



PUBLIC MEETING

Ronald Reagan Building and International Trade Center
The Horizon Ballroom
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Thursday, January 23, 2020
9:31 a.m.

COMMISSIONERS PRESENT:

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TRICIA BROOKS, MBA
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DARIN GORDON
CHRISTOPHER GORTON, MD, MHSA
STACEY LAMPKIN, FSA, MAAA, MPA
WILLIAM SCANLON, PhD
PETER SZILAGYI, MD, MPH
KATHY WENO, DDS, JD

ANNE L. SCHWARTZ, PhD, Executive Director

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CHAIR BELLA: All right. We're going to go ahead and get started, if everyone can take their seats, please.

Good morning. Welcome to the January meeting of MACPAC. We have quite a full agenda the next couple of days and with a lot of focus on maternity, and we're going to start this morning hearing from Erin and Tamara about access to treatment for pregnant women with substance use disorder and infants with neonatal abstinence syndrome. So I'll go ahead and turn it over to the two of you. Thank you.

**### MEDICAID'S ROLE IN MATERNITY CARE: FOCUS ON
PREGNANT WOMEN WITH SUBSTANCE USE DISORDER AND
INFANTS WITH NEONATAL ABSTINENCE SYNDROME**

PART I: SETTING THE CONTEXT

* MS. McMULLEN: Thank you. So we've structured this morning's session into three different sessions. First, we will present findings from two complementary data sets which have allowed us to estimate the prevalence of substance use disorder among pregnant women as well as the

1 rates at which these women seek treatment. We'll also be
2 talking about the availability of specialty substance use
3 treatment programs for pregnant women with a substance use
4 disorder. And we'll briefly summarize national findings
5 related to neonatal abstinence syndrome and provide you
6 with an update of federal initiatives in this area.

7 During the second session you're going to hearing
8 from an expert panel on these topics. After a break,
9 you'll have additional time to reflect on this morning's
10 presentation as well as what you heard from the panel and
11 offer thoughts on MACPAC's ongoing work in this area.
12 Based on your feedback, this information could be
13 incorporated into a chapter on maternal health or it could
14 be a separate stand-alone chapter.

15 So for the first data analysis, we contracted
16 with the State Health Access Data Assistance Center, or
17 SHADAC, at the University of Minnesota to analyze the
18 National Survey on Drug Use and Health, which is a federal
19 survey conducted annually in all 50 states and the District
20 of Columbia. It's sponsored by the Substance Abuse and
21 Mental Health Services Administration. It provides
22 information on self-reported tobacco, alcohol, and drug

1 use, mental health, and other health-related issues in the
2 U.S.

3 Our goal for this analysis was to estimate the
4 prevalence of substance use disorder among pregnant women
5 and the rate at which pregnant women with a substance use
6 disorder seek treatment.

7 Due to issues with sample size, we had to combine
8 data from 2015 to 2018. In addition, we were unable to
9 further analyze the data to ascertain additional
10 demographic information, state-level estimates, or
11 information about the settings in which pregnant women
12 sought treatment.

13 Similarly, we were unable to identify treatment
14 rates based on specific substance use disorders such as
15 alcohol use disorder or opioid use disorder.

16 Select findings from that analysis are presented
17 here on this slide. As you can see, Medicaid beneficiaries
18 who were pregnant were more likely to abuse or have a
19 substance use dependency in the previous year than pregnant
20 women with other forms of coverage.

21 Pregnant Medicaid beneficiaries were also more
22 likely to report ever using methamphetamines. However,

1 pregnant Medicaid beneficiaries were less likely to report
2 alcohol use in the previous year than pregnant women with
3 other forms of coverage.

4 Using the same data set, we estimated rates at
5 which pregnant women with a substance use disorder sought
6 treatment. Pregnant Medicaid beneficiaries with a
7 substance use disorder are more likely to have ever
8 received treatment for their substance use than pregnant
9 women with other forms of coverage. Treatment services,
10 however, remain substantially underutilized.

11 From 2015 to 2018, only one in five pregnant
12 Medicaid beneficiaries with a substance use disorder
13 received alcohol or drug treatment in a health care setting
14 in the previous year, and health care settings include an
15 outpatient drug or alcohol rehabilitation facility, an
16 inpatient hospital overnight, an outpatient mental health
17 center, an emergency room, or in a private doctor's office.

18 So the next three slides summarize findings from
19 MACPAC's analysis of the National Survey of Substance Abuse
20 Treatment Services, or N-SSATS, which describes the
21 availability of specialty substance use treatment programs
22 in the United States.

1 In 2018, less than one-quarter of specialty
2 programs in the U.S. offered programming for pregnant or
3 postpartum women. For pregnant and postpartum women with a
4 substance use disorder, access to providers that offer
5 medication-assisted treatment for opioid use disorder is
6 also limited. Only 8 percent of specialty substance use
7 treatment facilities offered both programming for pregnant
8 or postpartum women and at least one of the three
9 medications that are FDA approved to treat opioid use
10 disorder.

11 Pregnant and postpartum women with a SUD may need
12 additional support, including child care, when seeking
13 treatment. However, only 6 percent of substance use
14 treatment facilities in the U.S. provide child care for
15 patients and accept Medicaid. That rate also varies
16 greatly by state. Moreover, only 2 percent of facilities
17 provide residential beds for their clients' children and
18 accept Medicaid.

19 In 2018, just 15 percent of specialty substance
20 use treatment programs offered outpatient treatment,
21 programming for pregnant or postpartum women, and reported
22 accepting Medicaid. However, providers offering

1 programming for pregnant or postpartum women and more
2 intensive substance use treatment such as partial
3 hospitalization or residential treatment are less common.

4 The percentage of substance use treatment
5 facilities with special programming for pregnant and
6 postpartum women that also accept Medicaid varies greatly
7 by state. This ranges from 4 percent in the District of
8 Columbia to 40 percent in Delaware.

9 With that, I'll hand it over to Tamara.

10 * MS. HUSON: Thank you, Erin.

11 Neonatal abstinence syndrome, or NAS, is a drug
12 withdrawal syndrome that some infants born to women using
13 opioids or other substances may experience following birth.
14 Medicaid has the highest incidence of NAS births among all
15 payers, at a rate of 12.8 per 1,000 newborn
16 hospitalizations in 2016, as seen on the graph. This is
17 more than a four-fold increase since 2004.

18 Rates of NAS and the number of NAS births paid
19 for by state Medicaid programs varies. In 2017, as seen on
20 the map on this slide, this ranged from three babies born
21 with NAS per 1,000 hospital births in Nebraska to 88.3
22 babies born with NAS per 1,000 hospital births in West

1 Virginia.

2 Medicaid is the primary payer of NAS-related
3 births, covering 83 percent of these births in 2016. The
4 costs for treating an infant with NAS is substantially
5 higher. For example, between 2011 and 2014, the mean
6 hospital cost for an infant with NAS covered by Medicaid
7 was \$19,340 compared to \$3,700 for infants without NAS.
8 Total Medicaid costs associated with NAS were estimated at
9 \$462 million in 2014. One of our panelists in the next
10 session will discuss neonatal abstinence syndrome in
11 greater detail, including the standard of care and barriers
12 to treatment.

13 In February of last year, the Center for Medicare
14 & Medicaid Innovation announced two new models of care. I
15 will spend more time discussing the first model, which
16 specifically addresses opioid use disorders among pregnant
17 women and infants with neonatal abstinence syndrome. The
18 Maternal Opioid Misuse Model, or MOM model, provides
19 funding to state Medicaid agencies to target pregnant and
20 postpartum women with an OUD and their infants. The goals
21 of the model are to improve access to services, quality of
22 care, and coordination of care, as well as increase service

1 delivery capacity and infrastructure, all while creating
2 sustainable coverage and payment strategies.

3 The MOM model requires that pregnant and
4 postpartum women with OUD receive a comprehensive set of
5 services. Awardees have the flexibility to define a
6 particular set of services within the model that meets the
7 following five components: comprehensive care management,
8 care coordination, health promotion, individual and family
9 support, and referral to community and social services.

10 This past December, cooperative agreements
11 totaling approximately \$50 million were made to ten states
12 for a five-year period of performance. Awardees will use
13 the funds to transition into a new model of care for
14 pregnant women with an OUD and then fully implement their
15 plan. Our panelists in the next session, from Maine, West
16 Virginia, and Tennessee, are all MOM model grantees and
17 will share more about their state programs with you
18 shortly.

19 The second model is the Integrated Care for Kids,
20 or InCK, model. The InCK model targets all Medicaid and
21 CHIP beneficiaries from birth to age 21. The model's goals
22 are to improve child health, reduce avoidable inpatient

1 stays and out-of-home placements, reduce fragmentation and
2 service delivery, and create alternative payment models.
3 While not specific to beneficiaries with substance use
4 disorders, the InCK model aims to serve the needs of the
5 whole child by bringing together medical, behavioral, and
6 community-based services.

7 The SUPPORT Act included several provisions of
8 importance to the Medicaid program. With regard to infants
9 with neonatal abstinence syndrome, Section 1007 of the
10 SUPPORT Act established a new state plan option to make
11 inpatient or outpatient services available at residential
12 pediatric recovery centers. In addition, Section 1012 of
13 the SUPPORT Act creates a new limited exception to the
14 Institutions for Mental Diseases, or IMD, exclusion for
15 certain pregnant and postpartum women who are eligible for
16 Medicaid on the basis of their pregnancy. This exception
17 allows states to claim federal financial participation for
18 non-IMD services delivered to women during pregnancy and up
19 to 60 days postpartum for patients in an IMD for the
20 treatment of an SUD. States are expected to be in
21 compliance by October 1st of this year.

22 That concludes our overview of access to

1 treatment for pregnant women with a substance use disorder
2 and infants with neonatal abstinence syndrome. So, with
3 that, I will turn it back over to the Commission for
4 questions. Thank you.

5 CHAIR BELLA: Thank you very much. Martha.

6 COMMISSIONER CARTER: Thank you for that great
7 overview. I had a question. The HRSA-supported community
8 health centers have been incentivized to provide outpatient
9 or office-based medication-assisted treatment over the past
10 several years, and I wondered if your slides reflect those
11 data and other sort of private physician offices, private
12 practitioners that have just incorporated MAT into their
13 services. Was that included here, or were you just looking
14 at specialty services?

15 MS. McMULLEN: So I'll answer the second part of
16 your question first. Regarding availability of office-
17 based opioid use treatment, we did include some information
18 in your background paper that accompanied this, but it's
19 not reflected in the slides today.

20 Regarding the facilities, the facility data that
21 we reported, it's self-reported by the facilities to
22 SAMHSA. So every year it's a census survey that goes out

1 to any specialty substance use treatment program. So if
2 you fall within kind of that catchment, then you would be
3 reported in the survey. I'm not sure whether or not it
4 would capture any HRSA-supported facilities.

5 COMMISSIONER CARTER: The health centers don't
6 report to SAMHSA. As far as I know, they report to HRSA.
7 So that would be a good piece of information to include
8 because the health centers, like I said, really ramped up
9 their MAT services with support from HRSA just to address
10 this issue.

11 CHAIR BELLA: Darin.

12 COMMISSIONER GORDON: This is helpful context
13 setting. On Slide 9, one of the things that I'm just
14 curious about and I just don't know if there's any research
15 out there, but I'd just be curious if you have any level of
16 comfort with the fidelity of diagnosing NAS. The reason I
17 say that is when we first started identifying it as a major
18 problem several years ago, we were not able to identify
19 that NAS was the cause for a sudden uptick in the NICU,
20 because they weren't coding it as such. And as we found as
21 years went on, a great deal of education was needed in
22 working with some of our large medical centers and academic

1 medical centers and talking with other hospitals to make
2 sure that people understood when a NAS diagnosis was
3 appropriate and how to do so.

4 So I'm just curious as I looked at that map.
5 It's like if others are not seeing or experiencing large
6 volumes, whether or not, you know, there's just this
7 natural evolution that happens when you start to see it and
8 then, you know, there's broader education to all the other
9 hospitals about what's really going on so as to have more
10 accurate diagnosing occurring. I'm just curious if you all
11 have run across anything in that regard.

12 MS. McMULLEN: So I think our three panelists can
13 definitely talk about this a bit more, but I think in the
14 research that we have done, we did come across some
15 materials in different states where there was clearly a
16 state-led initiative to do more correct coding around NAS.
17 I'll let our panelists maybe talk about that a little bit
18 more.

19 CHAIR BELLA: Other questions? Stacey.

20 COMMISSIONER LAMPKIN: Yeah, thanks. I had a
21 question about the SUPPORT Act, encouragement for the use
22 of residential pediatric recovery centers. Is that

1 something -- I don't know much about that kind of provider.
2 Is that something that is available in most areas? Or are
3 those just very rarely available? How real is that option?
4 I guess is my question.

5 MS. McMULLEN: Sure. We have not -- we've been
6 kind of monitoring to see if states are putting in SPAs to
7 do this type of care, and we haven't really come across
8 anything at this point. Prior to the SUPPORT Act -- and
9 you'll hear about this in a little bit from our panelists -
10 - West Virginia put together a state plan option for non-
11 hospital-based treatment for these populations.

12 Based on the work that we've done looking at the
13 N-SSATS data, there aren't any survey questions of the
14 facilities that ask if they're providing, you know, care
15 for both mom and infant. There's just this one question
16 that asks if they have a special program for pregnant or
17 postpartum women. So that's all we have. There isn't any
18 kind of additional information about what types of care
19 infants are receiving in non-hospital-based settings.

20 I think the N-SSATS data is kind of the best that
21 we have right now in terms of what's available at the
22 specialty substance use provider level.

1 CHAIR BELLA: Peter and then Kit.

2 COMMISSIONER SZILAGYI: Thanks for the overview.
3 Actually I have a very similar question. On Slide 6, where
4 you talk about the percentage of the treatment providers
5 that offer outpatient treatment, I had the flip question,
6 which is the percentage of patients, and so I guess that
7 data is not available?

8 MS. McMULLEN: So we presented some figures from
9 the National Survey of Drug Use and Health in here, and we
10 were hoping that we would be able to put some estimates
11 around what settings pregnant women with a substance use
12 disorder were getting treatment. Unfortunately, when we
13 ran that information, the sample size wasn't big enough for
14 us to report reliable estimates to you. That's why on
15 Slide 4 we just have received alcohol or drug treatment in
16 a health care setting. That was as granular as we could
17 get.

18 CHAIR BELLA: Kit.

19 COMMISSIONER GORTON: So on that same topic,
20 Slide 7 and the percentage of treatment facilities, I just
21 want to observe that this is a specific case of a general
22 phenomenon, which is that substance use treatment

1 facilities are rarely equipped to take care of patients
2 with any other comorbidity. If you have somebody with
3 mobility impairment, if you have somebody with diabetes, if
4 you have somebody with significant heart disease, you can't
5 get them into these places. They get pushed aside in that
6 the facilities will say they do not have the expertise to
7 take care of it. So the issue is dreadfully important for
8 pregnant women and their children, but it's part of a much
9 bigger issue, which is the siloed way that we deliver
10 substance abuse care. And this lack of residential
11 settings for people with other complications, if people
12 have serious mental health, those kind of things, then
13 getting them into a substance treatment program that will
14 take care of their other comorbidity concomitantly with the
15 substance use is enormously difficult. And I think it's
16 worth stating the general case as we focus on this specific
17 problem.

18 CHAIR BELLA: Tricia.

19 COMMISSIONER BROOKS: Thanks for this, guys.
20 Great data, although we don't love what it actually tells
21 us.

22 Has any more work been done to more closely

1 examine the states that have the high percentages -- this
2 is on Slide 7 -- of facilities that do have specialized
3 programming for pregnant women? So you've got four states
4 in the 30 to 40 percent range. I'm just curious what we
5 can learn about best practices potentially in those states,
6 and how did they, you know, increase the facilities that
7 are doing that programming?

8 MS. McMULLEN: So we haven't looked at that
9 specifically for this project, but in the work that we did
10 previously on oversight of IMDs and behavioral health
11 facilities we looked at state licensure requirements for
12 facilities. And one of the things we did find was that
13 some states do have additional requirements for facilities
14 that want to serve pregnant women. So it's something, I
15 think, that we could maybe do some digging into.

16 Other states use, instead of using the licensure
17 structure, they might use contracting mechanisms through
18 their single-state substance use authority to put
19 additional requirements on providers. Similarly, you know,
20 state Medicaid programs might do that as well. So it's
21 something we could maybe do a little bit more digging into
22 in those states where we're seeing a higher percentage of

1 providers that are able -- that have special programs for
2 that population.

3 CHAIR BELLA: I'm just curious if, especially
4 since the next panelists are all grantees for the MOM
5 model, can you tell us how many states were interested, and
6 like a little bit of context on presumably the MOM model is
7 trying to bring these numbers up. And kind of just help us
8 understand a little bit about the demand, to the extent
9 that you're aware, and anything else that would be helpful
10 for us as these folks are coming in, so that we can think
11 about, is this something we want to see more states
12 adopting, and the other model, yeah, sure.

13 MS. McMULLEN: We don't have information on how
14 many states apply to the MOM or the InCK model, but that's
15 something we could follow up on and try to get for you all.

16 MS. RUMLEY: Hi. I'm from the MOM model. We had
17 11 states apply.

18 CHAIR BELLA: Sure. Thank you. We have a
19 representative of the MOM model in the audience who said
20 there were 11 states that applied. Thank you very much.
21 We would welcome -- if there's any other background you
22 want to share with the Commission, you're welcome to go to

1 the microphone and share that. Not to put you on the spot,
2 but if you'd like to.

3 MS. RUMLEY: [Off microphone.]

4 CHAIR BELLA: Just so we can keep this on the
5 record, do you mind stating your name?

6 MS. RUMLEY: Hi. I'm Laura Rumley. I'm with the
7 Center for Medicaid and Medicare Innovation. I'm a project
8 officer on the MOM model. I'm actually Olivia Alford's
9 project officer. We awarded, I believe, 11 states, 10
10 states -- I'm sorry, 10 states in January, and we are just
11 getting started with states exploring what Medicaid
12 authorities are going to use to implement and pay for this
13 integrated type of care and the menu of services that the
14 MOM model requires. I don't have much to add beyond what
15 the women have discussed here today, but if you have any
16 specific questions after the panel discussion, I'd be happy
17 to try to answer them or to get back to you. Thanks.

18 CHAIR BELLA: Thank you for letting us put you on
19 the spot and for being here today. We may take you up on
20 that, terms of having questions.

21 All right. Any additional questions or
22 discussion from Commission members? Martha.

1 COMMISSIONER CARTER: Back to Kit's question
2 about facility care for people with comorbidities, I think
3 that gets into the IMD exclusion pretty deeply, and I think
4 we need to think about that question in the IMD context as
5 well.

6 CHAIR BELLA: Any other comments or questions
7 before we move into the panel? Fred.

8 COMMISSIONER CERISE: Just a clarifying question.
9 Just the divergence of the rate between Medicaid and
10 private insurance. The private staying so flat -- is there
11 any other coding issues or things that are captured
12 differentially in Medicaid than among other payers?
13 Because you would think even the private one would go up
14 some over time, you know, with the increase in opioid use.
15 No?

