all off. But that's what it's about.

22 CHAIR THOMPSON: And I do think that that was a -

1 - actually, I think this concept came up first at a state
2 panel, and it was one of Darin's old compadres, I think,
3 from Tennessee who kind of brought this forward first.

4 It was in the context of exactly what you're
5 describing, which is therapies for which there were
6 indications and contraindications and how do you manage
7 that in a way that is, as you say, fair and open and
8 transparent and reasonable.

9 All right. I'm going to bring this conversation
10 to a close shortly, but I do know that, Darin, you've been
11 wanting to jump in. Chuck wants to jump in, and, Sheldon,
12 you wanted -- Sheldon is passing.

13 So I'm going to have Darin and Chuck jump in, and
14 then we'll close this off. And then we'll go on to the
15 second recommendation.

16 COMMISSIONER GORDON: I go back to some of the
17 things we heard from some of the panelists, not just
18 Tennessee, but some of the other panelists as well. This
19 was about setting the appropriate medical criteria for
20 which the drug was appropriate. That was the context in
21 which this issue was brought up.

22 That what we heard from one of the panelists is

1 that it is not uncommon that the evidence that was provided
2 to the FDA for their approval of that therapy is not often
3 or quickly made available to states for them to
4 intelligently develop their criteria, the clinical criteria
5 for which the therapy is proven to be most effective.

6 So I think that was the context in which people
7 are looking at this because oftentimes -- Kit articulated
8 it well -- you'll put it out there, and you'll put some
9 criteria around it and some prior authorization criteria,
10 but it is not fully informed. That can have consequences
11 as well: I'm giving a therapy in instances where it's not
12 only not proven to be helpful, but where it could
13 potentially be harmful. In order to provide adequate time
14 for an agency to review the evidence and ensure that their
15 criteria is consistent with the evidence for which the
16 therapy is proven to be effective, so I just wanted to make
17 sure we remember that context.

18 CHAIR THOMPSON: Chuck.

19 COMMISSIONER MILLIGAN: I continue to support the
20 recommendation. I do think it's helpful in the narrative
21 to re-anchor to Part D in exchange plans because there is
22 criteria here.

1 I do think it's helpful to go back to what Kit
2 said. This is setting rebate kind of policy, which is to
3 say that a state would not be out of compliance with rebate
4 policy if it evaluates the criteria in terms of medical
5 necessity.

6 I mean, I think what we heard on that panel is
7 you need to figure out which diagnoses, which medical
8 conditions meet the medical necessity criteria for good
9 clinical evidence that this drug is appropriate for this
10 person.

11 I want to go back to what Melanie said. I think
12 that we should articulate in the narrative an expectation
13 the states and the federal government work to ensure early
14 access, where appropriate, for individuals and sort of what
15 Kit said.

16 I think there's a lot more good-faith behavior
17 actually at the plans, at the states, about making access
18 available early for individuals who need lifesaving
19 medications, and having been part of that on the state
20 side, I do want to push back a little bit on the assumption
21 that it's all cost savings-driven. It's all kind of
22 cynical that way.

1 I guess the other comments I want to make is that
2 I think for every lifesaving drug that we're talking about,
3 the drugs that Peter referred to and that one of the
4 commenters referred to, there are 20 drugs where it's
5 really just a change in formulation for the same thing but
6 at 10 times the price. Having states have an expectation
7 to cover that immediately with no authorization
8 requirements isn't good fiscal policy, and it isn't an
9 improvement in care.

10 So I'm going to circle back and say I support the
11 recommendation. I think the narrative is where we have to
12 do the heavy lifting.

13 CHAIR THOMPSON: Okay. Let me bring to a close
14 the discussion of that recommendation. We'll see that
15 recommendation back up this afternoon, and we'll put that
16 up for a vote.

17 I do want to turn to the second recommendation.
18 What I want to do here is just pulse the Commission.

19 Stacey, you wanted to jump in here. My thought
20 is that maybe the 125 is not what we want. That if we
21 really would prefer a recommendation that says just
22 eliminate the cap, that that's the recommendation that we

1 ought to vote on.

2 I was just getting a sense from some of the
3 commentary. I know that the last meeting, we were a little
4 split on this, but in the commentary today, it seems like -
5 - at least the Commissioners that were speaking up were
6 speaking up as "I can live with 125, but really in my
7 preferred world, it would just be eliminating the cap
8 altogether."

9 So, Stacey, do you want to jump in?

10 VICE CHAIR LAMPKIN: Yeah. When I put my hand up
11 to get on the list, it was after about the third person
12 sounded a little bit squishy maybe on the 125, and I wanted
13 to clarify from my perspective.

14 In the March meeting, I was one of the people who
15 was not so sure about eliminating the cap in the first
16 place, but it wasn't really because of market distortion,
17 necessarily. And so we had some really good conversation
18 in March and then further thinking since then that kind of
19 got me past my initial concerns with eliminating the cap.

20 So my own comments on this were going to be I
21 could agree with the 125, but I didn't think the compromise
22 -- for me, the compromise isn't necessary to get me there.

1 As you were saying is the 125 necessary, I was
2 experiencing the same question, just based on the early
3 comments and my own reaction.

4 CHAIR THOMPSON: So let me just put it out for
5 the Commissioners who want to weigh in. It sounded like
6 from folks that spoke earlier, that at least for Kit --
7 Kit, you specifically said you'd prefer just eliminating
8 the cap.

9 I think we had some of this conversation about if
10 the idea -- and I think this goes to rationale. If we're
11 saying 125 because of market distortions, I think there was
12 a lot of conversation about would we really know whether
13 that occurred or didn't occur.

14 I, myself, feel a little skeptical about being
15 able to draw any causality or relationship between sort of,
16 well, we set it at 125, what we saw in the market was this,
17 that, or the other thing, and that was related to the 125.

18 So I'm trying to think about how to do this. I
19 mean, I could just do the old raise, a show of hands. So I
20 think maybe in the interest of efficiency, that's what I'll
21 do is ask those Commissioners who would prefer to see the
22 recommendation be eliminating the cap to just raise your

1 hand.

2 [Show of hands.]

3 CHAIR THOMPSON: Yeah. All right. We've got --
4 one, two, three, four, five, six, seven, eight, nine, ten -
5 - I'm in the middle. Martha, you're in the middle.

6 Are there any folks that if we had a
7 recommendation to eliminate the cap, who would feel -- who
8 preferred the 125, who would say I'm going to have a hard
9 time living with eliminating the cap?

10 We heard from a number of people who said, "I
11 prefer to eliminate the cap. I can live with 125." So now
12 I'm asking the reverse: Are there any Commissioners who
13 would say I would really like the 125, and I can't live
14 with eliminating the cap?

15 [No response.]

16 CHAIR THOMPSON: All right. So I'm going to
17 suggest then that we revert to eliminating the cap, as this
18 recommendation, and we'll vote on that.

19 I do think that given the fact that we've been
20 split about this as little bit, we should reflect the fact
21 that we discussed the possibility of just raising the cap
22 to 125, but explain the rationale for why we decided to

1 have the recommendation be eliminating the cap altogether.

2 Okay. So those will be the two recommendations
3 that we will take up at the end of today, so we will come
4 back to those for actual votes. I know we are a little bit
5 behind time but that is okay. We are getting where we need
6 to go. We will find a place to catch up.

7 All right. So let's go ahead and turn to the
8 next conversation, which is about DSH. And as we did,
9 again, with prior conversation, the way that we will handle
10 this is that Rob will walk us through all of his additional
11 analysis from the last meeting, we'll talk about the
12 recommendation, we'll have a little bit of initial
13 Commissioner questions, clarifications, commentary, we'll
14 check in with the public and ask for your comments, and
15 then we will come back to conclude the conversation and
16 decide on final recommendation of language.

17 All right, Rob. Take it away.

18 **### REVIEW OF DRAFT CHAPTER FOR JUNE REPORT AND**
19 **RECOMMENDATION ON TREATMENT OF THIRD-PARTY**
20 **PAYMENT IN DEFINITION OF MEDICAID SHORTFALL FOR**
21 **THE PURPOSES OF DISPROPORTIONATE SHARE HOSPITAL**
22 **(DSH) PAYMENTS**

1 * MR. NELB: Thanks, Penny. This morning we are
2 going to review a draft chapter for the June report and a
3 potential recommendation related to the DSH definition of
4 Medicaid shortfall.

5 I am going to begin with a brief background on
6 the DSH definition of Medicaid shortfall and how it has
7 changed as a result of a recent court ruling that affected
8 how shortfall is calculated for patients with third-party
9 coverage. Then I will recap the Commission's March
10 discussion about potential policy options to reverse the
11 effects of the court ruling. And I will compare those
12 options to various policy goals that Commissioners
13 expressed at the last meeting.

14 Based on this analysis we have prepared a
15 proposed recommendation for you to consider, and so I will
16 share the text of that recommendation as well as the
17 expected impact on states, providers, and enrollees. At
18 the end of today's session I will be looking for your
19 feedback on that recommendation as well as any comments
20 that you have on the draft chapter. However, as Penny
21 said, the specific vote on the recommendation will be later
22 this afternoon.

1 So first some background. As you know, DSH
2 payments are statutorily required payments to hospitals
3 that help support their uncompensated care costs. DSH
4 payments to an individual hospital cannot exceed the
5 hospital's uncompensated care costs for both Medicaid and
6 uninsured patients. Uncompensated care for Medicaid
7 patients is referred to as Medicaid shortfall, and is
8 defined as the difference between a hospital's costs of
9 serving Medicaid-eligible patients and the payments that it
10 receives for those services.

11 This definition gets a bit complicated for
12 Medicaid patients with third-party coverage because most of
13 the payments for those services are provided by the third-
14 party payers, such as Medicare or private insurance.

15 Previously, CMS required hospitals to count the
16 payments that they received from third-party payers when
17 calculating Medicaid shortfall. However, in March of last
18 year the D.C. District Court rules that payments from
19 third-party payers cannot be counted because they are not
20 explicitly mentioned in statute.

21 At last month's meeting, Commissioners agreed
22 that Congress should change the statute in order to help

1 reverse the effects of the court ruling and to ensure that
2 DSH payments do not pay for costs that are paid for by
3 other payers. However, there was a lack of consensus about
4 whether Congress should make any additional changes to this
5 statute, to the definition of Medicaid shortfall that CMS
6 was previously using.

7 So this table illustrates what is included and
8 what's not in the three different options that the
9 Commission discussed at the March meeting. The first
10 option is to revert to CMS's prior policy, which it issued
11 through FAQs in 2010. Under this policy, Medicaid
12 shortfall is counted for all patients who are eligible for
13 Medicaid, including patients with third-party coverage,
14 such as Medicare or private insurance.

15 A second option that the Commission considered is
16 a hybrid approach, that would not count shortfall for
17 Medicaid-eligible patients who have private coverage but
18 would still count Medicaid shortfall for patients who are
19 dually eligible for Medicare and Medicaid.

20 And finally, the last approach, which we are
21 calling a Medicaid-only option, would only count Medicaid
22 shortfall for patients for whom Medicaid is the primary

1 payer, and therefore wouldn't count shortfall for Medicare
2 or privately insured patients.

3 To help evaluate these options I am going to
4 compare each of them to three goals that Commissioners
5 expressed at the last meeting. First, several
6 Commissioners were interested in understanding how the
7 options would affect the DSH funds that are available to
8 safety-net hospitals, particularly those that serve a high
9 share of Medicaid and low-income patients.

10 Second, Commissioners wanted to ensure that the
11 policy didn't create disincentives for hospitals to serve
12 Medicaid-eligible patients with third-party coverage.

13 And finally, Commissioners wanted to promote
14 administrative simplicity in order to help reduce burden
15 for states and hospitals and also to help ensure that DSH
16 payments can be properly audited to make sure that they are
17 accurately made.

18 So looking at that first goal, in terms of
19 distribution of DSH payments, the first option of just
20 reverting to CMS's 2010 policy would return the
21 distribution of DSH payments back to the status quo that
22 existed before the court ruling. We have documented this

1 in several of our previous reports on DSH. In our most
2 recent report we looked at DSH audits for 2014, the most
3 recent year available. At that time, about 70 percent of
4 DSH payments were made to deemed DSH hospitals. These are
5 hospitals that are required to receive DSH payments because
6 they serve a high share of Medicaid and low-income
7 patients.

8 However, as you know, state DSH-targeting
9 policies vary widely so some states direct all their
10 payments to the deemed DSH hospitals and some very few
11 payments there and spread DSH payments across all hospitals
12 in their state.

13 As we have looked at the various DSH targeting
14 policies we found that sort of the reasons why they vary
15 have to do more with state policies than they have to do
16 with the definition of uncompensated care or the way that
17 CMS has defined Medicaid shortfall.

18 One exception to this are hospitals with neonatal
19 intensive care units that treat a lot of low-birth-weight
20 babies. Because low-birth-weight babies are generally
21 automatically eligible for Medicaid based on their health
22 status, even if they have private insurance, what happens

1 under CMS's 2010 policy is that the surpluses that
2 hospitals receive for those patients end up reducing or
3 eliminating the amount of DSH payments that the hospitals
4 can receive. So if we went with the hybrid option, the
5 second option, where we are no longer counting shortfall
6 for privately insured patients, this could potentially
7 increase DSH funding that hospitals with NICUs could
8 receive.

9 The third option, the Medicaid-only option, would
10 have that same effect, in terms of hospitals with NICUs,
11 and then it would go a step further and also no longer
12 count shortfalls for patients dually eligible for Medicare
13 and Medicaid. And as we have looked into this policy a
14 little more, it seems that doing so could actually increase
15 DSH payments for some safety net hospitals in those states
16 that distribute DSH payments based on hospital
17 uncompensated care costs.

18 And this is a bit complicated, but largely
19 because safety-net hospitals tend to have less Medicare
20 shortfall than other hospitals because of all of the extra
21 payments that Medicare already makes to those hospitals.
22 So there are Medicare DSH payments, which even though they

1 have the same acronym are a bit different, but Medicare DSH
2 payments, uncompensated care payments, bad debt payments,
3 other things that, overall, when we look at the numbers,
4 the deemed DSH hospitals have a higher share of their costs
5 covered by Medicare than other hospitals. And so in those
6 states that distribute DSH funds proportionally, based on
7 uncompensated care, you know, those deemed DSH hospitals
8 sort of lose out a little bit in that equation, and so
9 going to that Medicaid-only option could potentially
10 increase the DSH payments that those hospitals would
11 receive.

12 Looking at the next goal of hospital incentives,
13 we had a lot of discussion about this at the last meeting.
14 It is important to note, from the outset, that we really
15 just don't have any evidence that CMS's 2010 policy
16 affected hospital behavior one way or the other. There are
17 a number of factors that may affect how a hospital serves
18 patients and we can't really say that the way Medicaid
19 shortfall is defined, you know, had a big effect.

20 However, we do know that under CMS's 2010 policy,
21 hospitals generally are eligible to receive less DSH
22 payments for each privately insured patient that they see,

1 and they are eligible to receive a little bit more DSH
2 payments for every Medicare patient that they receive. And
3 so, in theory, that could potentially affect hospital
4 incentives to serve those patients.

5 So looking at the options, if we go to that
6 second option, the hybrid option, where we are no longer
7 counting shortfall for privately insured patients, this
8 could potentially eliminate a disincentive for hospitals to
9 help enroll privately insured patients into Medicaid.

10 The Medicaid-only option would have that same
11 effect regarding privately insured patients, but then would
12 also have this additional effect related to patients dually
13 eligible for Medicare and Medicaid.

14 And here, the effect is a bit mixed. So in
15 theory, this could create a potential disincentive for
16 patients to serve patients dually eligible for Medicare and
17 Medicaid, but because of all those other additional
18 Medicare payments that I mentioned -- Medicare DSH and
19 other incentives to safety-net hospitals that are already
20 baked into the Medicare program -- it likely rebalances
21 those incentives. And so, again, overall, those hospitals
22 are actually still receiving more for each Medicare patient

1 than other types of hospitals.

2 Okay. Last but not least, let's consider the
3 goal of administrative simplicity. Under CMS's 2010
4 policy, you know, in order to count shortfall received for
5 all patients with third-party coverage the DSH auditors
6 need to actually collect information about all the third-
7 party payments that hospitals receive. Because these data
8 aren't often available from other sources, the auditors
9 have to collect the information from hospitals directly,
10 and it is a bit difficult to verify the accuracy of the
11 data.

12 So looking at the first option, it would just be
13 reverting to the status quo. The second option would no
14 longer require auditors to collect information about
15 private insurance payments, which are some of the more
16 difficult data to collect. And the Medicaid-only option,
17 the third option, would be the simplest and wouldn't
18 require any information to be collected about third-party
19 payments, because we are not counting shortfall for those
20 patients.

21 So, on balance, weighing these different options
22 against the goals you articulated, we are proposing a

1 recommendation that is based on that third option, the
2 Medicaid-only option, because it seems to advance most of
3 the Commission's policy goals.

4 The text of the proposed recommendation is here.
5 I will read it quickly. "To avoid Medicaid making
6 disproportionate share hospital payments to cover costs
7 that are paid for by other payers, Congress should change
8 the definition of Medicaid shortfall in Section 1923 of the
9 Social Security Act to exclude costs and payments for all
10 Medicaid-eligible patients for whom Medicaid is not the
11 primary payer."

12 In terms of the expected impact of this policy,
13 CBO estimates it will have an insignificant effect on
14 federal spending. There is no change to state DSH
15 allotments. However, as we have discussed before, this
16 could potentially affect spending in states with unspent
17 DSH funds. Under the court ruling, we have seen that some
18 of those states, because the court ruling increases the
19 amount of uncompensated care, some of those states are
20 claiming a lot more DSH funds. And so going back to this
21 policy would sort of reverse that effect.

22 For providers, the policy is expected to kind of

1 reverse some of the redistribution that we expect because
2 of the court ruling, and ultimately it is likely to
3 increase DSH payments for hospitals that serve a higher
4 share of Medicaid and uninsured patients.

5 The effect on enrollees is expected to be minimal
6 and will ultimately depend on how states and hospitals
7 respond.

8 That concludes my presentation for today. As I
9 mentioned at the beginning, I welcome any comments on the
10 draft chapter as well as your feedback on the proposed
11 recommendation. Thanks.

12 CHAIR THOMPSON: Thanks, Rob. Well, as always,
13 you have done a great job of taking a very wide-ranging
14 conversation from the last meeting and boiling it down to
15 something digestible and understandable, so congratulations
16 on that front.

17 I did want to ask you, we did get -- after our
18 conversation at the last meeting we did get a couple of
19 public comments, including from the AHA and from a hospital
20 system. So can you just talk about those -- I want to be
21 sure that we, you know, take into account that perspective,
22 so can you summarize those comments and provide any

1 commentary on that?

2 MR. NELB: Sure. So we received two public
3 comments, the letters that are in your materials, one from
4 the American Hospital Association, which, of course,
5 represents all hospitals, and they make two points, first
6 urging us to delay making a recommendation in light of the
7 ongoing litigation, and second, to suggest that we get
8 better data on the effects of such policy on hospitals and
9 beneficiaries' access to care.

10 I'll just note a couple of things here. First,
11 let's see. So as I mentioned, the proposed recommendation
12 is looking at a statutory change. So --

13 CHAIR THOMPSON: And we are taking this up as a
14 policy matter, not as a matter of sort of what a court
15 might look at, in terms of the legality of a definition or
16 an authority. We are looking at it from the standpoint of
17 what's good policy.

18 MR. NELB: Exactly, yeah. And so, you know, our
19 recommendation is not directed to the court.

20 And then, second, in terms of the data piece, I
21 think, as noted, I mean, the Commission has made previous
22 recommendations to try to get better data on all sorts of

1 hospital payment stuff, and it continues to be an area of
2 interest.

3 As I noted, even if we had more data it is
4 unclear really how we would evaluate how changes as small
5 as the definition of Medicaid shortfall really affects
6 something like hospital behavior. And so that it something
7 to keep in mind.

8 The second comment letter that we got was from
9 Doctors Hospital at Renaissance, which is a hospital in
10 Texas. They were a party to one of the lawsuits related to
11 this issue. This hospital serves a high share of Medicaid
12 and low-income patients and they have a NICU and children's
13 hospital that's sort of within the hospital itself.

14 The letter makes a couple of different points.
15 First, you know, concern about the potential effect of the
16 recommendation in terms of the amount of funds that a
17 safety-net hospital might be able to receive. Here I want
18 to clarify that, you know, so under the court ruling, as we
19 have gone through some of those scenarios, these hospitals
20 are eligible to receive a lot more payments than before,
21 whereas under this recommendation it sort of brings back to
22 the level of funds that they would be able to receive

1 before.

2 However, as I noted, if we go with this third
3 recommendation that we have proposed, it will allow these
4 hospitals with NICUs to receive more payments than they
5 were able to receive under CMS's 2010 policy. So sort of
6 the effect for a hospital like this is probably better than
7 what it was under the 2010 policy but maybe not as much
8 money as they are getting under the court ruling.

9 There are some other comments in here around, you
10 know, about cases where maybe a patient doesn't pay their
11 deductible or premiums and how that may affect, you know,
12 whether the hospital actually gets paid by the third-party
13 payer, so that is something we could clarify a little more
14 in the rationale.

15 And then there are just comments, which, similar
16 to the AHA letter, have to deal more with the lawsuit and
17 about how CMS defined this issue in regulation, but don't
18 really address the statutory changes, which is the context
19 of the recommendation we are looking at.

20 CHAIR THOMPSON: Thank you, Rob.

21 Okay. Let me open it up for Commissioners.
22 Melanie.

1 COMMISSIONER BELLA: Thank you, Rob. Every time
2 I think I have my head around this I am all confused. So
3 can we talk through, just a minute, about -- so my
4 overriding concern is that when you are talking about duals
5 that there can be sort of double payment, double dipping,
6 when you start to think about Medicare bad debt, Medicare
7 DSH, and whether we do or do not count Medicare payments
8 for duals in shortfall.

9 Could we walk through that and make sure that the
10 policy we are doing is not inadvertently -- I think today
11 there are ways to sort of game, and I want to make sure
12 that what we are doing isn't -- is trying to stem that
13 rather than kind of increase that.

14 MR. NELB: Sure. So I do think the proposed
15 recommendation does try to sort of separate out what's
16 paying for what. So under current law how it is, so
17 Medicare is the primary payer for hospital services, and
18 then Medicaid helps cover the cost sharing and deductibles
19 for patients who are dually eligible.

20 The overall Medicare payment to the hospital is
21 based on the regular Medicare payment formula, and part of
22 that formula includes different adjustments for safety net

1 hospitals, such as Medicare DSH payments and other funds
2 for teaching hospitals, all sorts of things that go into
3 what that Medicare piece is.

4 In terms of the cost sharing and deductible
5 amount that Medicaid normally pays for, if Medicaid doesn't
6 pay that amount because the state has a "lower of" policy,
7 for example, that amount is considered bad debt for the
8 hospital. And under current Medicare payment policies,
9 that hospital gets reimbursed by Medicare about 65 percent
10 the bad debt cost.

11 For DSH purposes, under the 2010 policy, states
12 were supposed to be counting all those sorts of Medicare
13 payments that the hospitals were receiving and comparing it
14 against the hospital's cost of serving those patients. And
15 if there was any residual shortfall, then Medicaid DSH
16 could pay for that.

17 But as you note, you know, with all these
18 different payment streams going on, it's hard for the
19 auditors and just for others to really make sure that
20 Medicaid DSH isn't paying for something that Medicare is
21 really intended to pay for.

22 COMMISSIONER BELLA: And I should clarify my

1 comments. I'm not even suggesting that people are
2 intentionally doing this. I think the way the reporting
3 happens and what does and does not get counted and when it
4 gets reconciled could lead -- what I'm trying to figure out
5 is: Is it possible that something counts towards shortfall
6 that also counts toward bad debts? And in that respect,
7 are we making this better or worse with how we would treat
8 Medicare payments for purposes of Medicaid shortfall?

9 MR. NELB: Sure. So, yeah, the timing and the
10 process of Medicare bad debt payments are a bit hard to
11 track, and my understanding is that they're not as well
12 linked to a particular claim, which is how when an auditor
13 goes through, they're trying to pull all the claims that
14 have to deal with dual-eligible patients and not deal with
15 the payments that the hospital receives for other sort of
16 Medicare-only patients. And so there does seem to be some
17 sort of challenge there.

18 The DSH audits are typically conducted about two
19 years after the payments are made, which theoretically
20 should allow some time for the different payments to all
21 come through. But as you note, it's just very difficult to
22 track these, and so I think that's one of the appeals of

1 the third option, the Medicaid-only option, considering
2 it's no longer having to try to reconcile all those
3 different payments and just focus on the shortfall that
4 exists for Medicaid-only patients, which is a lot easier
5 for the Medicaid agency to track and for others.

6 CHAIR THOMPSON: Brian.

7 COMMISSIONER BURWELL: So my question is just
8 kind of a follow-up to Melanie's and is kind of a more
9 direct question. My assumption is that the percentage of
10 total Medicaid shortfall for a particular hospital that
11 serves duals, the amount that's attributable to shortfall
12 for dual-eligible patients is a relatively small
13 percentage, because Medicaid only pays for the deductible.
14 Most hospitals receive Medicaid payment for that, but it
15 may be somewhat short.

16 So by taking dual eligibles out of the equation
17 for this, it's not going to have a great impact on the
18 total amount of Medicaid shortfall a hospital would qualify
19 for.

20 MR. NELB: Yeah, that's my instinct as well.
21 It's important to note that duals do tend to use hospital
22 services more than other patients; when they use the

1 services, they tend to be more expensive. So hospitals do
2 have a lot of costs for duals --

3 COMMISSIONER BURWELL: Yeah, but Medicare pays
4 for it.

5 MR. NELB: Medicare is the primary payer for it
6 and has a lot of other things in place to help cover
7 hospital costs for those patients.

8 CHAIR THOMPSON: Let me pause on the Commissioner
9 conversation and see if we have members of the public that
10 would like to comment on our conversation or options before
11 we continue on.

12 ### PUBLIC COMMENT

13 * MS. LOVEJOY: Hi. I'm Shannon Lovejoy with the
14 Children's Hospital Association. Thank you for the
15 opportunity to provide comment.

16 You know, from our last meeting, our request to
17 the Commission has not changed. We still ask that you
18 delay issuing a recommendation on this issue. There is
19 ongoing litigation. This is not settled policy yet. We
20 know that states are reacting very differently to all the
21 different changes that have occurred with the CMS policy as
22 well as the court case, and some states are on their second

1 redistribution of funds. But we do feel that this really
2 needs to play out a little bit more on the court system
3 before we can really assess the impact of this policy.

4 We also wanted to point out we think there might
5 be a little bit of misconception, something we haven't
6 mentioned before, of who the hospitals are that are getting
7 the funding. The funding is being redistributed between
8 deemed DSH hospitals. It's not just a variety of
9 hospitals. Children's hospitals are deemed DSH hospitals,
10 and so this is causing issues with how funds are being
11 distributed in the state between the hospitals that
12 Congress set out to say that these are who these payments
13 should be targeted to.

14 And then just, you know, to further reiterate
15 obviously, the CMS policy is especially problematic on the
16 private-pay side for sure. You know, this is penalizing
17 hospitals that are trying to do the right thing and enroll
18 kids into Medicaid so they can get a full range of support.
19 So we are very concerned about the potential recommendation
20 to implement a CMS policy. But thank you very much for
21 taking a look at this issue a little bit deeper. We do
22 think that the Commission has continued to learn more about

1 this issue and, again, hope that you will consider delaying
2 your recommendation at this time.

3 Thank you.

4 CHAIR THOMPSON: Thank you.

5 MS. GONTSCHAROW: Hi. Zina Gontscharow with
6 America's Essential Hospitals. Thank you for the
7 opportunity to comment today and for the Commission's
8 thoughtful work on this important issue.

9 I will say that due to the varying impact of this
10 policy, America's Essential Hospitals is neutral right now
11 on the treatment of the third-party payments for purposes
12 of calculating a hospital-specific DSH limit. However, if
13 the Commission is recommending that Congress make changes
14 to the DSH statute to address this issue, we urge that the
15 Commission recommend that Congress also modernize the
16 statute while they're at it. Specifically, we are talking
17 about modernizing it through the calculation of the cap to
18 reflect the true costs that are incurred by DSH hospitals
19 today.

20 To date, CMS' policies regarding the calculation
21 of the hospital-specific DSH limit exclude important real
22 costs to the hospitals providing services to uninsured and

1 Medicaid patients. For example, many DSH hospitals
2 directly employ or contract with physicians to staff their
3 hospitals and must subsidize this often sizable cost of
4 indigent care provided by these physicians.

5 And, similarly, hospitals also incur a wide range
6 of additional costs that are not technically inpatient or
7 outpatient hospital costs, but are routine parts of
8 providing high-quality, whole-person-focused care.

9 Allowing for inclusion of these non-hospital costs incurred
10 by hospitals is a logical next step in updating the
11 hospital-specific DSH limit, regardless of the treatment of
12 the third-party payment.

13 Without these payments, particularly for
14 hospitals that serve a disproportionate share of low-income
15 patients, hospital services would not be available to this
16 patient population.

17 Again, we thank you for the opportunity to
18 comment and look forward to working with you on this issue
19 in the future.

20 CHAIR THOMPSON: Thank you.

21 MR. CLARK: Good morning again. Bill Clark,
22 NORC. I'm just curious about the impact of the policy on

1 essentially locking in a cost shift to Medicare because
2 under Part A the states are obligated to pay the cost-
3 sharing deductibles, and by basically saying, oh, Medicare
4 has a policy to cover bad debts, therefore they can cover
5 that at 65 percent, isn't that actually substituting for
6 the state's obligation under Part A?

7 Thanks.

8 CHAIR THOMPSON: Do you want to respond to that,
9 Anne or Rob? I mean, we're not doing anything that changes
10 any other aspects of the states' obligations with respect
11 to duals.

12 MR. NELB: Yeah. States are required to pay --
13 they have an option under statute to pay either the full
14 Medicare cost sharing or the lower of the Medicare amount
15 or what Medicaid would have paid. So there's still some
16 obligation for the state.

17 MS. OFFNER: Thank you. I'm Molly Collins Offner
18 with the American Hospital Association. I appreciate you
19 summarizing our comments that we submitted earlier in
20 offering commentary.

21 I just wanted to emphasize we continue to urge
22 the Commissioners to delay the recommendation with regard

1 to emphasizing the role of the courts here, but also the
2 need for better data was certainly discussed at some length
3 in the March meeting and a little bit this morning. So we
4 continue to urge a delay here.