16 MS. McMULLEN: In terms of different coding
17 that's occurring, I don't know if I can speak to that at
18 all, but perhaps maybe our panel can talk about what kind
19 of -- some of the research that one of our panelists could
20 talk about, some of the research that they've found.

21 You know, Medicaid is the primary payer of most
22 births, and it's 88 percent for -- 83 percent for births

1 related to NAS. I think there's a lot of -- I think Darin
2 raised some questions earlier about just what's going on
3 with reporting, and are we underreporting or over-
4 reporting. I think it probably depends on what state
5 you're in. You know, I think Tamara and I are kind of
6 scouring for as much research as we can find on this topic,
7 to try to get at some of those questions.

8 CHAIR BELLA: Chuck.

9 VICE CHAIR MILLIGAN: Yeah, just on this topic.
10 I do think, Erin, that private insurance is largely self-
11 insured employers, and their reimbursement of the plans
12 that do kind of the administration of that isn't going to
13 be as -- they're not going to require the coding for
14 revenue purposes the way that a lot of states might for
15 federal grants, for federal reporting. So I do think it
16 may be worth looking whether some of the private insurance
17 or other payers are underreported, because they're -- how
18 the providers and the MCOs get paid isn't quite as reliant
19 on coding accuracy for their internal reimbursement
20 purposes.

21 So I just -- I think that might be worth just
22 keeping in mind.

1 CHAIR BELLA: Okay. Well, you have teed us up
2 well. Just to remind everyone, we will have a panel now
3 for about an hour and 15 minutes. We'll take a short break
4 to let the panelists kind of ease out of the spotlight, and
5 then we'll have a discussion amongst ourselves, and we will
6 take public comment at the end of that, so somewhere
7 between 11:30 and 12.

8 So it's -- Erin, are you going to introduce the
9 panelists? All right. Then we'll move into that part of
10 the session. Thank you very much.

11 Good morning, and welcome. Thank you for being
12 here.

13 **### PART II: PANEL DISCUSSION**

14 MS. McMULLEN: All right. So I'm going to do a
15 quick introduction, and then I'll turn it over to our
16 panelists. First, we're going to hear from Dr. Stephen
17 Patrick. Dr. Patrick is Director of the Vanderbilt Center
18 for Child Health Policy and Assistant Professor of
19 Pediatrics and Health Policy at the Vanderbilt School of
20 Medicine. He is also an attending neonatologist at the
21 Children's Hospital at Vanderbilt, an adjunct physician
22 policy researcher at the RAND Corporation, and a guest

1 researcher at the Centers for Disease Control and
2 Prevention.

3 His NIDA-funded research focuses on improving
4 outcomes for opioid-exposed infants and women with an
5 opioid-use disorder, as well as evaluating state and
6 federal drug control policies. He is board-certified in
7 both pediatrics and neonatal-perinatal medicine. Dr.
8 Patrick received his medical degree from the Florida State
9 University College of Medicine, and a master's in public
10 health from Harvard University.

11 Our second panelist is Dr. James Becker. Dr.
12 Becker is Vice Dean for Government Affairs, Health Care
13 Policy, and External Affairs at the Joan C. Edwards School
14 of Medicine at Marshall University. He also serves as
15 Medical Director for the West Virginia Medicaid program,
16 where he is heavily involved in the state's Section 1115
17 substance use disorder waiver, its Medicaid health home,
18 and the development of a HRSA-funded patient-centered
19 medical home.

20 Dr. Becker is a Certified Diplomat of the
21 American Board of Family Medicine and board-certified in
22 addiction medicine under the American Board of Preventive

1 Medicine. He received his medical degree from the Marshall
2 University School of Medicine.

3 And our third panelist is Ms. Olivia Alford. Ms.
4 Alford is Director of the Value-Based Purchasing Unit in
5 the Office of MaineCare Services, where she oversees
6 multiple programs for Maine's Medicaid program, including
7 three health homes, the accountable communities programs,
8 and the state's primary care and case management program.
9 She has also been involved in recent Maine delivery system
10 reforms, including the state's Section 1115 substance use
11 disorder waiver submission, refinement of the state's
12 opioid health home, and applications for various federal
13 funding opportunities.

14 Ms. Alford holds a master of public health with a
15 focus on health management and policy from the University
16 of Michigan School of Public Health.

17 Each of our panelists will give a brief
18 presentation and then we're planning to use the majority of
19 the time allotted for today's session for conversation
20 between you and the panelists. Following this session,
21 you'll have additional time to reflect on your findings
22 from Tamara's and my presentation that we gave earlier, as

1 well as what you hear from our panelists.

2 And with that I will hand it over to Dr. Patrick.

3 * DR. PATRICK: Well, it's an honor to be here

4 today to talk about some of our work on this issue.

5 You know, as a practicing neonatologist, I was
6 trained to take care of babies with birth defects, who were
7 born far too early, and a few years ago we started seeing a
8 different kind of infant, and these were infants having
9 opioid withdrawal. And they really stand out in the
10 neonatal ICU, which is more common to have ventilators than
11 it is to have a crying baby. I typically describe babies
12 that have opioid withdrawal as a colicky baby times five.
13 They're more irritable, have decreased muscle tone, and
14 they really stand out.

15 But over time the context of those infants became
16 more apparent, and so today I'm going to talk a little bit
17 about some of that broader context as we move forward.

18 First, more pregnant women have opioid use
19 disorder in the United States. These are data from the
20 Centers for Disease Control and Prevention. On the Y axis
21 is cases of pregnant women delivering with opioid use
22 disorder, and on the X axis is year. And you can see a

1 pretty steady rise over the last decade, pretty similar to
2 the work that was just presented earlier.

3 But it's not a simple story. So first off,
4 trauma is common, and this is of women in treatment. About
5 three-quarters report sexual abuse, similar amount of
6 emotional abuse, and about half physical abuse. Adverse
7 child experiences are also something to consider. Adults,
8 for example, with greater than five ACEs are 8 times more
9 likely than those with zero to have substance use disorder,
10 10 times more likely to inject drugs.

11 And then from some of our work published in JAMA
12 earlier this year, looking at 580 U.S. counties, trying to
13 get a context of what's happening in communities, we found
14 that higher rates of mental health shortage areas were
15 associated, when accounting for other factors, with higher
16 rates of neonatal abstinence syndrome; and long-term
17 unemployment, as a 10-year moving average of unemployment,
18 in the county was also associated with a higher rate.

19 To put some points on that, about a 2-percentage
20 point increase in long-term unemployment in remote rural
21 communities was associated with a 34 percent higher rate of
22 neonatal abstinence syndrome.

1 Still, getting into treatment is difficult, and
2 I'm going to present just a little bit about this to
3 highlight that issue. First, as we're talking about
4 buprenorphine and methadone, the two medications that are
5 recommended for treatment for opioid use disorder, when I
6 describe why this is important you can think about the
7 pregnant woman and the fetus going through periods of
8 intoxication withdrawal when someone is using heroin, for
9 example.

10 Medications for opioid use disorder stabilize
11 that. We know that use of those medications in pregnancy
12 decreases the woman's risk of overdose death, relapse,
13 hepatitis C, and HIV. And for the infant, that infant is
14 more likely to go to term and have higher birth weight, but
15 it does come with some risk of drug withdrawal.

16 What's important about this is that babies born
17 very pre-term -- let's take about a 24-weeker or a 25-
18 weeker -- they don't develop signs of drug withdrawal.
19 They are too immature. So what we're trading is that very
20 high-risk, pre-term infant for a bigger infant who can have
21 drug withdrawal, and that's a good tradeoff.

22 Still, women face barriers to treatment, and I'm

1 going to present some pilot data here. This is from around
2 120 treatment facilities. This is pilot data for a NIDA-
3 funded randomized field experiment that is just finishing
4 up. But still, within these pilot data where we asked both
5 outpatient waiver providers in four states as well as OTPs
6 would they take insurance, we found insurance acceptance
7 varied substantially by states and by payer, and that there
8 was a high proportion of cash-only providers.

9 When we dug into whether or not they would accept
10 pregnant patients, OTPs, about 90 percent, agreed to take
11 pregnant women, and about half of the outpatient docs would
12 agree to take pregnant women. And importantly, as already
13 pointed out by this group, OTPs are far more rare, and a
14 lot of the expansion we've seen in treatment recently has
15 been among outpatient waived docs.

16 So when we take this together, access to these
17 medications has challenges -- cash pay, we also see scope
18 of practice issues, including in my home state, in
19 Tennessee, even though the Comprehensive Addiction and
20 Recovery Act allows PAs, NPs, and midwives to prescribe
21 these medications, states like Tennessee strictly forbid
22 it. Pregnancy also appears to be a barrier, as well as the

1 difference between OTPs and waived positions.

2 So why is it? Why is it so hard? I think
3 digging into this, we don't really know. We don't have the
4 data. Is it reimbursement? Are there training issues?
5 Fewer than 2 percent of OBs, for example, are waived to
6 prescribe buprenorphine. And again, comprehensive care
7 issues programs are rare.

8 So as was presented already by the group earlier,
9 and this is from some of our work, the rates of neonatal
10 abstinence syndrome have grown substantially across the
11 United States. Again, here on the Y axis is rate per 1,000
12 hospital births in the U.S.

13 Nationally, we've seen a substantial increase,
14 seven-fold the diagnoses of neonatal abstinence syndrome.
15 To put that another way, it's about one infant born every
16 15 minutes on average in the U.S. having opioid
17 withdrawal; and that's accounting for about half a billion
18 dollars, as was highlighted earlier, in cost, just for the
19 birth hospitalization.

20 If we look at the effect on Medicaid, mean costs
21 for an infant with NAS is about five times as great as an
22 uncomplicated term birth. For an 11-year period in one of

1 our studies, there was a \$2 billion in excess costs to
2 Medicaid financed deliveries for NAS. We point this out as
3 an important piece, because one of the things that's
4 already highlighted are some of the inefficiencies that we
5 see in the system reacting to the problem in the neonatal
6 ICU as opposed to improving access to treatment and
7 thinking about some of the connections for both mom and
8 baby downstream.

9 The hospital care is changing and was already
10 highlight too. There are multiple challenges. First,
11 there are no gold standards for caring for infants with
12 neonatal abstinence syndrome. In the coming months, the
13 American Academy of Pediatrics will revise their policy
14 statement on this. That's not out yet. But still, even in
15 that context, most of the tools we use to diagnose this
16 syndrome were developed in the 1970s, haven't been
17 validated, were in a different population that includes
18 term infants only heroin exposed, and there's no real
19 agreement on how to use this tool in various settings.

20 Treatment protocols are also not standardized.
21 There is a lot of variation in state surveillance
22 definitions, and as was pointed out earlier, some issues

1 with coding too. We know that if you have a diagnosis of
2 NAS, that the positive predictive value of actually having
3 clinical NAS is high, but the sensitivity appears to be
4 pretty darn low.

5 Still, even in this context we see shifting
6 models of care. The traditional model of care, as
7 practiced in most parts of the U.S. is to separate mom and
8 baby, place the baby in an ICU, create a system of care
9 that's completely separate from the mom. Breastfeeding,
10 for example, is oftentimes not allowed. There's a real
11 focus on the correct medicine -- do we test morphine or
12 methadone -- as opposed to the correct care process, and
13 care is oftentimes not standardized.

14 Newer models, including what we're doing at
15 Vanderbilt, are changing that. Keeping the dyad intact
16 outside of the ICU -- these infants are not critically ill.
17 Treatment inclusive of the mother. Breastfeeding, there's
18 evidence to suggest that women, when they breastfeed, if
19 they're in recovery, that decreases NAS severity and
20 duration of stay. Focusing on the care process. We know
21 from now multiple studies, even though there isn't a gold
22 standard protocol, if we just do the same thing every time

1 that improves outcomes. We've seen this from large
2 national perinatal collaboratives and state perinatal
3 collaboratives as well.

4 Thinking about transitions to home, and I think
5 this is, again, understanding kind of some of the silos
6 that exist throughout the continuum, first, beginning with
7 optimal care in the hospital. Some of the things we just
8 discussed, including assessing other risks like hepatitis
9 C.

10 So as we think about sending an infant home, this
11 is, I think, where some of the silos become more apparent
12 too. Are we really connecting to things that we know that
13 work, including home visitation? Have we engaged with the
14 child welfare system, as was mentioned earlier? Are
15 infants actually getting referral to IDEA Part C or early
16 intervention? Do we have systems of care in place to make
17 sure they're getting more frequent pediatrician follow-up?
18 Are we coordinating with maternal treatment as well?

19 One of the things that I think is worth
20 mentioning is the child welfare system. As was highlighted
21 earlier, we've seen about 10,000 more infants are in the
22 foster care system today than were in 2011, and there is a

1 lot of variation from state to state. West Virginia, for
2 example, 4 percent of infants are in the foster care
3 system.

4 Plans of Safe Care being rolled out by states
5 across the country right now, and this is the result of
6 multiple modifications of the Child Abuse Prevention and
7 Treatment Act. The idea is to keep the infant safe but
8 also to focus on connecting mom to treatments, beginning
9 prenatally. The SUPPORT Act actually highlights the role
10 of Medicaid in addition to other state programs increasing
11 those Plans of Safe Care.

12 Next, the Family First Prevention Services Act
13 allows states to use Title V-E funds for prevention,
14 including connection to treatments. Notably, ACF
15 regulations suggest that Title V-E be a payer of last
16 resort.

17 The last thing I wanted to mention was just our
18 MOM model, that we're sort of working through
19 conceptualizing, again, as we're now 23 days into this.
20 Beginning to try to break down many of the silos that we're
21 talking about, providing both evidence-based case
22 throughout, and connection to many public resources like

1 care coordination, peer support, and I'm happy to talk more
2 about this.

3 I know that was a pretty fast squeezing in things
4 into 10 minutes, so thanks for the time.

5 * DR. BECKER: Thank you.

6 Good morning. I'm Jim Becker. I'm here really
7 at the request of Cynthia Bean, our Commissioner. She's
8 tied up on child welfare issues right now in West Virginia,
9 and the legislature is in session. And so things are
10 pretty busy.

11 I'm happy to be here. I could talk about 10
12 different topics, but I've made a decision to talk about
13 three that seem to impact pretty directly the things that
14 this group is concerned about today.

15 I want to compliment you on the materials you put
16 out. I get those summaries from you, the reports to the
17 Congress, and I'm really impressed with what you do. And
18 you should feel good about the work that you do. I get
19 those, and then I have to fight to keep those in my office
20 because staff want to take them away and read them. And
21 then I can't find them when I need data out of them, so my
22 compliments to you and your work.

1 EXECUTIVE DIRECTOR SCHWARTZ: Send us more names
2 of your staff who want them, and we'll send them their own
3 copies.

4 DR. BECKER: Okay. I'll do that. Thank you for
5 the offer.

6 So I'm going to talk about three things. The
7 first thing I'm going to talk about is our 1115 waiver for
8 substance use disorder, and I'm going to do a very high
9 level of that. And I'll share a little bit of the impact
10 and outcome with you. We don't have a lot of formal
11 evaluation data available yet, but I'm going to cover that.

12 The second thing I'll talk about is the CMS SPA
13 that we just got approved for the neonatal abstinence
14 syndrome children to be in a community care setting, and so
15 we'll talk about that. It's known in West Virginia as
16 Lily's Place.

17 Then the third thing I will do is talk about what
18 we think we will wind up doing with our MOM's grant, which
19 is early in development, so we'll get to that.

20 So our 1115 waiver was something that we had been
21 hoping for, for a long time. We recognized for many years
22 that there are a lot of gaps in the care of people

1 struggling with substance use disorder, and you can do this
2 and this. But you can't connect it to this, and so closing
3 the gap and actually creating more of a comprehensive
4 network of care was what we were hoping for. And so that's
5 how our 1115 waiver was written.

6 We were one of the first five states to get an
7 1115 waiver for this purpose, and I feel very good about
8 how it's going. It hasn't been easy, and it's required
9 quite a busy team scurrying around in a relationship with
10 public health that's sometimes been challenging. But the
11 program is working extremely well, and I think if there was
12 anything I could say about it, it is closing the gaps.

13 Here's some examples. We were approved for this
14 waiver in October of 2017, and we began January of 2018
15 with the first phase of the rollout. In that first phase
16 of the rollout, one of the things we did was find a way to
17 cover SBIRT screening. We had never been able to do that
18 really, and under the waiver, we're doing it now. We're
19 very successful with that.

20 I would offer the opinion that we get a lot of
21 the SBIR, and then we struggle when we get to the treatment
22 part and getting people into treatment.

1 But we also took the OTPs, the methadone programs
2 in our state, and we pulled them into the services, because
3 they had always been alone. And we had no way of seeing
4 their data, and to us, it was very important that we
5 understand which of our patients were in methadone
6 programs. So by offering to pay for it and putting it in a
7 bundled model, we were able to set up a really good system
8 to take care of about 1,800 people.

9 In total, our methadone clinics in West Virginia
10 take care of about 8,000 or 8,500 patients, but 1,800 of
11 those folks are enrolled with Medicaid. And we take care
12 of that payment.

13 The other thing we did in Phase One was talk
14 about getting naloxone out there, and that's been very
15 successful. I think it's been successful nationwide, but
16 we've done a good job of getting that out into the field.
17 And we have the data to show that it saves lives in the
18 field, and we have the data to show that it reduces the
19 number of people who are intubated, either in the field or
20 in the emergency room. And that translated into medical
21 savings.

22 Phase Two began in July of 2018 when we added on

1 our residential adult services and our withdrawal
2 management and very importantly the peer recovery support
3 specialist coverage. It's really been successful in our
4 program. Having peer supports available to interact with
5 patients can be a way that you keep those patients engaged.

6 We have training programs in the state, a
7 credentialing program, and we have a target of getting 400
8 peer recovery support specialists out there. Right now, we
9 have about 200, maybe 210.

10 Now, we were doing pretty well, and then we
11 decided that we wanted to move this out of the carveout
12 situation and put it in managed care. So right now, we're
13 in a little bump working with managed care, but managed
14 care is taking it on. And they've come to the table and
15 learned all the things we thought ought to be done, and so
16 we're tracking that. And it's part of the evidence that
17 we're collecting about the effectiveness of these programs.
18 The entire waiver can be found in Chapter 504 of our policy
19 manual.

20 Let me change gears just slightly and get back to
21 the topic of neonatal abstinence syndrome. I'll tell you
22 that 10 years ago, one of the congressmen in West Virginia

1 came to my office and said, "Can you tell me how many
2 children in West Virginia Medicaid has who have neonatal
3 abstinence syndrome?" and I said, "I'm sure I can." And he
4 left.

5 I got in the code books, and I began looking at
6 codes for hospitalizations and put the list together, and I
7 gave those to the data gurus. And the data gurus got back
8 to me and said three. I said, "What? It can't be three."
9 Our ICU at my hospital or NICU at our hospital had 17
10 babies who were probably NAS babies at that time, and so we
11 realized there was a serious problem with identifying them
12 through the coding system, as you heard Dr. Patrick say.
13 This is really a challenge.

14 So the incidence of NAS in West Virginia is quite
15 high, and it's quite high particularly in Cabell County,
16 which is where I practice, but also in Raleigh and in
17 Berkley County. We are a state that does not have abundant
18 medical services, and because we're so rural, there are a
19 lot of challenges to get patients into care, anyway.

20 The cost of that care is quite high when an
21 infant has NAS, and some people have estimated the average
22 cost at 36- or \$37,000 as opposed to about \$6,000 for a

1 normal live birth. And the length of stay is dramatically
2 long with the average at 16.4, but probably quite a bit
3 longer than that with some of the patterns that we're
4 seeing these days in terms of drug use by the mothers.

5 And neonatal abstinence infants do represent a
6 large portion of the Medicaid population that's in care, so
7 very important for us.

8 We did a number of different things to try to
9 address this issue of neonatal abstinence syndrome.
10 Obviously, we put in placed the CDC guidelines to try to
11 reduce exposure to prescription drugs, but most importantly
12 of all, I think, the West Virginia Perinatal Partnership
13 led us in an effort to try to identify those children more
14 effectively and then to identify where they would get care
15 and how they would get follow-up, because there are many
16 developmental challenges that need to also be tracked and,
17 obviously, safe home situations and things like that.

18 If you haven't read the paper, you probably
19 haven't heard that West Virginia has an absolutely awful
20 foster care situation right now, with about 7,700 children
21 in the foster care situation and 22,000 children who are in
22 some other type of safe surveillance because of substance

1 use disorder in families.

2 Other things we tried to do with the NAS effort
3 were to put in place comprehensive harm reduction programs.
4 There's a broad range, and we've done some drug summits and
5 educational efforts.

6 Let me mention Lily's Place here. Lily's Place
7 is a facility in Huntington, West Virginia, that's been in
8 the process of developing for at least five years, and West
9 Virginia worked with CMS and created a state plan amendment
10 that makes it possible for that to be recognized as its own
11 model for care, for residential care for these infants
12 during the time that they are withdrawing. And they do
13 very good comprehensive care. They engage the patient and
14 the parents in all of the various therapies that are
15 necessary, and everybody seems pretty happy with the
16 performance. Unfortunately, there are only 12 beds in that
17 unit, and we probably need centers like that all across the
18 state.

19 Out of our awareness of the challenge of NAS,
20 we've put together a subcabinet working group, and it
21 really is a good group from Public Health and Children's
22 Services and DHHR and others, and that working group is

1 trying to do some other things, including make NAS a
2 reportable condition. So there's a discussion about
3 reporting risk of NAS and then the concern about protecting
4 privacy for families and avoiding patients, families
5 getting drawn into the child protective service system. So
6 we're trying to not make this in any way punitive but
7 simply a way that we can offer services to people at risk.

8 We have a lot of services across the state. At
9 one time, we only had four drug-free moms and babies
10 programs available. Our goal with the new MOM's grant is
11 to increase those numbers to 16, and so we're working hard
12 on that. These programs have really demonstrated their
13 value.

14 So, finally, the MOM's grant, we are very excited
15 about that MOM's grant. Obviously, we'll build on the
16 drug-free moms and babies program. We'll be particularly
17 looking at moving the care from the normal six weeks
18 postpartum out to a full year of postpartum care and then
19 transition into well-woman care as it goes.

20 At that point, I'm going to stop. Thank you.

21 * MS. ALFORD: Good morning.

22 There's no slides for me. I'm just going to have

1 a few remarks here.

2 Again, I'm more on the delivery system payment
3 reform side of things, so I also will be speaking to some
4 of the work that Maine has been doing to address these
5 issues from really very much a policy and implementation
6 standpoint.

7 I do also want to acknowledge and thank you so
8 much for having us here today. We use your resources as
9 they come out, again, across the office, and we find them
10 very valuable and sharing more of a national perspective in
11 helping us really do things faster and more efficiently at
12 the state level, so we do appreciate that.

13 For the Maine Medicaid program, I think it is
14 important to note a few things about our program. We are
15 one of the few remaining non-Medicaid managed care states
16 in the country. We just recently expanded Medicaid. After
17 the full expansion, we expect to be serving about 313,000
18 people and covering approximately 23 percent of our
19 population. So we're a relatively small program, but as
20 far as this topic is concerned, another one of the states
21 that's been extremely hard hit, our rates of neonatal
22 abstinence syndrome statewide are about five times the

1 national average. So our 2018 data had us at 28.3 births
2 per 1,000 live births having NAS, although I agree that
3 there are some data concerns regarding those numbers that
4 we can talk about.

5 Another way to look at it is that we have about
6 900 substance-exposed infant reports to Child Protective
7 Services annually.

8 Also, I know that we have talked mostly about
9 opioid use disorder, but in Maine, we still have very
10 troubling trends around alcohol use during pregnancy. In
11 some of our counties, one in five women are still smoking
12 during pregnancy. So there's other substances that remain
13 very important to us and the rising risk of
14 methamphetamines as well. So I will talk briefly about the
15 need to always maintain a broader perspective on the full
16 range of substances being used during pregnancy.

17 In addition to those figures, Maine is a highly
18 rural state. We're the most rural state east of the
19 Mississippi. We have significant issues with workforce and
20 with access to care. We have just two NICUs in our state.
21 We have two Level 2 nurseries, and then we have a total of
22 26 birthing hospitals, although a few have closed in recent

1 years. And more are facing financial struggles to maintain
2 those service lines in rural hospitals, so other areas that
3 play into our concerns around this issue and making sure
4 that women are treated appropriately according to their
5 level of risk, as close to home as possible, but in a place
6 that is well equipped to serve their needs.

7 So I'd just like to touch on three themes
8 regarding this topic today and how we're addressing them
9 through mostly delivery system reform, using different
10 Medicaid authorities, and pursuit of additional federal
11 funding.

12 First, just briefly, we haven't touched on the
13 enormous impact of stigma in pregnant women seeking care.
14 It's still a huge concern. While we have a number of women
15 who have a diagnosis who are in treatment, I think there's
16 so much that we don't know about who isn't in treatment,
17 who isn't seeking care, and the reality of how our child
18 protective system works. It really does need to work. It
19 really pushes us to think about how we can bring Child
20 Protective Services and Medicaid closer together, so that
21 that reality does not negatively impact women entering
22 treatment.

1 For our MOM award, which I'll talk a lot about
2 through this, one of the major things is focusing No Wrong
3 Door Approach to treatment using what we have in the state
4 called the CradleME line, which is a specialized referral
5 system for birthing families, where they can call in and be
6 connected to resources. And we're hoping to really do a
7 lot of outreach and promotion of that line to spread the
8 message about positive messaging around getting into
9 treatment during the pregnancy for substance use disorder.

10 So really in my wheelhouse, it's talking about
11 how Medicaid specifically can use alternative payment
12 models and incentives to support the integration of care.

13 Like in many other states, we have the services,
14 but we also know that women, say a well-connected, well-
15 served women, women in treatment are seeing so many
16 different providers and have so many different people
17 involved in their lives during this time frame. You have
18 their MAT prescriber, perhaps, their substance use
19 counselor, their OB, their child protective worker. When
20 they go into the hospital, there's new staff there. They
21 have public health nursing. The list goes on and on.

22 Really, what I think that leads us to is thinking

1 about how we can align incentives across those programs to
2 work towards a shared policy goal.

3 Our maternal opioid misuse model seeks to
4 establish more of an integrated system of care that brings
5 together these services and supports.

6 We are looking to, again, push some of the work
7 towards the prenatal period that could best be initiated at
8 that point in time to set women up for success, including
9 establishing plans of safe care with providers and natural
10 supports, so that that is not something that's initiated in
11 the hospital setting, thinking about bringing prenatal
12 providers in on early contraceptive counseling and then
13 during labor and delivery having hospitals who are well
14 equipped to offer the option of postpartum long-acting
15 reversible contraceptive during that short window of
16 opportunity.

17 So one of the things, just to be more specific
18 about how MaineCare, our program, hopes to implement the
19 MOM model is that we actually have an opioid health home
20 program that's been up and running for over two years.

21 Similar to the conversation that took place
22 before, our opioid health home program is really for people

1 with opioid use disorder who are receiving medication-
2 assisted treatment through a team-based approach to care.
3 It includes peer supports, nurse care managers, MAT
4 prescribers. It's a bundled payment for the counseling,
5 the prescribing, the urine drug screening, and then the
6 care coordination and health promotion services.

7 But similar to what you were talking about, the
8 first adopters of that model were the substance use
9 treatment specialty providers, less so around primary care,
10 and certainly not maternity care providers were not
11 becoming opioid health homes in our program.

12 So we've been pushing more towards making sure
13 substance use treatment providers are addressing other kind
14 of conditions and just the importance of primary care and
15 screening in general, but for the MOM model, we're hoping
16 to essentially create a maternity opioid health home,
17 where, again, individuals with opioid use disorder can
18 receive a bundled payment, team-based approach to care, but
19 one that caters to the specialized needs of pregnant women.
20 So that's how we plan to roll out and sustain the MOM model
21 and meet the program goals.

22 So I want to close just briefly with a few

1 challenges that remain for us. We just recently applied
2 for 1115 waiver for the IMD exclusion for substance use
3 disorder, and while the impact on increasing residential
4 beds is clear, we also took the opportunity to propose four
5 pilot programs that look at the full continuum of treatment
6 and recovery for families.

7 So you have a pregnant woman -- and we're talking
8 about that today, and we're talking about even maybe the
9 first year of life through the MOM initiative in treating
10 the women and the infants and setting them up for success,
11 but those are parents now. And the thing about Medicaid
12 funding, as you all know, and certain programs and
13 initiatives, they are very condition-specific or
14 eligibility category-specific. And we often forget about
15 the longer-term or holistic family approach to care.

16 So our four pilot programs are really focused on
17 parents with substance use disorder and those who are at
18 risk of child protective involvement or who already have
19 that.

20 Very, very briefly, the four pilot programs that
21 we have requested approval to implement, not yet approved
22 by any means, are to provide parenting supports, parenting

1 interventions, skills-based supports for parents to make
2 sure that they can maintain and develop healthy
3 attachments, maintain independent community living.

4 And then two more that I'm going to speak to in a
5 little more detail, one being that there's a role for
6 recovery residences in this continuum of recovery supports
7 for pregnant women and parents with substance use disorder,
8 and recovery residences are not residences that Medicaid
9 would support directly, but we're proposing to have a
10 value-based payment approach to allow them to provide
11 Medicaid-covered services, such as enhanced case management
12 and funding essentially to address social determinants of
13 health through these certified recovery residences to help
14 ensure that families can reside in a recovery residence and
15 then establish themselves successfully independently in the
16 community, and we have some programs in Maine that are
17 doing this well, and we think that we should see if we can
18 prove that with a value-based payment approach to see what
19 their outcomes are on cost and quality.

20 And, last, there are eligibility gaps in Medicaid
21 programs that cause trouble for this population, including
22 the period of child protective involvement, where even

1 temporary removal of the child can cause individuals to
2 lose coverage, again, because we classify people in these
3 categories, and we propose to close that gap by allowing
4 folks to maintain coverage during the child protective
5 process so that at least treatment and support can continue
6 to give the best chance for that family to remain intact.

7 So I would like to say that while we are hopeful
8 there's an 1115 waiver, I think it's important as a non-
9 managed care state to really emphasize how important these
10 1115 waivers are for us to be able to pilot and test new
11 initiatives, and they need to be manageable for us to do it
12 at the state level as far as workload and rigor, while also
13 meeting the expectations of the federal government.

14 One thing that I also want to just say is an
15 opportunity that I appreciate so much is when CMS does put
16 out guidance regarding specific SPAs and other state
17 programs that have been successful in getting coverage for
18 certain of these kind of gray areas of coverage that have
19 led to us being able to do these things more efficiently at
20 the state level.

21 Thank you.

22 CHAIR BELLA: Thank you all very much. I have a

1 feeling you're about to get bombarded with questions and
2 comments, so, Martha, would you like to kick it off?

3 COMMISSIONER CARTER: Thank you so much. This
4 was a really meaty presentation, and you all are on the
5 cutting edge. You know, you really are out there
6 developing programs that need to be developed and are doing
7 a great job with it. I really appreciate it.

8 So my question is a rather broad one. If we
9 could wave a magic wand, what would help you more? Is
10 there anything this Commission could recommend? Or what
11 would help you more to go out there and do what you see
12 needs to be done?

13 DR. PATRICK: So I think one of the issues is
14 that in many cases we know the right things to do; they're
15 just not happening, and a lot of that has to do with
16 siloing. The issue is that no one group owns this issue,
17 and so you see, as has already been mentioned, addiction
18 care is really separate from prenatal care, is really
19 separate from the child welfare service, is really separate
20 from the mental health block grant, is really separate from
21 Title V.

22 In my mind, some really focused realignment of

1 where those incentives are placed. We spend a lot of money
2 in my units -- right? -- where I think that's some of the
3 most inefficient ways to do that. If we could realign
4 incentives to incentivize, perhaps enhance reimbursement
5 for providers to provide treatment and then really
6 coordinate some of those post-discharge services. We
7 really have no idea how many eligible infants are getting
8 things like early intervention services. There are so many
9 gaps along the way.

10 Most infants, for example, that are exposed to
11 hepatitis C, which has increased because of the opioid
12 crisis, are also not getting tested. Those gaps just
13 become more apparent throughout. So I think it comes to --
14 it has to do with breaking down silos and reimagining where
15 those incentives are.

16 DR. BECKER: I agree with what Stephen is saying
17 there, and I'll take it even further. I think what would
18 be very helpful to us is to get more endorsement of the
19 role of primary care in the management of patients with
20 substance use disorder. What I saw happen in this world is
21 that a lot of people chose that as an area of special care
22 that they thought they could do, and then they didn't do

1 the comprehensive care piece. And so they offered MAT
2 service, but they weren't even comfortable with the testing
3 for hepatitis. And so patients got very, very narrow care,
4 and we really do need to move into a world where primary
5 care, pediatrics, internal medicine, family medicine,
6 OB/GYNs are really the people who are able to do this,
7 because this is no different than any other condition. It
8 really needs to be managed in a comprehensive way.

9 And then, because there's a role for the
10 behavioral health that's pretty important, I think
11 endorsing collaborative care models where mental health
12 services are co-located with the primary care would be just
13 a tremendous step forward in dealing with the problem. If
14 we don't do that, we'll go broke. If we don't do that, we
15 won't be effective, because we won't target the
16 comorbidities, because people will float from program to
17 program, and they never build a comprehensive relationship.
18 This has got to be seen as a problem that spans the life,
19 you know? So that would be what I would dream of, Martha.

20 MS. ALFORD: Yeah, I would agree with those two
21 recommendations. I think the issue of how much effort is
22 needed to -- and it's happening in our states, I'm assuming

1 all of our states, to bring together public health, your
2 child protective system, your single state authority on
3 substance use, and the Medicaid program is enormous. And
4 we all have the risk of doing duplicative work and needing
5 to meet separate requirements that are quite similar. And
6 we can align incentives at the state level, and I think
7 Medicaid plays a really important role in that, and you can
8 lead that work at the Medicaid program in this space. It's
9 not even so much about multi-payer alignment. It's about
10 the Medicaid program taking that leadership. But without
11 some of the endorsements around the coordinated care and
12 the expectations of providers to implement evidence-based
13 care, even as far as national organizations putting out
14 joint statements on -- you know, the American Academy of
15 Pediatrics is coming out with something new. Those are so
16 helpful, I think, to push the envelope forward so that we
17 can take evidence-based care into our models and then
18 promote them among providers, provide the incentive for
19 them to provide that evidence-based care.

20 I have to say that the additional federal funding
21 around initiatives like MOM where we also received \$2
22 million through the SUPPORT Act Section 1003 funding to

1 increase our substance use provider capacity, which I
2 didn't speak about, but those additional funds help the
3 Medicaid program pay for things that are not -- they're not
4 Medicaid-covered services, but they're necessary to
5 implement these models. They're infrastructure-building
6 activities; they're coordination and collaboration funds;
7 and they're very important for us to actually move the
8 needle on new models of care.

9 CHAIR BELLA: Peter and then Kisha.

10 COMMISSIONER SZILAGYI: Thank you for your great
11 presentations and for highlighting this really, really
12 important problem.

13 Just as kind of a brief context, as a
14 pediatrician, we're trying to change the conversation
15 around substance abuse and moms with substance abuse or
16 dads with substance abuse. As Dr. Patrick pointed out,
17 most of these people have had adverse childhood experiences
18 or trauma. We're trying to change the conversation from,
19 "What's wrong with you?" to, "What happened to you and how
20 can we help?"

21 So my question for you -- and, actually, my
22 overall question was really exactly the same as Martha's.

1 Two questions. If you could just summarize at a high
2 level, what is the evidence base for these integrated care
3 models on the impact on moms and children, just sort of at
4 a very high level? How effective are they?

5 Second, what's the real gap in your states
6 between if you implemented these MOMs models -- and I know
7 you're not doing InCK or, you know, other states are doing
8 InCK. What's the gap between what you're planning on
9 implementing and what your state really needs? And what
10 policy changes might help bridge that gap?

11 DR. PATRICK: Well, I think the evidence base is
12 weak, honestly, with some of the integrated care piece, and
13 the other folks can comment on that. The one thing that's
14 not weak is medications. We have overwhelming evidence
15 that medications for opioid use disorder save lives, to
16 quote the National Academy's report, and there are still
17 multiple barriers to them, including prior authorization,
18 dosing. I think that is one issue by itself. That's where
19 the best evidence is in terms of mom treatment. The
20 question around coordination, peer support, at least the
21 last time -- the literature's just not as overwhelming.
22 Other folks may have other thoughts on the literature

1 there.

2 For newborn care, it really has to do with
3 standardization; it has to do with things like there's
4 emerging evidence -- there's recent meta-analyses on
5 rooming-in, for example, with moms. There's data around
6 breastfeeding. Some of the looking at models of care that
7 really integrate DCS, or child welfare, excuse me, with
8 early intervention services, they don't exist as far as I
9 know.

10 And the second part of your question?

11 COMMISSIONER SZILAGYI: The gap in your states
12 between --

13 DR. PATRICK: Sorry for that. Honestly, I think
14 it's scale and scope. Even as I talk to folks in my own
15 state, there is so much good work that's happening. The
16 problem is that the "n" is so much lower than what is
17 actually needed, and so I think we're going to, you know,
18 hopefully work on building a model that will begin to
19 integrate some of the things we've been talking about.
20 It's really what we've envisioned. But is the scope and
21 scale even in this model, is it enough to really bend the
22 curve?

1 My sort of bias at this is that this really takes
2 a massive investment that breaks down the silos, Ryan
3 White-like in terms of investment that builds the
4 infrastructure that is enduring.

5 One of the things I think the opioid crisis has
6 shown us are the silos and the breakdowns in maternal and
7 child health that I hope we begin to identify and fix with
8 things moving forward. But I think it's scale and scope in
9 my mind.

10 DR. BECKER: I do think that there is some
11 evidence of the effectiveness of these heavily integrated
12 programs. In West Virginia, the first four drug-free moms
13 and babies programs have reported out on outcomes for those
14 infants and the number of infants who are delivered with no
15 evidence of effect from mom's previous history of exposing
16 her fetus to opiates or to other medications. That data is
17 still floating around out there and really not in a form
18 that's published or perhaps it's not even publishable yet
19 should be published. I think that instinct tells us that
20 if we'd put more services into this and we're more
21 sensitive to those issues that you mentioned, like the ACEs
22 and trauma, that we have to get better outcome. You know,

1 we're convinced that that will work.