5 Thank you.

6 **### RESUME DISCUSSION**

7 * CHAIR THOMPSON: Okay, Commissioners. I want to
8 come back to this and try to settle on -- first of all,
9 you've heard some public comments urging us not to take
10 this up at the moment because of the pending court case.
11 As I've said before, it's my view that we're trying to
12 address this as a policy matter and not as a legal matter
13 in terms of what we think the right DSH policy is, and
14 that's the place where I feel comfortable, not in sort of
15 saying based on current statutory language or new uses of
16 authority or certain processes that, you know, CMS could or
17 could not do certain things.

18 I actually think to the point that some of the
19 commenters have made to us, that if the Congress took up
20 our recommendation and addressed this as a statutory
21 matter, it could settle the waters and create some
22 certainty that I think would be beneficial to the community

1 at large. But I want to check on that and specifically ask
2 any Commissioners who are feeling uncomfortable on that
3 basis to express themselves. If everyone feels comfortable
4 on the basis that we're proceeding, I'd then like to focus
5 our attention on whether or not the particular option that
6 we've devised here, that Rob has devised is one that we
7 feel puts us in a good position with respect to achieving
8 the objectives that we've discussed.

9 Actually, on that basis, I really like the
10 administrative simplicity of this and the
11 straightforwardness of this. And I also think as a policy
12 matter, when we're talking about shortfall, having Medicaid
13 DSH focused on the thing that Medicaid is primarily
14 responsible for seems correct to me. So it also to me
15 aligns with kind of a policy viewpoint that's consistent.

16 So I would be for myself supportive of us moving
17 ahead and supportive of us voting on this recommendation.

18 Do Commissioners have additional points they
19 would like to make, different points that they would like
20 to make with respect to any of that?

21 [No response.]

22 CHAIR THOMPSON: So if everyone is feeling

1 largely satisfied with moving ahead on this recommendation
2 and with this approach, then I think that we'll just ask,
3 Rob, for you to come back with this, this afternoon for our
4 vote.

5 Okay, Sheldon, did you want to jump in?

6 COMMISSIONER RETCHIN: Well, I'm very supportive
7 and agree with you, Penny, that simplicity I think carries
8 the day. And I'm also in agreement that it's very
9 different and I'm not persuaded that waiting on the
10 judicial system to correct what is bad policy versus what
11 is good policy. So I think that it is our obligation to
12 comment on the policy. And I go back to Figure 2.1 where
13 we're looking at actual payments received. I don't
14 understand a plaintiff's argument, getting into the
15 judicial issue, of how you can count dollars received as a
16 shortfall. That just doesn't compute.

17 The only thing I did want to mention, I have made
18 this point many times that the public comment just now I
19 guess from America's Essential Hospitals, that the
20 employment of physicians is a really true cost and it is
21 something that I would urge the Commission to return to
22 consider at some point with appropriate data.

1 CHAIR THOMPSON: Good. Okay. We have two more
2 subjects to get through in terms of looking at
3 recommendations that we're voting on for this afternoon.
4 We will not get through that without at least one break.
5 So I'm going to go ahead and ask us to take a quick break.
6 Let's give ourselves -- we're, you know, not too bad on
7 time, so I think we can take a full break of 15 minutes.
8 And then we'll come back and pick up the other two subjects
9 before we break for lunch. Thank you.

10 * [Recess.]

11 VICE CHAIR LAMPKIN: All right. Let's reconvene.

12 Post break, we are going to pick up a topic that
13 is one that has been long a concern of the Commission, and
14 Jessica is coming back to take this home on this latest
15 round of program integrity conversation.

16 **### REVIEW OF DRAFT CHAPTER FOR JUNE REPORT AND**
17 **RECOMMENDATIONS ON IMPROVING THE EFFECTIVENESS OF**
18 **MEDICAID PROGRAM INTEGRITY**

19 * MS. MORRIS: Good morning, Commissioners.

20 In this presentation, I'll be summarizing the
21 draft chapter which we sent to you on improving the
22 effectiveness of Medicaid program integrity as well as the

1 rationale and language for two potential recommendations.
2 This chapter largely reflects the information provided in
3 the Commission decision memos at the January and the March
4 meetings.

5 At those meetings, I presented findings from a
6 2018 study we conducted that sought to collect information
7 from states on the return on investment of various PI
8 strategies.

9 The findings were inconclusive for a number of
10 reasons. Many states did not or could not calculate ROI
11 for many activities, but when states calculated ROI, they
12 did not use consistent methods that would allow for cross-
13 state comparisons.

14 Many states often did not have an incentive to
15 calculate ROI for mandatory activities or could not
16 calculate ROI for activities embedded in broader
17 programmatic functions, such as those related to provider
18 enrollment, for example.

19 Moreover, states had varying levels of success
20 with different strategies and were often unclear about what
21 design and implementation features were of high value.
22 They were often unaware of other states' experiences and

1 how they address challenges.

2 Key themes in the chapter that we highlight based
3 on interviews we conducted as part of the study include
4 that we found that while states seek information and
5 guidance from the federal government to identify high-value
6 PI activities, CMS has not taken steps to facilitate
7 collection of information or systematic sharing of lessons
8 learned that would help states determine which policy
9 design and implementation approaches are most worthy of
10 state investment.

11 In addition, many states have been unable to
12 comply with the statutory requirement that each state
13 contract with a recovery audit contractor to conduct post-
14 payment reviews of Medicaid claims to identify
15 overpayments. The mandate has not proven effective for all
16 states.

17 In response to these findings and a perceived
18 lack of response by the Secretary to MACPAC's past
19 recommendations, the Commission is considering the
20 following two potential recommendations for the June report
21 to Congress.

22 Therefore, the first recommendation is similar to

1 the one proposed last month but with some revised text that
2 aims to respond to the Commissioners' comments. For
3 example, the word "demonstration" was removed, and we've
4 added language that reflects an examination of both current
5 and new program integrity activities.

6 Additionally, this recommendation is directed to
7 the Secretary in response to the discussion last month.

8 The rationale for this recommendation indicates
9 that the federal government should take a lead role in
10 developing and disseminating information on the
11 effectiveness of Medicaid program integrity approaches.

12 Specifically, as part of his statutory authority
13 to protect the integrity of the Medicaid program, the
14 secretary should examine current activities and establish
15 new pilot projects to identify the policy design and
16 implementation features that best help states reduce fraud,
17 waste, and abuse, and provide specific information to
18 states on program integrity activities that have high rates
19 of return on their investments.

20 While CMS currently works with states on a one-
21 on-one basis, it does not benefit other states.

22 Conducting a rigorous assessment of PI efforts

1 across multiple states would help states identify which
2 optional PI strategies have high value and how to design
3 and implement both optional and mandatory activities for
4 maximum effect.

5 Such an examination could help determine the
6 factors that account for variations across state strategies
7 and to share this information in a way that helps states
8 invest in policies and strategies that work and eliminate
9 potentially ineffective, redundant, and outdated programs.

10 With this recommendation, the Secretary would
11 have to devote existing resources to collect information
12 from states and determine which features of policy design
13 and implementation contribute to the effectiveness of
14 certain program integrity approaches and disseminate the
15 results to states.

16 For states, this change is intended to provide
17 them with additional information on the effectiveness of
18 various PI efforts, which presumably would help them invest
19 in strategies with better outcomes.

20 Some level of state effort would be needed for
21 the Secretary to collect data from states, assess current
22 strategies, and test new ones, and it will depend on how

1 the pilots and assessment are conducted by the Secretary.

2 Although we don't expect a measurable effect on
3 beneficiaries, presumably they gain value from states that
4 are doing the most effective job in addressing fraud,
5 waste, and abuse, and when payments are properly made for
6 high-quality services.

7 For providers, the additional information on
8 effective PI policies could reduce administrative burden
9 and improve provider trust that the program is focused on
10 making appropriate payments for covered services.

11 The implications on MCOs will depend upon the
12 strategies CMS studies and the current practices of managed
13 care organizations relative to those strategies.

14 The next recommendation we are proposing has to
15 do with the mandated RAC program and is the same language
16 we discussed at the last meeting.

17 The RAC program was made mandatory for all states
18 based on the favorable experience of a few states. The
19 assumption that if it worked for a handful of states, it
20 would work for all states, has not been borne out. The
21 mandate has not been proven effective for all states.

22 Several states have been unable to procure a RAC

1 as needed to comply with the federal mandate or have
2 required a waiver of certain aspects of the requirement.
3 Under current law, states unable to procure a RAC must seek
4 CMS's permission to waive the statutory requirements.

5 In the past few years, 25 states have sought
6 waivers for procurement care issues and the low volume of
7 fee-for-service claims. The time limit of waivers are
8 granted for a two-year period in which time the states must
9 require to resubmit a waiver request with an updated
10 justification.

11 For many states, the RAC program has become an
12 administrative burden due to the time and resources it
13 takes to solicit a vendor, manage procurements -- many of
14 which have failed -- and prepare waiver applications and
15 renewals.

16 Under this recommendation, CMS would no longer
17 need to review waivers of this requirement. The CBO
18 estimates that making the RAC program an optional state
19 activity would increase federal spending by a modest
20 amount, less than \$50 million over one year and less than
21 \$1 billion over five years, which is the lowest range for a
22 policy change that would affect federal spending.

1 This recommendation would give states the option
2 to determine if they want to implement a RAC program under
3 the terms they choose to outline in a state plan amendment.
4 They would no longer be required to procure a RAC vendor or
5 pursue a waiver if they are unable or unwilling to
6 implement a RAC program. As a result, some states would be
7 relieved of the administrative burden associated with the
8 waiver application process for a mandated PI activity.

9 While it is unlikely that this change would have
10 any measurable effect on beneficiaries, reduced state
11 administrative burden may free up resources that could be
12 directed to Medicaid beneficiaries.

13 For providers, removing the RAC mandate may
14 result in the elimination of the RAC program in some
15 states. This may, in turn, reduce the burden on providers
16 with fewer claims, requests, and audits. There would be no
17 change for providers in states continuing to use a RAC,
18 presumably. And we don't expect a measurable effect on
19 MCOs under this recommendation.

20 This concludes my presentation for today. I look
21 forward to any feedback you have on the chapter on the two
22 proposed recommendations. The plan going forward is to

1 have a vote on these two recommendations this afternoon and
2 incorporate into the June report.

3 VICE CHAIR LAMPKIN: Thanks, Jessica. This is
4 great.

5 As I said before, this is not new territory for
6 the Commission. It's a little bit more informed territory
7 for the Commission with the study that Jessica referred to
8 and that we're building off here.

9 As we left things in March, we had some wording
10 changes for that first recommendation, but everybody seemed
11 to be pretty much in the space where we were comfortable
12 making recommendations in these areas, I think. So I think
13 the focus of our conversation here is around the wording of
14 the recommendations, the rationale, and then chapter
15 feedback.

16 I will kick us off but also definitely want to
17 hear from others here.

18 I think the chapter is great. I would suggest a
19 couple, maybe, of additions. I'd like to see us maybe
20 emphasize a little bit more strongly that this is not the
21 first time that we've commented in this territory. We do
22 allude to it in the draft.

1 And I don't know exactly what that looks like,
2 Jessica, but just a reminder that this is something that
3 the Commission has felt is important that HHS has an
4 important role to play in assisting states in this kind of
5 way.

6 MS. MORRIS: Sure.

7 VICE CHAIR LAMPKIN: And then, also, as I review
8 the chapter, there are two or three places where we make
9 reference to encounter data or managed care, almost as a
10 side thing. I wonder if it makes sense to bring home a
11 little bit more maybe in the part of the chapter where
12 we're talking about the federal government role. That part
13 of what may come out of this may be improved understanding
14 of which of these mechanisms should sweep across both fee-
15 for-service and managed care or be primarily fee-for-
16 service with delegation to managed care, something like
17 that, see if there's a role of managed care as part of what
18 could come out of this.

19 Then on the rationale, I wanted to suggest that
20 we emphasize the resources that go into this process.
21 Today, we bring that up several times, as we receive the
22 different mechanisms, that something is very resource-

1 intensive or the states don't have the staff and they have
2 to contract it out and so forth.

3 While we may not be able to put a dollar amount
4 on the expenditures the states make to pursue program
5 integrity, it is resource incentive, and for that reason as
6 well as the others listed, it's important to make sure
7 we're driving towards cost-effective solutions and ones
8 with a return.

9 MS. MORRIS: Thank you, Stacey.

10 VICE CHAIR LAMPKIN: Okay. Penny?

11 CHAIR THOMPSON: Yeah. I just wanted to make a
12 few, and I agree with Stacey about the fact that I think
13 this is very consistent with where we've been taking these
14 conversations. I am primarily going to comment on this
15 first recommendation and this language.

16 I agree about directing this to the Secretary. I
17 think it could be useful in the discussion to discuss how
18 the Secretary could use resources in the Department other
19 than CMS to help carry this out, including the OIG and some
20 of the Assistant Secretaries for planning the evaluation
21 and finance, and so it may be worth bringing that into the
22 picture so that we encourage the right kind of

1 collaboration in the Department about how you go about
2 doing this.

3 I think it's really important when we talk about
4 success, and so I like that we're using the word "success"
5 instead of, for example, "return on investment," because I
6 think success is more than just strict return on
7 investment.

8 I'm a little concerned that when we talk about
9 beneficiaries, for example, here, we're talking about them
10 as not really having an effect other than they benefit from
11 a program that has greater integrity.

12 Some of the efforts that we discuss about program
13 integrity place burdens on beneficiaries, just as they do
14 sometimes place burdens on providers. So I think that we
15 ought to highlight the idea that those burdens ought not to
16 be excessive to the point of impeding access and impeding
17 other benefits without demonstrating that they're necessary
18 and that they are creating these other returns and without
19 evaluating whether there are less administratively complex
20 and burdensome ways to get to the same point.

21 So I think that's something that I would like to
22 see us strengthen the discussion about. It's not just

1 about did you do something, did you get recoveries, which I
2 think is what this kind of state of play is today. It's
3 how people look at this: I spent some money, and I
4 recovered some dollars. We're not getting good visibility
5 into understandings of prevention and avoidances. We're
6 not getting good information on administrative costs and
7 impacts on providers and beneficiaries. We're not getting
8 good information on alternative methods and how to take
9 advantage of new technologies.

10 When I say new technologies, I'm not just talking
11 about what a lot of people talk about, big data or
12 something like that. I'm talking about how do you get and
13 receive information from providers and how do you make it
14 easy to respond to questions or provide documents if you're
15 a beneficiary and so forth.

16 So I do think I would like to see us really
17 strengthen the idea that we don't want to just encourage a
18 big effort about going in and collecting some data on
19 recoveries. That is not what we're talking about here.

20 The other element that I would like to see us
21 build up in the rationale and maybe in the chapter is we
22 spend time talking about methods, which are kind of a

1 hybrid mix of contracts, approaches, and techniques. We
2 really do need to bring in the other layer here, which is
3 about the program areas' focus and risk.

4 So I would like to see us talk about it's not
5 just about the approach that you use; it's also about
6 whether you aimed that approach towards a program area that
7 was vulnerable or had risk. Some of the techniques would
8 be good and useful and successful, according to our
9 criteria, when we talk about certain program areas, but not
10 when we talk about other program areas. And I think maybe
11 that pulls in the managed care concept. So I would just
12 like to see us sort of introduce that point.

13 Then, finally, I just wanted to make -- as I've
14 talked about before because of my consulting practice and
15 client relationships, I'm going to abstain and just stay
16 away from the second recommendation.

17 But I did want to just ask. We say something
18 about it was made mandatory for all states based on the
19 favorable experience of a few states. Is that true?

20 I thought the legislative history was that -- I
21 mean, yes, some states had used contingency-based
22 contracts, but I thought it was also about the fact that it

1 was a requirement being placed on Medicare as well as
2 Medicaid.

3 MS. MORRIS: Yeah. I think those few states were
4 predominantly a Medicare practice, that they started
5 testing it out there, and it was successful. And then it
6 was brought in for Medicaid.

7 CHAIR THOMPSON: It was my memory, but check me
8 on this. It was my memory that it was like a lot of that
9 conversation initially was about Medicare and focused on
10 testing Medicare and what was the experience of Medicare,
11 and Medicaid kind of got brought alongside of that, rather
12 than what I think it reads now, as though some state
13 Medicaid agencies did some things, had some success, and
14 then it got expanded.

15 MS. MORRIS: Sure. We can clarify that.

16 CHAIR THOMPSON: But whatever the factual matter
17 is.

18 MS. MORRIS: No, I think you're correct, and I
19 think we just need to make sure we tighten that up so that
20 it was clear --

21 CHAIR THOMPSON: Okay.

22 MS. MORRIS: -- that those pilots were in the

1 Medicare program.

2 CHAIR THOMPSON: Okay. So I think that's another
3 -- you know, it helps make the case that maybe this isn't
4 the right fit because states have some different
5 considerations.

6 VICE CHAIR LAMPKIN: Darin.

7 COMMISSIONER GORDON: I agree with a lot of what
8 Penny said with regards to chasing the ROI because there is
9 some impacts that are hard to capture in this process, and
10 we've seen that. So they have to look at it more broadly
11 than that, the sentinel effect that does occur when you
12 implement some of these programs and policies.

13 On Recommendation No. 2, I was just curious, and
14 your response may be similar to Chris' response earlier
15 about CBO's estimate, even though you highlight that it was
16 one of the lowest -- it's the lowest range they do for
17 policies.

18 MS. MORRIS: The lowest.

19 COMMISSIONER GORDON: I'm just curious if they've
20 given any context for even saying that there would be an
21 expense. I mean, a recommendation is if states -- well,
22 today there's waivers. Today there's states that can't get

1 anybody to do it, and if we're saying now it's optional,
2 presumably those who feel they're getting something for it
3 will continue to do that. The states who aren't doing it
4 and are getting these waivers will presumably not do it.

5 MS. MORRIS: Right.

6 COMMISSIONER GORDON: Did they give any context
7 why they thought there would be an expense at all?

8 EXECUTIVE DIRECTOR SCHWARTZ: I'll take that.

9 I mean, I think they take a strict look at when a
10 requirement exists on the margin, even if there are states
11 that are having trouble now and aren't doing it, if there
12 is a requirement, more states are going to do it. And,
13 presumably, there's some activity in recoveries associated
14 with that.

15 They don't give us any more insight into their
16 analysis other than that, but I think you can't just look
17 and say that the states that are doing it now would
18 continue to be the ones who would be doing it in the future
19 if it's made optional.

20 COMMISSIONER GORDON: Yeah.

21 EXECUTIVE DIRECTOR SCHWARTZ: And we also don't
22 know in that bucket, \$50 million in a year. It's like

1 between zero and \$50 million.

2 COMMISSIONER GORDON: Yes. That's the range.

3 EXECUTIVE DIRECTOR SCHWARTZ: So I don't know.

4 It could be 2; it could be 47. When there's legislative
5 language for Congress, they will give it a more precise
6 score.

7 COMMISSIONER GORDON: Okay, yeah. I wasn't
8 reading that into it, that presumably the states that are
9 doing it will continue to do it and those who don't would
10 be the ones that would opt not to. But I was just trying
11 to get a sense of if that gave any added context to that,
12 and I do appreciate that it is a range. I was just trying
13 to think through what might likely be the reaction by a
14 state. And putting back on my state regulator hat, I was
15 thinking that, you know, if I felt either through direct
16 success of collections or the sentinel effect that it had,
17 that there was value to it, then I would continue it. And
18 if not, then that's when I was discontinue it. So I was
19 just trying to think through if they had given some broader
20 context to that, how they think states might react to it.
21 But that's helpful, Anne. Appreciate it.

22 EXECUTIVE DIRECTOR SCHWARTZ: I mean, I think

1 when you remove a requirement, you create the opportunity
2 for states to stop doing it.

3 COMMISSIONER GORDON: Yes, that is a very
4 accurate statement.

5 [Laughter.]

6 COMMISSIONER GORDON: If it's not a requirement,
7 then a state may not do it. Yes, that is accurate.

8 VICE CHAIR LAMPKIN: Okay. Chuck and then Alan.

9 COMMISSIONER MILLIGAN: There are times when
10 states don't do requirements, too.

11 [Laughter.]

12 COMMISSIONER MILLIGAN: My comment is going to be
13 a little bit out of scope, I think, and, Penny, it goes
14 back to the beneficiary impact comment. And I was just
15 sort of thinking about really the beneficiary impacts in
16 the audits that I was kind of part of when I was in a
17 Medicaid director role. It often involved home and
18 community-based services, and it often involved where a
19 federal OIG took issue with what CMS approved and a state
20 implemented. And it resulted occasionally in big
21 disallowances, which resulted occasionally in cutting
22 programs back.

1 This focus has been on the state program
2 integrity activities. I think that's appropriate. So I'm
3 not really commenting so much on that.

4 I do think that it would be useful to have a
5 review conducted about where the federal HHS OIG and CMS
6 need to get better aligned because states are implementing
7 what CMS has approved often, and then OIG will come in
8 after the fact and say CMS exceeded its authority in
9 approving that or it's not in compliance with federal
10 statute.

11 I do think that if we take the lens out a little
12 bit -- and, again, I haven't made this comment in previous
13 meetings. I hadn't really thought about it in previous
14 meetings. But to me, if it was possible to omit the word
15 "state," just conduct a rigorous examination of current
16 program integrity activities, to also look underneath that
17 particular issue, I think it would be an improvement
18 because there is an intra-HHS issue here with how we
19 evaluate program integrity. But if that's out of scope, I
20 don't want to kind of derail or distract from the utility
21 of this particular recommendation.

22 MS. MORRIS: I just would highlight that we

1 didn't look at federal program integrity activities, though
2 I definitely agree that there are federal activities at the
3 OIG level that work with the states. So I would defer to
4 the Commission on that.

5 COMMISSIONER MILLIGAN: And, you know, at this
6 stage of the game, it's probably not the right time to try
7 to add scope here. But I think it would be something maybe
8 worth coming back to because, again, to me the most
9 problematic beneficiary impact audits were initiated by
10 federal OIG, taking issue of what CMS had approved.

11 VICE CHAIR LAMPKIN: So, Chuck, you're
12 comfortable with us actually picking that up as a later
13 topic that we can flesh out a little bit more?

14 COMMISSIONER MILLIGAN: Yes, I am.

15 VICE CHAIR LAMPKIN: All right. Alan.

16 COMMISSIONER WEIL: I'm very comfortable with the
17 content here. I have a comment sort of on tone, and it
18 ties in, Penny, to your appreciation of moving from ROI to
19 success. I think the chapter still reads very much -- at
20 least there are places where it reads to me as a little bit
21 negative towards states' inability to calculate ROI as if
22 they should be able to do so. And I think that was sort of

1 our hypothesis. It's not their hypothesis. And so the
2 language that makes it seem that they're falling down on
3 the job or they're unable to set priorities because they
4 can't calculate ROI feels to me like a misplaced sentiment.
5 I mean, I can be more specific, but there's sort of one
6 paragraph that really jumps out, and then it filters
7 through later on when you go through item by item, and it
8 sort of says can't do this, can't do that. And I'm sort of
9 like, well, but they don't want to, and there are reasons
10 they don't want to, and we even understand the reasons they
11 may not want to, or it might not be the right metric. So I
12 just think it steers the discussion a little bit back in a
13 way that our recommendation is moved on from.

14 VICE CHAIR LAMPKIN: Any other general comments
15 or comments on the wording of Recommendation 1?

16 [No response.]

17 VICE CHAIR LAMPKIN: Everybody's comfortable with
18 the direction to the Secretary instead of Congress? That
19 was something that we talked about last time.

20 [No response.]

21 VICE CHAIR LAMPKIN: Okay. Any other comments on
22 the rationale related to 1?

1 [No response.]

2 VICE CHAIR LAMPKIN: All right. Now,
3 Recommendation 2, the wording didn't change from March.
4 Anybody have any new concerns about the wording here?

5 [No response.]

6 VICE CHAIR LAMPKIN: Any comments about the
7 rationale or the way this recommendation is discussed in
8 the draft chapter?

9 [No response.]

10 VICE CHAIR LAMPKIN: It looks like this may be
11 the session where we -- oh, yes, of course. We may still
12 make up time, but we do need to hear from the public. Any
13 public comments on this topic or these recommendations?

14 ### PUBLIC COMMENT

15 * [No response.]

16 VICE CHAIR LAMPKIN: All right. We'll vote this
17 afternoon.

18 CHAIR THOMPSON: Great. Thanks, Jessica.
19 Thanks, Stacey, for leading us through that.

20 All right. We're going to finish off the morning
21 reviewing recommendations for this afternoon with
22 discussion by Martha about our June report chapter on

1 therapeutic foster care.

2 **### REVIEW OF RECOMMENDATION FOR JUNE REPORT CHAPTER**
3 **ON THERAPEUTIC FOSTER CARE**

4 * MS. HEBERLEIN: So thank you. As Penny said, at
5 this meeting we're going to conclude the Commission's work
6 in response to the congressional request to examine the
7 merits of a uniform definition of "therapeutic foster care"
8 in Medicaid.

9 So as a reminder, Kate presented the draft
10 chapter that will serve as the Commission's response at the
11 March meeting, and so this presentation builds on that
12 session with a vote on a recommendation directing the
13 Secretary of the U.S. Department of Health and Human
14 Services to more clearly inform states of their options
15 related to Medicaid coverage of therapeutic foster care
16 services.

17 So I will begin by briefly summarizing the
18 Commission's past discussions. I will then present the
19 draft recommendation, the rationale, and the elements of
20 guidance before concluding with potential implications.

21 So at prior meetings, Commissioners discussed the
22 importance of the services provided under therapeutic

1 foster care and how they benefit a vulnerable population.
2 The Commissioners also noted that the services provided
3 under therapeutic foster care should meet the diverse needs
4 of children and that a continuum of services provided by
5 multiple agencies may be necessary and appropriate,
6 depending upon the needs of the child.

7 The recommendation that you will vote on today is
8 based on the view the Commission expressed at the March
9 meeting that additional guidance could help states provide
10 therapeutic foster care services within the existing
11 Medicaid statute without restricting future practice
12 changes or limiting state flexibility.

13 So the draft recommendation reads as follows:
14 The Secretary of Health and Human Services should engage
15 the Centers for Medicare & Medicaid Services and the
16 Administration for Children and Families to develop joint
17 subregulatory guidance to assist states in understanding
18 what therapeutic foster care services can be covered under
19 Medicaid and how to coordinate services with other agencies
20 to meet the needs of children and youth with significant
21 behavioral health or medical conditions in a family-based
22 setting.

1 The rationale for this recommendation is that
2 further direction from the Secretary could help provide
3 important clarification to states on how they can use the
4 benefit design flexibility already afforded them in
5 Medicaid to cover therapeutic foster care services.
6 Guidance could also provide states examples of what can be
7 considered a Medicaid-financed service and what is the
8 responsibility of another agency, such as child welfare.

9 This additional information could assist states
10 in better understanding what services can be covered and
11 how, while still leaving flexibility for states to
12 operationalize the benefit and for the practice of
13 therapeutic foster care to evolve over time.

14 The subregulatory guidance should be developed
15 jointly by the Centers for Medicare & Medicaid Services,
16 which administers the Medicaid program, and the
17 Administration for Children and Families, or ACF, which
18 administers federal child welfare programs.

19 Children in need of or receiving therapeutic
20 foster care services are typically served by multiple
21 agencies, including Medicaid and child welfare, as well as
22 juvenile justice, behavioral health, and education. While

1 not all these children are in child welfare custody, state
2 child welfare agencies are typically responsible for
3 certifying therapeutic foster homes, and federal child
4 welfare funds may pay for living expenses such as room and
5 board, administrative costs, and the recruitment and
6 training of foster parents.

7 In making this recommendation, the Commission
8 points to other instances in which multiple HHS agencies
9 have collaborated to provide subregulatory guidance. For
10 example, CMS and the Substance Abuse and Mental Health
11 Services Administration previously released joint
12 informational bulletins that described Medicaid coverage of
13 behavioral health services for children with significant
14 mental health conditions or substance use disorders,
15 including the services that can be offered under existing
16 authorities and state examples how those authorities were
17 being used.

18 So the following elements of the guidance are
19 included in the rationale that will accompany the
20 recommendation. We're obviously open to suggestions on
21 what elements should be included but wanted to note that,
22 unlike the recommendation, you will not be voting on the

1 exact wording of these.

2 So based on Commissioner discussion, such
3 guidance should clarify which therapeutic foster care
4 services can be covered under Medicaid and which services
5 can be provided using federal child welfare funds under
6 Title IV-E, and describe how these funding streams can be
7 blended together to serve children.

8 The guidance also should include examples of
9 current state approaches to providing therapeutic foster
10 care using Medicaid funds. The guidance should highlight
11 the use of evidence-based practices and trauma-informed
12 services, as well as other promising practices in
13 therapeutic foster care and parent recruitment, training,
14 and retention.

15 Finally, the guidance should provide ways to
16 effectively coordinate with other agencies serving the same
17 high-need children and youth, including child welfare,
18 juvenile justice, education, and behavioral health
19 agencies.

20 So as for the implications of the recommendation,
21 as it is clarifying existing policy, it would not have a
22 direct effect on federal Medicaid spending. The additional

1 guidance may assist states in designing a benefit package
2 to address the needs of children with complex behavioral
3 health or medical needs in the least restrictive setting
4 possible.

5 It also could clarify which services can be
6 billed to Medicaid and which are the responsibility of
7 other agencies and how best to coordinate these services.

8 For beneficiaries, the guidance may help them and
9 their families understand what Medicaid services may be
10 available to meet their needs. And as for plans and
11 providers, this recommendation may assist them in
12 understanding appropriate coverage and billing practices
13 for therapeutic foster care and the responsibilities of the
14 various agencies.

15 So, with that, I will leave you with the draft
16 recommendation, and I look forward to your discussion.

17 CHAIR THOMPSON: Thank you, Martha. I think that
18 what you've presented here is very consistent with what we
19 discussed in the last meeting, and I was also reading
20 carefully the public comments that we got from the Family
21 Focused Treatment Association, which I was very
22 appreciative of.