2 In the county that I practice in, Marshall
3 University put together a program called "Project Hope for
4 Women and Children," and it's a residential facility for
5 women, pregnant and postpartum, and their children. And it
6 gives them comprehensive services for both the mom and the
7 children. This is only an 18-bed unit -- or 18-unit
8 facility, but we have great hope that it will help, and
9 we've graduated several classes out of that facility who
10 have gone on to what we hope is a much better and much
11 safer life.

12 So I think we have all kinds of gaps to close and
13 all kinds of things that have to be connected, but, you
14 know, we'll just keep doing the best we can with it.

15 MS. ALFORD: Yeah, as far the integrated care
16 model question, I'm part of -- I'm not going to get the
17 official name right, but it's a PCORI study that's taking
18 place in northern New England looking at whether integrated
19 maternity and substance use care models are superior from a
20 PCORI perspective to referral-based systems. And in Maine,
21 we -- so that's not -- that will be ongoing. I think it is
22 not clear whether the integrated births may be a more

1 referral-based coordinated system of disparate providers is
2 more efficient.

3 We have chosen to go with the integrated care
4 model though allowing for referral-based systems supported
5 through things like telehealth, so you're getting as close
6 to an integrated experience as is feasible. We want to our
7 program -- our MOM model will be statewide, and in some
8 areas, when you're traveling an hour and a half for
9 maternity care and an hour and a half in the other
10 direction for substance use treatment, you know, we're not
11 going to get to an integrated care model in the traditional
12 sense. But we think that there's ways to work around that.
13 So I'm looking forward to the results of that, you know,
14 more evaluation of that PCORI study.

15 But I think the MOM model will have some great
16 information that comes out of it. The measures that
17 they're looking at include some important indicators like
18 patient activation, continuity of treatment through this
19 period, and will hopefully be able to classify some trends
20 that you're seeing across the country in some shifts that
21 Dr. Patrick talked about regarding changes in hospitals'
22 approach to treating infants with NAS. In our world we

1 call it "Eat, Sleep, Console" as the model. And I think
2 taking into consideration that there will be evidence to
3 support essentially those changes in the way hospitals
4 approach this care, there is evidence to support postpartum
5 long-acting reversible contraceptives. There's evidence to
6 support components of these models, and it's just whether
7 you need to have the whole package together or we should
8 just, you know, at least try to implement what we can.

9 DR. BECKER: Could I add one other comment to
10 that? I do think there is strong evidence for the
11 effectiveness of a care coordination model, and they don't
12 all look alike, but that element is in all of these that
13 we're talking about, and ours will have a heavy care
14 coordination component. Hard to describe sometimes, but
15 very effective, and we've got some very rigorous evaluation
16 of the impact of care coordination that we could share.

17 CHAIR BELLA: Kisha, then Chuck, then Fred, then
18 Darin.

19 COMMISSIONER DAVIS: Thank you. I really
20 appreciate the information that you've brought and, you
21 know, really being leaders in this area.

22 I have a comment and then a question. One is

1 just highlighting the difficulties for, you know, a new mom
2 who's trying to combat the system. You know, I'm a family
3 physician and an MAT provider, and I had a patient, she was
4 pregnant, so I'm providing her suboxone, and she's also
5 seeing maternal fetal medicine and she's also seeing her
6 regular OB and she's also seeing the endocrinologist and
7 she's also seeing her therapist and trying to hold down a
8 part-time job. And at least we're in an area that's not
9 rural and she doesn't have to drive an hour to get to each
10 of these places. But, you know, the complexity of that and
11 the more that that can be integrated and of ease to take
12 off the stress of just being pregnant is really
13 significant.

14 But my question is around families. You know, a
15 lot of these moms, you know, their infant that may be born
16 with NAS is not the only child that they have at home, and
17 so what you all are doing in terms of looking at families,
18 keeping families together, helping that mom support other
19 children that might still be in the household while she's
20 going through her treatment.

21 DR. PATRICK: I can speak to what we're doing at
22 Vanderbilt. We have a clinic for pregnant women with

1 opioid use disorder that includes comprehensive care and
2 addiction treatment. And about two years ago, we launched
3 a model for infants that we call "Team Hope." We've had
4 about 300 opioid-exposed infants greater than 35 weeks in
5 the last two years. And the way we've worked to create and
6 engage families, both prenatally and then in the hospitals,
7 to keep moms and babies together, we've been able with the
8 support of some foundations, written through our MOM model,
9 too, to have a child life specialist engaging families and
10 siblings and beginning to integrate things a bit better.

11 It's a starting point. It's not perfect. And
12 the question of how do we engage fathers I think is
13 important and even the role of fathers, because sometimes
14 there are high rates of domestic violence in some
15 populations, too, that we have to be mindful of. But how
16 we begin to engage the entire family holistically has been
17 part of our approach, but it's still a work in progress.

18 DR. BECKER: I think that is really a major
19 challenge. We have multiple clinics that are trying to
20 address those particular issues, and at the university
21 where I practice, we really make every effort to integrate
22 the services as much as possible and to have a coordinator

1 on every case.

2 The other important component of that I think is
3 to track the development, and particularly educational
4 development, of the children. And so we have a special
5 clinic that's run through pediatrics that is tracking those
6 children for meeting their, you know -- I'm blocking on the
7 word -- "milestones". Milestones. And so we follow them
8 pretty closely, and I think we share our data actually over
9 to the Vanderbilt database.

10 MS. ALFORD: Yeah, this is a tough one. I
11 mentioned quickly that both through our 1115 waiver and
12 also through our state plan and also through Family First
13 Preventive Services Act funding and also through maternal
14 block grant funding, there are activities around
15 interventions that are intended to support parents in
16 establishing healthy connections, essentially looking after
17 the development of their child in a way that supports -- or
18 avoids essentially ACEs for the child. And there's a
19 number of evidence-based interventions, and they're
20 classified in different ways for all these different
21 programs -- another way where alignment could help. So
22 we're looking to cover some of those evidence-based

1 programs to support parents so that when the time comes at
2 delivery and they're being assessed with their plan of safe
3 care of what they're going to do to maintain a safe
4 environment for their child, that those can be taken into
5 consideration.

6 So it's really a collaborative effort across a
7 lot of different funding sources to make sure that we can
8 support folks. And it's not just with Medicaid-covered
9 services, I think, because home visiting services that are
10 in the home, public health nursing, whatever it's called in
11 your state, is really critical because Medicaid isn't
12 necessarily going to go into that space. You know, that's
13 a space that's covered through the maternal block grants
14 essentially, and it's a great service that we just need to
15 coordinate better with.

16 And I think just in general we as a state have a
17 lot of work to do with our EPSDT services and making sure
18 that families know their rights and beneficiaries know
19 their rights and providers know how to access that
20 additional level of support for families and children that
21 need them.

22 VICE CHAIR MILLIGAN: I want to thank you. You

1 guys have great presentations, great response to our
2 questions.

3 I have two questions. The first one, Olivia, for
4 you, and the second one for everybody.

5 In your presentation, Olivia, you talked about
6 eligibility categories and some of the ways those can box
7 in some of the program delivery. If a woman qualifies by
8 virtue of pregnancy, the only requirement is delivering
9 pregnancy-related services. It's not full Medicaid
10 benefits, and so a lot of co-morbid conditions, arguably,
11 are not part of the standard Medicaid benefit package that
12 woman receives. Is that something you're addressing in
13 your 1115, and do you have thoughts about that generally?

14 MS. ALFORD: Well, in Maine, it's a full benefit
15 that the pregnant women receive by virtue of that
16 eligibility category. That's the facts, but is that always
17 translated into making sure that women know they can access
18 all those services? I think that's sometimes a different
19 question.

20 I think what we find is that, for example, we
21 have existing targeted case management services for
22 pregnant women with substance use disorder, but then as

1 soon as they give birth, that service went away.

2 The opioid health home program, I think, is an
3 appropriate avenue at least for individuals with opioid use
4 disorder, where it provides a more continuous eligibility
5 option that we as a state can establish and provide more
6 robust supports around for people with opioid use disorder.
7 Pregnancy doesn't qualify you for a health home service,
8 but your chronic condition does. And that will maintain
9 you in that service for a longer period of time.

10 VICE CHAIR MILLIGAN: Thank you.

11 The second question is for everybody. One of the
12 things that you haven't really discussed -- and the
13 Commission, we've discussed it in different meetings over
14 time -- is some of the implications of Part 2 and
15 confidentiality of treatment for substance use disorder and
16 how that can impact breaking down some of the siloes all of
17 you have referenced in this presentation.

18 We've heard in the past from certain substance
19 use disorder advocates and providers that that
20 confidentiality matters because outside of the medical
21 system, the stigma is very strong. It can jeopardize
22 custody. It can jeopardize subsidized housing. It can

1 jeopardize employment, et cetera, and yet if treating
2 providers who are primary care, other programs, if there
3 isn't a lot of the data sharing across the treatment team
4 for a pregnant mom, it can create some of the issues that
5 you've raised.

6 I wanted to ask each of you if you have a point
7 of view around Part 2 and the confidentiality implications
8 in addressing this health crisis.

9 MS. ALFORD: Yeah. We definitely see Part 2 as a
10 barrier to care coordination. It remains a constant
11 question among providers who are trying to do this work,
12 and what I'm looking forward to with the MOM model is their
13 specific technical assistance being offered around the
14 consent forms that will be useful for what are often going
15 to be integrated care models, because that is an area where
16 I think if we can get a good agreed-upon way to do that, we
17 have mechanisms. And we use mechanisms in our value-based
18 purchasing programs to share data across providers through
19 a secure online portal, claims data and reports and all
20 sorts of things that I think will be incredibly valuable,
21 but in general, my general feeling is there's still plenty
22 of work to be done around Part 2.

1 VICE CHAIR MILLIGAN: If I can just interrupt
2 before the other speakers, I think it might be useful if
3 there are materials coming out of the MOM grants or around
4 consent forms, best practices with data sharing, I think
5 that might be something worth us tracking.

6 DR. BECKER: I would offer that I think we
7 crossed the bridge on Part 2 when we did our health home in
8 2014 for bipolar disorder and risk of viral hepatitis,
9 because the sharing of information was so important to the
10 success of that program and there was so much anxiety about
11 it as we got into it, that I think the discussion about how
12 to handle that played out pretty well there.

13 I think that we have not really perceived it as a
14 major problem in the current setting of addressing
15 substance use disorder in pregnancy or neonatal abstinence
16 syndrome.

17 In part, that's a tribute to the fact that the
18 systems are well integrated and that information shares
19 easily within those systems, and patients get a lot of care
20 concentrated in one setting.

21 So I don't see it as big a problem today as I did
22 four or five years ago.

1 DR. PATRICK: I think the comments that have been
2 made were spot on.

3 Functionally and day-to-day, we are at one
4 institution and sharing is not that hard. That said, as we
5 begin to think through what a plan of safe care looks like,
6 how we communicate to DCS, all of those issues are fraught
7 with potential landmines.

8 So I think the sort of balance of sharing
9 information -- I don't have the right answer because I
10 think they're both true. I think your points about stigma,
11 about how different groups respond is true. I also think
12 that it's a challenge to care coordination if we can't.
13 The only time that NAS becomes a dangerous diagnosis is if
14 I don't know there's been an opioid-exposed infant. The
15 infant goes home and has withdrawal at home. So
16 information sharing is critical. Being careful about it,
17 I think, is also critical.

18 CHAIR BELLA: Fred?

19 COMMISSIONER CERISE: I have more of a comment,
20 but if you feel like you can add to it, I'd like to hear
21 your thoughts on it.

22 Just sitting here listening, when you say 83

1 percent of these cases are in the Medicaid program, it
2 really does speak to the importance of Medicaid and this
3 Commission and others trying to sort out what is the right
4 approach, and as Dr. Patrick said, it begs for something
5 like a Ryan White scale of this is how you've got to fix it
6 from prenatal to hospital-based to post. And it sounds
7 like we're still really early in trying to figure out what
8 works, but there's this mix of issues that you've
9 identified, and I'm curious.

10 We're going to be looking to you to say, "Okay.
11 What are those things right now that you know that would
12 make an impact?" Ms. Alford, you said things like
13 immediate postpartum contraceptives. I know right now,
14 that's still a confusing issue for places, what Medicaid
15 covers. Do you cover it as an inpatient? Do you cover it
16 as an outpatient? So you may put those services off, and
17 then you lose a lot of women.

18 I would be interested in knowing, as we look at
19 this, what are those immediate things that we think we
20 could make an impact with and then what are those things
21 that you're working on, the integrated care model, the work
22 that you're doing there, which sounds like that ought to be

1 a big part of the solution. What's the experience there?
2 I'd be interested in like Lily's Place.

3 When you take women out of that environment in
4 the prenatal setting and provide residential services, how
5 does that translate into the incidence of neonatal
6 abstinence syndrome? Is there not only a clinical benefit
7 but an ROI afterwards?

8 Things like the rooming-in as opposed to putting
9 babies in the NICU, it seems like that could inform
10 Medicaid policy pretty quickly because that's an expensive
11 NICU service and if there's a better clinical model.

12 So just looking at what are those things we
13 should be paying attention and pushing right now because we
14 feel like we've got good evidence, and then as we look at
15 the demonstrations, we're just going to be depending on you
16 guys to give us the model there because it is such a
17 critical issue.

18 And it's one of those issues where Medicaid, a
19 lot of health care and everything. You got a third in this
20 system, a third in this system. This is concentrated in
21 Medicaid. So Medicaid has a real interest in figuring out
22 the right approach.

1 MS. ALFORD: Well, I will just say, as I
2 mentioned the long-acting reversible contraceptives, that's
3 an example where CMS did an excellent job. I thought they
4 put out an informational bulletin in 2017 that was
5 extremely clear on what some reimbursement strategies are,
6 payment strategies are to make sure that that is not
7 disincentivized from a payment perspective for hospitals,
8 and so we adopted that policy years ago based on that
9 guidance being so clear to us, although we then didn't do a
10 great job communicating it. So that's part of what the MOM
11 model will do, is let's communicate what we did two years
12 ago and make sure hospitals understand it, but that was an
13 example for me where I felt like the federal guidance was
14 so specific and so clear that it was very useful.

15 DR. PATRICK: So I would just say too that one of
16 the challenges, I think you're spot on in that 80, 90
17 percent in some states are covered by Medicaid.

18 I think the issue is that if you do one piece of
19 this, there can be unintended consequences, and this is why
20 I think a comprehensive approach of stepping back and how
21 the pieces step together. For example, like plans of safe
22 care in the child welfare space, functionally, in some

1 states, all that did was identify more substance-exposed
2 infants without actually functionally creating a plan of
3 safe care. It just was a mechanism to get more reporting
4 to child welfare in already stretched systems. It's well
5 intentioned, but if we don't put the pieces together -- so
6 I think Medicaid's role is putting this together from
7 pregnancy to one year in a comprehensive way.

8 And as Ms. Alford reported out earlier, the thing
9 is this transcends opioids too. Alcohol used is far more
10 common. It is the number one preventable cause of
11 developmental delay in kids.

12 The opioid crisis at some point will begin to get
13 better. We have to build systems of care that will ensure,
14 and I think the urgency, at least in my speech right now,
15 my actual pressured speech right now, is the fact that
16 people are dying. We have pilot programs. We have grants
17 from Congress. It really needs something big and holistic.
18 Otherwise, I fear that we're going to continue picking off
19 little pieces of this, without making a big impact.

20 CHAIR BELLA: Martha, were you on this point?
21 You jumped kind of quickly. So if you want to hit this?

22 COMMISSIONER CARTER: [Speaking off microphone.]

1 CHAIR BELLA: Okay. Then Darin, then Tom, then
2 Martha.

3 COMMISSIONER GORDON: Thank you for the
4 panelists. This has been great, and this is an issue I've
5 been working on for probably over 10 years, much of that
6 time as the Medicaid Director in Tennessee, where we
7 started to see this epidemic evolve right before our very
8 eyes and then since even, sitting on a board of a company
9 trying to address this issue.

10 As is evidenced by everything you said, it's one
11 of the more complicated issues that I've dealt with in my
12 over-25 years of Medicaid, and I think partially because
13 some of the items Dr. Patrick had on the slide about its
14 community, it's ACEs, it's all these factors, and so a
15 singular approach is complicated. I think it's a
16 multifaceted approach that is definitely necessary.

17 I have two questions, one for you, Dr. Patrick,
18 and it's good to see you.

19 In our deck, I was so busy trying to find the
20 slide that was up there that didn't get into our electronic
21 version, where you were talking about scope of practice.
22 So I missed some of what you were saying there. Is there

1 some evidence out there that by expanding scope of
2 practice to other clinicians that it has led to better
3 outcomes, or is that evidence still being built? Could you
4 elaborate on that, please?

5 DR. PATRICK: Yeah. There was a paper in Health
6 Affairs last month that looked at how the CARA provision
7 enhanced expansion and particularly in rural communities.
8 We don't have outcomes. What we do have is treatment
9 capacity at this point.

10 The CARA provision, in particular, really
11 enhanced access or at least providers in rural communities,
12 and states that have more -- you can look at their map in
13 the article. States that have more restrictive scope of
14 practice or specific provisions like Tennessee, you can see
15 a very big difference in terms of diminished treatment
16 capacity.

17 In terms of outcomes, not that I'm aware of, it's
18 just 2016 has been CARA model.

19 COMMISSIONER GORDON: Although access is an early
20 indicator to some improvement and outcomes, so that's
21 helpful. Thanks for pointing to that.

22 My other question is broader, and some of you

1 actually hinted toward it in some of your comments. I'd
2 like your thoughts on the provision, typically coverage for
3 pregnant moms 60 days postpartum, in some cases slightly
4 longer, although you're seeing some states, including
5 Tennessee, recognizing that that can complicate treatment
6 in these situations.

7 But I'd like to get your thoughts, all the
8 committee members, on whether or not your states are taking
9 steps in that direction or if there's research or just
10 general reaction to some interest to moving eligibility out
11 more broadly for the mother.

12 DR. BECKER: So we believe it is wise, and we've
13 made a decision to move it out to a year and then
14 transition those patients at that point into well-woman
15 care. So we're basically just opening that up.

16 We saw that as a major problem for women,
17 particularly who had substance use disorder issues. We
18 don't like the interruption of the care. We want things to
19 be continuous, and so we've gone in that direction.

20 DR. PATRICK: I would just highlight there is
21 evidence to suggest. We know, as was pointed out earlier,
22 that pregnancy is a stressful time. It's a time where

1 relapse occurs. We know that when people lose coverage,
2 they lose access to treatment, including medications for
3 opioid use disorder.

4 In states like Tennessee, a third of the maternal
5 mortality rates are associated with substance use. As we
6 dig into that, a lot of this may be driven from that. It's
7 too early to put those directly together, but as you
8 mentioned, Tennessee is currently considering extending
9 coverage out to a year.

10 I think it's critically important for the dyad.
11 Addiction is a chronic relapsing medical condition, and
12 having access to at least medications is really critically
13 important, particularly as the families go through many of
14 the stressors that have already been highlighted.

15 MS. ALFORD: Yeah. For Maine, extending 12
16 months postpartum is something that's being considered
17 through legislation, just as we speak, probably.

18 Up to this point, Medicaid has taken a more
19 piecemeal approach. So I'll be interested to see. I think
20 it's more of a question about cost at this point for us
21 with all that's going on, but certainly would support the
22 models that we're trying to implement.

1 COMMISSIONER GORDON: Thank you.

2 CHAIR BELLA: Tom?

3 COMMISSIONER BARKER: Thanks. Thanks for the
4 presentations. They were very helpful.

5 Dr. Patrick, I wanted to focus on something in
6 your slides and Slide 6 where you talk about shifting
7 models of care, and it just for me raised the question.
8 And I'll ask this of all of you. Does the current benefit
9 design of the Medicaid program in any way hinder the
10 ability of states to treat opioid addiction?

11 To me, the obvious example is the IMD exclusion,
12 but CMS has dealt with that, and Congress dealt with that
13 in the SUPPORT Act. But are there other provisions of
14 Medicaid that hinder the ability of a state or a provider
15 to treat opioid addiction in the Medicaid population?

16 DR. PATRICK: So I'll speak directly towards the
17 care models for newborn care that we discussed.

18 I do hear from some providers. AAP recommends
19 that all opioid-exposed infants be observed for three to
20 seven days to see if they develop signs of withdrawals, and
21 from some providers, from that I hear, that can be a
22 barrier in terms of getting reimbursement for that period

1 of time in bundled care payment.

2 For example, in our hospital, we've had, again,
3 300 opioid-exposed infants. We've diagnosed 25 percent
4 with withdrawal, and in part, that's because we're doing a
5 better job of getting to them early and providing the
6 resources that keep them from escalating.

7 In terms of newborn care specifically, that's one
8 of those pieces. It was already mentioned, some of the
9 issues around LARCs and how states have dealt with that,
10 including Tennessee, but I think it remains to be a
11 challenge.

12 I do wonder more broadly about treatment access
13 and are there ways to enhance reimbursement or reallocate
14 resources to incentivize providers, particularly family
15 medicines, obstetricians providing opioid agonist
16 treatment.

17 DR. BECKER: I would say to your question, I
18 don't believe there are great barriers anymore in the
19 Medicaid system in which I work. I do believe that there
20 was a problem when we had prior authorization requirement
21 on access to suboxone or buprenorphine products. We
22 dropped that.

1 I do believe that there was a problem when we
2 required providers to enroll in order to prescribe
3 buprenorphine, and that was on top of having to obtain
4 their DATA 2000 waiver. That's gone.

5 I do think that there was a barrier at some time
6 regarding oversight of counseling services, and in order to
7 get paid for a certain counseling service, you had to have
8 another higher-level behavioral health specialist available
9 to supervise. So things like that, I think we dealt with
10 those years ago, probably.

11 Right now, I can't think of an immediate barrier
12 in getting treatment in the Medicaid system at all.

13 We've actually enrolled -- in West Virginia, we
14 have 430 enrolled MAT providers, and we track all of their
15 prescribing. They get feedback on their performance, and
16 they can sort of see what their average daily dose is and
17 things like that and recidivism. So I do think sharing
18 more data with the providers of these services will be
19 helpful to improving quality, but as far as barriers, I'd
20 say we don't really have any that I'm aware of.

21 MS. ALFORD: I would agree. I think that at the
22 statutory level I don't think there remain major barriers.

1 Another one I would mention that was alleviated was just
2 the ability to use some of the more alternative workforce,
3 like peer recovery coaches or -- and I'm forgetting the
4 exact reference -- but the clarification that certain
5 services can be ordered by a physician and delivered by
6 someone else to support, I believe it is rehabilitative
7 services or something, in 2013.

8 So I think a lot of it remains up to states in
9 looking at their own administration of their programs and
10 conflicts with scope of practice laws, licensing, those
11 types of intersections still remain very receptive at the
12 state level but I don't think federally, I have a big
13 issue.

14 DR. PATRICK: Can I do a quick follow-up? I
15 think the question is, who is not at the table, in my mind,
16 in part because I get emails from folks in the community
17 where clearly the birth was paid for by Medicaid but they
18 can't find access to a treatment provider because no one is
19 taking insurance. And I think the question is, that, to
20 me, is one of the bigger barriers. We have treatment
21 networks, and states are building to improve and enhance
22 those with additional services, but if, in your community,

1 people only take cash, that itself is a barrier.

2 CHAIR BELLA: Can I just ask a clarifying
3 question, particular from the two state folks? It's lovely
4 if it's the case that there's nothing blocking kind of the
5 coverage and treatment of this. I have a hard time
6 believing that. So just -- can I just ask, there's nothing
7 eligibility wise or that you have to do by a waiver today
8 that would be easier for you to do sort of in a non-waiver
9 way? Can we just ask that question one more time, because
10 we hear that there are eligibility issues, whether it's
11 related to the narrowness in what a woman is able to get,
12 the length of time a woman is able to get it, and/or I
13 applaud CMS as well for offering states a lot of waiver
14 opportunities, but states also get frustrated with having
15 to do things via waiver, and sort of the impermanency of
16 that and the resource demands of that.

17 So can you just - we, can we just double-check if
18 there's anything else that you might want to share with us?
19 Not that I'm leading the audience --

20 MS. ALFORD: No, no.

21 CHAIR BELLA: -- but I'm having a hard time with
22 that.

1 MS. ALFORD: Thank you. Yeah, I guess I was
2 thinking more on the what's an allowable coverage service
3 perspective. So I will say, as I mentioned in my comments,
4 we are a small agency. We are not managed care. So for us
5 to implement 1115 waivers, it's not something we can take
6 lightly from a workload perspective and a cost perspective
7 of what's required. I think you might be talking about
8 this later today as far as the rigor of evaluations and
9 other requirements of reporting aligned with the 1115
10 waivers. And they really are a tool that we need to have
11 in our toolkits to be able to do things on a sub-state
12 basis, to waive certain provisions around comparability
13 and, as I said, statewide-ness.

14 So while we don't -- in Maine, we only have one
15 active 1115 waiver that we've had for, you know, 18 years
16 or so, and it's one of the few that's been approved for a
17 10-year duration instead of a shorter duration, so, I mean,
18 those allowances -- it's an avenue that we know we need to
19 have access to. We don't have a ton of experience for good
20 reason with pursuing them.

21 But as we get further into this, I think we're
22 going to see how manageable they are for a state of our

1 size to do them. But they do provide a really important
2 way for us to truly test innovation, and also to do things
3 that are more innovative, such as the recovery residence
4 and value-based purchasing kind of bundled payment to
5 recovery residences that I talked about, that's modeled
6 after North Carolina's 1115 waiver.

7 So it seems like each state is treated very
8 differently in the approval process for those, and they can
9 take years to approve. So I'm hopeful that we have a
10 positive experience this coming year with ours.

11 DR. BECKER: So I've reexamined my optimism.

12 [Laughter.]

13 DR. BECKER: I will give you these. Location is
14 an issue in the state, and so it is a barrier. If you're
15 in one of the nine counties that has no MAT provider of any
16 kind, then that is a barrier and it's a barrier for
17 everybody.

18 And so that we try to work on by adopting some
19 telehealth standards, and I would say that when you get
20 into the world of telehealth and telemedicine, that is
21 still a barrier. Even though we've tried hard to write
22 clear standards to allow the services to flow that way, it

1 really doesn't, or you get denied payment because it's not
2 the right connection.

3 So I would say to the issue of location, that's
4 something we have to address. Telehealth/telemedicine
5 clarifications would be very helpful in that regard. And
6 then the other thing that is right now a bump in the road,
7 and I hope it's not a permanent bump, is this conversion
8 over to managed care taking care of the SUD population.
9 They don't handle this real smoothly yet. They started in
10 July. And so while I think their ownership of the
11 treatment services is necessary, I think we're going to
12 have a little rough time with it, and hopefully it's a
13 temporary barrier.

14 MS. ALFORD: Thank you so much for mentioning the
15 telehealth. I had in my notes to mention the Ryan Haight
16 Act -- I'm not sure how you pronounce it. There's a
17 pending exemption that's supposed to be issued from the
18 federal government, I think through the SUPPORT Act, that
19 was supposed to clarify and provide more leniency for MAT
20 prescribing via telehealth, that I think was due last fall,
21 and I don't believe that's come out yet. And at the state
22 level we've gone so far, but that federal law is a

1 remaining barrier. So I can follow up with the specific
2 citation but I believe it's past due.

3 CHAIR BELLA: That's great. Thank you. Darin,
4 on this, and then Martha.

5 COMMISSIONER GORDON: There's one comment that
6 was made earlier about access and providers not taking
7 insurance, and I just have watched that over the years.
8 And what's somewhat complicating about all that is, I mean,
9 we had conversations with a lot of those provider groups
10 and they just had no interest, and they would do cash pay,
11 and members would seek reimbursement from the agency.

12 So it really makes a complicated issue even more
13 complicated in that there are -- there is access but not in
14 the way that we would prefer, but you can't make people
15 contract. I think that's evolving. I think as this
16 problem has gotten more severe and more sophisticated,
17 players have been getting into the business that you're
18 seeing more come in and be willing to take insurance. But
19 I still think that dynamic exists out there, which really
20 clouds any accurate picture of access, to some degree, and
21 hopefully becomes a problem that we don't have to discuss
22 anymore.

1 DR. BECKER: Could I respond with what we did in
2 West Virginia in that regard? We had a lot of concern,
3 about 10 years ago, about cash pay, and one of the
4 strategies that we adopted was to ask that any patient
5 seeking to have medications paid for by the Medicaid
6 system, for the treatment of opioid use disorder, would
7 have to present attestation they were not paying for the
8 visit, that the provider was charging the Medicaid system.
9 And the provider were then monitored for the number of
10 visits.

11 And so we connected payment for the medication to
12 payment for an office visit under Medicaid rates, and that
13 worked pretty well to get rid of quite a bit of the cash-
14 based stuff.

15 DR. PATRICK: I'll just say that I worry. So
16 we've got some work that hopefully will be out in the next
17 couple of months, that will get at this a little bit, with
18 a little bit more detail that I look forward to sharing
19 with the committee. But I worry that in many states it's
20 still pretty widespread in certain communities.

21 CHAIR BELLA: Martha.

22 COMMISSIONER CARTER: I know we are past time,

1 and this a can of worms, but we've got the experts here so
2 I wanted to ask, you all have alluded to the fact that
3 there's multi substance use, methamphetamine in particular.
4 So are the systems that you are building robust enough to
5 handle multi-drug use, and is there work to be done on the
6 Medicaid side to handle the next wave, you know, the women
7 and babies who are exposed to meth and other substances?
8 But set aside for a moment alcohol and tobacco, because,
9 you know, we do have some systems in place for that, but
10 other illicit drugs? It's a can of worms. I'm sorry.

11 DR. BECKER: So I'll say we are worrying about
12 it. It is very disturbing to see the trend moving from
13 heroin to fentanyl and fentanyl to fentanyl adulterated
14 with methamphetamine, and who knows what else. And then in
15 our neonatal transfer units and at Lily's Place we're
16 seeing the children with really prolonged stays because of
17 mom taking gabapentin or Neurontin during pregnancy, and
18 children having a hard time coming off of that drug. So
19 there is a world of new problems that are out there in
20 front of us, and it's not all just opiate use disorder.

21 We are trying to identify ways that we can
22 appropriate detox these infants, or bring them down through

1 the withdrawal associated with it. Dr. Patrick is the
2 expert, but it is really a worrisome problem, and we do
3 meet about it and talk about it, and we're always looking
4 at the evidence for what works.

5 DR. PATRICK: So the answer is twofold. First,
6 there are -- you know, SAMHSA estimates we have 440,000
7 substance-exposed infants born every year, and we identify
8 about 5 percent at the time of birth. The question is, you
9 know, many things don't have a withdrawal syndrome and go
10 unnoticed, and I think that's one of the worries.
11 Methamphetamines are just different in the way they present
12 in neonates too. I see, just in the unit now, you know,
13 there are associations that are little less direct, so, you
14 know, placental abruption with an infant with
15 methamphetamine exposure. You can't draw a distinct line
16 between the two, but I worry about it.

17 I think there are elements of these systems of
18 care that could be responsive to multiple different
19 exposures, and my hope is that what we see from this, and
20 what we see from models like MOM, are that we develop
21 systems that bring people together, that break down the
22 silos, that will serve as we go from one thing to the

1 other. Because it is different and the issues around
2 reporting, around stigma, they are also impede our ability
3 to identify. So as we sort of begin to move forward to
4 healthy systems I'm hopeful that we're going to get there,
5 but I do worry about it.

6 COMMISSIONER CARTER: Can you use the MOM's
7 funding specifically for a mother on meth? No.

8 MS. ALFORD: The MOM funding is for opioid use
9 disorder only. We are hoping that we will be able to apply
10 the lessons learned and the improvements made to other
11 substances. I think there also is -- not a clinician, but
12 I think there's not as much of an evidence base,
13 necessarily, around some of the other substances, which
14 causes issues when you're trying to implement a standard of
15 care.

16 Another substance I'll just make sure is thrown
17 out there is marijuana. We're seeing a huge increase in --
18 high numbers of women using marijuana during pregnancy with
19 the decriminalization in many states, and the lack of kind
20 of information out there about what the impact of that on
21 the fetus is. I think that will also be an issue that's
22 going to be on the forefront.

1 DR. PATRICK: Can I just add one follow-up? I
2 know we're over on time. But that's right. If you look at
3 NSDUH data in terms of past month use, opioids are like 1
4 percent. Marijuana is higher. Past month use in terms of
5 alcohol is about 10 percent, and tobacco is 16 percent.
6 And I think we do have to be responsive to that.

7 To your point too, we do know that there are some
8 things that make withdrawal worse. Some of those are
9 prescribed substances like gabapentin. Benzodiazepines make
10 withdrawal more severe too. They also increase mom's risk
11 of overdose death. And so I think there are targets in
12 terms of thinking about the way we prescribe as well.

13 COMMISSIONER CARTER: I didn't mean to say that
14 alcohol and tobacco were not important, and I know in West
15 Virginia it's a huge problem. And we seem to be at a
16 standstill in some places for remedying that issue. But
17 just to the additional substances, it's a system that we
18 really don't have built at this moment.

19 CHAIR BELLA: We are over time but we are not
20 going to take our full break, so I want to say, while we
21 have these folks here, is there any one last question from
22 any of the Commissioners before we thank them and do a

1 quick transition and then come back to where we want to
2 take our focus?

3 What's that, Martha? Not now. From any of the
4 rest of us. We'll do public comment at the end.

5 [No response.]

6 CHAIR BELLA: Okay. I have a feeling we will
7 have some more for you as we keep going on this work, so
8 thank you very much for taking the time to be here.

9 For the Commissioners, we'll take like a 1-minute
10 stretch break. You get a half an hour in like 30 minutes,
11 or you get an hour in 30 minutes, so I would like to use
12 the rest of our time to really keep this momentum and
13 figure out where we want to go, but give our guests just a
14 minute to transition out. Thank you.

15 [Applause.]

16 * [Recess.]

17 **### PART III: COMMISSION DISCUSSION AND NEXT STEPS**

18 * CHAIR BELLA: All right. I think we're going to
19 get started. So we have this period of time to talk about
20 what we've heard and to give direction from the Commission
21 where we would like to go with this work.

22 So what would be, I think, really helpful for

1 Erin and Tamara and the rest of us is to talk concretely
2 about areas of policy that we're interested in having
3 additional work done. Again, this is work that will
4 continue. This is not work that we would have
5 recommendations done for the June report, but if we can be
6 concrete and specific about what areas we would like to
7 pursue, then I think that will be very helpful.

8 So, Martha, would you like to kick us off?

9 COMMISSIONER CARTER: I'm going to defer to Peter
10 because he and I were just having a conversation, and I
11 think you go ahead and articulate what you're thinking.

12 COMMISSIONER SZILAGYI: No, I'd actually -- you
13 know it was striking to me about the questions that many of
14 us asked about possible recommendations or changes in
15 policy or statute or barriers, what Tom was asking. We
16 were all asking kind of the same questions, and it almost
17 struck me that the elephant in the room is not that there
18 are legal or statutory barriers. There's not enough
19 funding. The big problem to me, the gap between some of
20 these evidence-based services and what's really needed in
21 these states may not be that there's some sort of policy or
22 legal limitation. It's sort of just a scaling up; it's a

1 matter of resources and funding. So that doesn't lead
2 toward a recommendation, but -- and I must admit,
3 practicing, serving mostly Medicaid patients in California,
4 I see this not so much with substance use disorder, but
5 with other conditions. There aren't specific legal,
6 statutory policy things that are limiting me providing
7 optimal care to my patients. It's lack of resources.

8 CHAIR BELLA: Brian, then Kit.

9 COMMISSIONER BURWELL: I'm glad there was at
10 least some mention of managed care at the end there,
11 because I've got to believe that most of these women are in
12 managed care since most of that population in most states
13 is managed care enrolled. So I think there are
14 opportunities for us to dig into that more deeply in terms
15 of how states are working with their managed care
16 contractors to support these types of programs for people
17 with -- women with NAS children.

18 CHAIR BELLA: Do you have specifics on what you
19 would want to dig into?

20 COMMISSIONER BURWELL: Well, I mean, since the
21 programmatic response that people were advocating was more
22 integrated models, whether states are incentivizing their

1 MCOs to also do that, or whether there is kind of bundling
2 payment, bundled payment provisions that would target this
3 population and improve outcomes.

4 CHAIR BELLA: Okay. Kit, then Chuck, then
5 Tricia, then Bill. And I'm probably missing hands.

6 COMMISSIONER GORTON: So I, like you, was struck
7 -- I was, like you were, struck -- God.

8 [Laughter.]

9 COMMISSIONER GORDON: Wreck of an Ivy League
10 education -- by the lack of push for changes at the federal
11 level. But I do think there's a role for us to potentially
12 highlight, since more people are reading our stuff, if
13 there are authorities that the states have been given that
14 they're just not using, if there's technical assistance --
15 and maybe our colleague from CMMI can after the meeting
16 help us figure out how it is that we can in the context of
17 the stuff that we're going to put out say states have these
18 authorities, some states are doing it, other states are
19 not. You don't need to be a managed care state to do this.
20 I think that was a very useful set of observations, for
21 many fee-for-service states absolutely can do this.

22 And then to build on Peter's point, it's not just

1 resources at the point of care, although there's clearly a
2 lack of resources at the point of care. But the states
3 lack the -- I mean, this is our old song, right, but I
4 think we need to sing it here. Part of the issue is the
5 states lack the state resources, the technical expertise,
6 and so are there things -- are there ways or do we just
7 need to rehearse the usual list in terms of technical
8 assistance and subregulatory guidance and some of the other
9 things? -- to help states move things long? And I am --
10 you know, there's this -- CMS has been in recent years
11 doing this sort of, okay, you need to do infrastructure
12 building, right? There's sort of the million dollar
13 infrastructure grant. How can we move beyond the usual
14 suspects, you know, 10, 15 states doing this and trying to
15 more broadly impact so that everybody's building some
16 infrastructure? I just think there -- I would like to --
17 from a policy perspective, I would like to see if there's -
18 - this scope and scale thing, this is a place where it
19 seems like from hearing the experts, we know what has to be
20 done. And the question is then from an operational
21 implementation point of view, how do we help the states get
22 past their various barriers in order to do what we know

1 needs to be done? And we need this not to take the 17
2 years it usually takes for evidence-based practices to
3 percolate their way into the clinical setting.