1 I'm going to ask Peter to kick us off on the
2 conversation.

3 COMMISSIONER SZILAGYI: Sure. Excellent job,
4 Martha, and Kate at the last meeting.

5 Actually, I have very little to say. I think, by
6 the way, the chapter is really excellent, has evolved, I
7 think, with the comments of Commissioners and experts and
8 was very good. And I think this draft recommendation
9 threads the needle really well between not coming up with a
10 definition of "therapeutic foster care" -- and as we had
11 talked about at length, there's very good reason to not
12 have a clear definition of "therapeutic foster care." It's
13 really hard to define the population, and it's really hard
14 to define exactly what kinds of treatments they should get,
15 and it might limit states. So what's really needed for
16 this population is not so much a definition but examples --
17 well, clear guidelines for what could be covered under
18 Medicaid and good examples -- this is a group of providers
19 across states and organizations across states that are
20 really looking for best practices. And so I think giving
21 examples of what states are doing is a really good idea and
22 trying to move states toward the most modern and evidence-

1 based, trauma-informed care is the right way to do it.

2 So I think the draft recommendation and sort of
3 the guidance is really the right approach.

4 CHAIR THOMPSON: Any other comments by the
5 Commissioners on the wording of this recommendation?

6 [No response.]

7 CHAIR THOMPSON: I'm going to pause for a second
8 while you contemplate that and see if there's any members
9 of the public that would like to provide us comments before
10 we close this conversation?

11 **### PUBLIC COMMENT**

12 * DR. BOYD: Thank you, Madam Chairman and
13 Commissioners. My name is Laura Boyd. I'm the public
14 policy director for the Family Focused Treatment
15 Association, and I simply want to thank you for your work,
16 your thorough work in this, and the recommendation. We
17 look forward to serving these very difficult kids. They
18 are coming more and more, as you know, into our service
19 needs. And, again, we just simply want to thank you.

20 CHAIR THOMPSON: And thank you for your comments
21 and your ongoing work with these populations. Thank you.

22 Kit and then Chuck.

1 **### CONTINUATION OF DISCUSSION**

2 * COMMISSIONER GORTON: So I just want to react to
3 something that Peter said because he said it very crisply,
4 and I don't recall that the chapter does it as crisply.
5 The charge from Congress is do we need a definition. Our
6 conclusion, as Peter said, was we think a definition is not
7 helpful and might actually be harmful.

8 I don't know that we came right out and said that
9 in the chapter. Maybe I missed it. But maybe we should,
10 you know, somewhere early on lead with that response, that
11 we don't see the point at this -- we not only don't see the
12 point of developing a uniform definition right now, but we
13 do, in fact, see downsides to doing that, for example,
14 blah, blah, blah. I think that might be worth being
15 explicit about.

16 CHAIR THOMPSON: Chuck.

17 COMMISSIONER MILLIGAN: I just wanted to thank
18 you, Dr. Boyd, for your letter that you sent. You know,
19 and for everybody who reads the transcript or attends these
20 meetings, we do get the letters that get submitted, and we
21 do read them. So I thought the letter that you sent in was
22 very helpful to this process. So I want to acknowledge the

1 commenters who take the time to write us.

2 CHAIR THOMPSON: Okay. Any further commentary?

3 [No response.]

4 CHAIR THOMPSON: Kit, you're not suggesting that
5 we have a recommendation not to have a recommendation,
6 right? You're just saying that we --

7 [Laughter.]

8 CHAIR THOMPSON: We would say this is our
9 recommendation and that we actually considered but rejected
10 the idea of a definition for some of the those reasons;
11 instead we think things should, et cetera. It's a
12 rationale.

13 COMMISSIONER GORTON: Rationale.

14 CHAIR THOMPSON: Just to clarify that point.

15 All right. So I think we'll settle on seeing
16 this language when we get back in the afternoon. Thank
17 you, Martha.

18 One last moment for any comments from the
19 Commissioners or the public before we adjourn for the
20 morning?

21 **### PUBLIC COMMENT**

22 * [No response.]

1 CHAIR THOMPSON: We are scheduled to be back in
2 public session at 1:30, and I think based on how we did on
3 the schedule, we actually were behind, and then we got
4 ahead. So I think we'll stick with 1:30 for reopening the
5 public session, and we'll see everyone then. Thank you.

6 * [Whereupon, at 12:02 p.m., the Commission was
7 recessed, to reconvene at 1:30 p.m. this same day.]

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1 AFTERNOON SESSION

2 [1:32 p.m.]

3 CHAIR THOMPSON: Okay. We will go ahead and pick
4 up for our afternoon session, and first up in our agenda is
5 John Wedeles who is going to talk to us about the study on
6 utilization management of MAT, which was a study provided
7 for in the SUPPORT Act.

8 I want to alert the members of the public that
9 the study is due October 24th, so because of the nature of
10 our cycle and timeline this will be the primary point of
11 public discussion. John will be providing the preliminary
12 findings that we have here but work will continue on into
13 the summer, but given the due date it will be unlikely that
14 the Commission will be able to engage in any kind of public
15 discussion in advance of needing to print and publish the
16 report to the Congress.

17 So we do have some time set aside in the agenda
18 today to go over the results thus far, but I want to
19 encourage the Commissioners and members of the public to
20 say as much as they would like about both what John
21 presents this afternoon and also any other parameters or
22 issues that should be considered in the context of our

1 response to the Congress.

2 So with that let me kick it off to John.

3 **### PRELIMINARY FINDINGS FROM CONGRESSIONALLY**
4 **MANDATED STUDY ON UTILIZATION MANAGEMENT OF**
5 **MEDICATION-ASSISTED TREATMENT**

6 * DR. WEDELES: Great. Thank you. Good afternoon,
7 Commissioners.

8 The purpose of this presentation is to provide an
9 update on preliminary findings from our analysis of
10 medication-assisted treatment, or MAT, utilization
11 management policies in state Medicaid programs. Our
12 presentation builds upon the discussion of MAT at our
13 January meeting, where we heard from an expert panel of
14 providers and payers on how certain utilization management
15 policies are affecting access to treatment. I will also
16 discuss next steps regarding additional research and
17 submission of the final report to Congress by October 24th
18 of this year.

19 As background, the SUPPORT for Patients and
20 Communities Act, also known as the SUPPORT Act, requires
21 MACPAC to conduct a study of state Medicaid utilization
22 control policies for MAT and consider the potential effect

1 of these policies on access to MAT.

2 As a refresher, MAT is an evidence-based form of
3 treatment for both opioid use disorder and alcohol use
4 disorder, and includes both medication and supplemental
5 psychosocial counseling. However, as noted in our
6 accompanying memo in your materials, and by the expert
7 panel convened at our January Commission meeting, barriers
8 to access for MAT exist for a variety of reasons, including
9 stigma around SUD and medications, concern related to
10 misuse, federal rules restricting prescribing to certain
11 provider types, and utilization management policies.

12 Consistent with statutory requirements, our study
13 consists of three components. First, identify quantity
14 limits and refill limits on MAT medications, primarily
15 using the findings from a 2018 SAMHSA study on Medicaid
16 coverage of MAT; second, a deeper review of additional
17 utilization control policies in eight select states; and
18 third, determine whether managed care utilization
19 management policies and procedures are consistent with
20 federal regulations that allow MCOs to place appropriate
21 limits on services for the purpose of utilization control.

22 Our preliminary findings indicate that MAT

1 utilization management approaches vary by state and by type
2 of medication. Some states apply additional restrictions
3 beyond best practices, such as requiring prior
4 authorization for certain preferred MAT medications. This
5 may be confusing to beneficiaries and providers, lead to
6 excessive administrative burden, and create barriers to
7 treatment.

8 On the other hand, fewer states are imposing
9 lifetime limits compared to prior years. In addition, most
10 of the eight states we reviewed allow patients to receive
11 MAT medication without requiring supplemental behavioral
12 health counseling.

13 The utilization management approaches we will be
14 discussing further today include prescription co-payments;
15 prescription drug monitoring programs, or PDMPs; preferred
16 drug lists, or PDLs; prior authorization; retrospective
17 drug utilization review; and limits for counseling
18 services. It is important to note here that certain
19 approaches affect access to care differently, particularly
20 initial access to treatment.

21 In terms of prescription co-payments, for most
22 states MAT drugs do not appear to be subject to different

1 co-payment amounts. However, in Maine, patients have a
2 separate co-payment structure for methadone, in which co-
3 payments are slightly lower compared to other types of
4 drugs. We also found that certain beneficiaries in
5 Illinois and Washington State are not subject to co-payment
6 for any covered prescription drugs.

7 With regard to prescription drug monitoring
8 programs, or PDMPs, nearly all of the eight state Medicaid
9 programs we reviewed have access to their PDMP, but several
10 states reported challenges in using these programs to
11 effectively monitor prescribing patterns. For example, in
12 Illinois, Tennessee, and West Virginia, providers can only
13 view one patient at a time.

14 I will also note that the SUPPORT Act included
15 two provisions to address access to and use of PDMPs for
16 monitoring drug prescribing and use patterns.
17 Specifically, the law clarifies that in states where
18 Medicaid agencies are permitted to access PDMP data, the
19 agency may share and facilitate access to data for
20 Medicaid-enrolled providers and Medicaid MCOs. In
21 addition, effective October 2021, providers will generally
22 be required to check a qualified PDMP before prescribing

1 Schedule II controlled substances to a Medicaid
2 beneficiary.

3 In terms of preferred drug lists, 49 states --
4 excluding Kansas -- and the District of Columbia cover at
5 least one form of MAT medication with preferred status.
6 All of the states we reviewed have at least two MAT
7 medications with preferred status. Of note, Illinois
8 covers all MAT drugs with no prior authorization, including
9 those used to treat both opioid use disorder and alcohol
10 use disorder, which should promote access to these drugs.

11 In contrast, Arkansas, Tennessee, and Utah have
12 policies in place that require prior authorization for
13 certain MAT medications, despite being preferred drugs.

14 As just discussed, a state's preferred drug list
15 often dictates which drugs require prior authorization.
16 Generally, prescribers need only seek prior authorization
17 for non-preferred drugs. However, in some instances, a
18 drug may still require prior authorization even if it has a
19 preferred status. There are several types of requirements
20 that may accompany prior authorization, such as
21 documentation or results of drug screening tests,
22 attestation to PDMP use, or tapering plans.

1 At the January meeting, Commissioners expressed
2 an interest in including retrospective drug utilization
3 review in our analysis. Retrospective drug utilization
4 review is used in all eight states we reviewed, although
5 for most states it is unclear how these reviews are applied
6 specifically to MAT drugs. We did find documentation that
7 Washington State uses retrospective monitoring to examine
8 whether expanding access to a particular form of MAT -- in
9 this case, intramuscular naltrexone, had an effect on
10 uptake.

11 Most states we reviewed do not require referrals,
12 co-payments, or prior authorization for MAT counseling
13 sessions, which should promote access to these services.
14 As noted, Illinois has no limit to outpatient visits under
15 fee-for-service, but prior authorization is required for
16 more than 20 visits in managed care. In Arkansas, prior
17 authorization is required for more than 12 visits and
18 referral from a primary care provider is required after 3
19 counseling visits. In Maine, behavioral therapy is limited
20 to three hours per week for 30 weeks in a 40-week period.

21 We reviewed Medicaid managed care contracts to
22 determine whether utilization control policies for MAT are

1 consistent with federal regulations that allow MCOs to
2 place appropriate limits on a service for the purpose of
3 utilization control, provided that the services can
4 reasonably achieve their purpose and are sufficient in
5 amount, duration, and scope. Washington State was the only
6 state we reviewed with managed care contract language that
7 included utilization review for SUD treatment, although it
8 does not specifically mention MAT. As noted in the
9 accompanying memo, it is likely difficult to monitor
10 whether MCOs are adhering to this contract language.

11 In terms of next steps, staff are continuing to
12 verify state-specific policies on utilization management of
13 MAT. The final report will include background information
14 on MAT, that was shared with you in January, and additional
15 details on national and state policies. Again, given our
16 public meeting schedule and the statutorily defined
17 submission date, this will be the only public meeting that
18 we will use to review the report.

19 This concludes our presentation and preliminary
20 findings on MAT utilization management policies. We
21 welcome feedback from Commissioners on these findings and
22 the proposed direction for the final report.

1 CHAIR THOMPSON: Thank you, John. Martha, I am
2 going to ask you to kick off our conversation on this.

3 COMMISSIONER CARTER: Thank you, John, for this
4 really good overview. I am going to try to synthesize my
5 thoughts here.

6 I think that what we've got is really good. I
7 would like to see additional information on how these
8 policies actually affect patient access to timely care and
9 how these policies actually affect administration of -- are
10 we using M-A-T or MAT? What is the preferred --

11 EXECUTIVE DIRECTOR SCHWARTZ: When you write it
12 down it doesn't matter.

13 COMMISSIONER CARTER: Well, I will say M-A-T --
14 how these policies actually affect the ability of practices
15 on the ground to administer MAT programs.

16 Just a little bit of background. We know that
17 opioid addiction is a chronic disease that is characterized
18 by multiple relapses. We also know that buprenorphine,
19 Suboxone, is generally not the primary drug that people are
20 using. They are using Suboxone on the street to avoid
21 being dope sick.

22 So all the policies that are around control of

1 Suboxone access -- I mean, there are some good reasons to,
2 say, have a pharmacy lock-in, but those are more germane, I
3 think, to the fact that the Medicaid program doesn't want
4 to support the black market, and, you know, pay for drugs
5 on the street, rather than as a public safety issue. It's
6 possible but very difficult to OD on Suboxone. In our
7 experience, in the program where I was CEO, we have not had
8 any patient who came in with a primary, where their drug of
9 choice was Suboxone. I mean, they came in -- they were
10 using Suboxone because they got it on the street because
11 they were trying to treat themselves. So it is a different
12 way of looking at Suboxone usage that I think is really
13 germane to some of these policies.

14 So I think there's some potential access problems
15 with pharmacy lock-in. You know, again, I understand why
16 some of that is there, but these drugs are different than
17 pure opioids in terms of their overdose possibility, and,
18 you know, they do have street value, so that's the reason
19 to control them.

20 But, you know, for example, you could -- instead
21 of a lock-in you could require PDMP access, that the
22 provider checks a PDMP before prescribing, and take that

1 burden off the patient. I want to note that I've read a
2 couple of things that there are some Part 2 problems with
3 this whole issue, and I think that's important for us, in
4 the big picture, to remember.

5 You know, we had it happen in our program that
6 the pharmacy ran out of the drug, that in a new program the
7 pharmacies in that community weren't geared up to supply
8 buprenorphine, or Suboxone. And so putting that burden on
9 the patient is, I think, not the best way to go, especially
10 for a drug that doesn't have, you know, a public health
11 danger.

12 I want to talk a little bit about counseling
13 requirements and prior auths. I just think that there
14 needs to be somehow more protection for the patient when
15 breakdowns occur, because there is always something that
16 goes wrong. So, you know, the pharmacy isn't open, the
17 counselor isn't available, and so there needs to be, again,
18 more protection for the patient.

19 And that gets into difficulties of the practices
20 in running these programs, because they are the ones that
21 are mainly stuck with the compliance tracking for
22 especially like counseling requirements or any sort of

1 prior auths for that kind of thing, that that puts a
2 burden, a staffing burden, a cost to that program and may
3 limit practices' interest in expanding or opening new
4 programs or opening new groups, because of the additional
5 administrative burden.

6 I think there were some really good comments in
7 the letter that we got from -- I'm going to butcher it so I
8 don't know how to say this -- Alkermes -- somebody hear
9 from them? -- that I really can't speak to a buy-in bill
10 for -- I think I've seen that in Vivitrol program where the
11 patient actually -- somebody has to pay for the medication
12 before it can be administered to the patient.

13 So I think there's a lot of opportunity in what
14 we're working on to examine in more detail how these
15 policies affect patient access and reduce access because of
16 the administrative burden on MAT programs.

17 CHAIR THOMPSON: That's some great commentary,
18 and, you know, some of that, in a less sophisticated way, I
19 had some of the same comments, almost similar to the kind
20 of conversation that we had this morning around, you know,
21 program integrity and other things, which is, you know, if
22 we are discussing something like a prior authorization

1 program, those can look very, very different, in operation
2 and on the ground, based upon the policy objective, what
3 they're trying to achieve, and the match of the process to
4 that policy objective, and how they are operationalizing
5 that, in actuality.

6 And so I think those are important details to
7 understand how these things actually play out for both
8 beneficiaries and providers. So I think that a lot of the
9 comments that, Martha, you have made here will really help
10 direct some of the future work in a way that will really be
11 extremely helpful, as you mentioned the public comments
12 that we receive.

13 Can I ask a quick question about PDMPs? I
14 continue to be confused about this and I don't know if I
15 just keep forgetting the facts or if I'm never clear on
16 them.

17 I do know and understand how it is that a state
18 cannot have access -- a state Medicaid program cannot have
19 access to a PDMP. How does that happen? Oh, Darin, or
20 Chuck, okay.

21 COMMISSIONER GORDON: So when we first went down
22 that path to get a database there was a lot of concern over

1 who all would have access to that information and what
2 their uses may be, from the legislature, and some from the
3 medical community as well. But, you know, some of the
4 legislators said, you know, what if someone politically was
5 going to misuse that information to target folks? So they
6 wanted to continue to restrict the access and made it super
7 tight.

8 For the longest time we, as a Medicaid agency,
9 could not be included in that after it was out in the
10 system, and we were able to get more and more use cases to
11 how just the existence of it but not having access to us as
12 a major payer was creating some challenges. There was some
13 slight opening-up of that, but it is very piecemeal.

14 So I think eventually there is growing comfort
15 but the whole concern was this is information that is very
16 private and some individuals may misuse that information
17 and, therefore, we are going to restrict it as tightly as
18 humanly possible, but over time we were able to convince
19 them to start opening up. But it is still not from a
20 practical application perspective.

21 I mean, so I will tell you, the very next step
22 was they allowed our pharmacy director to have access to

1 it, to look individuals up. We had 1.5 million individuals
2 on our program --

3 CHAIR THOMPSON: Yeah. That's not an answer.

4 COMMISSIONER GORDON: -- and what we did to try
5 to make sure -- you know, to do the best we could in that
6 situation, when the prior authorizations would come in for
7 a controlled substance, not looking at it in this context
8 but a controlled substance in general, they would ask the
9 prescriber if they checked the database, as was required,
10 and they said yes. Well, eventually we were able to have
11 those staff actually be able to look up, and so they
12 continued the process we had previously. Have you looked
13 in the system, and they said yes, and then they said do you
14 see anything, and they said no. And they were able to pull
15 up and they said, well, did you see that this individual
16 had gotten it here and here and here?

17 So it really did prove our point that it was --
18 just being in existence wasn't helpful. It actually has to
19 translate to where the agency can incorporate it into its
20 process to ensure that it's actually being used
21 effectively.

22 CHAIR THOMPSON: Chuck, did you have another?

1 COMMISSIONER MILLIGAN: Just the same comment. I
2 would make it a little bit differently. In some states,
3 it's focused on the practitioner and not on a program, and
4 so, in some states, the expectation is that the prescriber
5 is going to be doing the look-up and that it's not at a
6 program level. It's a practitioner-based, patient-based
7 model.

8 In New Mexico, our health plan similarly didn't
9 have access, and it was just our chief medical officer
10 expected to do it one at a time because she was a licensed
11 physician.

12 In some states, they don't treat it as a
13 programmatic issue. They treat it as an individual
14 practitioner licensure-type issue.

15 CHAIR THOMPSON: Martha.

16 COMMISSIONER CARTER: Penny, as sort of a
17 corollary, what I don't understand is why every pharmacy
18 isn't required to enter medications in the PDMP. That is
19 absolutely not the case.

20 So even if you look up a patient in the PDMP,
21 they might have gotten a prescription filled that was never
22 recorded.

1 Again, some of this goes back to Part 2, concerns
2 about, I think, some pharmacies are concerned about
3 entering that medication or think that they shouldn't
4 because they have to have patient permission.

5 So it's kind of a mess, and just looking at the
6 PDMP isn't sufficient.

7 CHAIR THOMPSON: And I think the other thing that
8 we can draw out about that, all of these are different ways
9 of trying to get at monitoring an appropriate treatment.
10 So, to some extent, if you make the PDMPs less of an
11 available mechanism, then maybe you have to compensate for
12 that by other administrative processes, and what does that
13 mean? And I think that's where we can really begin to help
14 people understand some of the tradeoffs, some of the actual
15 operational practices and choice points and what some of
16 the tradeoffs are of all of that.

17 Chuck and then Kit and then Brian.

18 COMMISSIONER MILLIGAN: Yeah. I mean, Penny,
19 when you describe it that way, to me there is a very
20 analogous policy around Part 2 and confidentiality, which
21 is we are going to err on the side of confidentiality.
22 We're not going to err on the side of kind of programmatic

1 line of sight, like limited use.

2 So I do think the more we kind of get into a lot
3 of -- there's a lot of commonalities in patient base and a
4 lot of commonalities in kind of dealing with substance use,
5 and I think it pulls through the Part 2 issue as well.

6 CHAIR THOMPSON: The last time we discussed Part
7 2, there were certainly a number of Commissioners who
8 thought it was time to kind of go back and rethink some of
9 those things.

10 I think I had Kit and then Brian.

11 COMMISSIONER GORTON: So I want to look at this
12 from a slightly different perspective.

13 I do think there's one piece that we haven't
14 talked about that we should include in the analysis, and I
15 thought Martha was going to go there, but she didn't quite
16 get there. And that is the federal rules around who can
17 prescribe this stuff and the limits on the number of
18 patients they can prescribe it to because that's -- you
19 might not call that a utilization management technique, but
20 in fact, the federal government's role in restricting the
21 ability of prescribers to prescribe this stuff is a
22 substantial barrier that we heard from the panel and that

1 we've heard from other communication. So I think that
2 should be in here to point out that not all of this happens
3 at the states or at the plans.

4 I said a little bit this morning about
5 utilization management and prior authorization, and I just
6 want to revisit that now.

7 Yes, substance use disorder is a chronic
8 relapsing condition, and yes, some of the treatments for it
9 are subject to utilization management controls, including
10 prior authorization. The same is true for diabetes. The
11 same is true for heart disease. The same is true for
12 asthma. The same is true for cancer. The same is true for
13 virtually all chronically relapsing conditions.

14 Why do we use these controls? For a variety of
15 reasons: in part for patient safety reasons; in part to
16 prevent diversion and law-breaking behaviors that Martha
17 was talking about; in part to control program costs; in
18 part as a check and balance on the prescriber community,
19 some of whom are wonderfully good at prescribing stuff and
20 some of whom could use a little bit of work, so there's
21 quality control. So there's a whole variety of reasons why
22 people employ these utilization management controls in

1 these programs.

2 Nobody does it because it's fun and entertaining.
3 I'm here to tell you these are not fun tools to operate
4 with because nobody likes them. Everybody hates them, even
5 the people who have to use them. We use them for a
6 purpose. Can they be used badly? Can they be used heavy
7 handedly? Yes, they can. But you can run people over with
8 your car. We don't suggest that maybe cars are a bad
9 thing.

10 I think the Commission, sometimes inadvertently,
11 the tone becomes very anti-utilization management. I think
12 this charge from Congress had some elements in its tone
13 about whether utilization management is a good thing or a
14 bad thing, and I would simply underscore that it's a tool.
15 And we used it in a lot of different stuff, and we need to
16 be very, very careful that we don't in some way impair the
17 use of this very important tool because the Medicaid
18 program becomes a very different animal if there is no
19 utilization management.

20 And I don't think -- I know there are people who
21 believe that the elimination of utilization management in
22 Medicaid and in fact in all third-party coverage would be a

1 great thing because then doctors would just be left alone,
2 and patients would get what they need.

3 We can't afford that system. The quality of that
4 system is not anything that we would aspire to, and I don't
5 think -- as awful a disease as substance use disorder is, I
6 don't think there is any reason to exclude substance use
7 disorder from the other list of chronic relapsing
8 conditions, many of which are also life threatening and
9 have severe impacts on people's quality of life.

10 I have not heard of what I feel is a legitimate
11 rationale for treating substance use disorder differently,
12 and I think it's important in our report to say, "Yes,
13 these things exist for substance use disorder, but they
14 exist for everything else." If people want to have a
15 broader conversation about whether or not in this country
16 we should stop using these tools, then, okay, let's have
17 that conversation.

18 But the tools are available for a purpose. They
19 are permitted by law. They are permitted by both statute
20 and regulation, and I don't think we as a Commission should
21 be throwing shade on that.

22 CHAIR THOMPSON: Are you rebutting?

1 COMMISSIONER CARTER: Yes.

2 CHAIR THOMPSON: Okay. So Martha is coming in to
3 have her say about this, and then we'll take that up.

4 COMMISSIONER CARTER: So I want to clarify, but I
5 wasn't saying that we don't need to have utilization
6 management. I want to make sure that there are clear
7 protections for the patient when breakdowns happen because
8 they always happen, and I don't think that's communicated.
9 If they are policies, they are not communicated clearly to
10 patients or to the prescribers or to the practices about
11 what to do.

12 I think this has come up actually in other
13 things. How do you get an exception? If you're locked
14 into a pharmacy, what do you do if the pharmacy closes down
15 overnight? It happens.

16 So just make sure that there is a strong
17 recommendation that the patients are protected in the
18 context of utilization management.

19 COMMISSIONER GORTON: So I'm 100 percent in favor
20 of beneficiary protections, and the things need to be run
21 well. I am no fan of poorly run programs of any sort, and
22 that includes utilization management programs. And none of

1 the programs -- commercial, Medicare, Medicaid --
2 communicate as effectively with their beneficiaries as they
3 probably should, in part because the programs are so
4 complex and arcane.

5 I mean, we have people like Kisha and Peter
6 sitting at the table sometimes saying, "I just don't
7 understand this," and these are people with immense
8 experience in the world of health care delivery.

9 So I think that it's hard to understand, and we
10 can always do more. I would be 100 percent supportive of,
11 as we talked about this morning with respect to the P&T
12 committees, emphasizing exactly what you've said, Martha,
13 in terms of saying if you're going to do this, these are
14 the requisites to doing it well. And that includes what
15 are the exception processes, what do people do in an
16 emergency, those --

17 CHAIR THOMPSON: And I think that's very
18 consistent with where we began the conversation with
19 Martha's commentary about do we understand the policy
20 objective, do we understand the connection between that and
21 whatever process is structured, what does that look like
22 and what could go wrong and how do we prevent that from

1 happening and what does that mean in terms of our attempt
2 to try to address this crisis in our country.

3 I think, Kit, you provide a sound warning to us
4 to not be reflexive in the way that we talk about this, but
5 the details do matter. And that's, I think, a lot of the
6 conversation that we're having here to make sure that to
7 the extent that we can draw out some of those
8 characteristics and dimensions, where we could bucket or
9 describe or characterize or categorize the different ways
10 that people are approaching this within some of those
11 larger subject areas, like prior authorization or limits
12 and so forth.

13 Anne, would you jump in?

14 EXECUTIVE DIRECTOR SCHWARTZ: Yeah. I just want
15 to provide what I understand is the context for why we have
16 to do this study, and it's my understanding -- and I wasn't
17 there in those closed rooms, so I don't have a complete
18 understanding.

19 In doing the SUPPORT Act, there was an effort to
20 try and build bipartisan consensus on the different
21 provisions of it so they could get it done, and one of the
22 issues that came up was the barrier that utilization

1 management creates for treatment. I think they couldn't
2 get to yes on that, and so they gave us a study.

3 I think the value that we can provide to that
4 discussion is some of this talking about what is MAT, what
5 are the different drugs, and there are different
6 formulations. You get them in different ways, and they
7 relate to those goals around patient safety or diversion in
8 different ways.

9 A value of this report is to be able to show some
10 of the nuance there about how the policies for the specific
11 drugs relate to the goals of the program generally and
12 utilization management. -- I think some places, you'll see
13 where I think the fit is pretty good and some places where
14 the fit is not good, which may just mean that they're
15 outdated or there might be because one objective has
16 outweighed another objective.

17 So I think that's a service that this report can
18 provide that in terms of the information that you have
19 gotten from us hasn't been fully fleshed out yet, but
20 that's what I think is --

21 CHAIR THOMPSON: Yeah. There's differentiators,
22 right?

1 EXECUTIVE DIRECTOR SCHWARTZ: -- really helping
2 explain how all that works together so that in the next
3 round, they can have a more nuanced approach to it rather
4 than just all MAT is creating a barrier to access, so we
5 should get rid of all of that, and that will be part of an
6 effective strategy for getting people into treatment.

7 CHAIR THOMPSON: Good. Thank you for that.
8 Brian and then Kisha.

9 COMMISSIONER BURWELL: So, since this is a report
10 to Congress, I see it as an opportunity for us. I think
11 even more so than our regular publications. This will
12 probably get more visibility, and it's a stand-alone
13 report. So I don't want to miss an opportunity to do some
14 education around medication-assisted treatment, and I'm
15 advocating for maybe a little broadening of the aperture a
16 little bit about kind of the subject matter, like having a
17 little more background information about the role of
18 medication-assisted treatment and the treatment of this
19 illness, what percent of people with OUD are on MAT, which
20 is a relatively small percentage.

21 I don't want to create a huge amount of more
22 work, but I would like a little more policy bigger-picture

1 orientation and the role of utilization management in the
2 context of that.

3 CHAIR THOMPSON: I think that's a good point.

4 COMMISSIONER BURWELL: For example, Martha's -- I
5 mean, I didn't know that Suboxone was also a street drug
6 and kind of how it ends up there and the implications of
7 that. I just think there's a lot of education that has to
8 take place around this, and this is an opportunity to do
9 that.

10 CHAIR THOMPSON: I think that's a good point.

11 I also think there's some prior work of the
12 Commission that could get sort of reframed into some
13 background material, so that it is someplace that people
14 can go, kind of complete the story here instead of us just
15 referencing a bunch of other documents that we've collected
16 or things that we've done.

17 So I think that we should take advantage of the
18 opportunity in the right way without just repeating
19 ourselves and just throwing in all of the prior chapters
20 that we've done on this subject. But I do think that there
21 are some things that we can do to provide some of that
22 better context.

1 Certainly, when we talk about policy objectives
2 and operational realities, that should afford us this
3 opportunity to bring in some of these points about why this
4 is relevant, why people have those policy objectives or
5 have those worries about certain of these versus others.

6 COMMISSIONER BURWELL: Is there an opportunity to
7 make a recommendation in this report or not?

8 CHAIR THOMPSON: We can make a recommendation --

9 COMMISSIONER BURWELL: I mean, I know it will be
10 difficult --

11 VICE CHAIR LAMPKIN: Isn't the timing really --

12 COMMISSIONER BURWELL: -- over the course of the
13 summer --

14 VICE CHAIR LAMPKIN: Yeah.

15 COMMISSIONER BURWELL: -- voting on it and blah-
16 blah-blah, but it is an opportunity.

17 EXECUTIVE DIRECTOR SCHWARTZ: Yeah. I don't
18 think that we have a way to do a recommendation in this
19 report with the time table we have, with the practice that
20 we have had for transparency. But that doesn't mean that
21 the Commission could not do follow-on work to this.