4 VICE CHAIR MILLIGAN: Good discussion. I'm going
5 to sort of offer a couple of comments that I want to be
6 mindful of kind of the line as a Commission we have to
7 tread around recommendations that might increase federal
8 spending, because we have to be cognizant of fiduciary
9 issues and federal treasury issues.

10 There are a couple thoughts. One, Peter, to your
11 comment, there are particular policy initiatives in which
12 the federal government offered enhanced match. We've
13 talked about it in the context of Money Follows the Person.
14 We've talked about it about driving other things. Those
15 kinds of possibilities are out there for us to consider
16 whether we want to at some point down the road take a
17 position about whether this kind of initiative merits that
18 kind of recommendation.

19 Second, related -- and I do say this without
20 advocating it, but I just want to put it on the table --
21 you know, we heard, I think, from some very thoughtful,
22 very kind of thought leader states today. There are moms

1 in other states, and so I do think part of the issue here
2 is areas that are optional to states maybe aren't picked up
3 by states, and so I do -- I personally have concerns around
4 two aspects that came out toward the end of the discussion.
5 One is the fact that pregnancy-related coverage is really
6 typically eight weeks postpartum and you're done. And so
7 there is a potential recommendation around whether there's
8 a federal change there. And then, second, pregnancy-
9 related coverage, that eligibility category, is also
10 traditionally -- the mandatory part is limited to treatment
11 of pregnancy-related conditions, not things that are a
12 little further afield from pregnancy-related conditions.
13 And so that element, again, states had the option to expand
14 to full Medicaid for pregnant moms, but they're not
15 required to.

16 Again, I'm not sitting here saying we ought to
17 take a position of recommending some new mandates in
18 federal law that would be obligatory to states, but I do
19 think that that domain is out there because states do have
20 options, and some states will take them up, some states
21 won't, and that disparity plays out in states that maybe
22 aren't quite as much thought leaders as what we heard

1 today.

2 I do want to endorse what Kit said. I think at a
3 minimum just kind of an inventory of options, an inventory
4 of what's possible, without changes in federal law, without
5 changes in federal regs, just kind of disseminating
6 information, I think that by itself would be a tremendous
7 value-add for MACPAC.

8 I'll leave it there.

9 CHAIR BELLA: Tricia, then Bill, then Martha,
10 then Stacey, and then Kisha.

11 COMMISSIONER BROOKS: So my question gets
12 probably a little more specific than maybe we want to be
13 right now, or my comment. It does seem like there is
14 momentum for extending coverage after pregnancy, and, you
15 know, while we may not want to have individual
16 recommendations, it seems like that that's a recommendation
17 that could be ready for prime time. But I want to point
18 out a couple of potential hiccups with that, even.

19 You have five states that do not provide full
20 Medicaid benefits to all pregnant women. They offer full
21 Medicaid to pregnant women up to the old AFDC levels, and
22 above that, pregnancy only. So the question is: What does

1 coverage after pregnancy look like if it's only pregnancy-
2 related benefit? So that's one issue.

3 There's another issue where we have about a third
4 of the states that have picked up the unborn child option,
5 where they're covering pregnant women who don't qualify for
6 Medicaid, and I think that's a real hiccup in providing
7 them with extended coverage as well.

8 CHAIR BELLA: Bill.

9 COMMISSIONER SCANLON: My comments were very
10 similar to Brian's. In my mind, we heard a lot about what
11 should be, but there's the question of how do we get there.
12 How do you create the incentives to move from the status
13 quo? Maine was the case. We heard about bundled payment,
14 but then there was the caveat that Maine is a fee-for-
15 service system, and so you can think about bundled payment.

16 Having said that, though, bundled payment creates
17 incredible incentives and also can create incredible risks
18 and can be a real deterrent to changing things. So I think
19 we need to go into this in depth.

20 Then it gets even more complicated when you bring
21 this into the context of sort of managed care, and when we
22 talk about working with the plans, states working with the

1 plans, what does that mean? What does it mean in terms of
2 accountability requirements? What does it mean in terms of
3 quality reporting requirements? What does it mean in terms
4 of payment? And, you know, do these things -- for this
5 particular issue, how far do they rise in terms of the
6 nature of the contract between a state and the managed care
7 plan? So I think this is an area where we've got to avoid
8 sort of being too superficial if we want to get to the
9 point where we identify things that will be meaningful
10 incentives to make a system change.

11 CHAIR BELLA: Martha.

12 COMMISSIONER CARTER: I heard at least two issues
13 that I think we could get more information on and make
14 recommendations on. One is scope-of-practice issues. I
15 think we could recommend that the states open up their
16 scope of practice or their -- actually, it's more of a
17 Medicaid billing issue. Who can bill for what codes? I
18 know when the first two midwives in West Virginia were
19 ready, they got their DATA 2000 waivers, and they were
20 ready to provide office-based MAT services. You know, we
21 had to figure out how to get those codes open -- the codes
22 were there, but how to get them open for the midwives who

1 were ready to bill them. So that's a process of examining
2 what provider types can bill what codes and make sure it
3 all flows well, because obviously you're not going to get
4 people providing services if they can't bill and collect
5 for those services.

6 So I think that's a very practical recommendation
7 as far as, you know, scope of practice within what we could
8 recommend. We can't tell the Board of Nursing to change --
9 I don't know. I don't know where the barrier is in
10 Tennessee, but to the limit that we can recommend that kind
11 of thing, I think we should.

12 The other is around telehealth. I'm like a
13 broken record on telehealth and community health centers,
14 but you know there's a problem. I think we should advocate
15 for as much flexibility as possible in the states to allow
16 as much telehealth as the states feel like they can
17 support. I'm not sure what the barriers are there, but I -
18 - and kudos to West Virginia. Jim, are you still in the
19 room? I think they just put in a pilot where the FQHCs can
20 be the originating and distance provider so that the
21 psychiatrists, which are few on the ground, can actually
22 provide service within the same organization to distant

1 rural sites. I think they're just piloting that. I think
2 that's hugely needed. And we know that we've got a dearth
3 of psychiatrists. We've seen those data earlier. So, you
4 know, we need to support that as much as possible because
5 those are the folks that are also doing MAT. The
6 psychiatrists are often the ones providing -- or
7 prescribing. So we need to make that as accessible as
8 possible.

9 CHAIR BELLA: Stacey.

10 COMMISSIONER LAMPKIN: One of the things that we
11 heard about from the panel was the silos of the different
12 players and funding sources that have a piece of this or an
13 angle of this and that potential misalignment there. I
14 wonder, are other people as interested as I am -- it seems
15 like there's maybe a potential for us to just help tell
16 that story and explain the complexity of the variety of
17 players that need to be navigated and coordinated and
18 potentially aligned to help serve the women and the
19 children better. What is the role of Title V in this?
20 What is the role of child protective services and the
21 different players that come -- that were discussed and
22 appear to have different pieces of the puzzle?

1 CHAIR BELLA: Kisha, you're up next, and do you
2 have comments on that since you raised that?

3 COMMISSIONER DAVIS: So thank you because that
4 leads very nicely into what I was going to say. So, one, I
5 think highlighting the experience of patients and so really
6 that patient-centered model of integrated care, and a lot
7 of what they talked about their successes, they've been
8 successful because they've figured a lot of this stuff out
9 that other states haven't. They've figured out that it's
10 beneficial to expand Medicaid to benefits beyond pregnancy.
11 They've figured out that it's helpful to have benefits that
12 last for a year. They've figured out how to get around
13 Part 2 and HIPAA. And so highlighting a lot of those
14 things that are helpful, how we integrate care so that the
15 patient is not running around to different providers, I
16 think highlighting in a chapter is really helpful.

17 You know, also using that as a place to highlight
18 state best practices, and as Kit was saying, just what's
19 available. I got the impression that folks don't really
20 know what they can do, what they already have the authority
21 to do, and so highlighting that for them, what Olivia
22 mentioned, how helpful it was to have that very clear

1 guidance from CMS. And so as much as we can be that
2 resource for what is there and what's possible, I think is
3 really helpful.

4 CHAIR BELLA: Other comments before we do a bit
5 of wrap-up?

6 [No response.]

7 CHAIR BELLA: Anne and I had a running bet that
8 we would go well past the half-hour, so I'm about to lose.
9 We had so many hands, I kind of said, "I told you so," and
10 --

11 [Laughter.]

12 EXECUTIVE DIRECTOR SCHWARTZ: That's not fair.
13 Now they're all going to start raising their hands.

14 CHAIR BELLA: No. I have comments and we're
15 going to take public comment, but Fred?

16 COMMISSIONER CERISE: Stacey brought it up, and
17 so I would echo -- I mean, you did hear it's so confusing,
18 there's so many pieces that play into this. And, you know,
19 with bundled payments as one approach to trying to pull the
20 pieces together, I do think that Medicaid, since Medicaid
21 is covering all of these services, that it would make sense
22 for us to try to describe what the important pieces are and

1 how perhaps they would be woven together, including, you
2 know, the payments that come outside of Medicaid today.
3 You know, you heard one of them talk about maternal health
4 block grant payments that would cover home visits and
5 public health nurses that would do various things. And
6 that's just too difficult to try to navigate, and so if you
7 could describe those pieces and then somehow work towards -
8 - I think, you know, it's no accident that Vanderbilt has
9 put a lot of these pieces together. It's a big place.
10 They've got a lot of players, and, you know, they can do
11 that, and they've been able to do it. But for most
12 providers out there that just own a piece of the solution,
13 it's very difficult. And so to the extent that we could
14 kind of describe that complexity and maybe drive toward
15 some solutions or take some of the experience and describe
16 some of the solutions, I think that would be helpful.

17 CHAIR BELLA: Thank you. I'm going to end by
18 anyone in the public who is interested in commenting.

19 **### PUBLIC COMMENT**

20 * [No response.]

21 CHAIR BELLA: Or we could just pick on one of
22 you. Surely someone has something to say.

1 All right. So I think I'm just going to
2 summarize some of the key themes and see, then, if Erin and
3 Tamara need anything else. So it sounds like there's
4 interest in, Kit or Chuck, one of the two of you called it
5 an inventory, and kind of understanding -- that would
6 obviously be a good education for me, because I thought
7 there were more barriers than there are -- but
8 understanding kind of what's out there and then the take-up
9 of what's out there to understand. And I think that ties
10 into what Stacey and Kisha and Fred were talking about,
11 which is some descriptive work, both illustrating
12 challenges, the complexity, the pieces you have to put
13 together, the best practices for those people that are
14 figuring out how to put that together. Those things seem
15 to tie closely.

16 We've talked in the past, and it came up today,
17 and I think you are hearing some interest in continuing to
18 look at, I don't know if you want to call it eligibility or
19 coverage issues, but everything around pregnancy-related
20 coverage -- the length of time, the scope of what's
21 provided, what impact that would have in terms of where
22 states are today, and what kind of costs that might have.

1 There was a lot of discussion, Brian and Bill,
2 talking about bundles and incentives in managed care, and
3 sort of a bucket of things around that, it sounds like, we
4 could decide that we want to do more work in.

5 Telehealth has come up. I do know -- I mean,
6 telehealth, I think we have to sort out both telehealth and
7 scope of practice, kind of where the Medicaid piece of that
8 is. It sounds like DEA is doing -- maybe is the telehealth
9 piece, Olivia, that you mentioned, and so figuring out
10 where we play in that. But thinking about it as a solution
11 to access and kind of where our piece might be with that,
12 and I would say like the scope of practice probably
13 deserves more conversation, given the stickiness of that.
14 But it's an important point to raise.

15 And lastly, I would just say, you know, I know
16 it's 23 days in, but kind of reminding ourselves to keep an
17 eye on what's going on with the MOM model, in particular,
18 and seeing like what the expectation is for that program
19 and sort of what milestones they're going to be hitting
20 when, so we have a sense of when we might be getting pieces
21 of information, even if it's illustrative or descriptive,
22 that might inform our work.

1 And so I guess those are the key themes I was
2 hearing from all of you. Clearly interest in continuing to
3 do this. And just to clarify, my expectation would be that
4 we would make recommendations in this area as well, but
5 we're earlier in that work, in terms of our most -- you
6 know, our reports that are coming out more quickly. And so
7 I think we have some work for the staff to do to bring back
8 to us.

9 So Erin and Tamara, do you have what you need, or
10 do you have any clarifying questions for us?

11 MS. McMULLEN: No. This was really helpful.

12 CHAIR BELLA: Any last comments from anyone?
13 Anne, anything?

14 [No response.]

15 CHAIR BELLA: Okay. Thank you very much. We are
16 going to take a lunch break. We will begin back at 1 p.m.
17 Thank you all.

18 * [Whereupon, at 11:55 a.m., the meeting was
19 recessed, to reconvene at 1:00 p.m. this same day.]

20

21

22

1 AFTERNOON SESSION

2 [1:01 p.m.]

3 CHAIR BELLA: All right. Welcome back, everyone.

4 We are ready to start our session on duals. So

5 we will turn it over to you guys to take it away.

6 **### INTEGRATING CARE FOR DUALY ELIGIBLE**

7 **BENEFICIARIES: ANALYSIS OF GEOGRAPHIC**

8 **AVAILABILITY**

9 * MS. BLOM: Thank you, Melanie. Good afternoon,
10 everybody.

11 So, today, Kristal and I are going to talk about
12 the geographic availability of integrated care illustrated
13 through a series of maps.

14 Let's start by quickly recapping our recent work
15 on integrated care, discussing what we mean when we talk
16 about integrated care, and then looking at the maps
17 themselves and discussing some key takeaways.

18 Last year, we heard from two panels -- first, a
19 panel on federal and state integration efforts. We heard
20 from Tim Engelhardt, Director of Medicare-Medicaid
21 Coordination Office, as well as the state Medicaid Director
22 from Idaho, Matt Wimmer; and Bea Rector, the Director of

1 Home and Community Services from Washington. Both of those
2 two talked about their unique state experiences in
3 integrated care, and Tim provided an update on federal
4 efforts in this area.

5 After that, we also heard the beneficiary,
6 provider, and health plan perspectives from a second panel
7 made up of Amber Christ, directing attorney from Justice in
8 Aging; Griffin Myers, Chief Medical Officer from Oak Street
9 Health; and Michael Monson at Centene, Medicaid and Complex
10 Care Director there.

11 In December, we presented, Kristal and I, on
12 barriers to integrated care, including state concerns
13 around their limited capacity on Medicare, and then over
14 this last report cycle, we've let several contracts on the
15 topic listed here, which we talked to you about over this
16 past year, including things like factors affecting
17 enrollment in the Financial Alignment Initiative.

18 Looking ahead to our June 2020 report, this
19 report is likely going to include a chapter or chapters on
20 integrated care. Within that, we'll be providing some
21 descriptive information about the dually eligible
22 population. We'll be discussing what we mean again by

1 integrated care and the pull in what we've learned so far
2 through the work that we've done.

3 All of that is going to provide a rationale and
4 support for potential recommendations that the Commission
5 might want to include in that report.

6 These chapters will also include some of the
7 geographic analyses that Kristal will be presenting on in a
8 few minutes.

9 So to make sure that we're being clear and
10 consistent in our language, especially as we begin to think
11 about a chapter in the June report, we wanted to just spend
12 a few minutes on what we mean when we talk about integrated
13 care. It's designed to align the delivery, payment, and
14 administration of services in both programs to improve care
15 and reduce spending that may arise from the duplication of
16 services or poor care coordination in an unintegrated
17 environment.

18 For example, I think we've all talked before
19 about the idea that beneficiaries have to transition from
20 an acute inpatient hospital setting, which is paid for by
21 Medicare. They may go into a home- and community-based
22 setting just paid for by Medicaid, which could help reduce

1 their hospital readmissions, which saves money across the
2 board.

3 When we talk about promoting integrated care,
4 we're thinking about two broad goals -- increasing
5 enrollment in these models and then making care as close to
6 as fully integrated as possible, meaning that
7 beneficiaries' needs are being coordinated. This can also
8 mean a more seamless experience for the individual.

9 So CMS and states have adopted different models
10 to achieve integration. There are Medicare-Medicaid plans,
11 which are part of the Financial Alignment Initiative. On
12 the Medicare Advantage side, there are dual eligible
13 special needs plans, which are often combined with managed
14 long-term services and supports programs, as well as fully
15 integrated dual eligible special needs plans, or FIDE-SNPs.

16 Outside of the capitated arrangement, there is
17 the managed fee-for-service model, which is an agreement
18 between states and CMS to set up a coordinated program that
19 states can benefit from, that states can share in the
20 savings from, the retrospective payment from CMS.

21 There's also PACE. PACE is a very small program,
22 although a lot of states have these programs. It's small

1 in terms of enrollment, but many states have adopted the
2 adult day center model that this program uses to provide
3 care to people age 55 and older. And there are new
4 opportunities in this area as CMS has released recent
5 guidance about expanding it to younger populations, for
6 example.

7 So to set up the maps that Kristal is going to
8 talk about in a couple minutes, I just wanted to talk for a
9 second about the variation in the availability of these
10 models across the country.

11 Some states operate integrated care in limited
12 areas, for example, to gain experience before taking an
13 integrated program statewide. A good example of this is
14 Virginia, which participated in a Financial Alignment
15 Initiative and only offered that in certain regions but
16 then moved out of that and into a statewide MLTSS and D-SNP
17 program.

18 Also, things like low-population density can
19 impact the availability of choices in the integrated care
20 area. For example, low-population density might make it
21 difficult for states to attract managed care organizations
22 to certain areas, thereby making it difficult to implement

1 integrated model. We heard a little bit about that from
2 some of the states that came to speak to us.

3 Then D-SNP availability might also vary because
4 states choose not to contract with D-SNPs or because, for
5 example, a potential D-SNP might not meet the Medicare
6 network adequacy requirements in order to get approval.

7 So discussions of integrated care often focus on
8 variation and state adoption of these models, but we wanted
9 to make sure to point out that there is also a variation in
10 the availability of what's out there for states to work
11 with.

12 So, with that, I'm going to turn it over to
13 Kristal for the exciting part of this session to talk about
14 the maps themselves.

15 * DR. VARDAMAN: Thanks, Kirstin.

16 Before I walk through the maps, I'd like to
17 recognize our colleague, Jerry Mi, who created these for
18 us. Thanks to him and also to John Wedeles for working on
19 our mapping capabilities.

20 On this first map, we're just setting some
21 context as to where concentrations of dually eligible
22 beneficiaries reside. This is based on some point-in-time

1 figures, but we expect ever-enrolled through the year to
2 follow the same patterns.