22 So I think what would be useful today, some of

1 these sort of points about tone and some of the messages
2 and themes are things that are easy to deal with -- well,
3 not easy to deal with, but are manageable, given the
4 writing of this report. And then if we want to pick up
5 additional work in the next cycle -- I mean, just because
6 they asked us to do it in this report doesn't mean we could
7 never talk about it again.

8 CHAIR THOMPSON: Kisha.

9 COMMISSIONER DAVIS: Thanks.

10 I just wanted to bring us back a little bit to
11 the counseling services and really highlighting how
12 important it is for folks to have access to counseling,
13 ongoing counseling, decreasing barriers.

14 I have a pregnant patient in particular who is
15 not able to find a counselor, limited access to mental
16 health professionals, very few who take Medicaid in her
17 area -- that's very difficult -- and it being tied to,
18 well, you shouldn't get your medicine if you can't see a
19 counselor. She is also somebody who you would absolutely
20 not want to stop her Suboxone while she is pregnant and
21 could really benefit from a counselor.

22 So as much as we can strengthen that people

1 definitely need counseling and we want them to have it and
2 we want to decrease barriers for them to be able to get it,
3 that that can be de-coupled from them getting their
4 medication.

5 I also have patients who have been on Suboxone
6 for a long time, years, and do they still need to continue
7 to meet that requirement as they have gone on and are
8 living productive lives and again may have trouble
9 accessing a counselor?

10 CHAIR THOMPSON: Good points.

11 Okay. Any other comments from the Commission?

12 Peter.

13 COMMISSIONER SZILAGYI: Yeah. Just a very quick
14 question. Actually, Anne, your comments helped me. I was
15 trying to figure out whether a study of eight states,
16 although I recognize that you pick these states based on
17 certain characteristics, and whether we were asked to sort
18 of describe what's happening in the United States or a
19 deeper dive on a selection of states and whether we're
20 meeting -- the extent to where we're able to describe what
21 is happening out there.

22 So could you talk a little bit more, John, about

1 the eight states and how we selected them? My guess is --
2 I'm sure this was done in a very thoughtful way, but I
3 guess the general question is, how generalizable are these
4 eight states?

5 DR. WEDELES: Sure. So the eight states were
6 selected to represent a range of characteristics of their
7 program, so whether or not they have an 1115 SUD waiver,
8 for example, sort of the penetration of managed care,
9 whether the behavioral health benefits are carved in or
10 carved out, geographic diversity as well. So I think, as I
11 understand it, these eight were selected to be sort of
12 representative.

13 CHAIR THOMPSON: So are they representative or
14 illustrative?

15 DR. WEDELES: Well, I think they are
16 illustrative, yeah. I think that's --

17 CHAIR THOMPSON: Okay. Yeah, okay.

18 COMMISSIONER SZILAGYI: And I think that's
19 probably fine, but we may want to just make that point --

20 EXECUTIVE DIRECTOR SCHWARTZ: Yeah.

21 COMMISSIONER SZILAGYI: -- that we're not trying
22 to generalize.

1 EXECUTIVE DIRECTOR SCHWARTZ: Yeah. And the
2 other thing is that John references the study that SAMHSA
3 did on the quantity and refill limits, but there's all
4 kinds of things in that SAMHSA study, 50-state data, that
5 we can use. I mean, there's no point in our reinventing
6 the wheel, and the figures that you have in here are from
7 the SAMHSA study, so there is more that we can say.

8 I personally found reading this a challenge
9 because it's like, even if you're talking about eight
10 states, it's a lot of variations on the theme. And I think
11 there is also a diminishing return from studying every
12 single thing about 50 states. So in the time that we had,
13 this seemed like a reasonable approach.

14 CHAIR THOMPSON: Just because of the nature of
15 the two sessions that we have before we take votes this
16 afternoon, I'm going to pause and see if there's any public
17 comments on this work that the Commission and the
18 Commission staff should consider, so that we can take that
19 into account.

20 ### PUBLIC COMMENT

21 * [No response.]

22 CHAIR THOMPSON: Okay, and as always, of course,

1 invite the public to write any comments to the Commission
2 which could be taken into consideration at that point, too.

3 All right. So, John, thank you very much for
4 providing this little bit of a preview for us. I hope that
5 the Commission's comments are helpful for you in continuing
6 and completing this work. And I know we have described how
7 we'll move the chapter along during the summer and
8 finalizing it in the fall, and so we'll expect to stay on
9 that timeline going forward. Thank you.

10 VICE CHAIR LAMPKIN: All right. For our next
11 session, Erin's going to take us into a second SUPPORT Act
12 MACPAC study.

13 **### PRELIMINARY FINDINGS FROM CONGRESSIONALLY**
14 **MANDATED STUDY ON INSTITUTIONS FOR MENTAL**
15 **DISEASES**

16 * MS. McMULLEN: Thank you. So good afternoon.
17 Today I am going to present some preliminary findings from
18 another congressionally mandated study on institutions for
19 mental diseases.

20 So before I present those findings, I'm going to
21 briefly discuss the role of the IMD exclusion, the details
22 of our congressional mandate to conduct this study, and how

1 we have structured this project to be responsive to
2 Congress' request.

3 As a reminder, this report is also being done
4 outside of our normal report cycle with the final report
5 due to Congress on January 1, 2020.

6 Commissioners are going to have additional time
7 to discuss this topic at our September 2019 meeting when a
8 draft report is presented. We anticipate that the draft
9 report is going to include multiple chapters, including the
10 preliminary findings that I'm going to discuss with you
11 today.

12 The report will also include a look at how states
13 have funded IMDs historically and how the IMD exclusion has
14 been eroded over time to allow states to pay for certain
15 services in IMDs. All that information is included in
16 Appendix 1 of your meeting memo.

17 Okay. So before I dive into the congressional
18 study, I just wanted to take a minute to talk about the IMD
19 exclusion at a higher level. So it's really only a term
20 that has any relevance -- it only has relevance within the
21 Medicaid program.

22 State licensure agencies don't structure their

1 regulatory framework around the IMD exclusion; rather, they
2 license facilities based on the services they deliver, such
3 as inpatient psychiatric care or residential substance use
4 treatment.

5 Therefore, an IMD isn't really one type of
6 facility; rather, a broader term that could encompass
7 several different types of facilities over 16 beds that
8 deliver behavioral health care.

9 While the IMD exclusion used to be a broad
10 prohibition on using Medicaid funds for inpatient
11 behavioral health treatment, there have been a lot of
12 changes in federal statute and policy over the past 50
13 years that have really allowed states to have greater
14 opportunities to make payments to these facilities under
15 the Medicaid program. As shown on the map, almost every
16 state is making payments to IMDs using some sort of federal
17 Medicaid authority. While there are lots of different
18 exceptions to the IMD exclusion, there really hasn't been a
19 lot of attention paid to the types of facilities that this
20 care is being provided in and how these facilities are
21 regulated.

22 Okay. So the next two slides talk about the

1 legislative requirements for this study. As I said
2 earlier, it's due January 1, 2020, and it requires us to
3 address the topics listed out on this slide. I do want to
4 note that we only have to collect this information for a
5 sample of states.

6 First, the Commission must report on how IMDs are
7 licensed and what standards these facilities must meet in
8 order to participate in Medicaid. My presentation today
9 largely is going to focus on that area.

10 We must also report on how each state determines
11 if requirements and standards have been met by these
12 facilities, and we must also provide descriptive
13 information on the types of services IMDS provide and what
14 Medicaid funding authorities states are using to make
15 payments to these facilities.

16 Congress further directed MACPAC to seek input
17 from several stakeholders, including CMS and state
18 officials, while we carry out this study. If determined
19 appropriate by the Commission, the report may also include
20 recommendations to CMS and Congress. Specifically, the
21 Commission may want to consider recommendations on how
22 state Medicaid programs may improve care and standards for

1 these facilities and how CMS can improve data collection
2 from IMDs to address gaps in information.

3 All right. So in order to satisfy these
4 requirements, we've structured the study with three
5 separate components.

6 First, we're seeking to document state
7 requirements such as licensure as well as the standards
8 applied to IMDs seeking Medicaid payment and how each state
9 determines if those requirements are satisfied.

10 The second component focuses on identifying and
11 describing IMD facilities. With the assistance of SAMHSA,
12 we're using the results of two facility surveys to identify
13 IMDs in each of the seven states that are going to be
14 included in this study. That information and the results
15 of that analysis will be shared with you in September.

16 Finally, MACPAC will be issuing a request for
17 public comment in late spring 2019. The request will be
18 distributed broadly. We'll also post it on our website,
19 and we'll invite any interested stakeholders to submit
20 comments relevant to this topic and the topics covered in
21 this study. Feedback received via public comment will also
22 be included in the materials shared with you in September.

1 So the next several slides focus on preliminary
2 findings of the work that we already have underway related
3 to the regulation and oversight of IMDs both at the federal
4 and the state level. Most of the findings stem from the
5 work that we have done with our contractor, Watson Health,
6 and some of the other preliminary work that we've been
7 doing for this project.

8 So understanding the role Medicare plays in
9 health care oversight and how it relates to IMD facilities
10 is important. It informs a lot of the different
11 preliminary findings that I'm going to be sharing with you
12 later in the slides.

13 Specifically, Medicare certification dictates
14 which providers the federal government will regulate and
15 heavily influences the oversight role played by state
16 licensure agencies and accrediting organizations.

17 In order to participate in Medicare, facilities
18 must first obtain certification, which is generally sought
19 through a state survey agency or a CMS-approved accrediting
20 body.

21 State survey agencies determine compliance with
22 federally established quality of care standards and life

1 and safety standards for a variety of health care
2 facilities. In some instances, certification can be
3 obtained through those accreditation agencies, like the
4 Joint Commission, in lieu of seeking certification through
5 the state survey agency.

6 During the certification process, an
7 investigation and survey of the facility is used to
8 determine whether a facility complies with federal quality
9 and safety requirements. These requirements are known as
10 "conditions of participation," and they exist for
11 approximately 20 different types of health care suppliers
12 and providers.

13 Conditions of participation aim to ensure minimum
14 health and safety standards are met without dictating the
15 use of certain treatment modalities or practices.

16 So as I mentioned earlier, the term "IMD"
17 includes a lot of different types of facilities. With the
18 exception of a freestanding psychiatric hospitals, the
19 Medicare certification process doesn't apply to a lot of
20 different types of facilities that may be considered IMDs,
21 so this could include a non-hospital-based residential
22 mental health and substance use disorder treatment

1 programs.

2 As a result, the quality and safety standards
3 afforded by the Medicare certification process as well as
4 the framework which establishes the role of state survey
5 agency and accreditation organizations doesn't apply to
6 these providers; rather, the regulatory framework, or lack
7 thereof, is left up to states.

8 So both the state licensure and national
9 accreditation process support the framework established by
10 Medicare, though many IMD providers are treated differently
11 by those processes. On the next two slides, I'm going to
12 talk about preliminary findings for state oversight and
13 accrediting organizations.

14 As I go through the findings, it's important to
15 keep in mind that state licensure and accreditation
16 processes aren't structured around the IMD exclusion;
17 rather, behavioral health facilities are regulated based on
18 the type of service they provide, such as psychiatric
19 treatment. Ultimately, facilities are treated the same way
20 under the licensure process, whether they have 10 beds or
21 16 beds. For each state included in this project, we had
22 to examine several different licensure types, namely, those

1 related to the provision of inpatient and residential
2 behavioral health treatment.

3 So, in general, obtaining a state license is a
4 prerequisite for a facility to participate in Medicare and
5 Medicaid, but we found that there is variation across
6 states regarding which facilities need to obtain licensure.
7 Most states require residential and inpatient mental health
8 and substance use disorder treatment facilities to obtain
9 licensure, but other states may only require those same
10 types of facilities to obtain licensure if they're going to
11 seek public funding. So, as a result, there could be, you
12 know, a segment of behavioral health providers that are
13 unregulated.

14 In most states, health care facility licensure is
15 conducted by the state survey agency that makes Medicare
16 certifications to CMS. However, for many behavioral health
17 facilities, entities other than the state survey agency may
18 be solely responsible for licensure, including the state
19 substance use authority or the state mental health
20 authority. Sometimes those agencies share responsibility
21 with the state agency. It hasn't been uncommon in the
22 project we're doing to see multiple state entities being

1 involved in the licensure process.

2 We've also found that licensure standards vary
3 greatly within and across states. For example, states may
4 have several different residential and inpatient licensure
5 types. That could be long-term residential care or
6 detoxification programs, with different processes and
7 requirements for each type of facility.

8 Staffing requirements are another area where we
9 found a lot of variation. The degree to which states
10 impose staffing ratios or requirements to have a certain
11 type of health care professional such as a physician or
12 psychologist on staff as a condition of licensure varies
13 pretty widely. As a result, in some states there could be
14 few licensed clinical staff that are required to be in some
15 of these facilities.

16 Outside of the initial and renewal licensure
17 process, additional enforcement of state licensure
18 standards is typically complaint driven. Our preliminary
19 findings indicate that many states do not use complaint
20 data to do continuous quality improvement; rather, if there
21 is an issue about a certain facility, regulatory agencies
22 typically listen to complaints that they receive when

1 following up on additional concerns.

2 Moving on to accreditation, generally
3 accreditation is a voluntary review process that health
4 care organizations seek to demonstrate the ability to meet
5 criteria and standards established by an external
6 organization. A provider may seek accreditation for
7 Medicare certification purposes or for other purposes such
8 as credentialing.

9 Several private organizations, including the
10 Joint Commission and the Commission on Accreditation of
11 Rehabilitation Facilities, known as CARF, accredit both
12 inpatient and residential behavioral health programs.
13 Inpatient psychiatric hospitals obtain accreditation from a
14 CMS-approved organization at high rates. In part, that's
15 probably because they can participate in Medicare. But
16 residential mental health and substance use disorder
17 facilities seek accreditation at lower rates than
18 psychiatric hospitals. In part, that may be because they
19 cannot participate in Medicare. And federal Medicaid
20 guidance related to IMDs treats mental health facilities
21 differently than substance use disorder facilities when it
22 comes to accreditation status.

1 Section 1115 guidance requires residential and
2 inpatient facilities that provide psychiatric care to
3 obtain accreditation by CARF or the Joint Commission prior
4 to receiving FFP. That same requirement simply doesn't
5 exist for substance use disorder treatment providers that
6 are getting paid under Section 1115 demonstrations.

7 The final set of preliminary findings discusses
8 state Medicaid agencies and provider enrollment. Provider
9 enrollment is really meant to complement the state
10 licensure process, and the state Medicaid agency must have
11 a method for verifying providers are, in fact, licensed and
12 that they're in good standing. The provider enrollment
13 process provides an opportunity to identify questionable
14 providers before they're allowed to deliver services to
15 Medicaid beneficiaries.

16 So to receive Medicaid payment, a provider must
17 first enroll with the state Medicaid agency, and the
18 screening process differs based on whether the provider's
19 potential for fraud, waste, or abuse is considered limited,
20 moderate, or high risk. For example, community mental
21 health centers are considered moderate risk while DME
22 providers are considered high risk.

1 For providers recognized by Medicare, such as
2 inpatient psychiatric hospitals, this risk determination
3 and screening process is more dictated by the federal
4 government, but for non-Medicare providers, including many
5 residential behavioral health facilities that are
6 considered IMDs, the state Medicaid agency has flexibility
7 in how they assign risk and screen providers as a part of
8 provider enrollment.

9 Our preliminary findings show that the
10 flexibility in provider enrollment has resulted in
11 variation across states in how they assess risk for
12 facilities that are considered IMDs. In September, we'll
13 report back with additional detail on how this risk
14 classification affects the oversight of behavioral health
15 facilities.

16 Some Medicaid agencies adopt additional standards
17 that providers must meet in order to receive Medicaid
18 payment. Generally, these standards are meant to
19 complement licensure requirements. For example, we found
20 that some states require providers to use certain patient
21 placement criteria such as ASAM.

22 We have also found that many MCOs may institute

1 requirements that go beyond what the Medicaid agency and
2 the licensure agency require of these facilities. For
3 example, some MCOs may require facilities to obtain
4 accreditation before they'll contract with them.

5 We'll also be discussing these types of standards
6 that Medicaid programs and their contractors use for IMD
7 facilities, including state-specific policies, in greater
8 detail when we meet in September.

9 Through our work with Watson Health, we're also
10 capturing how Medicaid agencies enforce standards for
11 residential and inpatient behavioral health providers.
12 Generally, we found that Medicaid agencies often have to
13 work with many other state partners when there is concern
14 about specific providers that aren't meeting Medicaid
15 standards.

16 In terms of next steps, MACPAC is finalizing its
17 work with Watson Health which will identify state-specific
18 policies to regulate IMDs and key finding and themes from a
19 series of interviews that we're conducting. During the
20 summer of 2019, we'll also seek comment from interested
21 parties on the regulation and oversight of these facilities
22 that are receiving Medicaid payment.

1 Just a reminder, this study is due to Congress on
2 January 1, 2020, falling outside of our normal reporting
3 cycle. As such, that draft report will be shared with you
4 at the September meeting, and it will include the results
5 of our work with Watson Health as well as the feedback that
6 we receive during our public comment.

7 That concludes my presentation for today, and I
8 welcome your input on the preliminary findings that I've
9 shared. Thanks.

10 VICE CHAIR LAMPKIN: Thanks, Erin

11 I would like to say this has been -- this study
12 has been tremendously educational to me. I've heard the
13 term "IMD" for 15 years and knew basically what it stood
14 for, but other than that, it has been a very mysterious
15 topic. So this is really helpful.

16 I do have a question for you. I want to make
17 sure I'm not misunderstanding or overreacting to one of the
18 things that you showed us, because I also learned a lot
19 about different levels of regulation and how the licensure
20 fits and how the Medicaid enrollment fits with those
21 pieces, and that was really interesting.

22 But I go back to Slide 11, you had a sub-bullet

1 on there: "Some behavioral health providers may be wholly
2 unregulated." I read that and I think that means that
3 nobody is looking after them and there are no safety
4 standards and no entity that funnels complaints and visits
5 them periodically. Am I understanding that right? Is that
6 what we're saying here?

7 MS. McMULLEN: Yeah, I mean, I think this is a
8 problem in a small subset of states where there have been
9 issues about certain providers falling outside of the
10 bounds of state regulation.

11 VICE CHAIR LAMPKIN: So this is not a widespread
12 problem or issue that you identified in the drill-down but
13 a more isolated, incident that fell between the cracks kind
14 of thing?

15 MS. McMULLEN: So, I mean, our study is only
16 looking at seven states, so I can say that looking at some
17 of our past work on 1115 waivers for substance use disorder
18 has also kind of gleaned some insight into what state
19 Medicaid agencies -- what types of standards they're having
20 to adopt because the licensure standards aren't where they
21 need to be, so maybe Medicaid is supplementing those
22 standards in a lot of states.

1 Unfortunately, you know, there really is no good
2 source of information to figure out which facilities are
3 unregulated. I think that would be incredibly difficult to
4 try to figure out just because if you don't -- you kind of
5 don't know what you don't know. If the facility is not
6 regulated, it's hard to say how many of them are out there.

7 COMMISSIONER BURWELL: Isn't it true that there
8 are -- I mean, what's going on is there's a lack of beds
9 for people who need treatment. Families are desperate.
10 They cannot get their family member into an approved
11 residential bed that is covered by insurance, either their
12 own insurance or Medicaid. But there are providers out
13 there that provide this service on a private-pay basis, and
14 people are paying big money just to put their family member
15 somewhere, and these places are unregulated and, you know,
16 taking advantage of people.

17 VICE CHAIR LAMPKIN: And because it's private pay
18 that kind of -- that's how it -- part of the way it --

19 COMMISSIONER BURWELL: Yeah.

20 VICE CHAIR LAMPKIN: But it has to have more than
21 16 beds. So it's a place that's been stood up to solve
22 this problem but it's big enough that it has 16 beds to be

1 falling into the IMD category that we're --

2 MS. McMULLEN: So they could have 16 beds. They
3 might not. I mean, the way the licensure process is set up
4 in states isn't really based around like whether you're an
5 IMD or not, so it makes it a little difficult.

6 I think what Brian is getting at and what you're
7 getting at a little bit is around the issue of public
8 funding. There is -- in the work that we did this time
9 last year on access to substance use disorder treatment I
10 think we prepared a map for you that showed the percentage
11 of providers in a state that participated in Medicaid. In
12 some states it was pretty low, I think, in like the 20
13 percent-ish range.

14 So in the states where licensures only required,
15 if you're going to be seeking public funding, including
16 Medicaid, I think that percentage of how many facilities
17 are accepting Medicaid might be like a helpful gauge to
18 look at. But it is a pretty complicated kind of issue to
19 figure out who is choosing to seek licensure and who isn't.
20 I think that's something hard for us to kind of get at.

21 VICE CHAIR LAMPKIN: Okay. Thanks. That's
22 really helpful, especially to link it back to that prior

1 work. That makes a lot of sense. And I'll stop hogging
2 the conversation now, although I think there's so much to
3 talk about here, in this material. Does anybody else want
4 to chime in? Brian.

5 COMMISSIONER BURWELL: I mean, to me I get
6 frustrated on a focus on IMD because I think the most
7 important point that you make, or that we make, is that it
8 is not a thing. It is a payment mechanism. So when you
9 get a request like how are states regulating IMD - IMD?
10 You know, they don't exist as a separate entity.

11 So to me all this discussion is kind of off-
12 target a little bit, and, you know, the real target is
13 residential care for people with OUD, 24-hour residential
14 care and how that fits into the continuum and then how
15 those things are paid for and regulated. And so we're just
16 not focusing on the policy question the way it should be
17 focused on. You know, I just think the conversation gets
18 muddled. I think, you know, everybody gets confused about
19 what an IMD is and how it fits in.

20 I do know that CMMI is working on new models of
21 care for demonstrations this summer, and I know that they
22 are doing one around models of care for opioid use

1 disorder, and I assume that there will be some provision
2 for residential care within those models. So I think this
3 will be a conversation, and then states will respond, and
4 so forth. So I think there's a relevance to this study
5 coming up around those new CMMI demonstrations that we
6 should track.

7 EXECUTIVE DIRECTOR SCHWARTZ: Yeah. Again, going
8 back to the SUPPORT Act and sort of the conversation that
9 was going on when that was being passed, of course, you
10 know, one of the policy points in that discussion was
11 getting rid of the IMD exclusion altogether, and where they
12 landed was creating a state plan option for a limited
13 number of years. And my understanding is that part of that
14 is obviously an issue around scoring, but part of it was
15 also well, we don't really know what we're buying, which
16 sort of belies the fact that you are already buying it
17 under waivers and under in-lieu-of services.

18 So that's a bit why this comes now. You know,
19 it's hard to study a thing that's not really a thing, and
20 yet at the same time policy is being created around
21 nothing.

22 I can't wait to read that in the transcript.

1 [Laughter.]

2 VICE CHAIR LAMPKIN: Okay. Penny and then Alan,
3 Martha, and Sheldon.

4 CHAIR THOMPSON: I am just going to ask a couple
5 of quick questions. I think this is very useful. I would
6 kind of invoke Kit here in saying some of our words about,
7 you know -- I mean, this is the reflection of the system
8 that's existed for a long period of time, about how CoPs
9 and Medicare and Medicaid work together. And so, you know,
10 it has implications when we apply it to this particular
11 kind of set of services and providers, but this is not a
12 unique proposition in that respect as well. You know, it's
13 an existing regulatory regime that has its own logic and
14 its own rationale, and so I just want to be careful that
15 we're not like overstating what it is or isn't, as it
16 applies to this particular situation.

17 The other thing that I would just draw out here
18 is funding. So I think another important element of this
19 is not just what the statutory and regulatory constructions
20 are but how funding happens for state survey agencies and
21 when they get it and when they don't, because that could be
22 relevant at a later point in time.

1 Can I ask just a question about -- the statement
2 that under the 1115 guidance the accreditation requirement
3 existed for IMDs that receive FFP for SUD, or didn't for
4 SUD versus inpatient. Can you just --

5 MS. McMULLEN: Sure. Sure.

6 CHAIR THOMPSON: -- what was the logic behind
7 that or the --

8 MS. McMULLEN: I don't know if I can speak to why
9 it's required for one and not the other. So in November
10 2018 -- so there's two sets of guidance, one that came out
11 last year, in November of 2018, that was specific to
12 psychiatric care, and in a lot of ways, you know, it echoes
13 similar themes that we heard in the Section 1115 guidance
14 for substance use disorder facilities, the role of that
15 continuum of care, now there needs to be stepdown services
16 available for people that are leaving inpatient psychiatric
17 facilities. But one of the provider requirements does
18 relate to accreditation. Facilities have to be accredited
19 under these waivers.

20 On the substance use side, there is also a
21 provider requirement. However, they're not related to
22 accreditation. Rather, the substance use treatment

1 facilities -- rather, really, the state has to use ASAM, or
2 a similar national standard, when they are paying these
3 facilities.

4 So there's provider requirements on both sides.
5 On the psychiatric side it's tied to that accreditation.

6 CHAIR THOMPSON: And then the final thing that I
7 just wanted to mention is there's a couple of places where
8 you mentioned complaint-driven investigations, which does
9 happen, and that, of course, does happen -- we don't say it
10 specifically but it does happen with CoPs too. There are
11 complaint-driven investigations.

12 But I guess sort of starting at a more
13 rudimentary level, let's supposed that you're inside a
14 provider, and it's not regulated or it's not licensed or it
15 doesn't have some of these other steps to ensure patient
16 safety and clinical efficacy, where do you go? So if you
17 were entirely relying on an environment in which you were
18 not doing up-front licensure, accreditation, et cetera,
19 surveying, then it seems like you're in a world where
20 you're dealing with back-end complaints and issues as they
21 arise.

22 So I think it would be important to also try to

1 fill in whether that's another gap or whether there is, in
2 fact, a way for people -- a place for people to go and a
3 process for people to use and a set of resources that are
4 available to respond if there are those kinds of issues of
5 patient safety or staffing or any of the other kinds of
6 things that you would normally see dealt with on the
7 prospective basis, through the accreditation or licensure.

8 CHAIR THOMPSON: Okay. Alan, and then Martha and
9 Sheldon.

10 COMMISSIONER WEIL: I think Anne may have said,
11 with more precision, what I was going to say, in response,
12 Brian, to you. I mean, I think it is important that we do
13 something other than tell Congress that they asked the
14 wrong question, even if they did ask the wrong question.
15 And it is this notion that since there has been an
16 exclusion there is a gap of knowledge and they are asking
17 if we lift that exclusion, or to the extent we lift the
18 exclusion, what are we going to get? And I think we can
19 help answer that, including part of the answer being it's
20 not so clear what you'll get.

21 But then it leads to the next question, which I
22 think is where we're driving, which is what additional

1 state or federal standards would you want to have in place
2 as you do -- as you open the door to this funding
3 mechanism? Given what we see now, what might you want to
4 be careful of? And I do think that's -- I hope that's what
5 Anne was getting at.

6 And I think we need to use the question that
7 they've asked to direct to where the issues are. I also --
8 and I realize it's not exactly here, and we will have a
9 crack at this in fall, but, you know, a topic we've brought
10 up repeatedly is as important as institutional services
11 are, given the tremendous unmet need in this domain writ
12 large, from a dollar perspective, opening up new spending
13 opportunities at the most expensive end of the continuum
14 can -- could not be the most efficient response, given all
15 the unmet need, that much of it could be met at the lower-
16 cost end of the continuum. And I think somehow making sure
17 that that broader message of where this fits in the
18 continuum of care is communicated even in a narrower study
19 about what are IMDs.

20 MS. McMULLEN: Just to comment on that. It's not
21 included in today's presentation because we really tried to
22 focus on what our mandate was, but part of our work with

1 Watson Health, we are looking at the more intensive levels
2 of outpatient care, both on the mental health and substance
3 use disorder side, since the Commission has been really
4 focused on looking at this type of care in a continuum, as
5 opposed to the standalone service. So we will have that
6 for you in September. We are just not ready to talk about
7 it yet today.

8 COMMISSIONER CARTER: I have a knowledge of one
9 situation, so take this as an n of 1, but I think it could
10 help illustrate some of the challenges here. A private --
11 so not state-funded -- hospital in my state, I believe was
12 getting Medicaid reimbursement under one of these
13 demonstrations, that ended -- you had a nice chart here.
14 So there were some demonstrations where they were allowing
15 Medicaid reimbursement for some period of time and then the
16 demonstrations ended.

17 And so this very high-quality, private hospital
18 that was doing inpatient substance use disorder treatment
19 suddenly stopped getting Medicaid reimbursement. And
20 because they have more than 16 beds they are considered an
21 IMD and not eligible under the current situation for
22 reimbursement.

1 And I think there are some additional barriers
2 because of the limits of days that can be reimbursed. I
3 think there's maybe some new -- so it's like 15 days in a
4 month. So if the person needs more than 15 days you have
5 to sort of get them in in the middle of the month, and then
6 get them in to the middle of the next month. And so that's
7 just illustrative of I think why this is coming up now.
8 There was a demonstration. There was a mechanism to fund
9 some of this and it stopped, and these services are needed.
10 I mean, yes, we need lots of community-based services but
11 you also need access to inpatient care.

12 VICE CHAIR LAMPKIN: I have Sheldon and Kit, but,
13 Toby, were you signaling that -- I mean, Darin, were you
14 signaling that you wanted to --

15 COMMISSIONER GORDON: Wow.

16 VICE CHAIR LAMPKIN: Sorry -- signaling that you
17 wanted to chime in on --

18 COMMISSIONER GORDON: Yeah. I was just going to
19 say I think it's also -- I mean, there have been waivers
20 back in the day where states were getting reimbursement for
21 IMD services for a long period of time too. I think the
22 issue was that there are so many different things, as even

1 this analysis identifies, that states were doing, that were
2 getting reimbursed for that, but it's all over the board
3 and they were using different approaches, whether it's in-
4 lieu-of or other waiver approaches. So I think it was just
5 trying to get their arms around all of that and what is the
6 right answer.

7 But, I mean, you're right with the statement you
8 made. There were some waivers and then that stopped. But
9 we were 1994 until early 2000s, had a waiver and some other
10 states did as well, where you could get reimbursement for
11 it. It was just all over the board.