3 As you can see, large numbers of dually eligible
4 beneficiaries per county are often found in metropolitan
5 areas and also in the South and Northeast. There are fewer
6 dually eligible beneficiaries per county in much of the
7 Great Plains and Alaska.

8 This next map shows the availability of the
9 Financial Alignment Initiative by state, which is what we
10 normally show. Ten states are currently participating in
11 the demonstration. Nine are using capitated model, and one
12 is using a managed fee-for-service model. We didn't
13 include Minnesota on this map, given its focus on
14 administrative improvements.

15 But this next map gives us more information on
16 where within a state the demonstrations are offered. So
17 you can see that only Washington offers a demonstration
18 statewide, and that's the managed fee-for-service model.

19 In the nine states that are using a capitated
20 model, about 21 percent of counties are participating in a
21 demonstration, but of course, given the residence data we
22 just showed before, they are often, but not always, offered

1 in areas of the state that are more densely populated by
2 dually eligible beneficiaries than others. So, as a
3 result, nearly two-thirds of dually eligible beneficiaries
4 reside in those counties where the demonstrations are
5 offered.

6 This map depicts managed long-term services and
7 supports availability by county. MLTSS is statewide in 21
8 states. It's limited to certain regions of California and
9 Idaho. Again, although they may be in a minority of
10 counties, a disproportionate share of dually eligible
11 beneficiaries reside in those counties.

12 This next map depicts D-SNP availability by
13 county based on data on MA plan offerings in 2020. D-SNP
14 availability largely follows the enrollment data with a few
15 exceptions. For example, Nevada and Illinois do not have
16 any D-SNPs, despite having regions with high numbers of
17 dually eligible beneficiaries per county. This may reflect
18 state decisions not to contract with D-SNPs at this time.

19 In comparison, there are states that you can see
20 here have D-SNPs but where they're not statewide. So given
21 that these states are already contracting with D-SNPs in
22 order for them to be operating at all, the lack of

1 availability statewide may be due to reasons other than
2 state choices, for example, some of the things Kirstin
3 mentioned about the ability to meet network adequacy
4 requirements or other factors that affect the viability of
5 the business model in these areas.

6 So this final map puts those last two together
7 and shows where states operate MLTSS programs and also have
8 contracts with D-SNPs by county.

9 So there are 20 states that have both MLTSS
10 programs and D-SNPs, so those are in the dark blue. The
11 light green are places where there are MLTSS but no D-SNPs,
12 and the darker green are places where there are D-SNPs but
13 no MLTSS.

14 So the presence of both, again, in the dark blue,
15 does not mean that the state is always going to fully be
16 pursuing integrated care in all the ways that we've talked
17 about through a combination approach. However, we know
18 many of these states that are shaded in blue are aligning
19 MLTSS and D-SNPs, and we've heard from some of them in the
20 past, such as from Arizona and Virginia back in 2018.

21 So what we really wanted to emphasize here is
22 that where both are already in place, there's a more

1 immediate opportunity to either begin to build upon
2 integration efforts.

3 In contrast, other states have some interim steps
4 to take. So in states with D-SNPs but no MLTSS programs,
5 integrated care requires either starting an MLTSS program
6 or moving straight to a FIDE-SNP. The only state that has
7 MLTSS but no D-SNPs is Illinois; however, portions of other
8 states have MLTSS but no D-SNP availability as we saw in
9 the last slide. So there may be some more digging to do
10 here to understand why that is and what can be done there.

11 So the key takeaways from these maps are that the
12 best opportunities to integrate care we see are currently
13 where both MLTSS and D-SNPs are both available or where
14 there's an active demonstration in the financial alignment
15 initiative.

16 Second, even in the states that have pursued and
17 implemented integrated care programs, they may not be
18 available statewide.

19 And given the lack of coverage in certain regions
20 of a state, states may need to pursue some combination of
21 approaches in order for more dually eligible beneficiaries
22 to have access to an integrated care option.

1 With that, I look forward to your questions.

2 CHAIR BELLA: Thank you.

3 I just want to clarify because Illinois was
4 mentioned a couple times. Illinois doesn't have D-SNPs
5 because it focuses its plans on its demonstration. So it's
6 a Financial Alignment Demonstration, and so when we talk
7 about using the MIPPA lever contract, that state has said,
8 "We want to promote the integrated care demonstration
9 plans. We don't want those to have to compete with D-SNP
10 products." So they don't give a MIPPA contract to non-
11 demonstration plans, if that makes any sense.

12 So, if you look, they're not shaded in any of the
13 D-SNP pictures, but they are fully shaded in the
14 demonstration picture. So I just wanted to make sure that
15 because that state was mentioned a couple times, we
16 clarified that.

17 So can we go back to the last map, please? I
18 think this one is where we should spend a little bit of
19 time, because as we get into our next discussion, we'll be
20 talking about the relationship with MLTSS and the
21 relationship with D-SNPs and these things called FIDE-SNPs.
22 So making sure that all the Commissioners understand what

1 these colors represent and how to think about the state of
2 play as we go into that next discussion, I think, would be
3 really helpful.

4 Because I know all of you don't live and breathe
5 duals like some of us do, is everybody clear on what all
6 these acronyms mean and who controls whether it's Medicaid
7 or Medicare and what we're seeing here on this picture?
8 Right now would be a great time to ask questions.

9 COMMISSIONER GORDON: I'm just curious. When
10 we're saying D-SNP up here, is it purely a D-SNP or FIDE-
11 SNPs included?

12 DR. VARDAMAN: FIDE-SNPs were included in the
13 data, but we didn't call them out separately.

14 COMMISSIONER GORDON: Okay . So if I'm
15 interpreting it correctly, it says D-SNP, it could be FIDE-
16 SNP or D-SNP is what you're saying.

17 CHAIR BELLA: Why don't we give everyone a
18 refresher on what a FIDE-SNP is.

19 DR. VARDAMAN: Sure. Fully integrated dual
20 eligible special needs plans called a FIDE-SNP, and so that
21 is a way for beneficiaries to get access to their full
22 array of Medicare-Medicaid benefits through a single plan

1 as opposed to if they're in an MLTSS plan and a D-SNP,
2 they're technically in two plans, even if it's offered by
3 the same parent organization.

4 CHAIR BELLA: For me, personally, for what it's
5 worth, it's helpful to think of these things on a continuum
6 in terms of kind of how many services are in these
7 particular products in an integrated way, and so the way I
8 think of it is, at this end, you have fee-for-service, and
9 at this end, based on what we're looking at today, you have
10 what we call the MMPs, which are the capitated
11 demonstrations, the FAI on this map, I believe.

12 And sort of one notch down from the MMP would be
13 this FIDE-SNP that we're talking about because that means
14 the FIDE-SNP is offering either behavioral health or long-
15 term care or both and also the Medicare benefit.

16 And then sort of one step back from that would be
17 your regular D-SNP, so not a FIDE-SNP, but a regular D-SNP
18 that's also offering Medicaid long-term care.

19 And then like one step back from that might be --
20 it would be up for debate on whether it would be sort of a
21 straight managed long-term care program or a Medicare
22 Advantage program, I think, depending on what the needs of

1 the person were.

2 So it's hard to say we have one standard of
3 integration. We have sort of a continuum of integration,
4 and I think what we're trying to think about is how do we
5 keep moving that further and further so that more people
6 can get as many services that they need as possible from an
7 entity that's financially accountable and also has
8 flexibility to get people what they need kind of under
9 either program.

10 And so -- Martha, just one second.

11 So I just think if you wonder why I think of the
12 MMP as the most integrated, it is because the payment.
13 It's a blended payment rate, which is different than any of
14 the other options, and PACE would go on that far end of the
15 continuum as well, even though those are not rates that are
16 set together. So those are still separate rates. So,
17 arguably, you can still get a little bit of cost-shifting
18 in there, but PACE would definitely go on the far end of
19 that continuum as well. We're just not really talking
20 about PACE as much today.

21 Martha and then Kit.

22 COMMISSIONER CARTER: Just a clarification. So

1 the MMPs, the Financial Alignment Initiatives aren't on
2 this map?

3 CHAIR BELLA: They are not on this map.

4 COMMISSIONER CARTER: Okay.

5 CHAIR BELLA: They're certainly in some states,
6 Martha. There are MMPs and D-SNPs and regular MA plans.
7 So I think in the future, if we wanted to, we could layer
8 MMPs on here. It's not a mutually exclusive thing in most
9 states.

10 COMMISSIONER CARTER: Okay. We do have a map on
11 that. I'm just trying to get it all straight. Thank you
12 for that overview, but I got stuck on where are the FAIs.

13 CHAIR BELLA: Yeah.

14 Kit?

15 COMMISSIONER GORTON: So I just want to
16 underscore, Melanie, what you were just saying. So what
17 we've been focusing on is integration of payment. I don't
18 think for a moment you can say that MMPs are more
19 clinically integrated than other models, and the MMPs are
20 perhaps not more administratively integrated. So you have
21 these pieces of the program operation, how it gets paid
22 for, how they build a network. That's part of the

1 administrative piece and appeals and grievances and all of
2 those other things.

3 And then there's the real work that clinicians do
4 with the beneficiaries out in the field, and those are
5 three different -- if you think about a three-dimensional
6 schema on top of Melanie's payment, we would have the other
7 layers. So that's where some of the confusion around
8 integration comes because my experience is that when you go
9 out and you talk to ACOs and other more clinically oriented
10 organizations, what they're thinking about is clinical
11 integration.

12 Remember when we talked this morning about Part 2
13 and people getting substance use services. That was less
14 of a conversation about payment integration. We had a
15 little bit of a conversation about administrative and
16 operational integration, but the real focus there was
17 clinical integration and how you get people the services
18 they need.

19 I think at the risk of falling into the theory of
20 everything, I do think it's important that we keep those
21 things, and it may be useful, actually, to somehow draw a
22 picture so that people can know what we're talking about.

1 CHAIR BELLA: Darin and then Bill.

2 COMMISSIONER GORDON: Just to add some further
3 color to that, Kit, I don't disagree with you, but we saw
4 this even back in the day of just integrating physical and
5 behavioral health and looking at a lot of different
6 research that was done back in the day that said if you
7 ever hope to get to clinical integration, you have to
8 somehow simplify the different folks involved in payment.
9 So it's an enabler, I think, when you take out some of the
10 sophistication of having to do with two different entities
11 with different rules, with different relationships.

12 What we had always thought about is if I can
13 simplify at that level, then it allowed providers to start
14 going in a path to more clinically integrated offerings,
15 which we did, in fact, see.

16 So I totally agree with you how to think about
17 it, but I did want to make that one caveat that if we ever
18 want to see clinical integration, if you keep these things
19 separate, your chances of getting there are much more
20 complicated.

21 COMMISSIONER GORTON: Oh, I agree, 100 percent.
22 It's just I think as we are communicating to the broader

1 audience, we need some modeling, some level of precision in
2 how we talk about it so that people understand, because
3 I've been out talking to ACOs, and they're just like,
4 "There's no integration going on here." So that was just
5 the point that I wanted to make, but I agree with you,
6 absolutely.

7 CHAIR BELLA: Bill.

8 COMMISSIONER SCANLON: Today's my day for
9 derivative comments, since I'm going to follow on Darin on
10 exactly the same point. I mean, to me -- and I'm not a
11 duals person so I may be sort of going beyond what I know -
12 - the issue is that Medicaid's instrument is payment, okay,
13 and differences or separations of payments has been
14 perceived as a barrier. And so overcoming that sort of
15 barrier by integration is a premise. Can this promote the
16 clinical integration that you're talking about ultimately?

17 Having said that, then there's this question
18 about, is the form of integration important in terms of
19 promoting what you want, okay, because, I mean, I've heard
20 about these different arrangements, and, I mean, sometimes
21 I hear about two checks, you know, and basically we're
22 integrating two flows but they're not totally just becoming

1 one flow.

2 And so there is that question of sort of how do
3 you integrate, using your instrument, which is payment, to
4 accomplish what your goal is, which is clinical
5 integration.

6 CHAIR BELLA: Okay. We're going -- I took us
7 down a bit of a rabbit hole, kind of trying to use the
8 continuum to explain these colors and these dots, but let's
9 circle back to these maps and this sort of level-setting
10 for us and see if there's any questions we have on these in
11 particular.

12 If anybody want to go through any of them again
13 or have any questions about, basically, as we seek to make
14 recommendations and try to understand where we should play
15 in this arena, if we believe that we want to be creating
16 more opportunities for integration, like this is a good
17 view for us of where are we starting, right. This is what
18 this is intended to do, and so let's close out with any --
19 we'll get to all the meaty, substantive comments, but any
20 other questions about this or any additional information
21 that folks would like to have, while we have Kirstin and
22 Kristal on this piece?

1 Peter.

2 COMMISSIONER SZILAGYI: Yeah. This is actually
3 really helpful for those of us who don't live duals. And I
4 know you had a little bit of this in the chapter, but it
5 would be helpful for me, in terms of the big picture, to
6 try to get a sense of what percentage of the nation's
7 overall duals are in green, or in different areas. And you
8 had kind of pieces of that in the chapter, or the potential
9 duals. So what's the, you know, the current duals or who
10 could be duals, just in terms of the magnitude of the
11 issues and the potential improvements?

12 DR. VARDAMAN: Sure. I know we had pieced it
13 apart, but are you asking for -- we could put it all
14 together and show like how many counties, how many duals
15 there would be --

16 COMMISSIONER SZILAGYI: So at the national level.

17 DR. VARDAMAN: Sure. We can -- we can --

18 COMMISSIONER SZILAGYI: It would be helpful for
19 me.

20 DR. VARDAMAN: We can definitely sort that out.

21 CHAIR BELLA: You would think that would be the
22 most straightforward answer in the world, and it's not

1 quite, but I think they have information that can help give
2 you a sense of magnitude.

3 Stacey?

4 COMMISSIONER LAMPKIN: I just -- it just jumped
5 out at me, the white box in the Northeast, which appears to
6 be white for all of the different models, even FAI. Is
7 that Vermont and New Hampshire total states? Is there any
8 particular insight as to why there's no models in either
9 one of those two states?

10 DR. VARDAMAN: I think Brian looked like he might
11 have something.

12 COMMISSIONER BURWELL: Well, Vermont is single
13 payer, so they don't have any medical and they had a MLTSS
14 program for a number of years. But they're having
15 significant issues with just their regular managed care
16 initiative, because they don't pay anything. So if you
17 can't do regular managed care then MLTSS is even more of a
18 problem. I mean, they have an intention of doing it at
19 some point, but they haven't gotten very far.

20 COMMISSIONER LAMPKIN: Okay. Thanks.

21 CHAIR BELLA: But when CMS offered states an
22 opportunity to do one of the demonstrations, Vermont was

1 very interested, but Vermont has a very unique model. And
2 so Vermont was more interested in managing the totality of
3 the benefit and the dollars and pulling Medicare in, and
4 having the state be the integrating entity, and that was --
5 they were just a little bit ahead of their time.

6 So I think the interest is there in figuring out
7 how to make it fit for their specific circumstances, has
8 been challenging.

9 CHAIR BELLA: Did I miss a hand over here? No.
10 Anyone else, questions or comments?

11 [No response.]

12 CHAIR BELLA: Toby, you want to explain why
13 California isn't more colorful, since you have over a
14 million duals there? No? Pass? Okay.

15 [Laughter.]

16 CHAIR BELLA: Anything else from the two of you
17 on these maps? Anything that jumped out to you as
18 surprising?

19 [No response.]

20 MS. BLOM: Oh, you mean in the work or in what
21 you guys have said today?

22 [Laughter.]

1 CHAIR BELLA: The second is probably a loaded
2 question, so in the work.

3 MS. BLOM: The only thing, I thought it was
4 interesting to see the demonstrations, to compare the maps,
5 the national map versus the county map. I tend to think of
6 them as, oh, you know, X state does this so that's the
7 whole state, but of course that's not true. And although
8 the demos are generally concentrated in areas where the
9 population is concentrated, it's still not in the entire
10 state. So it's helpful to think about only, you know, 9 or
11 10 states participated in that, and then within that it's
12 not across the whole state. So it's not as extensive as,
13 you know, I sometimes think of it.

14 DR. VARDAMAN: I'd say I was a little surprised
15 about, looking at the D-SNP map and some of the areas that
16 aren't covered. I'm sure Chuck could give us some insights
17 on some of that. But a lot of states that where, you know,
18 it's not state-wide, but it is state-wide in other states
19 with large rural areas. So some of those things jumped out
20 to me.

21 CHAIR BELLA: Okay. So now that we've set the
22 stage and you all can reference yourselves as duals people

1 now, you are ready for the next part of this discussion
2 which is to really get into policy options. So as was
3 noted in the intro to the --

4 VICE CHAIR MILLIGAN: I had a couple of comments
5 about that. I didn't know we were jumping to the next part
6 of the agenda. I did have a couple of comments. All
7 right. I'm not following the thread very well. My
8 apologies.

9 Kristal, to your last comment, there are just
10 some states that haven't -- have misunderstood authorizing
11 D-SNP as imposing a burden on Medicaid, and because they
12 don't have MLTSS they just decided they don't want to go
13 there, and, you know, I think the Dakotas, Nevada, some of
14 the ones that just kind of represent that.

15 But a couple of specific comments. I just want to
16 highlight, if we can maybe just go back to the last slide
17 that was up for a second. And again, I just want to --
18 this is me trying to help frame a little bit of what's
19 coming next. So just the map, the overlay. Again, my
20 apologies for not following the thread for the sequence
21 today.

22 One of the things I just want the Commissioners

1 to keep in mind is the vast majority of dual eligibles on
2 the Medicare side continue to be in fee-for-service
3 Medicare. So I just want to focus on the word
4 "availability" here, because availability of integration
5 doesn't equal integration. There are a tremendous number
6 of dual eligibles who are in Medicare fee-for-service or in
7 MA plans that aren't D-SNP at all or MMP. So just -- when
8 we talk about integration, we're talking about a subset of
9 people who are choosing, on the Medicare side, to be in
10 some form of integrated model.

11 The second comment I want to make is, when we
12 talk about integration, and as we get into kind of the next
13 part of the agenda, partial duals who don't have full
14 Medicare benefits, there's not as much to integrate to,
15 because they're not eligible for Medicaid long-term
16 services and supports. They're not eligible for Medicaid
17 special behavioral health. They're not eligible for
18 Medicaid.

19 And so I just want to help keep in mind, for
20 framing integration as a topic, that you really need to be
21 getting full Medicaid benefits to have something to
22 integrate with, in terms of benefits and models, clinically

1 and otherwise.

2 And I guess the last sort of framing comment I
3 want to make is, there can be an individual who is one of
4 these counties that has access to Medicaid MLTSS and access
5 to a D-SNP, and that they happen to be in different
6 organizations for the two. And so don't -- I think we
7 should also recognize that if it's not a FIDE type, where
8 you kind of really need to be in the same organization,
9 somebody can be in a D-SNP with one health plan and an
10 MLTSS for a different health plan. There is a path about
11 how to coordinate care, and there's a lot of work on the
12 federal side and the state side to deal with that, but the
13 fact that they overlap doesn't mean that even somebody who
14 chooses to be in a D-SNP is in the exact same parent
15 organization as who they are getting Medicaid from.