12 VICE CHAIR LAMPKIN: So you guys don't make it
13 any easier by dressing alike and sitting on the same side
14 of the table, I just want to say.

15 All right. Sheldon and then Kit.

16 COMMISSIONER RETCHIN: So I really appreciated
17 the work that you did, Erin, and I very much appreciated
18 the sort of historical context, that almost went back to
19 medieval times.

20 So I have probably a pretty stupid question, that
21 somebody else can answer, or maybe Erin could too, is
22 what's the role -- and states still have a Department of

1 Orthopedic Health, and have a Department of Diabetes
2 Health. Every state has a Department of Mental Health, and
3 I assume these all grew because of the enormous influence
4 of public opinion on policy that required states to de-
5 institutionalize. What's the context of those departments?
6 I realize it's a funding issue with accreditation and
7 licensure and regulatory oversight, but just from my naïve
8 perspective, what do the DMH's do?

9 MS. McMULLEN: Yeah. So a lot of them, based on
10 the work that we're doing in the seven states and then kind
11 of just based on what we've heard from other national
12 organizations, a lot of the state mental health authorities
13 or state substance use authorities do have a role to play
14 in the licensure process.

15 You know, we are seeing, in some states, though,
16 that maybe the mental health authority also has to work
17 with the state survey agency. Maybe they have kind of
18 complementary roles. Maybe one is more focused on kind of
19 the certification of the program, like if they're providing
20 like long-term residential substance use treatment, and
21 maybe the survey agency focuses more around kind of life
22 and safety standards.

1 I think there are a lot of different ways this
2 can look at the state level. And from what we've found
3 there's a lot of variation. It's really hard to generalize
4 because they all kind of seem to have a unique function,
5 based on how their state has developed.

6 COMMISSIONER RETCHIN: If I can just add on that,
7 in the two states I've been in, I have seen fragmentation
8 and lack of coordination in terms of policy on those two
9 fronts. Just something to throw in this. I think that --
10 and I'm struck by the comment that you made, and I would
11 understand about the unsupervised or unregulated oversight,
12 and especially in staffing, which, to me, is just
13 troubling.

14 VICE CHAIR LAMPKIN: Kit and Toby.

15 COMMISSIONER GORTON: So I want to go back to
16 Slide 9, if you can get there. It's like two before this
17 one, or one before this one. Yes.

18 So just to briefly jump on my hobby horse again,
19 "lacking" is a very value judgmental word. It may be
20 absent but it's up to Congress or somebody else to decide
21 whether it's lacking or not. I think we should be less
22 judgmental and more descriptive.

1 But in the context of this, I think what you're
2 saying is that because Medicare doesn't pay for these
3 services, federal oversight -- it's out of scope for
4 federal oversight, and so the federal government has not
5 put energy into an oversight framework.

6 I agree that that raises concerns, and I would
7 like us, if possible, particularly with respect to your
8 second bullet, to maybe go down a little bit deeper, right?
9 So on the Medicare side they've done a very nice job in
10 terms of the conditions of participation, laying out the
11 various domains that, you know, need to be looked at. And
12 it's been a long time since I did an inspection of care
13 survey at an institution, but my recollection was that the
14 patient rights provisions were always strongest in the
15 federal regulations. And at least in the state where I did
16 this, the state sort of filled in gaps sometimes, but
17 relied heavily on the federal rules.

18 And so I sort of wonder if there are no federal
19 rules are the states filling in all the gaps? And it seems
20 to me that it might be of value to, in describing the
21 regulatory context, to say here are the six or eight
22 generally accepted domains, right, so like safety, patient

1 rights, quality, you know, number of electrical outlets per
2 square foot, you know, all those various things, and then
3 say -- and maybe it's the spreadsheet from hell, but maybe
4 say, you know, here's what gets covered for this half that
5 have been subject to the federal framework and here's what
6 the states, the seven that we looked at, have filled in,
7 and identify are there gaps.

8 And I'm particularly concerned about patient
9 rights gaps, because in my experience in heavily regulated
10 ICFs, which we, as a state, were operating, patient rights
11 were one of the biggest realms of difficulty. And so if
12 they're not being regulated, I share Stacey's concern about
13 organizations, facilities, institutions, whatever, that
14 appear to be not regulated at all. But if you are being
15 regulated you also need to have the right stuff regulated.

16 And so I would like, if we can, in the context of
17 this, to maybe, you know, double-click down one level and
18 not just say, well, you know, this is subject to -- but get
19 down to the domain level, if only in a table in an appendix
20 or something, so that we can highlight that, where the gaps
21 are, what the gaps impact. Does that make sense?

22 MS. McMULLEN: Mm-hmm.

1 CHAIR THOMPSON: I just wanted to jump in to say
2 I love that point, and it helped me because I was having
3 trouble with talking about certification versus
4 accreditation versus licensure versus provider enrollment,
5 which I think of as kind of if I took Kit's spreadsheet
6 idea right, that would get -- the line would go like this,
7 right, in terms of more stuff, a little bit less stuff,
8 significantly less stuff, really less stuff. And I think
9 that would be very helpful because when we talk about the
10 level of oversight, it does matter.

11 I know that we keep saying, for example, provider
12 enrollment is about patient safety, but the 855 is all
13 about financial entanglements and relationships and
14 convictions. So I do think this distinction between what
15 these things are looking at and covering does really
16 matter, so thank you.

17 COMMISSIONER DOUGLAS: Great job.

18 I know the appendix isn't part of the report, but
19 I thought it was a really good connection back to just the
20 oversight that would be good to weed in or call out. As we
21 look and learn more about the changing role of IMDs and
22 continue to test out new approaches, it raises a question

1 of how does oversight responsibility and what are we
2 looking and assessing for the right types of oversight
3 within the IMDs would also evolve, so just connecting back
4 that evolution.

5 Somehow if it can be included, I thought it was a
6 great appendix and a lot of very rich information too that
7 could be tied back with it.

8 MS. McMULLEN: Thank you.

9 Yeah. I think we envisioned the appendix being
10 included as a chapter in kind of a full report that you'll
11 review in September.

12 VICE CHAIR LAMPKIN: Okay. Other comments on the
13 preliminary findings and next steps on those?

14 [No response.]

15 VICE CHAIR LAMPKIN: Okay. It sounds like we've
16 given you a lot to chew on, Erin, in terms of context
17 setting as well as kind of a detailed structure of looking
18 at where the gaps are.

19 So we'll go ahead and ask the public for any
20 feedback and comments on this topic.

21 CHAIR THOMPSON: Bill, can't get enough of us,
22 can you, Bill?

1 **### PUBLIC COMMENT**

2 * MR. CLARK: Is this the public portion?

3 Oh, Bill Clark, NORC.

4 I just wanted to say I haven't heard the
5 discussion, but the CMS managed care rule, it did enable
6 networks to contract with IMDs for services as part of MCO
7 networks, and I think that is the origin of the 15-day
8 limit.

9 The earlier demonstration was the Affordable Care
10 Act 2707, which I understand was actually response to when
11 CMS cut off the earlier state 1115 waivers that had enabled
12 IMD payments.

13 One question I have with respect to the
14 facilities that Medicaid can and has responsibility for
15 within IMDs are those that have less than the 16-plus beds.
16 I was curious. TO the extent that the Commission might be
17 able to include some discussion in the report about where
18 those facilities are, are they all throughout all the
19 states? Are there a thousand of these in some states,
20 which would mean a substantial number of people could be
21 enrolled in them or treated by them?

22 Those facilities are completely under the

1 regulatory responsibility of the states, and so I would
2 think if you're looking for state standards around IMDs
3 that a place to start would be what are the regulations in
4 place of those, of course, in the states where there are
5 facilities of less than 16 beds.

6 Thanks.

7 VICE CHAIR LAMPKIN: Thank you.

8 Other comments from the public?

9 [No response.]

10 VICE CHAIR LAMPKIN: All right. I think we have
11 a break up next.

12 CHAIR THOMPSON: Yes. So we're going to take a
13 15-minute break here. When we come back, we will pick back
14 up on the recommendations that we discussed this morning,
15 and we'll go through a series of votes on all of the
16 recommendations that we've discussed, and that's how we'll
17 end our day.

18 So we'll be back at 3:15 sharp to pick those back
19 up.

20 * [Recess.]

21 CHAIR THOMPSON: All right, folks. If we can ask
22 everybody to go ahead and take their seats, we'll finish up

1 today's agenda with a series of votes, as we've discussed.

2 **### VOTES ON RECOMMENDATIONS RELATED TO DRUG POLICY,**
3 **DEFINITION OF MEDICAID SHORTFALL FOR PURPOSES OF**
4 **DSH, IMPROVING PROGRAM INTEGRITY, AND THERAPEUTIC**
5 **FOSTER CARE**

6 * CHAIR THOMPSON: Okay. We're going to sort of go
7 about this in the following way, which is in the same order
8 in which we addressed these subjects this morning, we will
9 review the recommendations. In the cases that they needed
10 revision, we'll ask the staff to discuss the nature of the
11 revision. We will then open up any final opportunity for
12 comments or questions, and then we will move immediately to
13 a vote.

14 For all of the subjects and the potential
15 recommendations that we have discussed today, MACPAC's
16 conflict of interest rules do apply. Our policies are on
17 the MACPAC website. And you can look at our policy in more
18 detail there, but just to clarify, under our policy we talk
19 about interest being particularly, directly, predictably,
20 and significantly affected by the outcome of the vote. We
21 do have a Conflict of Interest Committee that reviews the
22 interests of the Commissioners. The Conflict of Interest

1 Committee met on March 5th and reviewed all of the reports
2 of interest and financial engagements by the Commissioners.
3 The Conflict of Interest Committee found no conflicts for
4 which it would recommend recusal by the individual
5 Commissioners. Of course, Commissioners themselves may
6 decide to abstain from any vote for any reason.

7 Okay. So why don't we go ahead and start, and
8 we're going to kick it off with Chris and the
9 recommendations relating to drug policy.

10 MR. PARK: Thank you. Based on this morning's
11 discussions, we did not make any changes to Recommendation
12 1, which deals with the drug coverage grace period. We
13 will add some additional language and discussion around
14 this particular recommendation and in the rationale, but
15 the language of the recommendation did not change.

16 So recommendation 1 reads: Congress should amend
17 Section 1927(d)(1)(B) of the Social Security Act to allow
18 states to exclude or otherwise restrict coverage of a
19 covered outpatient drug for 180 days after a new drug or a
20 new formulation of drug has been approved by the Food and
21 Drug Administration and entered the market.

22 Based on the discussion from this morning,

1 Recommendation 2 did change. The Commissioners discussed
2 whether we should raise the cap to 125 percent of average
3 manufacturer price or remove the cap completely and
4 ultimately decided that we should frame the recommendation
5 as removing the cap completely.

6 So the recommendation now reads: Congress should
7 amend Section 1927(c)(2)(D) of the Social Security Act to
8 remove the cap on Medicaid drug rebates.

9 CHAIR THOMPSON: And just for clarity, to pick up
10 on the conversation that we were having earlier about the
11 language of this, we could have said "should remove Section
12 1927(c)(2)(D)," but there are cross-references that we
13 didn't want to disturb, so that's why we're presenting it
14 as an amendment.

15 EXECUTIVE DIRECTOR SCHWARTZ: True nerds.

16 CHAIR THOMPSON: True nerds. There are cross-
17 references, et cetera.

18 Okay. So on either one of these recommendations,
19 any final questions Commissioners have before we move to
20 the vote? Sheldon.

21 COMMISSIONER RETCHIN: Chris, one more time on
22 the -- so the savings, as I recall, would double from the 5

1 to 10 to 10 to 20?

2 MR. PARK: That's correct. Removing the cap
3 completely, the CBO estimate is \$15 to \$20 billion over 10
4 years in federal savings.

5 CHAIR THOMPSON: Okay. We're going to vote one
6 by one. This is not a packaged set of recommendations, so
7 we'll vote first on Recommendation 1 and second on
8 Recommendation 2. Anne?

9 EXECUTIVE DIRECTOR SCHWARTZ: Okay. So, yes,
10 this is the recommendation on restricting coverage for 120
11 days, the grace period -- 180 days, yes, I'm sorry, 180
12 days. And I'm going to call the roll, and you can vote
13 yes, no, or abstain. Melanie Bella?

14 COMMISSIONER BELLA: Yes.

15 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?

16 COMMISSIONER BURWELL: Yes.

17 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?

18 COMMISSIONER CARTER: Yes.

19 EXECUTIVE DIRECTOR SCHWARTZ: Fred Cerise I'm
20 going to mark as not present. Kisha Davis?

21 COMMISSIONER DAVIS: Yes.

22 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?

1 COMMISSIONER DOUGLAS: Yes.

2 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?

3 COMMISSIONER GEORGE: Yes.

4 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?

5 COMMISSIONER GORDON: Yes.

6 EXECUTIVE DIRECTOR SCHWARTZ: Kit Gorton?

7 COMMISSIONER GORTON: Yes.

8 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?

9 VICE CHAIR LAMPKIN: Yes.

10 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?

11 COMMISSIONER MILLIGAN: Yes.

12 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?

13 COMMISSIONER RETCHIN: Yes.

14 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?

15 COMMISSIONER SCANLON: Yes.

16 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?

17 COMMISSIONER SZILAGYI: Yes.

18 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?

19 COMMISSIONER WEIL: Yes.

20 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?

21 COMMISSIONER WENO: Yes.

22 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?

1 CHAIR THOMPSON: Yes.

2 EXECUTIVE DIRECTOR SCHWARTZ: Okay. That's 16
3 yeses and 1 not present.

4 Okay. And this is the recommendation on
5 eliminating the cap on rebates. Melanie Bella?

6 COMMISSIONER BELLA: Yes.

7 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?

8 COMMISSIONER BURWELL: Yes.

9 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?

10 COMMISSIONER CARTER: Yes.

11 EXECUTIVE DIRECTOR SCHWARTZ: Fred Cerise I'm
12 going to mark as not present. Kisha Davis?

13 COMMISSIONER DAVIS: Yes.

14 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?

15 COMMISSIONER DOUGLAS: Yes.

16 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?

17 COMMISSIONER GEORGE: Yes.

18 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?

19 COMMISSIONER GORDON: Yes.

20 EXECUTIVE DIRECTOR SCHWARTZ: Kit Gorton?

21 COMMISSIONER GORTON: Yes.

22 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?

1 VICE CHAIR LAMPKIN: Yes.

2 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?

3 COMMISSIONER MILLIGAN: Yes.

4 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?

5 COMMISSIONER RETCHIN: Yes.

6 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?

7 COMMISSIONER SCANLON: Yes.

8 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?

9 COMMISSIONER SZILAGYI: Yes.

10 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?

11 COMMISSIONER WEIL: Yes.

12 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?

13 COMMISSIONER WENO: Yes.

14 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?

15 CHAIR THOMPSON: Yes.

16 EXECUTIVE DIRECTOR SCHWARTZ: Okay. Again,

17 that's 16 yeses and 1 not present.

18 CHAIR THOMPSON: Thank you, Chris.

19 All right. Now we'll move on to DSH.

20 MR. NELB: Great. So based on the Commission's

21 discussion this morning, there was no change to the

22 proposed recommendation for changing the DSH definition of

1 "Medicaid shortfall." Based on all the different options
2 we considered, this recommendation represents that third
3 option, the Medicaid-only option where we're only paying
4 for a shortfall in cases where Medicaid is the primary
5 payer.

6 The recommendation reads as follows: To avoid
7 Medicaid making disproportionate share hospital payments to
8 cover costs that are paid for by other payers, Congress
9 should change the definition of "Medicaid shortfall" in
10 Section 1923 of the Social Security Act to exclude costs
11 and payments for all Medicaid-eligible patients for whom
12 Medicaid is not the primary payer.

13 CHAIR THOMPSON: All right. Thank you, Rob.

14 Any final questions or comments from the
15 Commissioners before we move to a vote? Chuck.

16 COMMISSIONER MILLIGAN: One of the comments that
17 was made this morning was along the lines of urging us not
18 to do this because it might discourage hospitals from
19 helping to enroll children in Medicaid, and I would hope
20 and assume that that does not happen. So I just want to
21 comment that in my experience working with Children's and
22 other hospitals, they do put the kids' needs first. Kids

1 qualify for EPSDT. It's not simply a DSH kind of issue.
2 And I have full confidence that the children's hospitals
3 will continue to do the right thing and enroll children who
4 are eligible for Medicaid in Medicaid in spite of what we
5 might do in this vote.

6 CHAIR THOMPSON: Thank you, Chuck.

7 Melanie and then Leanna.

8 COMMISSIONER BELLA: It's actually not a question
9 about Medicare in our lap, so mine is just a comment just
10 because this is -- and I get the point about this is one
11 slice out of a lot. If there's some way to evaluate the
12 impact of this down the road or to consider how we would
13 look at did this -- what kind of impact did this have by
14 doing this, I just would like to put a plug in for that.
15 So we don't even know if this will happen, but if it does
16 happen, like some way just to check and see -- or at least
17 have it come up as part of a discussion in future years to
18 see if there's been any unintended impact or to see if
19 there's been particularly with our relationship on the
20 Medicare side. That's my only comment, not even a request.
21 Just a comment.

22 CHAIR THOMPSON: Leanna.

1 COMMISSIONER GEORGE: I hope I'm not opening up a
2 can of worms here, but I was wondering, because I've been
3 pondering this most of the afternoon, in cases where you
4 have private insurance that because of high deductibles you
5 cannot meet, the private insurance is refusing to pay
6 anything toward it, then theoretically Medicaid becomes the
7 primary payer even though technically it's still Blue
8 Cross/Blue Shield, United Healthcare, whoever it is with
9 the high-deductible plan.

10 Is there any way we can look at those situations
11 where in the event, let's say, a hospital has more
12 uncompensated care of this type of patient versus the
13 third-party surplus for those long-term -- you know, the
14 neonatal infant care situations, NICUs, is there any way we
15 can possibly get that in there so that those hospitals,
16 particularly like your rural hospitals that don't have
17 large NICU units may be more impacted by that?

18 CHAIR THOMPSON: You know, Leanna, that's a
19 really good point, and it's one, Chuck, you have brought up
20 before, too, as a concern, and I think some other
21 Commissioners, about what happens in these kinds of
22 circumstances, especially focused on the high-deductible

1 plans.

2 Now, Rob, in our definition that person would be
3 a private-pay patient, correct? Or would Medicaid be
4 primary for those individuals since they would lack
5 coverage for the specific services for which they're
6 getting service? Which I guess could also apply to any
7 kind of HSA kind of plan as well, right?

8 MR. NELB: Yeah, so this is something I think we
9 can clarify. In the rationale, we have the sort of design
10 considerations part where we talk about what we mean by
11 sort of Medicaid being the primary payer. In the current
12 iteration, we highlight some cases like Indian Health
13 Service and Ryan White program, which are payers of last
14 resort after Medicaid. But we can talk about circumstances
15 where, you know, Medicaid is really paying the bill.

16 Under CMS' 2010 policy, the deductible, if
17 someone didn't pay, you know, that did count as
18 uncompensated care, but the way that that policy was
19 structured, they didn't have to decide whether Medicaid was
20 the primary payer or not. But we can certainly flag that
21 circumstance to make sure the intent is one being where if
22 Medicaid is -- to count shortfall in cases where Medicaid

1 is the one that's actually paying for the service, but to
2 not count it in cases where other payers are actually
3 paying.

4 CHAIR THOMPSON: So is that something we're going
5 to have to tweak a little bit more? I just want to be sure
6 that when we're thinking about this -- I don't know under
7 third-party liability rules if you have a high-deductible
8 plan along with Medicaid and now you go in and you're in
9 your deductible period, does Medicaid come in under that
10 circumstance and take over rather than your out-of-pocket?
11 Yes, right? Okay.

12 So maybe it's just a matter of also sort of
13 clarifying that point as we have that discussion so that we
14 understand that in our conception that would be a
15 circumstance under which Medicaid would be primary for
16 paying for that service in light of the coverage exclusions
17 and conditions that would apply in the private insurance
18 side. Is that -- am I saying that correctly?

19 COMMISSIONER GORTON: Well, it's not a coverage
20 exclusion, right? It's a payment limitation based on --

21 CHAIR THOMPSON: Yeah, okay. Thank you.

22 COMMISSIONER GORTON: So we just need to be

1 precise about the words. And I think being more
2 descriptive -- right? -- because we're not doing
3 legislative language here, but I think being more
4 descriptive will let the -- ultimately, if they move
5 forward with the recommendation, will let the lawyers take
6 it into account and phrase it the proper way, because I
7 think Medicaid is still not technically under the TPL rules
8 primary.

9 CHAIR THOMPSON: Right.

10 COMMISSIONER GORTON: The primary --

11 CHAIR THOMPSON: But it's responsible.

12 COMMISSIONER GORTON: But it's responsible.

13 CHAIR THOMPSON: Yeah.

14 COMMISSIONER GORTON: Yes.

15 CHAIR THOMPSON: Okay.

16 MR. NELB: Yeah, we can try to clarify that and
17 maybe also distinguish -- I mean, there are cases where
18 it's the deductible or co-pay, kind of similar to how it
19 works in Medicare, that, you know, there's that certain
20 piece that the beneficiary has to pay, but then there are
21 other circumstances in private insurance where there's a
22 coverage limitation and --

1 CHAIR THOMPSON: Yes.

2 MR. NELB: And so there might be a little
3 different circumstances, but we can flag that.

4 CHAIR THOMPSON: Darin.

5 COMMISSIONER GORDON: Yeah, and clarifying I
6 think makes -- I'm just curious to the extent that a state
7 would have the ability to identify that situation
8 separately. And maybe that's --

9 CHAIR THOMPSON: Well, I think our idea here is
10 not to disturb the current kind of landscape of third-party
11 liability. Right? So it's not say that at some future
12 point the Commission might not want to take up some of
13 these special circumstances that exist if we have, you
14 know, new variations of private coverage that could be
15 available and how should Medicaid relate to those other
16 kinds of coverages. But in the context of this particular
17 recommendation, we're not trying to change anything about
18 who's primary, who's not, who's liable, who's not in the
19 context of how this operates as an ongoing matter, because
20 those issues do prop up today --

21 COMMISSIONER GORDON: Yeah, not as an ongoing --

22 CHAIR THOMPSON: -- and get handled through TPL

1 processes.

2 COMMISSIONER GORDON: Yes, my point is not as an
3 ongoing matter, as an identification for purposes of DSH.
4 I mean, I guess for purposes of DSH only. That's where I'm
5 saying I don't know the states' ability to segregate the
6 TPL recipient for that individual that has TPL that was in
7 their deductible for the moment, for that particular
8 payment versus one that wasn't. And so I'm just saying I
9 think you can hit the point, the descriptor. I just think
10 from a practical perspective I know we didn't have that
11 information to be able to discern between the two for
12 purposes of a DSH allocation.

13 CHAIR THOMPSON: But states do differentiate on
14 those payments for the purposes of actually making the
15 payments. So, in other words, states are, in fact,
16 stepping in to pay for those kinds of circumstances today
17 under TPL arrangements and the processes --

18 COMMISSIONER GORDON: Yes, after a claim is
19 rejected or saying --

20 CHAIR THOMPSON: That's right.

21 COMMISSIONER GORDON: -- I'm just --

22 CHAIR THOMPSON: Through a series of processes,

1 that's right.

2 COMMISSIONER GORDON: There's just not a flag for
3 those.

4 CHAIR THOMPSON: And how that makes it into a DSH
5 report, right?

6 COMMISSIONER GORDON: Yes.

7 CHAIR THOMPSON: Stacey, were you trying --

8 VICE CHAIR LAMPKIN: Yeah, I just wanted to echo
9 that. I mean, none of this is saying that the provider
10 doesn't get paid for that chunk of money that the
11 deductible is -- but if you think about how it works, if
12 the deductible is \$3,000 and the inpatient stay is \$12,000,
13 right? So the private payer is still paying the bulk of
14 the admission.

15 COMMISSIONER GORDON: Yeah, my point --

16 VICE CHAIR LAMPKIN: And so for the purposes of
17 our recommendation here, I don't even think that we
18 necessarily need to think that Medicaid is primary for the
19 purposes of the recommendation that we're making. That
20 instance would be -- the costs and the payments for that
21 instance would be excluded based on this recommendation.

22 CHAIR THOMPSON: Right, but take the instance

1 Leanna was trying to get to in another point, which is so
2 take it -- so say it's a \$6,000 deductible. The stay is
3 \$3,000. You haven't hit your deductible. The private
4 insurance hasn't taken over --

5 COMMISSIONER GORDON: So de facto that Medicaid
6 is primary in that situation.

7 CHAIR THOMPSON: What's happening in that
8 circumstance? Is the responsibility Medicaid's or is the
9 responsibility the individual's?

10 COMMISSIONER GORDON: Medicaid.

11 CHAIR THOMPSON: For the \$3,000.

12 COMMISSIONER GORDON: It's Medicaid's.

13 COMMISSIONER WEIL: It's Medicaid's
14 responsibility, but Medicaid is still not primary. The
15 claim has to go first to the private, or Medicaid won't
16 process the claim.

17 CHAIR THOMPSON: Right.

18 COMMISSIONER WEIL: Or won't pay the claim. So
19 Medicaid is secondary, and it's not -- it's out. We would
20 not count that, which I think is what we want.

21 COMMISSIONER GEORGE: I would not want to see a
22 hospital not getting compensated for services provided

1 simply because my son has private insurance as well as
2 Medicaid. If he just had Medicaid, they'd be entitled to a
3 higher reimbursement basically because they get a little
4 bit of DSH money, from the sounds of it; where if he has
5 his private insurance, they just get whatever the base rate
6 for Medicaid would have been. That's my understanding.

7 COMMISSIONER CARTER: But I think the hospital
8 would still get paid. It's just that --

9 CHAIR THOMPSON: Right.

10 COMMISSIONER CARTER: -- they wouldn't get
11 counted in this DSH allotment calculation. Right?

12 COMMISSIONER GORDON: Yes, and that's what she's
13 saying, is that in the --

14 COMMISSIONER CARTER: There might be a
15 disincentive --

16 COMMISSIONER GORDON: There's a slight
17 disincentive in that situation where they're not being able
18 to recognize that.

19 COMMISSIONER CARTER: I see what you mean.

20 MR. NELB: I could
21 think of how to better articulate this. For the vast
22 majority of private insurance, the payment is much -- 150

1 percent or so of cost, so if that was counted, then on net
2 in that circumstance -- and that the private insurance did
3 actually pay a portion of it, you know, maybe after -- even
4 like after the deductible, the payment probably could still
5 be above the cost, and so in that case, the hospital would
6 potentially receive less DSH payments for serving a patient
7 in that circumstance, that is, both in private and
8 Medicaid. And so this policy actually tries to reduce the
9 disincentive to serve patients who are both in Medicaid and
10 private insurance.

11 CHAIR THOMPSON: Okay. So I think we have batted
12 that around to sort of sufficiently -- thank you, Leanna,
13 for bringing that up.

14 But I think that ultimately that this is an issue
15 about some of the high-deductible plans and what happens to
16 people in those circumstances that may be worth of some
17 additional examination in the future.

18 I think in this case, what we're talking about is
19 -- so in the circumstance that we're describing here,
20 Medicaid would still pay the provider, but the question of
21 whether it would be counted as shortfall or not, it would
22 be out.

1 Chuck, are you wanting to say more on this point?

2 COMMISSIONER MILLIGAN: Yeah. I'm sorry.

3 Well, a good point, Leanna, so thank you for
4 that.

5 Private insurance is going to change. I mean, it
6 is trying to kind of shoot at that moving target. There
7 are lifetime caps, lifetime limits. There's going to be a
8 lot of shooting at moving targets.

9 I do think it's worthy of keeping an eye on the
10 ball. So you're stuck with us, Rob, and vice versa.

11 But I do think the recommendation still makes
12 sense.

13 CHAIR THOMPSON: Okay, good.

14 All right. So let's go ahead and move on to
15 voting. Anne.

16 EXECUTIVE DIRECTOR SCHWARTZ: Okay. Again, yes,
17 no, or abstain.

18 Melanie Bella?

19 COMMISSIONER BELLA: Yes.

20 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?

21 COMMISSIONER BURWELL: Yes.

22 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?

1 COMMISSIONER CARTER: Yes.

2 EXECUTIVE DIRECTOR SCHWARTZ: I'm marking Fred

3 Cerise as not present.

4 Kisha Davis?

5 COMMISSIONER DAVIS: Yes.

6 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?

7 COMMISSIONER DOUGLAS: Yes.

8 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?

9 COMMISSIONER GEORGE: Yes.

10 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?

11 COMMISSIONER GORDON: I abstain.

12 EXECUTIVE DIRECTOR SCHWARTZ: You may.

13 Kit Gorton?

14 COMMISSIONER GORTON: Yes.

15 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?

16 VICE CHAIR LAMPKIN: Yes.

17 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?

18 COMMISSIONER MILLIGAN: Yes.

19 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?

20 COMMISSIONER RETCHIN: Yes.

21 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?

22 COMMISSIONER SCANLON: Yes.

1 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?
2 COMMISSIONER SZILAGYI: Yes.
3 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?
4 COMMISSIONER WEIL: Yes.
5 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?
6 COMMISSIONER WENO: Yes.
7 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?
8 CHAIR THOMPSON: Yes.
9 EXECUTIVE DIRECTOR SCHWARTZ: Okay. So we have
10 15 yeses, one abstention, and one not present.
11 CHAIR THOMPSON: Okay. Thank you, Rob.
12 Oh, wait a second. We did have one for Rob.
13 Okay.
14 EXECUTIVE DIRECTOR SCHWARTZ: Yeah.
15 CHAIR THOMPSON: Just one for Rob. That's hard
16 to believe.
17 EXECUTIVE DIRECTOR SCHWARTZ: He had three last
18 time.
19 CHAIR THOMPSON: Yes.
20 Okay. Now we're going to go on to program
21 integrity, and we have two here.
22 Okay, Jessica.

1 MS. MORRIS: Thank you.

2 We have two recommendations aimed at improving
3 the effectiveness of Medicaid program integrity.

4 The first proposed recommendation reads: "The
5 Secretary of the U.S. Department of Health and Human
6 Services should, under the Medicaid Integrity Program,
7 conduct a rigorous examination of current state program
8 integrity activities to identify the features of policy
9 design and implementation associated with success. The
10 Secretary should use this authority to establish pilots to
11 test novel strategies or improvements to existing
12 strategies. Information gleaned from such examinations and
13 pilots should be shared with states."

14 CHAIR THOMPSON: Do you want to go ahead and do
15 the second one as well?

16 EXECUTIVE DIRECTOR SCHWARTZ: Yes.

17 MS. MORRIS: The second recommendation also aimed
18 at improving program integrity reads: "To provide states
19 with flexibility and choosing program integrity strategies
20 determined to be effective and demonstrate high value.
21 Congress should amend 1902(a)(42)(B)(I) of the Social
22 Security Act to make the requirement that states establish

1 a recovery audit contractor program optional."

2 CHAIR THOMPSON: All right. And these are
3 unchanged --

4 MS. MORRIS: These are unchanged.

5 CHAIR THOMPSON: -- from the conversation this
6 morning.

7 Any final comments or questions from the
8 Commissioners before we move to a vote?

9 [No response.]

10 CHAIR THOMPSON: Okay. And, again, like the
11 recommendations from Chris, these two are not a package, so
12 we are voting on them individually.

13 So let's go to Recommendation 1 and have that up
14 for a vote.

15 EXECUTIVE DIRECTOR SCHWARTZ: Melanie Bella?

16 COMMISSIONER BELLA: Yes.

17 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?

18 COMMISSIONER BURWELL: Yes.

19 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?

20 COMMISSIONER CARTER: Yes.

21 EXECUTIVE DIRECTOR SCHWARTZ: I'm marking Fred
22 Cerise as not present.

1 Kisha Davis?
2 COMMISSIONER DAVIS: Yes.
3 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?
4 COMMISSIONER DOUGLAS: Yes.
5 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?
6 COMMISSIONER GEORGE: Yes.
7 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?
8 COMMISSIONER GORDON: Yes.
9 EXECUTIVE DIRECTOR SCHWARTZ: Kit Gorton?
10 COMMISSIONER GORTON: Yes.
11 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?
12 VICE CHAIR LAMPKIN: Yes.
13 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?
14 COMMISSIONER MILLIGAN: Yes.
15 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?
16 COMMISSIONER RETCHIN: Yes.
17 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?
18 COMMISSIONER SCANLON: Yes.
19 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?
20 COMMISSIONER SZILAGYI: Yes.
21 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?
22 COMMISSIONER WEIL: Yes.

1 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?
2 COMMISSIONER WENO: Yes.
3 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?
4 CHAIR THOMPSON: Yes.
5 EXECUTIVE DIRECTOR SCHWARTZ: Okay. That is 16
6 yes and one not present.
7 CHAIR THOMPSON: Okay. Let's go to Recommendation
8 2.
9 EXECUTIVE DIRECTOR SCHWARTZ: Melanie Bella?
10 COMMISSIONER BELLA: Yes.
11 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?
12 COMMISSIONER BURWELL: Yes.
13 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?
14 COMMISSIONER CARTER: Yes.
15 EXECUTIVE DIRECTOR SCHWARTZ: I'm marking Fred
16 Cerise as not present.
17 Kisha Davis?
18 COMMISSIONER DAVIS: Yes.
19 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?
20 COMMISSIONER DOUGLAS: Yes.
21 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?
22 COMMISSIONER GEORGE: Yes.

1 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?
2 COMMISSIONER GORDON: Yes.
3 EXECUTIVE DIRECTOR SCHWARTZ: Kit Gorton?
4 COMMISSIONER GORTON: Yes.
5 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?
6 VICE CHAIR LAMPKIN: Yes.
7 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?
8 COMMISSIONER MILLIGAN: Yes.
9 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?
10 COMMISSIONER RETCHIN: Yes.
11 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?
12 COMMISSIONER SCANLON: Yes.
13 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?
14 COMMISSIONER SZILAGYI: Yes.
15 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?
16 COMMISSIONER WEIL: Yes.
17 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?
18 COMMISSIONER WENO: Yes.
19 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?
20 CHAIR THOMPSON: Abstain.
21 EXECUTIVE DIRECTOR SCHWARTZ: Okay. So that's 15
22 yes, one abstention, and one not present.

1 CHAIR THOMPSON: Okay. And lastly, we will end
2 our voting session on therapeutic foster care.

3 Okay. Martha?

4 MS. HEBERLEIN: Thank you.

5 So the recommendation is unchanged from this
6 morning, and it reads as follows: "The Secretary of Health
7 and Human Services should engage the Centers for Medicare
8 and Medicaid Services and the Administration for Children
9 and Families to develop joint sub-regulatory guidance to
10 assist states in understanding what therapeutic foster care
11 services can be covered under Medicaid and how to
12 coordinate services with other agencies to meet the needs
13 of children and youth with significant behavioral health or
14 medical conditions in a family-based setting."

15 CHAIR THOMPSON: And, again, as per our
16 conversation this morning, this recommendation is unchanged
17 from the proposal that you made to us earlier, Martha.

18 Any final comments or questions from the
19 Commissioners?

20 [No response.]

21 CHAIR THOMPSON: Okay. Let's move to a vote.

22 EXECUTIVE DIRECTOR SCHWARTZ: Melanie Bella?

1 COMMISSIONER BELLA: Yes.
2 EXECUTIVE DIRECTOR SCHWARTZ: Brian Burwell?
3 COMMISSIONER BURWELL: Yes.
4 EXECUTIVE DIRECTOR SCHWARTZ: Martha Carter?
5 COMMISSIONER CARTER: Yes.
6 EXECUTIVE DIRECTOR SCHWARTZ: I'm marking Fred
7 Cerise as not present.
8 Kisha Davis?
9 COMMISSIONER DAVIS: Yes.
10 EXECUTIVE DIRECTOR SCHWARTZ: Toby Douglas?
11 COMMISSIONER DOUGLAS: Yes.
12 EXECUTIVE DIRECTOR SCHWARTZ: Leanna George?
13 COMMISSIONER GEORGE: Yes.
14 EXECUTIVE DIRECTOR SCHWARTZ: Darin Gordon?
15 COMMISSIONER GORDON: Yes.
16 EXECUTIVE DIRECTOR SCHWARTZ: Kit Gorton?
17 COMMISSIONER GORTON: Yes.
18 EXECUTIVE DIRECTOR SCHWARTZ: Stacey Lampkin?
19 VICE CHAIR LAMPKIN: Yes.
20 EXECUTIVE DIRECTOR SCHWARTZ: Chuck Milligan?
21 COMMISSIONER MILLIGAN: Yes.
22 EXECUTIVE DIRECTOR SCHWARTZ: Sheldon Retchin?

1 COMMISSIONER RETCHIN: Yes.

2 EXECUTIVE DIRECTOR SCHWARTZ: Bill Scanlon?

3 COMMISSIONER SCANLON: Yes.

4 EXECUTIVE DIRECTOR SCHWARTZ: Peter Szilagyi?

5 COMMISSIONER SZILAGYI: Yes.

6 EXECUTIVE DIRECTOR SCHWARTZ: Alan Weil?

7 COMMISSIONER WEIL: Yes.

8 EXECUTIVE DIRECTOR SCHWARTZ: Kathy Weno?

9 COMMISSIONER WENO: Yes.

10 EXECUTIVE DIRECTOR SCHWARTZ: Penny Thompson?

11 CHAIR THOMPSON: Yes.

12 EXECUTIVE DIRECTOR SCHWARTZ: Okay. That's 16

13 yes and one not present. Ta-da.

14 CHAIR THOMPSON: All right. Thank you all.

15 I want to just, before we adjourn, make sure that

16 there aren't any outstanding issues from the Commissioners.

17 [No response.]

18 CHAIR THOMPSON: Okay. We will adjourn and pick

19 up tomorrow morning at 9:30 and look forward to seeing

20 everybody then.

21 Thank you.

22 * [Whereupon, at 3:42 p.m., the Commission

1 recessed, to reconvene, Friday, April 12, 2019, at 9:30

2 a.m.]

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PUBLIC MEETING

Ronald Reagan Building and International Trade Center
The Horizon Ballroom
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, April 12, 2019
9:33 a.m.

COMMISSIONERS PRESENT:

PENNY THOMPSON, MPA, Chair
STACEY LAMPKIN, FSA, MAAA, MPA, Vice Chair
MELANIE BELLA, MBA
BRIAN BURWELL
MARTHA CARTER, DHSc, MBA, APRN, CNM
KISHA DAVIS, MD, MPH
TOBY DOUGLAS, MPP, MPH
LEANNA GEORGE
DARIN GORDON
CHRISTOPHER GORTON, MD, MHSA
CHARLES MILLIGAN, JD, MPH
SHELDON RETCHIN, MD, MSPH
WILLIAM SCANLON, PhD
PETER SZILAGYI, MD, MPH
ALAN WEIL, JD, MPP
KATHY WENO, DDS, JD

ANNE L. SCHWARTZ, PhD, Executive Director

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1 MACPAC examine possible options for ensuring long-term
2 sustainable access to care for Medicaid beneficiaries in
3 Puerto Rico. This request has no due date and does not
4 require recommendations.

5 The introduction to the report outlines some of the
6 main points that Commissioners have made as we have
7 discussed this issue over the last several months. Puerto
8 Rico's Medicaid program is operating in a challenging
9 environment that's been worsened by Hurricanes Irma and
10 Maria in September 2017. The Medicaid's financing
11 structure, which is a capped allotment structure with a
12 fixed federal medical assistance percentage, has resulted
13 in chronic underfunding of the program.

14 While Congress has provided some infusions of federal
15 funds on several occasions, these have always been time-
16 limited and have reacted to immediate rather than long-term
17 needs.

18 The uncertainty about future financing has made it
19 difficult for Puerto Rico to plan, manage, and maintain an
20 effective Medicaid program that provides reliable,
21 sustainable access to care for beneficiaries.

22 We've included background information on Puerto Rico's

1 relationship with the federal government, its economic and
2 population decline over the past couple of decades, its
3 accumulation of debt. We also describe some of the
4 economic indicators which are significantly worse for
5 families in Puerto Rico than on the mainland. In response
6 to Commissioner feedback we have also included some
7 information on the cost of living in Puerto Rico, which is
8 higher in the San Juan metropolitan area than the average
9 for U.S. metropolitan areas and is especially high for
10 public utilities and supermarket items.

11 In terms of population health, Puerto Rico's
12 population is aging, in large part due to outmigration of
13 younger individuals, and it has very high rates of certain
14 chronic conditions such as hypertension and diabetes.

15 Overall, the health indicators are worse in Puerto
16 Rico than on the mainland. However, health insurance
17 coverage rate is high so Puerto Ricans generally report
18 being able to afford health care services.

19 The chapter goes on to describe Puerto Rico's Medicaid
20 program, the role it plays in the health care system, and
21 the main challenges that it's facing.

22 So Medicaid is a central part of the safety net and

1 health care system in Puerto Rico. It covers almost half
2 the population. Its subject to most federal Medicaid
3 requirements and shares many of the same roles,
4 responsibilities, and administrative structures as other
5 state Medicaid programs, although there are some
6 differences in eligibility and the benefits offered.

7 Recently, Puerto Rico has made some significant
8 changes to the program. Specifically, it's in Year 1 of a
9 major managed care restructuring, which involves a
10 reorganization of the delivery system as well as some
11 additional requirements and responsibilities for MCOs. It
12 has also made some improvements in its administrative
13 systems and processes, notably through establishing a
14 Medicaid Management Information System certified to report
15 information to T-MSIS as well as establishing a new
16 Medicaid Fraud Control Unit, and these are steps that both
17 Congress and GAO have asked Puerto Rico to take.

18 So the financing structure is the most significant
19 difference from state Medicaid programs, and as I mentioned
20 it's a capped allotment structure, meaning that Puerto Rico
21 can only access federal Medicaid dollars up to an annual
22 cap. The cap was set in 1968 and grows with the medical

1 component of the CPI-U. It is not clear what factors
2 Congress considered when setting the amount for the cap.

3 Puerto Rico's statutory FMAP is 55 percent, which is
4 significantly lower than it would be if determined using a
5 similar formula as the one used for states, which would
6 give it the maximum allowable rate of 83 percent, and this
7 arrangement has led to chronic underfunding of the program.

8 I'll note here that while the other four territories
9 share the same financing structure and they too have
10 experienced challenges with their caps and their FMAPs,
11 their Medicaid program features vary and so we've included
12 in the chapter a box that describes the other programs.

13 The chapter goes on to outline the additional federal
14 funds Congress has provided on a temporary basis to make up
15 for the funding shortfall created by the cap. The most
16 recent sources, which Puerto Rico has been using since
17 2011, include ACA Sections 2005 and 1323, the Consolidated
18 Appropriations Act of 2017, and the Bipartisan Budget Act
19 of 2018. The funds provided by the BBA were provided in
20 part to respond to the effects of Hurricanes Irma and
21 Maria. They have a 100 percent federal matching rate and
22 are available for FY 2018 and 2019. So Puerto Rico does

1 not need to put up a non-federal share for those funds.

2 To respond to some Commissioner comments about
3 Medicaid's role in responding to other disasters, such as
4 Hurricane Katrina, we've also included a box in the draft
5 chapter that discusses this.

6 So even with these infusions of funds, Puerto Rico's
7 Medicaid spending has been constrained, and this is
8 reflected in their per-enrollee spending. So this figure,
9 which you saw at the March meeting, and is the same as the
10 one shown in the March meeting, shows the distribution
11 across states of projected Medicaid benefit spending per
12 full-year equivalent enrollee, after we adjust for
13 enrollment mix and take out spending on long-term services
14 and supports, which Puerto Rico does not cover.

15 You can see that Puerto Rico's spending, both federal
16 and total, is lower than in any state. It's represented by
17 the green Xs at the bottom. Its total spending per FYE,
18 represented by the green X, at \$2,144, is even lower than
19 the federal spending per FYE in all states, meaning that
20 even if the federal government paid 100 percent of Puerto
21 Rico's Medicaid it would still spend less per FYE than it's
22 currently spending in any state.

1 So the chapter then goes on to raise some of the main
2 issues the Medicaid program in Puerto Rico is facing, and
3 these include access to health care facilities, physicians
4 and specialists, which is uneven across different regions
5 of Puerto Rico. Also, as we've discussed before, Puerto
6 Rico does not provide long-term services and supports as a
7 Medicaid benefit.

8 Puerto Rico's program has struggled with chronically
9 low provider rates. We've included some more information
10 about this in the chapter, including some comparisons to
11 states. Like other states, Puerto Rico has often turned to
12 provider payments when faced with budgetary decisions, but
13 program administrators and other stakeholders have
14 indicated that the system is now at a point where it can't
15 sustain another rate reduction, given the existing access
16 issues.

17 And then lastly, Puerto Rico has been under pressure
18 to further reduce spending from the Puerto Rico Financial
19 Management and Oversight Board. The board has imposed
20 substantial mandatory spending reductions, citing some of
21 the managed care reforms and changes to the capitation
22 rates as the main generators of savings. However, the

1 board and the government of Puerto Rico have disagreed over
2 the amount of savings that are achievable, and they are
3 working right now to revise those targets.

4 So shifting gears to talk about the data on financing
5 and spending that we include in the chapter, we include
6 this graph here to show Puerto Rico's total Medicaid
7 spending. There are a few differences from the last time
8 you saw it. We have tweaked the data to reflect the latest
9 information available. We also have actual data from 2018
10 now, rather than projected spending, so now 2019 is the
11 only year on here that is projected.

12 You can see here the degree to which Puerto Rico has
13 been reliant on the additional funds provided by Congress,
14 and they have tapped into it every year since it became
15 available. Over time, spending has grown and especially in
16 FY 2018 and 2019 the share of funding that's federal has
17 grown due to the 100 percent matching rate on BBA funds.

18 One thing that Commissioners were interested in at the
19 last meeting was the effect of Hurricanes Irma and Maria on
20 Medicaid spending, and you can see here that spending did
21 increase slightly between 2017 and 2018, and Commissioners
22 were interested in why that was, given the damage to Puerto

1 Rico's infrastructure and the disruption that occurred in
2 the provision of health services.

3 So in the chapter we've discussed this. Essentially,
4 Medicaid did experience a dip in the number of claims made
5 and in enrollment in the couple of months following the
6 hurricanes, which was in September of 2017. However, both
7 enrollment and claims began to tick back up within one or
8 two months, and they both increased slightly in 2018.

9 Puerto Rico did suspend eligibility redeterminations,
10 so anyone who lost eligibility between September 2017 to
11 June 2018 were automatically enrolled.

12 In terms of the effects of outmigration on Medicaid
13 enrollment, there is no data to specifically look at
14 outmigration among Medicaid beneficiaries. However, Puerto
15 Rico has indicated that it expects declines in Medicaid
16 enrollment to mirror overall outmigration trends but with a
17 one-year lag.

18 So although Puerto Rico's spending in FY 2011 through
19 2018 were matchable due to the supplemental funding
20 provided, Puerto Rico still contributed a greater share
21 than it would have been required to make under the usual
22 FMAP formula. So to respond to some Commissioner feedback,

1 we've included this table to show what federal spending was
2 under current law and would have been if Puerto Rico had
3 the 83 percent FMAP, in dollar amounts and in the percent
4 of total spending.

5 I'll note that although Puerto Rico's statutory FMAP
6 is 55 percent, the federal share has been different in some
7 of these years. Specifically prior to July 1, 2011, the
8 FMAP was actually only 50 percent, and then beginning in
9 calendar year 2014, Puerto Rico was able to access the
10 expansion state FMAP for adults without dependent children,
11 which ranged between 78 and 90 percent during that time.
12 So that's why the overall share is higher than the 55
13 percent FMAP that's in current law in recent years, and
14 it's the same reason why the federal share under the 83
15 percent FMAP policy is not always 83 percent.

16 You can see here that over the whole 2011 to 2017
17 period federal spending would have been \$2.9 billion higher
18 with the increased FMAP. We did not include FY 2018 and
19 2019 because we assumed that Puerto Rico would have used
20 the BBA funds at 100 percent.

21 Okay. So now turning to the issues that Puerto Rico
22 is facing after FY 2019. As we know, BBA and other

1 supplemental funds will be expiring and Puerto Rico is
2 expecting a Medicaid funding shortfall for FY 2020.

3 So without additional federal funds, Puerto Rico must
4 increase its own Medicaid spending or reduce total
5 spending, and it's unlikely that Puerto Rico could increase
6 territorial share at this point. They may actually need to
7 decrease it. So it's likely that substantial benefit and
8 enrollment reductions would need to occur.

9 The slides that follow are the same ones you saw at
10 the March meeting. We included these figures in the
11 chapter and provide some analysis on them, and I'll just go
12 through them briefly today because you've seen them before.

13 This slide shows different scenarios for what could
14 take place. It shows spending assuming that Congress
15 provides sufficient federal funds to fully match all
16 projected spending in FY 2020, at the 55 percent FMAP
17 available under current law, and then at the 83 percent
18 FMAP. It also shows scenarios in which Congress does not
19 provide additional federal funds and Puerto Rico either
20 maintains its expected FY 2020 contribution or it reduces
21 that contribution to only the amount that would be matched.

22 This slide just shows the makeup of Puerto Rico's

1 projected FY 2020 spending by service category. You will
2 recall that without additional funds Puerto Rico would need
3 to reduce spending. It would be by a little over \$1
4 billion if it maintains its expected FY 2020 contribution,
5 or about \$1.5 billion if it contributes only enough to draw
6 down available federal funds. And this slide is just
7 intended to illustrate what that would mean in terms of
8 benefits. You can see that even by completely eliminating
9 the prescription drug benefit, its largest category in
10 terms of spending at \$808.6 million, it would not achieve
11 the level of savings needed.

12 Puerto Rico could choose instead to cover fewer people
13 instead of reducing or eliminating benefits, and assuming
14 no reductions in benefits and no additional federal funds
15 Puerto Rico would need to reduce enrollment by between
16 about 450,000 and 700,000 beneficiaries, or 36 to 53
17 percent, depending on whether it maintained or reduced its
18 own contribution.

19 So looking ahead, as I've mentioned, Puerto Rico is
20 now coming up on the expiration of their additional funds,
21 and is expecting to exhaust the funds that are available
22 for FY 2020 by March 2020, and for FY 2021 by December of

1 2020. However, the Medicaid program is likely to be
2 affected earlier because of the uncertainty about future
3 availability of funds. Both the government and MCOs expect
4 this to affect upcoming rate negotiations, which will take
5 place this summer. Additionally, they are concerned about
6 whether providers will remain in the program.

7 And so wrap it up, the actions taken by Congress in
8 recent years, including the additional funding but also
9 other decisions, like extending the expansion state FMAP to
10 Puerto Rico, have helped Puerto Rico to strengthen its
11 Medicaid program through expanding Medicaid, adopting MMIS
12 and the MFCU, and continuing to provide services to
13 beneficiaries. However, significant uncertainty and
14 financial pressures remain, which make it difficult for
15 Puerto Rico to continue to operate a program that ensures
16 long-term sustainable access to care.

17 So I'll stop there and I'll look forward to your
18 feedback on the chapter.

19 CHAIR THOMPSON: Thank you, Kacey. This has been a
20 challenging chapter, and the Commission has peppered you
21 with questions over the last few months and you've done a
22 fantastic job in trying to pull together, in a digestible

1 format, a number of different points that I think are
2 really important for congressional consideration.

3 I really think that the additional information that
4 you've provided, that basically tries to say, well, what if
5 we had been in a different world where instead of going
6 through a lot of emergencies and adding funding at various
7 times that we had just simply created a different kind of
8 funding structure? What would that look like and then how
9 does that compare to what would happen if Puerto Rico had a
10 financing structure that looked more like a state?

11 Those are helpful reference points. It's not
12 necessarily true that we would say that's what it should
13 look like for Puerto Rico, but I think it helps put some of
14 the spending and some of the challenges and some
15 perspectives, in terms of how that relates to other kinds
16 of situations.

17 I had one question about the chapter, and I don't
18 remember if it was in some of the earlier materials or not,
19 and so I apologize if I'm just picking it up at this point.
20 But we talk about the Financial Oversight and Management
21 Board, and we mention that they have a fiscal plan. As
22 part of that fiscal plan they have spending reduction

1 targets.

2 Can we say more in the chapter about what that looks
3 like? I know we make the point that many people think
4 that, you know, those measures are too aggressive, but I
5 think it would be helpful for people to understand what the
6 board has asked for and thinks is possible.

7 So can we categorize what the board has said about
8 what it's looking forward to in terms of Medicaid, how it
9 believes the program needs to respond?

10 MS. BUDERI: Yeah. So I think one of the challenges
11 with that, the board approved a certified fiscal plan that
12 included some specific targets and outlined some of the
13 areas where they think the spending reductions can come
14 from. That was approved in October 2018. But it's my
15 understanding that there has been some back-and-forth with
16 the government of Puerto Rico about revising that plan and
17 the targets.

18 And the board has signaled that it's open to revising
19 them, and I think those discussion are ongoing. And this
20 all came up kind of between our last meeting and today,
21 where Puerto Rico submitted a revised plan, their proposal
22 to revise those targets, and then the board came back and

1 said, you know, here are our issues with some of the ways
2 that you set this up and made your projections.

3 So I think the problem, I think, that we've been
4 wrestling with is how much to include, because the
5 situation is dynamic. And I think because the board has
6 been open to revising those targets it's not necessarily
7 true that the targets that were approved in October will
8 still be the targets for this year.

9 CHAIR THOMPSON: Okay. So I appreciate that, and I
10 don't want to necessarily include information that will
11 likely be out of date two seconds after we publish it. On
12 the other hand, I do think that if we can characterize --
13 at least at a broad level -- what the board has said, what
14 the negotiations are about, and the state of those -- right
15 now we say, well, they did something in October 2018 and a
16 lot of people are worried about what they said. And I just
17 think that to the extent that we can characterize the facts
18 of what they said, I think that's helpful as people read
19 later in the chapter about how we look at some of these
20 data points as well. I think that would be useful.

21 Okay. Commissioners. Kit and then Sheldon.

22 COMMISSIONER GORTON: So really nice work, and I

1 particularly appreciate the work that was done to update
2 the spending projections from our conversation last time.
3 It was helpful, and I'm much more comfortable with where we
4 ended up.

5 I want to raise three points that maybe we can address
6 briefly in the chapter, although two of them are questions,
7 so if we don't have answers, we may not be able to.

8 The first is I think you've done a lovely job
9 comparing and contrasting Puerto Rico's situation with the
10 situation of a typical state, and as Penny said, setting
11 some of the context for comparison. I just wanted to add
12 to that. I checked with Rob yesterday, so Puerto Rico is
13 not eligible for DSH, which we know is a major component of
14 funding hospital care and physician care in typical states.
15 I think it's worth saying that. And Rob's impression,
16 which obviously you should validate, is that in terms of
17 the other supplementals, which we know are also a major
18 funding component for hospitals, he thinks they're
19 constrained by the cap. So if those things are true and
20 accurate, I think it's worth just adding it to the list of
21 ways that Puerto Rico is different.

22 The second thing, I think in the chapter you did a

1 lovely job in talking about how on the ambulatory side,
2 Puerto Rico is much more reliant on their system of
3 community health centers. I think it would be worth
4 noting, if we can pull the information out again and
5 compare and contrast, how does the HRSA funding -- whether
6 it's, you know, FQHC grants or rural grants or whatever
7 else, how does the HRSA funding compare? Because that is
8 another funding stream. And to the extent that the HRSA
9 funding is also constrained in Puerto Rico, I think given
10 their dependence on it, I think that is worth mentioning.

11 And then you talked in the section about the FOMB
12 about part of the plan -- and I think this gets a little
13 bit to Penny's point -- for the Medicaid program was to
14 push the MLR rate up to 92 percent. I'm assuming that
15 means that there's a clawback provision. If there is, I
16 think it would be worth sort of noting that for people who
17 are concerned that, you know, there's always been an
18 undercurrent of concern in many sectors of the health care
19 financing scheme in this country that the health plans are
20 being overpaid. And I think setting MLR requirements and
21 putting clawback provisions in place gives people a level
22 of comfort that that's not happening. And I think if those

1 controls are in place, it would be worth mentioning.

2 CHAIR THOMPSON: I think those are all good points.
3 Sheldon.

4 COMMISSIONER RETCHIN: I actually had the same
5 interest that Kit did about the FQHCs and how they seem to
6 be more prolific on the island than on the mainland and how
7 the funding stream goes and whether there's room in that to
8 expand. But I had another issue.

9 First of all, terrific chapter, and I know -- I'm
10 gaining more each time we have the discussion, and I think
11 the chapter helps me.

12 One thing that I guess I would say would be under the
13 health indicators and insurance coverage, as we talk about
14 Puerto Rico and the other territories, but particularly
15 Puerto Rico, which I guess is about 95 percent of the
16 population in territories, I almost would have -- I would
17 have thought that we would see evidence, like a health care
18 dashboard, that would show and reflect the desperation.
19 And the numbers here are a little misleading.

20 So, for example, one thing that we use, or one
21 indicator we use to compare countries and states is the
22 infant mortality rate. But here the infant mortality rate

1 we compare with the entire mainland on average of 5.9. But
2 the infant mortality in Puerto Rico is actually like 100
3 basis points better than Mississippi. And I don't know
4 whether it's worth pointing out that there is a range here
5 rather than using the mainland average, which averages
6 infant mortality rates from the states that do much better,
7 and whether there are other measures that we should be
8 following so that we don't run up against a catastrophic
9 event.

10 But, in general, I guess as I look at that, it
11 certainly reflects a population that has issues with unmet
12 needs and higher prevalence of chronic disease. But I
13 guess I would -- I don't know. I almost wanted to see a
14 table or something that would show a dashboard of
15 population health.

16 CHAIR THOMPSON: Yeah, and I think we've talked a
17 little bit about that point, too. It's sort of trying to
18 understand the Puerto Rico situation in terms of a variety
19 of potential other states that are facing challenges, not
20 just the country as a whole, right?

21 COMMISSIONER RETCHIN: Well, and to be fair, we're
22 trying -- this reflects the rearview mirror where the

1 island has gotten a bolus of funds, where we're trying to
2 look out in the future what's going to happen, and I think
3 following a dashboard like that, but also with realistic
4 terms that may be -- instead of just 5.9, we should see a
5 range.

6 CHAIR THOMPSON: I think that's a great point. Okay.
7 Melanie.

8 COMMISSIONER BELLA: Thanks. Thanks, Kacey. Can you
9 go back to your last slide? The last bullet is really
10 compelling to me because it raises the issue about, you
11 know, kind of stepping back from the short term, how are we
12 going to fix this right now, and there's a big cliff
13 coming, which seems to happen over and over, right?
14 There's a theme here.

15 I would like to spend time on this as a Commission to
16 think about, as the Payment and Access Commission, what do
17 we need to be looking at with Puerto Rico or any of the
18 other territories to ensure that there is access and that
19 we're able to fund the program in a way that meets the
20 goals of the program. And so I would ask that we make a
21 pretty solid point in the report about while we're giving
22 you the here and now about the upcoming current crisis,

1 there is a long-term question of sustainability here, and
2 perhaps there would be an opportunity for the Commission to
3 do more work in that area.

4 CHAIR THOMPSON: I think that's well said, Melanie, as
5 well, and I think the Commission in prior meetings has been
6 clear kind of that the pattern of continuing as we have, at
7 least from 2011 until now, of trying to step in and avert
8 these crises and supplement dollars is probably the worst
9 of all possible worlds -- well, maybe the worst of all
10 possible worlds is not doing that, but the second worst is
11 being in a situation where it's an ongoing and constant
12 crisis that needs attention and kind of emergency and
13 urgent response rather than something that puts the island
14 on a better footing going forward so that it can have more
15 certainty and understanding about what it needs to be doing
16 to build its health care system and respond to the needs of
17 its residents.

18 Darin.

19 COMMISSIONER GORDON: Great job, Kacey. Very helpful.
20 I think it might be worth at least considering. There's a
21 lot of explanation on prior spending trends in here, but
22 we're talking about the funding issues that are going to be

1 created in 2020, and we have a projection for 2020 that,
2 based on their projection for 2019, they got a 15.9 percent
3 increase in spend, and it's unclear to me what's driving
4 that, but giving some context -- you know, we talk all the
5 way up to, I think it is, 2017 or 2018, some of the things
6 that are contributing to the trend. But jumping 15.9
7 percent probably is worth giving some explanation of what
8 might be driving some of the higher growth trends that we
9 typically see in Medicaid, just to add some context to
10 what's on the horizon for 2020.

11 CHAIR THOMPSON: Any other comments from the
12 Commissioners?

13 [No response.]

14 CHAIR THOMPSON: Let me pause and take any public
15 comments on any of our discussions this morning that we
16 should take into consideration in finalizing this chapter
17 for our June report.

18 **### PUBLIC COMMENT**

19 *** [No response.]**

20 CHAIR THOMPSON: Okay. Anything else, Commissioners?

21 COMMISSIONER DOUGLAS: I do have one.

22 CHAIR THOMPSON: All right. Toby, yes.

1 COMMISSIONER DOUGLAS: Just a specific question. The
2 Commonwealth-only Medicaid program, what's the spending?
3 Do we list how much spending is on that program outside of
4 Medicaid?

5 MS. BUDERI: I think we can find that out.

6 COMMISSIONER DOUGLAS: Because I just wonder if that
7 would be good, it's a small thing, but just to add in terms
8 of context since it does cover, and how many are covered
9 under that program.

10 MS. BUDERI: I think it's about 200,000 covered by
11 that program, but I can get the details that include more
12 information.

13 COMMISSIONER DOUGLAS: Okay, just as another context
14 since it's part -- I mean, in other states that would be
15 part of Medicaid. I think it's a good contextual piece to
16 know.

17 MS. BUDERI: So 145,000 enrollees covered with
18 Commonwealth-only funds in 2017, and we can get the --

19 COMMISSIONER DOUGLAS: What was the total in the rest
20 of the --

21 MS. BUDERI: Oh, so 1.6 million in 2017; 145,000 of
22 those are Commonwealth-only. And we can see if we can get

1 the spending information on them.

2 COMMISSIONER DOUGLAS: But those are not included --
3 those are not included as part of the -- they're not
4 matched, you said?

5 MS. BUDERI: Yeah; they're not matched.

6 COMMISSIONER DOUGLAS: So they're not in these numbers
7 that were --

8 MS. BUDERI: They're not in -- Chris, are they in --
9 they're not. They're not in any of our analysis, but
10 they're included in the overall figure of 1.5 million
11 enrollees. But their spending is not included in any of
12 our analysis or any of the graphs that are in this
13 presentation.

14 VICE CHAIR LAMPKIN: Just following on, if we go down
15 that path, some of those are income eligible and some of
16 them are employment eligible. Is that right? If we go and
17 provide that additional information, can we see if we can
18 get that stratification?

19 CHAIR THOMPSON: All right. Seeing no more
20 Commissioners wanting to weigh in, Kacey, again, thank you
21 very much. Thank you for being patient with us and helping
22 to construct, I think, a chapter that's going to be very

1 useful to people as a reference point in understanding of
2 the challenges that are facing Puerto Rico and some of the
3 possible ways in which to think about that challenge. So
4 much appreciated.

5 Okay. Let's go ahead and move on to our next session.
6 Moira is going to talk about a proposed rule to promote
7 interoperability in federal health care programs.

8 **### REVIEW OF PROPOSED RULE TO PROMOTE INTEROPERABILITY IN**
9 **FEDERAL HEALTH CARE PROGRAMS**

10 * MS. FORBES: All right. Thanks. Good morning.

11 On March 4th, CMS issued a Notice of Proposed
12 Rulemaking to promote interoperability among health care
13 data systems and to improve patient access to health data.
14 The proposed rule isn't Medicaid-specific. It affects
15 policies for programs that are administered or regulated by
16 CMS, including Medicaid, CHIP, Medicare, and the federally
17 facilitated exchanges.

18 It is paired with a companion rule that was issued the
19 same day by the Office of the National Coordinator for
20 Health Information Technology. That rule proposes
21 technical updates to interoperability standards that will
22 apply to the health care industry and to health information

1 technology developers, and we're not going to talk about
2 that rule today. But I'm going to talk about the CMS-
3 issued rule. I'll highlight a few potential areas on which
4 the Commission may wish to comment, although, as a
5 reminder, your statutory authority invites but does not
6 require the Commission to comment on proposed rules. If
7 you do want to, comments are due on May 3rd.

8 In the preamble to the proposed rule, CMS describes
9 the need for the proposed requirements and incentives that
10 they propose. A major challenge in the U.S. health care
11 system -- this is their rationale -- is that people cannot
12 easily access their complete health record. Pieces of
13 information are stored in various systems. They're
14 unconnected. They don't accompany the patient to every
15 health care setting. We've all experienced this.

16 CMS wants patients to have the ability to "move from
17 health plan to health plan, provider to provider, and have
18 both their clinical, and administrative information travel
19 with them throughout their journey."

20 For providers, having interoperable health information
21 technology, or HIT, should make it faster and easier for
22 them to access patient data, which may lead to improved

1 efficiency and quality, although we don't have research
2 making a direct link between that yet. In addition,
3 improving interoperability among payers will support
4 benefits coordination and transitions and help payers share
5 information with providers to facilitate coordinated care.

6 However, to get fully operable health data, everyone
7 needs to agree on common data standards, have an interface
8 with a secure exchange to actually share the data, and
9 everyone has to be willing and able to both provide and
10 accept data. So this rule and the companion ONC rule try
11 to address some of these issues.

12 This is the latest step in a long-term effort to
13 computerize health data. In 1996 -- it goes back farther
14 than this, but in terms of some of the major efforts, in
15 1996 the Health Insurance Portability and Accountability
16 Act, or HIPAA, created health interoperability standards
17 and specifications, including standardized transaction
18 sets. Then the Health Information Technology for Economic
19 and Clinical Health Act, or the HITECH Act, which was part
20 of the American Recovery and Reinvestment Act in 2009, did
21 a couple major things. It promoted health information
22 exchange among providers, and it also provided financial

1 incentives for the adoption of electronic health records.

2 Several years after the HITECH incentives went into
3 effect, there was still not significant adoption and
4 meaningful use of health data by providers, and the lack of
5 interoperability was identified as one of the road blocks.
6 So in 2016, Congress tried again to move the ball forward,
7 putting provisions in the 21st Century Cures Act that
8 defined interoperability and prohibited information
9 blocking, which are practices that prevent access to
10 electronic health information.

11 This proposed rule implements parts of the Cures Act
12 relating to interoperability. So while by definition
13 interoperability will affect stakeholders throughout the
14 health care system, this rule directly affects state
15 Medicaid agencies, Medicaid managed care plans, and
16 providers participating in Medicaid. It also affects
17 Medicare Advantage plans and plans in the federally
18 facilitated exchanges. By applying these requirements to
19 the major federal health care programs, CMS estimates that
20 169 million patients will be directly affected.

21 The changes don't directly apply to employer-sponsored
22 insurance or plans in the state-based exchanges. Those

1 aren't regulated by CMS. But because many of the plans
2 that participate in Medicaid managed care or Medicare
3 Advantage or the federally facilitated exchanges have
4 parent companies that also offer commercial insurance, CMS
5 anticipates that many patients who have commercial
6 insurance will also be indirectly affected by this rule.

7 So I'll walk through the six provisions, some of which
8 can sort of be grouped together. All of the six provisions
9 affect state Medicaid programs or providers that
10 participate in Medicaid.

11 The rule also contains many requests for comment or
12 requests for information which cover a number of issues
13 that CMS says that it may address in future rulemaking.
14 I'm not going to go through a lot of those. They're
15 generally pretty technical. They cover a lot of things
16 that the Commission hasn't done work on.

17 Just to give you a couple examples, though, CMS asks
18 for comments or suggestions on how to increase information
19 sharing in settings that did not receive financial
20 incentives to adopt EHRs under the HITECH Act. So that
21 includes post-acute settings, behavioral health providers,
22 long-term care providers. These providers are significant

1 providers in the Medicaid program, and they now lag behind
2 other types of providers in terms of participation in
3 health information exchange and EHR adoption.

4 CMS also asked for comment on how it could enhance the
5 operability of its existing processes to share Medicare
6 data with states; how it can provide timely, integrated
7 eligibility and enrollment status across Medicare,
8 Medicaid, and the Social Security Administration; and how
9 to streamline provider enrollment across Medicare and
10 Medicaid.

11 So in terms of the specific provisions being proposed
12 here, the first two provisions address the exchange of data
13 between health plans and health plan participation and
14 health information exchange; you need that participation in
15 order to exchange information between health plans. These
16 provisions support the electronic exchange of data for
17 transitions of care as patients move between different
18 plans or payers, including Medicare, Medicaid, and the
19 exchange: Specifically, Medicaid and CHIP MCOs -- as it
20 applies to Medicaid. Medicaid and CHIP MCOs will be
21 required to provide and accept electronic patient health
22 data for up to 5 years and incorporate it into a patient's

1 health record. So if a person became Medicaid health
2 eligible -- sorry, eligible for Medicaid and enrolled in a
3 Medicaid health plan or if they were in a Medicaid MCO and
4 left it and got employer-sponsored health insurance, the
5 Medicaid MCO would have to accept claims records from their
6 prior insurer or give their claims data to their subsequent
7 health insurer for up to 5 years so that the complete
8 patient record would be available.

9 In order to do this, MCOs must participate in a
10 trusted health information exchange network that meets
11 interoperability standards. A lot of that is what is being
12 discussed in that companion ONC rule, and this goes into
13 effect by January 1 of next year.

14 The third provision applies to both state agencies and
15 MCOs. It takes a little explaining. As part of the
16 broader effort to make health data accessible to patients,
17 this provision will require payers to make the data they
18 hold, which includes claims, encounters, provider
19 directories, any clinical data they have, lab results, that
20 sort of thing, and make those available through something
21 called application programming interface, or API,
22 technology. This technology allows third parties to access

1 data securely without having to go through the data owner
2 each time.

3 It works by having whatever that industry is have a
4 standard set of data specifications, security standards,
5 and interfaces, and then the data owner, which in this case
6 would be the payers, the state agencies, the health plans,
7 making available a data set that then has to be continually
8 updated and making it available through a secure interface.

9 The idea is that third-party developers will have an
10 incentive to create apps or software for patients and
11 providers to access and use health data if they know the
12 data are available and they don't have the hurdle of having
13 to work with every payer out there, you know, figuring out
14 their unique data dictionaries and establishing a bunch of
15 one-off connections.

16 The Medicare fee-for-service program has already made
17 several years' worth of data available through an API.
18 They have six years of data out there. They've been
19 working on this pretty diligently since last year, and
20 there are several apps now available on the Medicare
21 website. And, actually, if you go to the App Store or
22 Google Play, there's one app available there. You search

1 on Blue Button, and it lets you get your -- if you have a
2 Mymedicare.gov account, you can actually get your Medicare
3 records on your phone now.

4 So this provision would move the ball pretty far in
5 terms of making health data more accessible. There are
6 lots of ways I am sure we can imagine that patients and
7 providers and insurers could use health data and integrate
8 it with other data or other apps as part of delivery or
9 care coordination or, you know, how we use our data at home
10 or whatever. This is obviously going to be a heavy lift.
11 The proposed rule has a very short time frame for
12 implementation. This would go into effect next year, and
13 this is also, you know, not an area where state Medicaid
14 agencies have a lot of expertise. It's not really a core
15 competency of a state Medicaid agency.

16 The next two provisions apply more broadly to
17 providers, including those that participate in Medicaid.
18 Congress identified information blocking, which includes
19 practices that unreasonably limit the availability,
20 disclosure, and use of electronic health information as one
21 of the road blocks to greater interoperability. The rule
22 tries to address that and limit information blocking by

1 publicly reporting the names of providers who attest to
2 certain activities such as blocking their information from
3 being shared in certain public directories.

4 The other provision requires hospitals that
5 participate in Medicare and Medicaid that have EHR systems
6 that generate certain types of notices to send those
7 notices to other facilities and providers when a patient is
8 admitted, discharged, or transferred. And the goal of this
9 provision is to really increase information sharing in real
10 time when a patient enters a hospital or is discharged or
11 transferred to really help increase the use, the meaningful
12 use of information by hospitals that have the systems to
13 use that data.

14 And this last provision is very specific to Medicaid.
15 CMS and the states exchange data on who is enrolled in
16 Medicare and Medicaid so that they can coordinate premiums
17 and cost sharing for persons who enroll in both programs.
18 The current requirement is that states exchange data with
19 CMS on a monthly basis.

20 Right now, about half -- actually more than half of
21 the states submit buy-in data to CMS daily, and more than
22 half get daily response files from CMS.

1 There's another file that states have been required to
2 submit for a while that supports coordination with Part D
3 and the low-income subsidy program, and the buy-in data,
4 states are required to submit this file monthly. Many
5 submit it weekly, and 13 submit it daily because they find
6 it useful to have information on who's enrolled in Medicare
7 for a variety of coordination reasons, to have that more
8 frequently.

9 It's in rule that it's required monthly. A rule
10 change is required to make that daily for the rest of the
11 states. The states would get 90/10 systems change funding
12 to make this change. They have three years to implement
13 the change for the half of states that aren't already doing
14 it. So this is part of what's being proposed here.

15 So, again, this is part of broad changes being made
16 that affect more than Medicaid (except for that last
17 provision) as part of ambitious things that have been
18 promoted for the health care system. What's being
19 suggested here support a lot of important goals. Having
20 better data, more transparency, and more interoperability
21 supports a lot of things that are important in health care.

22 These are not areas that the Commission has done a lot

1 of work in. So beyond what I've said here, there's not a
2 lot of additional information that I can provide.

3 Where the Commission does have some expertise, some
4 track records around thinking about the administrative
5 burden in terms of cost and time, so I did try and provide
6 some information in your materials on that.

7 And, again, you're not required to comment on the
8 proposed rules, but if you do want to comment, we can
9 prepare a letter based on your discussion today and get
10 that submitted by that May 3rd deadline. But I'm happy to
11 try and explain further where I can.

12 VICE CHAIR LAMPKIN: Thanks, Moira.

13 I do have a question for you, not a technical
14 question. I think it was on Slide 5, and you were talking
15 about the provision that there be data transferred as
16 patients move from plan to plan. And that was applying to
17 Medicaid, MCOs, and CHIP MCOs, but not the fee-for-service
18 environment or not Medicaid and fee-for-service. Was that
19 Slide 5?

20 Right. So that second sub-bullet under the first
21 bullet, what is the rationale for not extending that to the
22 fee-for-service environment to complete the package for an

1 individual who may be in fee-for-service for some period of
2 time? Do you know?

3 MS. FORBES: When I read it, I don't know that they
4 said why they did not include the fee-for-service program.

5 They're requiring that health plans participate in the
6 HIE networks, and that is sort of a precursor to being able
7 to exchange the data. And states are not required to
8 participate in those networks, but they didn't say why
9 neither of those things were applying to states.

10 VICE CHAIR LAMPKIN: Okay. Thanks.

11 MS. FORBES: I'm sorry. No, they didn't -- I don't
12 think they explained why.

13 VICE CHAIR LAMPKIN: Okay. Thanks.

14 Do other Commissioners have questions or comments for
15 Moira?

16 Toby and then Darin and Martha.

17 COMMISSIONER DOUGLAS: The only comment, obviously I
18 think this is, over a long haul, the right direction in
19 terms of ensuring that Medicaid beneficiaries have access
20 to their health information, but balancing that with just
21 the administrative burden, the timelines for some of the
22 stuff for states in terms of the API, just a question --

1 maybe we can comment. Given other priorities on
2 eligibility systems and other IT efforts, is the timing
3 appropriate for states and the burden on states to have to
4 implement this, given other necessities and priorities?

5 CHAIR THOMPSON: Darin and then Martha.

6 COMMISSIONER GORTON: Toby and I don't only share a
7 haircut, we also share some more thinking on this.

8 [Laughter.]

9 COMMISSIONER GORDON: The timing, just talking to
10 folks in the Medicaid agencies that do this, that's been a
11 concern, you know, even in isolation. I'm not even
12 thinking about some of the other things that they have
13 going on because their first step is even just assessing
14 some of the different systems and their capabilities to do
15 some of the things that are being asked. That's step
16 number one, and that's not a quick step in and of itself
17 because they're also interacting with different folks in
18 the industry that don't commonly interact with Medicaid in
19 order to make those assessments of what needs to be done.

20 I do think acknowledging that challenge from pulling
21 this off for early 2020 should probably be thought about in
22 the context of really the degree that a state will have to

1 do. The added match is great, but there's just physics
2 involved here from a time perspective.

3 COMMISSIONER CARTER: Thanks, Moira.

4 I imagine that other organizations will comment on
5 this, but germane to our conversation on substance use
6 disorder, I've got a concern that the whole issue of Part 2
7 regulations is still not taken care of.

8 Most electronic health records don't have a way to
9 sort out or keep separate SUD records, and then if they're
10 shared in a multidisciplinary practice, which is more and
11 more common, then that patient's whole set of records
12 wouldn't be able to go through the system unless there were
13 specific individual patient consents.

14 So we're concerned about the population with SUDs, and
15 until all those pieces are fixed, EHR changes, which is
16 going to take time, and the Part 2, which seems to still
17 not be fixed, we would still have problems of sharing
18 records of this population that actually is one of the
19 vulnerable populations that you'd want to be able to share.

20 VICE CHAIR LAMPKIN: Melanie and then Alan and then
21 Bill and then Brian.

22 COMMISSIONER BELLA: Thank you.

1 I have a question about -- or a question/comment.

2 CMS released another rule last week on the D-SNP
3 integration standard, so integration standards between D-
4 SNPs and Medicaid as part of the attempt to continue to
5 raise the bar.

6 Starting in 2021, the states will either be able to
7 continue enrolling people into a D-SNP, so that's the dual
8 eligible special needs plan. They'll have to either have a
9 contract with the Medicaid agency for capitated behavior
10 health and long-term care, or the second piece is they'll
11 have to develop a mechanism to share information on
12 hospital and SNF, admission and discharge to the state
13 Medicaid agency. They'll agree on a subset of that
14 population.

15 And that piece, whether it's going to need to be a
16 data exchange from a health plan to a state, I think is
17 giving people some pause about how the states are going to
18 take that data and use that data.

19 So I mention it because I think there's some relevance
20 here. A D-SNP -- Medicare Advantage plans will be required
21 to do all of this, correct?

22 MS. FORBES: Yes.

1 COMMISSIONER BELLA: Okay.

2 MS. FORBES: This all applies to Medicare Advantage.
3 Wherever it says "health plan" here --

4 COMMISSIONER BELLA: It's all Medicare, Medicaid.
5 Okay.

6 But then as far as the discharge notification, that's
7 tagged at the hospital level; is that right?

8 MS. FORBES: The ADT, yes.

9 COMMISSIONER BELLA: Yes. Okay.

10 So all I would ask is to keep in the back of our mind
11 that there is this other final rule that is going to impact
12 Medicaid agencies with regard to data sharing and plans and
13 think about whether there's any -- I guess whether this
14 helps with any of that.

15 I'm not asking for us to do any work. I'm just asking
16 to be aware of this other thing that also is trying to
17 promote data exchange in the context of trying to further
18 integration in a place where I think it's going to be a
19 lift for the states and the plans to be able to do those
20 sorts of notifications.

21 COMMISSIONER WEIL: I'm not quite sure how to say
22 this, but I'll do my best.

1 This is very interesting, and I can easily imagine us
2 writing a letter that begins "This is a really great goal,
3 and here are 30 problems with achieving it." And I suspect
4 that is what the vast majority of interested parties will
5 put in their letter.

6 And I guess I want to offer a slightly different
7 perspective, although I'm not sure practically how to apply
8 it. Using public program participation as leverage for
9 policy change is a big deal. It's why hospitals in the
10 United States are integrated, because of Medicare
11 prohibiting participation of hospitals that are segregated
12 by race. I don't want to suggest this is the same level of
13 importance, but this is part of an effort to give patient -
14 - to effectuate the notion that patients own their own
15 clinical data.

16 And we have been saying that and funding it and not
17 getting it, and the notion that the federal government
18 might use its leverage to actually drive aggressively
19 toward that end seems quite consequential to me and not one
20 I want to say "but, but, but, but," because there are
21 always a lot of reasons that it's harder than it sounds.

22 So I just would ask that as you -- if we do a letter,

1 which is what you're asking, that we don't fall into sort
2 of the trap of this is hard; therefore, although we
3 appreciate the goal, we think you should move carefully.
4 Although that is true, I think it's easy to lose sight of
5 the goal if we overemphasize the challenges associated with
6 doing this.

7 COMMISSIONER SCANLON: My thoughts are very similar to
8 Alan's. I mean, this is an important goal.

9 I would sort of point out that the two dates you
10 mentioned in your presentation were 1996 and 2009, and so
11 there's some time that's passed.

12 This particular regulation, the details may be new,
13 but the idea of the concept is not a surprise. I mean,
14 people have been anticipating this for a long time.

15 The importance of it, the question is, How does the
16 importance of this relate to all the other priorities? And
17 I agree with Toby and Darin that there are these other
18 priorities that people have been given with obligations and
19 due dates, and the question is, if you were to say take
20 those into account, where are the tradeoffs? Would the
21 suggestion be do this as opposed to that? That's the kind
22 of remedy I would be more in favor of when you recognize

1 that something else is lower priority and that this
2 deserves a higher priority.

3 Now, having said that, that's a hypothesis that this
4 deserves a higher priority. That would require an
5 examination of sort of what the tradeoffs are.

6 The other thing about extending deadlines, I think our
7 reality is that when we have a deadline, what our
8 observation has been, we have partial compliance by the
9 deadline, and then we have sort of further participation
10 and more compliance sort of over time.

11 The question about moving a deadline out further into
12 the future is we get partial compliance at that future
13 point, and then we get sort of fuller compliance even later
14 than that.

15 I'm not that disturbed. I don't buy sort of the fact
16 that we are putting out another priority out there, because
17 I don't think we're capable of sorting out what the
18 priority should be in terms of the order in which some of
19 these things are done.

20 I'm very much on balance -- I don't know how to write
21 a letter that stresses the importance but also doesn't
22 interfere with the process.

1 VICE CHAIR LAMPKIN: Okay. I have Brian, Penny, and
2 Darin.

3 COMMISSIONER BURWELL: So I guess I'll follow up a
4 little on this providing information about your health care
5 use and to beneficiaries.

6 There's a paragraph on page 5, Moira, about the number
7 of Medicare enrollees who have downloaded their health
8 records, which is 200 out of 53 million. So that's an
9 important piece of information, although it's a ramp-up
10 situation, I'm sure.

11 And the next section, there are currently 20 apps
12 available on the CMS website, and only a few thousand
13 beneficiaries have "shared their claims data with
14 production developers." I don't know what that sentence
15 means? If you could explain that?

16 So I think there's a lot more to -- I mean, just the
17 mission of being transparent and getting access to your own
18 health care records, I think is a laudatory one, but I'm
19 much more in the devil is in the details as to kind of what
20 kinds of information.

21 I have an electronic health care record with my health
22 care system. It is not particularly useful to me. I get

1 overloaded with information that's pretty useless to the
2 point where I ignore most of it.

3 I mean, making information to Medicare enrollees as a
4 total population is a good one, but I know a lot of people
5 are also enrolled in Advantage plans. They may have a
6 separate electronic health care record from their Advantage
7 plan. So do they go to Medicare -- you know, My whatever?
8 What's the name of it? The website for Medicare from CMS?
9 So that would be a separate access point, would it not?

10 MS. FORBES: Well, I will say the intent of making the
11 data available through this is you can go to one place, and
12 the app that's actually available on the app store right
13 now, it can integrate data from TRICARE, the VA, and
14 Medicare, which I will say could be immensely beneficial
15 for people who receive benefits from those programs or for
16 caregivers of patients who receive benefits from those
17 programs.

18 That said, there have been very few takers so far, as
19 shown in the data, and I don't know how much of that is a
20 result of just publicity and the newness of it, and it may
21 be in 10 years, everyone will be using this. I don't know.

22 But I did provide that information to sort of say that

1 there's an assumption in this rule that if the data are
2 made available that app developers will take advantage of
3 it, and there will be a marketplace of ideas. And that
4 there will be an uptake of users, sort of the way that when
5 the app store became available on iPhones, there was a
6 proliferation of apps in ways that we couldn't envision,
7 and everyone uses them now.

8 And that in the year and a half that Medicare has
9 invested in this, that it has been a slower uptake. That
10 was sort of the point of showing that, as just a piece of
11 evidence that it's not maybe quite as straightforward in
12 this space and given what else this Commission knows about
13 sort of health literacy and access to technology of the
14 Medicaid population in general, just things to keep in
15 mind.

16 COMMISSIONER BURWELL: But my point is this is one
17 access point where there may be multiple access points for
18 me as a consumer to get access to my information.

19 MS. FORBES: That would be the goal of making the data
20 available is that developers would be able to create ways
21 for you to have one access point, which you as a consumer
22 would find easier than the current system provides now.

1 That would be the end goal of this, yes. That it would be
2 able to integrate Part D -- for Medicare, integrate Part A,
3 Part B, Part D. For Medicaid, as a consumer, it could
4 integrate your -- if you are in a program with carve-outs,
5 it could pull all of that. If you change between different
6 health plans over time, it could aggregate things.

7 COMMISSIONER BURWELL: And to follow up on Martha's
8 point, say I move from one thing or another -- I switch
9 health plans -- there's a consent part to exchanging my
10 data from one plan to another, is there not?

11 MS. FORBES: Well, you are the owner of your own data.

12 COMMISSIONER BURWELL: Right.

13 MS. FORBES: So it depends on what we're talking. I
14 mean, there's different parts of this rule. I mean, one
15 plan exchanging data for another, things are governed by a
16 lot of different rules here. Things are governed by HIPAA.
17 Things are governed by Part 2. So it depends on what we're
18 talking about.

19 And if we're talking about a patient accessing his or
20 her own data, you have access to your own data.

21 If we're talking about payers or providers exchanging
22 and sharing data, they are governed by other rules,

1 including HIPAA and Part 2 about what they can exchange and
2 when.

3 So everything is governed by the existing rules, but
4 if we're talking about you getting your own data, you
5 always own your own data.

6 COMMISSIONER BURWELL: No, but I'm also talking about
7 giving permission between health -- you know, my providers
8 or my insurance companies to share information about me.

9 MS. FORBES: That's governed by the rules that govern
10 that now.

11 COMMISSIONER BURWELL: Right.

12 VICE CHAIR LAMPKIN: Okay. Penny and then Darin.

13 CHAIR THOMPSON: I'm going to make an argument that we
14 not write a letter. I mean, my views are not incredibly
15 strong on this point.

16 I think if this is a really important topic, I'm going
17 to sound like the letter that Alan says we shouldn't write,
18 which is without the "buts."

19 But I think this is a really important topic, and I
20 really think I commend the administration for really
21 thinking about this and trying to move and advance this
22 ball.

1 I think there's a lot of details in these rules. They
2 are very dense. They can become very technical. I don't
3 know how much we contribute to the dialogue by making very
4 high-level statements. We haven't done a lot of work in
5 this area.

6 I think Brian was starting to get at something, which
7 is I think it becomes really interesting to think about use
8 cases.

9 I agree, Moira, exactly with you about, to some
10 extent, we have built a health care delivery system that
11 works around some of the barriers and impediments, and we
12 don't know exactly what that new health care delivery
13 system looks like when we start to take down those barriers
14 and impediments.

15 In terms of thinking about the impact on states and
16 administrative burden, I've become a little concerned about
17 sort of just saying it's a lot to accomplish. I actually
18 am not exactly sure where every state is and what it would
19 need to do. I don't know the possibility for multistate
20 solutions, for national solutions.

21 Interoperability has been an element of enhanced
22 funding requirement for state MMISs for seven or eight

1 years, including some discussion with states and their
2 technical directors on APIs. So I don't know how much
3 reuse there may be for existing capabilities.

4 So I just think there's a lot that we don't know.
5 There are interesting questions. I think they're worth
6 thinking about potentially in the future.

7 In terms of writing commentary by the end of this
8 month, I just don't know that we would have the content and
9 the substance and the perspective and the understanding to
10 make that a really meaningful set of comments.

11 I think it's good that we're having the discussion. I
12 think it's important that we get briefed on these kinds of
13 matters and think about the extent to which we want to
14 potentially embed some of these questions into ongoing
15 work, but my view would be, at this point, given the work
16 that we've done this far and the focus of the rules that
17 I'm not sure any commentary from us at this juncture would
18 be a significant contribution to the dialogue.

19 VICE CHAIR LAMPKIN: Okay. Darin.

20 COMMISSIONER GORDON: Well, that kind of makes my
21 comments, I guess, a little less relevant in that
22 situation.

1 I mean, I agree with Alan's comments. I mean, this is
2 important. There are a lot of challenges around it.

3 But I was responding to Bill's comment about
4 deadlines. I hear you about what we see -- you put a
5 deadline and then people move and all that -- but there is
6 a basic fact, and we continue to ignore it when federal
7 rules are developed, which is states have procurement laws
8 that take, in many cases, six months. And so here you have
9 a deadline of January 1, 2020. They don't have all the
10 answers of what needs to be done yet to even develop what
11 bids they would need to have developed to get the work
12 done. And so, I mean, there's a difference between
13 encouraging and pushing and having a deadline and then just
14 recognizing that this is not going to get the desired
15 results, and, quite frankly, that have some unanticipated
16 results of taking people off those other projects to focus
17 on this thing that is unrealistic to begin with.

18 So, you know, I get if we're not writing a letter but
19 every time we have these deadlines we just have to have
20 that -- we can't say, well, if we move the deadline other
21 people are going to move it. The reality is there are some
22 basic things that they are required to do, by law, that you

1 just can't get around.

2 CHAIR THOMPSON: And I agree with that completely. I
3 mean, I always think that there is a lack of appreciation
4 for the planning, operational, contracting, effectuation,
5 execution steps that are necessarily.

6 I don't -- I mean, in this case, when we talk about
7 developing an API, my assumption is this is within scope
8 for every state's MMIS contract today. They don't have to
9 do a new procurement. I am saying that without knowing
10 that -- I am just making a presumption that that is the
11 case. You have existing systems and contractors that are
12 supposed to be meeting certain standards and conditions,
13 and part of that is going to be connections and interfaces
14 and APIs, and that's the state of technological activity
15 today. So would that be true for every state? I don't
16 know, right. Generally speaking, when you say would that
17 be true for every state the answer is no.

18 So I can imagine that this is going to be easier for
19 some states and harder for other states, and it's going to
20 conflict with some direction that some states are going in,
21 and it's going to align with some direction that other
22 states are going in.

1 And so, you know, if we felt like we wanted to make
2 that general point in a letter, I mean, I think that would
3 be fine. You know, at some point a federal regulation is
4 going to establish a federal deadline and it's not going to
5 be state by state and it's not going to be customized based
6 on state-by-state readiness. But surely we do believe that
7 it should be realistic and achievable, and, you know, that
8 should be an element of all rulemaking.

9 COMMISSIONER GORDON: I totally agree. I mean, this
10 is just such a sensitive subject for me because I made
11 these same warnings on the exchanges and the new
12 eligibility systems and what ended up happening, because we
13 all rushed very quickly to get there, was not necessarily
14 the desired result for many, many months. And so every
15 time I see us marching in that same direction we've got to
16 give that warning, and then when we have the problems we
17 can all just, you know, shake our heads and not understand
18 why it happened and we'll repeat it again another time, or
19 eventually we're going to continue to help emphasize the
20 point that we've got to learn from those lessons.

21 CHAIR THOMPSON: And, you know, if we think that's the
22 point that we want to make in a letter -- I mean, I think

1 we can lay out the kinds of steps that need to be taken.
2 First of all, I have to have a partner to do it, so I have
3 to decide if my contract is in scope. I have to do a
4 development activity. I have to do a testing activity.
5 And, you know, I may want to, for purposes of efficiency,
6 try to gather with other states, especially if we share
7 vendors or, you know, technical architectures, and that
8 would take some time.

9 So I have no problem on that's the point that we need
10 to make, that, you know, the government should take a look
11 at those kinds of steps and ensure that their deadlines are
12 consistent with, you know, something reasonable on that
13 basis.

14 COMMISSIONER GORDON: And to Alan's point, and the
15 point you made, there is no doubt in my mind that they are
16 going to hear that elsewhere so I don't know if adding our
17 voice to it is super helpful. But I think this is just a
18 good opportunity to just think about this every time we see
19 these kinds of deadlines out there, to be thinking through,
20 for those of us who have run these things in states. It
21 isn't just, well, it's an arbitrary date. It really does
22 redirect a lot of what's going on, and then sometimes

1 there's not even, you know, sufficient expertise to do this
2 in 50 states and 6 territories in that time frame as well,
3 and then there are some negative repercussions.

4 VICE CHAIR LAMPKIN: Sounds like we are working our
5 way towards the conclusion that we don't need to comment
6 here. We have some concerns, but recognize that the
7 direction is one we approve and we have no comments. Okay.

8 Thanks, Moira.

9 MS. FORBES: It doesn't hurt my feelings. That's
10 fine.

11 CHAIR THOMPSON: Let's see if the public has any
12 comments.

13 VICE CHAIR LAMPKIN: Of course. Any public comment on
14 this.

15 **### PUBLIC COMMENT**

16 * [No response.]

17 CHAIR THOMPSON: Okay. Great.

18 CHAIR THOMPSON: All right. So for our last session
19 of the day, we're just going to keep plowing through.
20 Individuals should get up as they need, if they need to
21 take a quick break, but I'm just going to keep going and
22 move into our last session of the day on integrated care.

1 And, Kirstin and Nisha are going to walk us through where
2 we stand in terms of this project, looking at the
3 literature.

4 **### EVALUATING INTEGRATED CARE: REVIEW OF RESULTS FROM**
5 **LITERATURE**

6 * MS. BLOM: Thank you, Penny. Good morning, everyone.
7 So we're going to talk with you today about integrated care
8 for dually eligible beneficiaries, as Penny mentioned. We
9 will do a quick review of the models that states and the
10 federal government are using in this area and also recap
11 our recent contract work.

12 The bulk of our presentation, though, is going to
13 focus on an inventory of integrated care model evaluations,
14 in spreadsheet form, that the State Health Access Data
15 Assistance Center, or SHADAC, at the University of
16 Minnesota, developed for us. This work is the third of
17 three contracts we've recently completed on integrated
18 care. And then we will wrap up our presentation by talking
19 about possible areas for future work.

20 As you know, integrated care models are designed to
21 align delivery, payment, and administration of Medicare and
22 Medicaid services to improve care for beneficiaries and

1 reduce costs. There are three primary models that states
2 and the federal government are using to do this -- the
3 Financial Alignment Initiative, which uses a capitated
4 model and a managed fee-for-service model and allows for a
5 third alternative model. States using capitated models
6 enter into a three-way contract with CMS and Medicare -
7 Medicaid plans. Managed fee-for-service models allow for
8 an agreement where a state is eligible to share savings
9 that may be generated through the demonstration.

10 There is also contracting with Medicare Advantage
11 special needs plans, including D-SNPs and FIDE-SNPs, to
12 coordinate Medicare and Medicaid benefits, and, in some
13 cases, aligning those with state-managed long-term services
14 and supports programs. And the PACE program, which has
15 been around for a long time, offers a day center with
16 comprehensive medical and social services for adults age 55
17 and older, most of whom are dually eligible. PACE
18 providers receive capitated payments for both programs.

19 Integrated care is a topic that the Commission has
20 been working on over the past meeting cycle, and as you
21 know we've let three contracts to investigate different
22 aspects of integrated care. At the January meeting this

1 year I talked with you about contract work with Mathematica
2 to identify primary and secondary factors that influence
3 enrollment in the Financial Alignment Initiative. And then
4 at the March meeting Kristal reported on the results of
5 contract work with Health Management Associates, examining
6 care coordination standards across several models,
7 including the Financial Alignment Initiative, D-SNPs
8 aligned with MLTSS, and FIDE-SNPs.

9 So for today I'll turn it over to Nisha to walk
10 through the third contract that we've let, with SHADAC,
11 which is to compile an inventory of evaluations that are
12 existing today.

13 Nisha?

14 * MS. KURANI: Thanks, Kirstin.

15 As Kirstin stated, I will go over our recent contract
16 work examining evaluations on integrated care models. In
17 the past, the Commission has asked us questions on what we
18 know about these models.

19 We've found that there is a limited body of evidence
20 examining the effects of integrated care on Medicaid and
21 Medicare spending and outcomes for dually eligible
22 beneficiaries. Findings from the available evaluations can

1 help shed light on the successes, challenges, and outcomes
2 associated with integrated care and can, therefore, help
3 inform future policy.

4 We contracted with SHADAC to compile an inventory of
5 existing evaluations. We would like to thank Lacey Hartman
6 and the team from SHADAC for their hard work on this
7 project.

8 The inventory includes federal- and state-funded
9 formal evaluations as well as evaluations from researchers,
10 some grey literature, and other reports, all published
11 between 2004 and November 2018. Currently, we have 47
12 evaluations focused on the Financial Alignment Initiative,
13 PACE, and D-SNPs. In this presentation I will go over key
14 findings from these evaluations, by model type, and then
15 overall across models. We will be publishing the inventory
16 and a companion issue brief later this spring.

17 To begin, the duals demos: we have 20 evaluations in
18 our inventory on the Financial Alignment Initiative. There
19 are 13 states participating in the demonstration, but we
20 have evaluations for a select number of those states. The
21 key findings from the evaluations include findings on use
22 of services. Broadly, the study found that

1 hospitalizations and emergency department use was lower for
2 individuals enrolled in the demos compared to those who
3 were not enrolled.

4 There were mixed findings between studies on other
5 services, such as nursing facility admissions. In terms of
6 care coordination, beneficiaries reported varied
7 experiences. For example, in California, some
8 beneficiaries were unaware that they had a care
9 coordinator, or who in their team, was their care
10 coordinator. However, beneficiaries who had a coordinator
11 were more likely to have disruptions in their health care
12 resolved.

13 Finally, some analyses estimate savings to Medicare
14 but do not include changes to Medicaid spending, due to a
15 lack of data.

16 We identified nine evaluations on the D-SNP model,
17 none of which specifically look at FIDE-SNPs. Among these
18 studies, most examined care coordination within the
19 program. Findings were mixed. In some cases
20 implementation of care coordination was not associated with
21 a change in beneficiary outcomes.

22 Several evaluations of D-SNPs did examine the use of

1 services. Evaluations of D-SNPs in California,
2 Massachusetts, and New York found evidence of a decrease in
3 hospitalizations, readmissions, and nursing facility
4 admissions. But much like the evaluations of the demos,
5 those of the D-SNPs did not include data on Medicaid
6 spending. A couple of the studies did find a reduction in
7 per-person, per-month Medicare spending, however.

8 We have 12 evaluations of PACE in our inventory. The
9 evaluations for this model differed slightly in scope
10 compared to other models and examined a variety of
11 outcomes, including hospital and nursing facility use as
12 well as spending and mortality. Much like the other
13 models, PACE was associated with a reduced risk of
14 hospitalization. However, use of nursing facilities were
15 varied, and in some cases PACE participants had more or
16 less nursing facility use, depending on the comparison
17 group that was used in the study.

18 We identified evaluations for PACE that included
19 spending on both Medicaid and Medicare. However, findings
20 were mixed across these evaluations on the effects of the
21 program on Medicare and Medicaid spending.

22 And that brings me to the summary findings across

1 models. Looking across the different integrated care
2 models, we found that most evaluations pointed to a
3 decrease in hospitalizations and readmission rates for
4 enrollees, compared to those who were not enrolled.
5 However, across models, findings were mixed for other
6 service use, including emergency department use, nursing
7 facility use, and beneficiary experience of care
8 coordination.

9 Broadly, several studies pointed to savings within
10 Medicare. However, most of the studies did not examine
11 changes to Medicaid spending.

12 We noticed some gaps and limitations across studies.
13 While integrated care models all generally aim to improve
14 care for beneficiaries and reduce costs within Medicaid and
15 Medicare, it is difficult to draw conclusions regarding the
16 effectiveness of any given model in accomplishing its
17 goals. This is, in part, due to the small number of
18 evaluations per model, as well as the relatively few number
19 of people participating in certain programs.

20 Furthermore, each model varies slightly due to state
21 design on eligibility, included services, and geographic
22 region, making it difficult to compare findings across

1 models. The evaluations themselves vary in their design
2 and methodology, often with different patient populations
3 and different comparison groups.

4 With regard to specific models, research is limited.
5 For instance, there are a few studies on D-SNP alignment
6 with MLTSS. To note, some states have chosen to align D-
7 SNPs with MLTSS, but this is a fairly new approach and
8 implementation varies widely by states.

9 Finally, state-specific evaluations on the Financial
10 Alignment Initiative have not been published for all
11 states.

12 Overall, the evaluations as an aggregate do not tell
13 us much about how effective the models are at achieving
14 their goals. There are a number of areas where we need
15 more research on integrated care to better inform policy
16 around these programs. Research can be targeted to
17 evaluation outcomes for different populations enrolled in
18 integrated care, since these groups often have different
19 health care needs. For instance, the group of dually
20 eligible beneficiaries under 65 is different than that over
21 65. Studies could also examine populations with different
22 chronic conditions, such as diabetes or Alzheimer's.

1 Also, since the stated goal of integrated care is to
2 reduce spending both Medicaid and Medicare we could use
3 research on Medicaid spending. This particularly applies
4 to D-SNPs in the demonstrations.

5 In terms of research design, evaluations could be
6 strengthened by looking at how state decisions on who to
7 include or what services to cover affect outcomes. And
8 finally, it would be useful to have studies that compare
9 the effectiveness of different models.

10 And with that I'll hand it back to Kirstin to talk
11 about the next steps.

12 MS. BLOM: Thanks, Nisha.

13 So as you just said we are planning to publish this
14 inventory spreadsheet and an issue brief, which you have in
15 your materials a draft of. We are planning to publish both
16 of those in the next few weeks.

17 So now that you've heard about the work that we've
18 completed we'd like to lay out a few potential areas for
19 future work. We have developed questions around several
20 different areas, including enrollment mechanisms, the role
21 of brokers, communication with beneficiaries and providers,
22 and managed fee-for-service. Several of these are things

1 we've kind of discussed here before. We would be happy to
2 hear your thoughts on any or all of these, or new ideas,
3 and then if there are any here that you're interested in
4 pursuing we would begin developing these into projects over
5 the next meeting cycle.

6 And with that I'll stop. Thanks.

7 CHAIR THOMPSON: Comments or questions from the
8 Commissioners? Reactions to the suggestions about
9 additional future work?

10 Brian.

11 COMMISSIONER BURWELL: So I'm really glad we're doing
12 this work and it's nice to see. I don't think I've seen,
13 you know, an inventory of evaluation research put together
14 in one place and I think it will be a very well-received
15 document.

16 I think -- I mean, you recognize it and we all agree
17 that kind of the findings of the evaluation seem to be
18 highly varied all across the place. This is a very kind of
19 high-level review of findings without a whole lot of in-
20 depth critique or analysis of the methods used in the
21 evaluation studies.

22 I think at some point it would be good -- I mean,

1 because it's all like reduced, you know, reduced increase -
2 - compared to what is the real important question. And I
3 think there is opportunity for a more advanced review of
4 the methods used in these evaluations and their strengths
5 and weaknesses, et cetera. I'm not saying we do this right
6 away but in looking at any kind of results it's important
7 to look under the hood.

8 Having said that, I do think that we should express
9 some enthusiasm about the fairly consistent findings around
10 reduced hospital use in these models. That seems to be a
11 very strong finding. In some cases the reductions were
12 very dramatic. I mean, I don't think we can come to any
13 great conclusions but it does certainly seem that among
14 this population there is at least a very significant
15 potential to impact the use of hospital services. I would
16 just like to see that emphasized.

17 I'm a little concerned that there's almost too much
18 focus on comparing, you know, this model versus that model
19 versus that model. You know, the model that is used to
20 integrate services is an important factor in driving
21 results, but there are many other factors, even within
22 models. It's not the model itself; it's the execution of

1 the model. So even within the same model in the same state
2 there may -- you know, I think we should expand, in future
3 work, our scope to see what are the other really key
4 elements that drive positive results, other than the model
5 itself.

6 And then the last thing is just a really small thing.
7 You talked about there were 20 FAI reports, evaluations.
8 It would be good to have some kind of -- I mean, I assume
9 there are more still pending, or going to come out? I
10 would like to see kind of a total body of research that's
11 going to come out of the demonstration evaluation, and do
12 they intend to extend the evaluation until T-MSIS data are
13 available, or is that not going to be part of the
14 evaluation?

15 MS. BLOM: Well, I think obviously there are lots of
16 evaluations that are -- the evaluations are very delayed,
17 right?

18 COMMISSIONER BURWELL: Right.

19 MS. BLOM: And so those are still coming. They are
20 trickling out. Recently several new ones were published,
21 so as far as I know the expectation is that those will
22 ultimately be published once, you know, once they're ready.

1 COMMISSIONER BURWELL: Some kind of chart of ones that
2 are still expected to come out, would be great.

3 MS. BLOM: Okay.

4 CHAIR THOMPSON: I had Melanie next and then Stacey.

5 COMMISSIONER BELLA: Thank you for this. I'm super
6 excited because these are really hard to evaluate and the
7 numbers have been relatively small, and we've been
8 challenged by not having Medicaid data. So I think
9 directionally these are showing us important things, and
10 it's timely because CMS is pondering what it can do to try
11 to help states get into this game and have new models. And
12 so the more we can help educate and kind of shine light on
13 some things, I think the better.

14 I do share Brian's concern about trying to do any sort
15 of head-to-head FIDE versus MMP. I mean, I just think
16 that's inherently problematic. But I wanted to actually
17 talk a little bit about some of the other things we might
18 look at, so I have three, not surprisingly.

19 First is I want to put a strong push for doing
20 something around enrollment mechanisms. So, you know, what
21 happens right now is if we can't find ways to continue to
22 enroll, to continue to grow these programs, they just sort

1 of peter out. And I think there's a lot of mechanisms that
2 are -- there are tools in states' toolboxes. But some of
3 them they're just not aware of, and some of them they just
4 need a little bit of help figuring out how to use, and that
5 could have a huge positive impact on integration and on
6 aligning people in plans. So I think that's a really
7 important one.

8 The second piece is the rule that just came out that I
9 mentioned earlier that does set standards for how D-SNPs
10 and state Medicaid agencies are going to work together is
11 significant. And there is a lot of work that's going to
12 need to happen for both states and plans, and it's going to
13 start in plan year 2021. But it means that the contracts
14 with state Medicaid agencies have to be in place in July of
15 2020. So there's not that much time, and I think if we
16 could figure out -- you know, I'm not suggesting we become
17 a technical assistance arm, but let's not lose sight of
18 these new standards, and how do we as a Commission feel
19 about where we're going to try to advance integration and
20 how it could or could not contribute to those goals, and it
21 will allow us to see things like this. We'll make the
22 issue that we've talked about lookalikes. This will, you

1 know, create more market pressure for things if states
2 can't get mechanisms in place quickly enough to meet these
3 new standards. And I just think we need to be aware of
4 that.

5 And, lastly -- and this relates to your point about
6 managed fee-for-service -- I think managed fee-for-service
7 is attractive if we know we have some states that aren't
8 going to be managed care states, and we know a big barrier
9 is shared savings for the states. And so this is an
10 important thing to look at, but I think what is interesting
11 about the state-federal dynamic is just the relationship
12 between Medicaid-funded LTSS services and Medicare-funded
13 post-acute services in particular.

14 Chuck, when you were at Hilltop a thousand years ago,
15 you guys did something looking at the correlation between
16 well-funded Medicaid programs and the impact on Medicare
17 post-acute spend. And so as we think about ways to support
18 shared savings arguments, I think an analytic exercise
19 would be to look at that correlation because it helps make
20 a statement about the relationship about when Medicaid is
21 funding richly or poorly, what impact that has on Medicare,
22 positive or negative, in those areas. And so I would

1 suggest that that's something we could consider.

2 And now I will shut up.

3 CHAIR THOMPSON: So good fodder. Stacey.

4 VICE CHAIR LAMPKIN: I'm just going to chime in with
5 an interest on some of this in particular around
6 understanding better the states that have not chosen to go
7 deep on integrated care models. They're either passively
8 participating in D-SNPs, you know, without really trying to
9 push it necessarily. Does that relate to the second two
10 sub-bullets there? You know, how to get at that a little
11 bit better and understand those barriers.

12 MS. BLOM: Yeah, that was definitely part of our
13 thinking around the managed fee-for-service questions.

14 CHAIR THOMPSON: Chuck, respond to "thousands of years
15 ago."

16 [Laughter.]

17 COMMISSIONER MILLIGAN: That's okay. Everybody now
18 knows I'm at least a thousand years old. And I'm sorry I
19 missed a chunk of it in sort of doing the day job stuff.
20 And forgive me if this came up while I was out of the room.

21 I'm going back to kind of the panel we had a few
22 months back around approaches to dual eligibles and

1 different ways of thinking about things like geoaccess and
2 provider networks and thinking about how to relate to the
3 Medicare side of the bid cycle and compliance. And a lot
4 of state Medicaid agencies lack that capacity,
5 understanding infrastructure.

6 I remember Tom Betlach from Arizona commenting on one
7 of his staff people that he had hired was full-time doing
8 Medicare advocacy, because to expand integrated care on the
9 D-SNP side meant you had to comply with the Medicare
10 geoaccess and network adequacy standards, which varied
11 quite a bit, typically didn't accommodate telehealth,
12 typically didn't accommodate non-emergency transportation
13 that Medicaid uses to get people to providers who may not
14 exist where they live.

15 And so to me, one area of future work that would be
16 interesting is just how different states administer
17 internal to the Medicaid agency some of their approaches to
18 trying to advance integration. It kind of gets to what
19 Melanie was touching in and around, you know, are states
20 ready for this new integration rule that was just released
21 last week? Are they ready from a data side? Are they
22 ready from an IT side? Are they ready to use Medicare

1 encounters? Are they ready to receive D-SNP or Medicare
2 Advantage files or care coordination or appeals and
3 grievances? And how are they staffed to administer
4 approaches to integration and the different flavors?

5 So I think that would be a helpful way of
6 understanding the extent to which state infrastructure is
7 correlated to delivery system models.

8 CHAIR THOMPSON: There might be something, too, Chuck,
9 because it comes on the heels of the conversation that we
10 just had, kind of our evergreen comment about how we have
11 to think about operationalizing something that comes down
12 from the federal government to the states, and we've got to
13 think about a series of issues around contracting and
14 staffing and skill sets and systems and testing and
15 collaboration and all of those kinds of things.

16 So, you know, I also wonder if we can begin to think
17 about some kind of model of these are kind of the
18 dimensions and domains of the things that you have to think
19 about whenever you're doing something and the kinds of
20 things that you should think about in terms of what's
21 necessary and what time does it take and, you know -- and
22 maybe this is an example where we could apply that, but it

1 also might be a kind of template that could be useful for
2 other kinds of conversations and discussions.

3 Toby.

4 COMMISSIONER DOUGLAS: Just building on this third
5 bullet around communication with beneficiaries and
6 providers on integrated care, I think it would be good to
7 dive a little deeper on the coordination and challenges
8 with carved-out services, whether it's behavioral health,
9 whether it's home and community-based services, personal
10 care services, just the challenges that occur and ways that
11 some states are able to overcome those to truly promote
12 integration.

13 And the same on the provider side, diving a little
14 deeper on how to -- what incentives and approaches to
15 really bring physicians both from an infrastructure and
16 financially more incented into the integrated delivery
17 structure given the challenges on opt-outs that states have
18 seen, driven in some cases by physicians. Are there
19 opportunities, approaches, lessons learned?

20 CHAIR THOMPSON: Darin and then Brian.

21 COMMISSIONER GORDON: Along the lines -- not too far
22 off of that, looking on the enrollment side of things, I

1 think one thing that you have to look at in that whole
2 broad context, you know, about people opting in or opting
3 out of these different models is the overlap of the
4 networks in a particular market between Medicaid and
5 Medicare, you know, to the extent there is overlap. But
6 then also I think there's a component in there as well, is
7 how states -- what they -- how states reimburse for a
8 crossover payment. I think all those are directly related
9 to kind of what's happening when a provider -- you know, if
10 a provider isn't in the network on the Medicaid side, then,
11 you know, there's going to be some challenges there for the
12 member.

13 If that particular provider feels that every dual-
14 eligible that they see ends up -- they only get the 80
15 percent from the Medicare side and nothing on the Medicaid
16 side, that influences their level of interest for
17 participation -- not to make the enrollment piece more
18 complicated, but that is -- I just think that's something
19 we have to be aware, whether we look at that or at least
20 acknowledge that there are some other factors at play here.

21 COMMISSIONER BURWELL: I just want to follow up on
22 Stacey's comment about why are some states doing this and

1 others not. To me, there's definitely kind of a
2 sequencing. I mean, this is really about -- not just about
3 integrated models, but also two separate markets, just the
4 MLTSS market and the Medicare managed care market and the
5 melding of those. So, you know, it's clear that the states
6 that are more moving towards integrated models are those
7 that have done MLTSS for a long time and then realize that
8 they need to connect with the Medicare side. So like
9 Arizona, which had mandatory MLTSS going way back to '88,
10 you know, has a very mature strategy around integrating
11 with D-SNPs and kind of other states like that. And then
12 there are other states that may want to participate in
13 integrated care models, but they really don't have a
14 Medicare -- or a D-SNP market in their state, whether they
15 are too rural or whatever.

16 So, I mean, I think that's just part of the story.
17 It's not like whether states want to do it or not. You can
18 only do it if you have those suppliers available.

19 VICE CHAIR LAMPKIN: So I'm glad you said that because
20 I hesitated to ask a question earlier in the context of the
21 evaluation where it seemed to me like a big -- for
22 instances where these integrated care models are enrolling

1 nursing home certifiable level of care individuals, you
2 know, the success of the integrated care model in delaying
3 entry into a nursing home seems like it would be a huge
4 evaluation question. But then I wasn't sure whether that
5 was too narrow of a question because it was just maybe more
6 PACE-oriented than FIDE-SNP. But do your comments about
7 the maturity of the MLTSS environment is what prompts or
8 can be part of what prompts the focus on integrated care
9 mean that it is related to keeping people in the community?

10 COMMISSIONER BURWELL: Why we haven't seen more [off
11 microphone] would respond if you asked them why haven't you
12 done integrated -- you know, they say, well -- and I know a
13 number of states had ideas about doing more integrated
14 care, but said, "We've got to get the MLTSS part down
15 first." You know, so it's a sequencing.

16 VICE CHAIR LAMPKIN: So it's more of priorities?

17 COMMISSIONER BURWELL: Yeah.

18 VICE CHAIR LAMPKIN: Okay.

19 COMMISSIONER BURWELL: There's a natural evolution.

20 CHAIR THOMPSON: Sheldon.

21 COMMISSIONER RETCHIN: Maybe this is a naive question,
22 but I'll pose it to Kirstin and Nisha, and actually maybe

1 Melanie. But as I recall, those who opted out on the
2 alignment initiative, there was favorable selection, and
3 that is that those who opt in had less institutionalization
4 rates. Was that the direction of the -- my underlying
5 question is: In these evaluations, was there a follow-up
6 on those who opted out as well in terms of hospitalization
7 rates? And the selection...

8 MS. BLOM: I don't think that the ones we looked at
9 had any follow-up on the people who opted out. But that's
10 not to say -- it could be that there are other studies in
11 process that would be looking at that.

12 COMMISSIONER RETCHIN: Do you, Melanie, on the
13 selection [off microphone]?

14 COMMISSIONER BELLA: Well, they did, but they didn't
15 look at utilization for that. They looked at -- I think it
16 varied by state. Your state in particular, yes -- well,
17 when you were in Virginia, yes.

18 COMMISSIONER RETCHIN: Yeah, that is that those --

19 COMMISSIONER BELLA: You had really aggressive nursing
20 homes opting people out like crazy.

21 COMMISSIONER RETCHIN: That's right.

22 COMMISSIONER BELLA: They were like opting them out

1 and the people didn't even know they were opting them out.
2 And so, yes, you had -- in Virginia there was very low
3 participation of nursing facility folks.

4 COMMISSIONER RETCHIN: And I would say, you know, one
5 thing that's not surprising to me is that the early -- I
6 mean, this is early. This is a marathon, not a sprint.
7 And I would say the integrated models of care are going to
8 take much longer for the de-institutionalization much less
9 the avoidance of institutionalization than it is for the
10 acute-care aspects, which I think is check the box, it's
11 almost spike the ball. I think that's a very positive
12 finding.

13 I am interested in seeing -- I don't know whether Toby
14 or someone mentioned this, on the variations among the
15 different initiatives, but the state initiatives on the FAI
16 in particular, because I do think it'll provide some
17 insights into best practice.

18 CHAIR THOMPSON: Chuck.

19 COMMISSIONER MILLIGAN: I just want to come back,
20 Stacey, to your comment. Part of the success to MLTSS
21 linking to Medicare is, you know, access to the Part D and
22 pharmacy. It's access to primary care and specialty care,

1 because there's a lot of predictors of being able to safely
2 and stably stay at home in HCBS, including the full linkage
3 to Medicare, making sure that, you know, all of those other
4 -- the medical side.

5 But the other thing I wanted to mention, Medicare is
6 moving in the direction of Medicaid in many kind of
7 important ways. The CMS call letter for 2020 Medicare
8 Advantage plans is really expanding the scope of what you
9 can file in a bid for, I mean, environmental modifications,
10 pest control, transportation, personal care services,
11 meals, I mean, it's like the Medicare version of HCBS. And
12 so there is a convergence happening that will lend itself
13 to further expansions around integration, and it's going to
14 be interesting to witness on the Medicaid side the extent
15 to which there is some substitution for duals. It's going
16 to be interesting to see the extent to which states, in
17 signing their MIPPA agreements to allow D-SNPs to operate,
18 leverage, try to leverage Medicare as primary for some of
19 those kinds of benefits.

20 So not to say that this is part of what I'm proposing
21 for the work plan here, but there's many trends right now
22 that are in both programs lending itself toward better

1 integration.

2 COMMISSIONER BELLA: Can I just say something?

3 CHAIR THOMPSON: Yeah, jump in.

4 COMMISSIONER BELLA: One last comment. I mean, that
5 piece about how do Medicaid and Medicare work together with
6 Medicare's allowance of a lot more flexible benefits is
7 really important, and it creates an opportunity, an
8 unintentional opportunity for cost shifting, which is not
9 what we want to see. So that piece, and then what is going
10 on in the market with the D-SNPs. And, again, sorry to say
11 this again, but with the lookalikes, those are both areas
12 that legitimately MedPAC and MACPAC should be working on
13 together. So I don't know how often we can talk to them
14 about those things, but I'd put a plug in, too, for having
15 a joint agenda on a couple of these things, because those -
16 - we can't look at them in isolation, and those are kind of
17 very real things that I think we could both make an impact
18 on together.

19 CHAIR THOMPSON: I have to confess, myself I made
20 note, Chuck, of the point that you're making about what's
21 in the call letter and how that starts to move in the
22 direction of social determinants and community-based and

1 personal care. But I did not think about the issues of the
2 intersection in terms of substitution and effort.
3 Yesterday afternoon's conversation about TPL, it sort of
4 scares me to think about some of those details.

5 COMMISSIONER MILLIGAN: Well, but that has existed --
6 I mean, you can do supplemental benefits of Medicare around
7 dental, vision, I mean, that issue has existed in that
8 whole space, and what is interesting, and kind of going
9 back to the D-SNP comments, is they're not part of the core
10 benefit. And so there are selection issues, offering or
11 not offering, unlike Medicaid where typically every plan in
12 the market adheres to the benefits, and there is some
13 value-added stuff, but it doesn't drive enrollment quite
14 the same way.

15 So all of these dynamics are going to be in play in
16 terms of -- alignment is affected if a D-SNP tries to use
17 benefit design for selection in ways that may or may not
18 align to their Medicaid dual enrollment.

19 CHAIR THOMPSON: Okay. Any final commentary?

20 [No response.]

21 MS. BLOM: I'd just like to say that those comments
22 were very helpful, so thank you, guys.

1 CHAIR THOMPSON: Good. And from the public, any
2 comments on this part of our discussion this morning?

3 ### PUBLIC COMMENT

4 * [No response.]

5 CHAIR THOMPSON: Okay. So this meeting concludes our
6 2018-19 cycle of public meetings. The public should look
7 for our June report, which we've spent a lot of time in
8 this last meeting discussing. We'll have five chapters:
9 drug policy, Medicaid shortfall for DSH, program integrity,
10 therapeutic foster care, Medicaid in Puerto Rico. And it
11 contains six recommendations that we voted on in this
12 session.

13 As the Commissioners and staff know, this is also my
14 last public meeting as Chair, and so I will publicly thank
15 my fellow Commissioners and staff, and particularly, Anne,
16 I wanted to say thank you to you for your partnership and
17 support during my term.

18 So look for our June report, and we are adjourned.

19 * [Whereupon, at 11:18 a.m., the Commission was
20 adjourned.]

21