16 So I just wanted to frame up those pieces heading
17 into the next part of this.

18 CHAIR BELLA: Thank you, Chuck. We are ready to
19 go into the next part. I just want to remind Commissioners
20 what our purpose is today. So several of these topics that
21 are about to be presented have been discussed. A few of
22 them have reached a point where we have had comfort saying,

1 yes, we want to make a recommendation in this area.

2 The recommendations that we talk about today will
3 be for the June report, which means we would be voting on
4 them in April. And so as Kirstin and Kristal will go
5 through, we've kind of bucketed the potential policy
6 options and we will have discussion around those things.
7 But keeping mind some things have had more discussion in
8 the past than others, and there's a meaty set of policy
9 options that we haven't had much discussion about, that
10 we'll spend the majority of the time focusing on today, I
11 believe. So thank you.

12 **### POLICY OPTIONS FOR INTEGRATING CARE FOR DUALY**
13 **ELIGIBLE BENEFICIARIES**

14 * MS. BLOM: Thank you. So as Melanie said, now
15 we'll turn to the options themselves.

16 So just to do a quick review of where we've been,
17 we did start talking about some of these in December, as
18 Melanie said. Those are the ones we'll kind of not spend a
19 ton of time on today.

20 And for February, Melanie also sort of covered
21 some of this, but we're planning to do these three things
22 that are listed here. We do have some work ongoing right

1 now, contract work, looking at D-SNP lookalike plans, which
2 is kind of an ongoing or growing concern for policymakers
3 about how those might be drawing people away from
4 integrated products.

5 We're also going to be bringing the specific
6 language, draft language for recommendations to potentially
7 be included in the June report, and we'll talk about which
8 ones of the options fall into that bucket. But that --
9 you'll be seeing that in February, to then vote on it in
10 April.

11 And then we'll continue our discussion of other
12 policy options. So we do have a lot of options to share
13 with you today. We're not planning, you know, for you to
14 make decisions on all of those today. We are hoping to
15 include -- we see some of those potentially being in the
16 June report, but we see this as a broader project that will
17 continue probably into the next meeting cycle.

18 So these are the groupings Melanie mentioned. We
19 have 14 options grouped into these buckets. The first
20 three are thematic groupings, so all the options in the
21 first group have to do with encouraging more enrollments.
22 The second group is making integrated offerings available

1 to more people, promoting greater integration among
2 existing offerings, and then the third one is this sort of
3 create a new program for the dually eligible population.
4 There's only one option under that, which is the same as
5 the name of the group.

6 I'm going to walk through options in the first
7 two buckets and then Kristal will take us through the last
8 two and talk about next steps. All of the options are
9 numbered, so hopefully that will help us refer back to them
10 as we go through these.

11 So this first one is one that we talked about
12 last time. This is just a modification to the new special
13 enrollment period for 2019, which, from what we heard last
14 time, Commissioners seemed interested in pursuing.

15 The second option is to allow states to passively
16 enroll beneficiaries who have previously opted out of
17 passive enrollment. This is currently prohibited in the
18 financial alignment initiative. There is an idea that it
19 would give -- that passive enrollment gives beneficiaries a
20 chance to experience integrated care before making a
21 decision to stay or not stay, so that's the thinking behind
22 that one.

1 The third is addressing the role of enrollment
2 brokers, of Medicare enrollment brokers. We've touched on
3 this topic, I think, many times, but wanted to, you know,
4 list it here for you guys. This would be something that we
5 would need to do some additional work on.

6 The final one here is creating a common
7 enrollment period. Medicare Advantage and Medicaid managed
8 care often have different enrollment periods. Medicaid's
9 enrollment periods are sometimes different for populations
10 within the Medicaid program. So this is something, again,
11 that we've touched on, but something that we could spend
12 some time on, to the extent you guys are interested.

13 So making offerings available to more people, we
14 have enhancing state capacity to implemented integrated
15 care. This has to do with states' concerns around their
16 limited capacity on Medicare. We also talked about this in
17 December. We heard, actually, from some of the state folks
18 that spoke to us about their concerns around this issue.

19 Encouraging the development of non-capitated
20 options. CMS has put out guidance giving states the option
21 to do a managed fee-for-service type of model, like
22 Washington has done, or something else along those lines.

1 This would involve potentially -- well, so actually I
2 should back up. So numbers 5 and 6, one question here is
3 around the financial aspect of it, so that is something
4 that we'll have to think about, and Kristal will talk a
5 little bit more about that. But this one related to non-
6 capitated options might include a component of additional
7 funding for states to act as a bridge for them.

8 Creating permanent authority for the Medicare and
9 Medicaid plans. As Melanie mentioned, that's a really
10 highly integrated model, so it might be something that we
11 would like to take out of a waiver or a temporary
12 authority, get rid of the need to continue extending those
13 models.

14 And then encouraging states to use MIPPA
15 authorities, those existing authorities available through
16 MIPPA. States could maximize that authority. There are
17 minimum requirements in MIPPA but then states can go way
18 beyond that.

19 And then, finally, allowing D-SNPs to operate in
20 areas where they can meet Medicaid network adequacy
21 standards, even if they cannot meet the Medicare standards.
22 And with that I'm going to turn it over to Kristal to talk

1 about the other two buckets and our next steps.

2 * DR. VARDAMAN: Thanks. The next bucket is about
3 promoting greater integration among existing options and
4 offerings. Option 10 is to limit enrollment in D-SNPs to
5 full-benefit dually eligible beneficiaries. As plans
6 cannot integrate benefits for dually eligibles
7 beneficiaries but for partial-benefit dually eligible
8 beneficiaries but whom are still part of the model of care
9 that plans establish.

10 Option 11 is to limit D-SNP contracts to
11 companies with MLTSS contracts, to encourage integration.
12 A disadvantage to this option is that it could like further
13 incentivize the growth of D-SNP look-alike plans, so
14 Commissioners may want to consider this along with Option
15 12, which is to require that D-SNP look-alike plans meet
16 certain D-SNP requirements.

17 As Kirstin noted, next month we'll be bringing
18 you the results of some contracted research on this issue
19 so the Commission will have some more time to have an in-
20 depth discussion then.

21 The next option is that states can increase
22 integration by approving default enrollment of Medicaid

1 beneficiaries into D-SNPs. And as we note in the memo,
2 things like data sharing and prompt eligibility
3 determinations can facilitate default enrollment.

4 And then this final option is a new program for
5 dually eligible beneficiaries. Any decisions would have to
6 be made about factors such as financing, how do we
7 administrate it, and how beneficiaries are transitioned
8 onto a new program.

9 Looking ahead to the June report, we're hoping
10 today to get your feedback on how we should prioritize
11 these policy options. Some may be ready for
12 recommendations in this report while others we might
13 highlight as areas of interest for the Commission but hold
14 recommendations until the next report cycle.

15 You might also want to take some options off the
16 table, and we also wanted to note that the Commission can
17 always have a substantive discussion of the advantages and
18 disadvantages of options in the report, even where a formal
19 recommendation is not made.

20 And on the next few slides we have reorganized
21 the options. So this time they are organized by their
22 stage of development. So I'm going to put these up

1 quickly, and we can go back and forth in the slides, as
2 needed, during the discussion.

3 So this first group are things that we think the
4 Commission could include as recommendations or areas for
5 recommendations in the June report. This would include
6 some things we've talked about several times over this
7 report cycle, and this includes changes to the special
8 enrollment period, funding to support state capacity, and
9 encouraging the development of non-capitated options.

10 On these final two, 5 and 6, there are some
11 decision points still to be made on how best to achieve
12 those. So, for example, whether funding could be provided
13 through a grant program versus an enhanced FMAP. So we
14 look forward to your feedback there.

15 The second group are areas where staff feel like
16 there is some more work needed to be done before the
17 Commission may be ready for making recommendations, but are
18 a number of things that you've discussed throughout the
19 past several months. Some of the work that we could do
20 here would include reaching out to states and other
21 stakeholders to find out about their experiences and get
22 feedback on some of these options.

1 And the final group are areas that are in earlier
2 stages of development, some of which might require some
3 more in-depth analytic work, could possibly require some
4 contracts, and there are also some of these things here
5 also have a lot more of the overlap with Medicare policy,
6 that we can further discuss.

7 And with that I will turn it over to Melanie.

8 CHAIR BELLA: Thank you very much. Really nice
9 work. Thank you. It's a bit overwhelming, I'm sure, but
10 quite a nice problem to have, to have 14 options to be
11 discussing. In addition to taking some off the table, if
12 there are things that we want to put on the table, we can
13 also talk about that as well, although personally I think
14 you've done a great job of putting a very comprehensive set
15 in front of us, that are sort of micro and macro, and so
16 thank you very much.

17 Let's try to see -- I'm going to talk about Group
18 A, because I think that requires the least amount of
19 discussion. These are ones, again, that we've discussed as
20 a Commission. It does sound to me like the biggest
21 question for us is if we're -- so the first question is if
22 there are any concerns with these, we should raise those.

1 Second item for discussion is talking about if we are going
2 to recommend some sort of enhanced funding, if we want to
3 recommend that that's through a grant or through enhanced
4 FMAP, or if we just -- if we could recommend that Congress
5 investigate either. I mean, there's any number of ways we
6 could take that.

7 I will remind folks in the financial alignment
8 demonstrations the mechanism was to give each participating
9 state a grant of \$1 million, and they use that -- most of
10 them, I believe, use that to hire staff. Some of them use
11 that to bring in contractors to help them with rate-setting
12 or analytic work. In any event, the \$1 million, which is
13 not a big amount in the grand scheme of things, was a big
14 amount for these states to be able to sort of move along.

15 And so I think we could think about, do we want
16 to model some enhanced type FMAP thing similar to other
17 programs that we've used enhanced FMAP in, or do we want to
18 create some sort of option for grant funding.

19 Either way, the result is the same, to try to get
20 dollars to help the states.

21 Martha?

22 COMMISSIONER CARTER: So do we know whether that

1 million-dollar, one-time funding was enough to allow the
2 states to continue their programs? And also, if there's an
3 FMAP bump, was it time-limited? Was there an FMAP bump?

4 CHAIR BELLA: There was not an FMAP bump in this.

5 COMMISSIONER CARTER: Okay.

6 CHAIR BELLA: Go ahead.

7 EXECUTIVE DIRECTOR SCHWARTZ: Well, so I was just
8 going to provide a little bit of context on past things
9 that we've done that don't necessarily bind us for what
10 we're doing going forward. When we did the CHIP work, there
11 was a recommendation to create a children's coverage
12 demonstration grant program for planning and
13 implementation, and we did not specify in that
14 recommendation the dollar amount.

15 I don't have the chapter in front of me. I think
16 we might have used some illustrations in the rationale to
17 talk about it, but we didn't say it should be X-million
18 dollars total or X-million dollars per state.

19 The other thing I was going to mention, to
20 Martha's point, and it's mentioned in the materials, is on
21 the health homes option that was created by the Affordable
22 Care Act. There's an FMAP bump in that for the first two

1 years and then -- and, again, meant to support sort of the
2 startup costs, but it's not an FMAP bump in perpetuity. So
3 just some context for your consideration.

4 CHAIR BELLA: And I imagine -- you check me on
5 this, if this is wrong -- we could also indicate we're
6 interested and have you all bring back a couple of
7 different options that we could discuss in February as far
8 as how we might want to word a specific recommendation.

9 EXECUTIVE DIRECTOR SCHWARTZ: Yes.

10 CHAIR BELLA: I don't want to kill a ton of time
11 on kind of a nuance of whether it's a two-year thing or a
12 million dollars or \$5 million. I would trust the staff to
13 bring that back to us, as long as there's support for that.

14 So if anyone has strong feelings for or against
15 or strong feelings in what mechanism you would like to see
16 it take, then we should hear that now. Any takers on that?

17 Darin.

18 COMMISSIONER GORDON: I like your idea of having
19 the staff come back with different options for us to
20 consider. I think that's probably the best use for our
21 time, and then we actually have something concrete for us
22 to react to.

1 COMMISSIONER SCANLON: This is about one. It's
2 actually trying to understand sort of what one truly means,
3 and I think in reading the text that, currently, one has
4 the option of joining every quarter. Is that correct?

5 MS. BLOM: Yeah. You've got three -- you can
6 join for the first three quarters. It used to be that you
7 could join anytime. The narrower SEP, the new one for
8 duals, is three times a year.

9 COMMISSIONER SCANLON: Okay. I mean, I guess
10 when we talk about anytime, I think, administratively,
11 we're probably thinking about it could be on a monthly
12 basis. The issue is that's the gain.

13 Then I guess the second issue is, is there an
14 implication here about opting out? Is one then able to opt
15 out at any time?

16 CHAIR BELLA: I think the work has been to allow
17 opting in to the integrated program. The opt-out would
18 continue on the same cycle. So it would be now once a
19 quarter.

20 COMMISSIONER SCANLON: Okay.

21 CHAIR BELLA: That's my understanding of where
22 this work has gone.

1 Is that correct?

2 MS. BLOM: Yes. That's right.

3 COMMISSIONER SCANLON: All right. I just think
4 we need to be clear about that because otherwise, if you're
5 allowed to opt in at any time, then aren't you allowed to
6 opt in to a different plan at any time? So there would --
7 as an implication for opting out.

8 CHAIR BELLA: Yes. We can clarify. The intent
9 of this is to allow more people in and not to make it
10 easier, not to go back to getting out, jumping around every
11 other month, but to not lock somebody out if they want to
12 get in, in a given
13 month.

14 Stacey.

15 COMMISSIONER LAMPKIN: This would only apply to
16 MMPs, not D-SNPs, the way it's framed right now. Can we
17 clarify why it's set up that way?

18 MS. BLOM: The MMP states are the ones who opted
19 out of the narrower SEP, and the reason, we think, is that
20 they were concerned about people not being able to come in.
21 So this would be targeted at those states that opted out of
22 the narrower version. They would presumably come in if

1 people could opt in at any time.

2 CHAIR BELLA: This makes perfect sense, doesn't
3 it?

4 [Laughter.]

5 CHAIR BELLA: It actually does make sense in the
6 ill-sensical world that we're in, right?

7 Does that answer your question, Stacey?

8 COMMISSIONER LAMPKIN: Yes. I hadn't picked up
9 on that twist in my reading, so thank you.

10 CHAIR BELLA: Okay. We can cycle back to any of
11 these at the end. I'm going to suggest that we move these
12 along.

13 You two have what you need from us as far as next
14 steps on this?

15 DR. VARDAMAN: Yes.

16 CHAIR BELLA: Okay.

17 COMMISSIONER BURWELL: Can I ask a question on
18 this? So I see a relationship between Option 1 and Option
19 4. Option 1 is limited to MMPs; is that correct?

20 CHAIR BELLA: Correct.

21 COMMISSIONER BURWELL: Not to MLTSS, D-SNP
22 combinations.

1 CHAIR BELLA: Option 1 is to solve the problem
2 that they just explained with the MMP states.

3 COMMISSIONER BURWELL: Right.

4 Option 4. So like the model that I'm more
5 familiar with is mandatory MLTSS with an option of also
6 enrolling in an aligned D-SNP.

7 CHAIR BELLA: Option 4 is about the period in
8 which people make choices.

9 COMMISSIONER BURWELL: Right. So --

10 CHAIR BELLA: Not so much No. 1. So it would be
11 aligning when you're making a Medicaid choice if it's
12 aligning it with a Medicare choice, period.

13 COMMISSIONER BURWELL: What if Medicaid is --

14 CHAIR BELLA: In MMP states, you're not even
15 doing that.

16 COMMISSIONER BURWELL: Right.

17 My understanding is that many states that use the
18 mandatory MLTSS with the D-SNP option, you can or can't --
19 you know, you can choose to enroll in the aligned D-SNP or
20 not when you're enrolled in --

21 CHAIR BELLA: But you can't choose -- why don't
22 we go ahead. Can we put A to bed and move on to B?

1 COMMISSIONER BURWELL: Okay.

2 CHAIR BELLA: Okay.

3 COMMISSIONER BURWELL: I'm just saying --

4 CHAIR BELLA: Let's move on to B.

5 COMMISSIONER BURWELL: -- I see they're
6 disconnected.

7 CHAIR BELLA: Let's give us a little refresher on
8 No. 4, and then let's finish this conversation.

9 COMMISSIONER BURWELL: Okay.

10 MS. BLOM: So, basically, No. 4 is trying to make
11 consistent when people enroll in Medicaid managed care with
12 Medicare Advantage.

13 So Medicare Advantage has very specific open
14 enrollment periods that occur at the same time every year,
15 and Medicaid doesn't always -- Medicaid managed care
16 doesn't always follow that. And Medicaid might even have
17 different enrollment periods for different -- like for the
18 new adult group versus a different group or different
19 periods in part of the state. This was just meant to sort
20 of bring Medicaid in line with where Medicare Advantage is
21 and make it a more standardized thing. That's different
22 from a special enrollment period that we were talking about

1 before. This is broader.

2 VICE CHAIR MILLIGAN: I can give an example about
3 what this -- with Medicaid managed care, I'll use an
4 example from a state I'm familiar with.

5 On the anniversary of when your eligibility
6 started -- so let's say your eligibility started March 1st.
7 On the anniversary of that, that's when you have your open
8 enrollment period for Medicaid if you want to switch MCOs,
9 and yet that's not synced up with AEP or open enrollment
10 for Medicare. So if you want to jump from your Medicaid
11 health plan to a different Medicaid health plan and you
12 want to jump to the new health plan's related D-SNP, you
13 can jump on the Medicaid side, but you can't jump at the
14 same time on the Medicare side to stay aligned.

15 So I think what four is getting at is to align
16 the open enrollment or the plan selection between the
17 Medicaid MCO sort of schedule and the Medicare schedule, so
18 that you're not asynchronous, switching Medicaid plans
19 because it's March 1st on your anniversary and yet you've
20 missed the window of opportunity for AEP. I think it's
21 getting at that so that you can switch both programs the
22 same time.

1 MS. BLOM: Thank you, Chuck.

2 COMMISSIONER BURWELL: I can give a different
3 example. So the state I know about is Pennsylvania. So
4 you're not a dual. You're just Medicare only, but then you
5 develop a need for LTSS. You apply for -- I need LTSS. In
6 order to get LTSS, you need to apply for Medicaid. So they
7 applied for Medicaid. Once you are eligible for Medicaid,
8 then you have to go into their MLTSS program, so CHC, three
9 choices, wherever you are.

10 Each of those Medicaid plans has an aligned D-
11 SNP. So, okay, you're enrolled in -- you get to choose
12 your Medicaid plan. You also can enroll in the aligned D-
13 SNP at that point when you come into the program. You're
14 allowed to.

15 VICE CHAIR MILLIGAN: If you become a dual
16 because of MLTSS, but if you're not -- I mean, it's just
17 it's --

18 COMMISSIONER BURWELL: Okay. There's nothing
19 preventing people now from enrolling into a D-SNP at that
20 point, anytime of the year.

21 VICE CHAIR MILLIGAN: If you're in a separate MA
22 plan. If you're not in a D-SNP, you're just in a regular

1 MA plan and then your MLTSS eligibility kicks in, it
2 doesn't mean Medicare is going to let you change --

3 COMMISSIONER BURWELL: Change to --

4 VICE CHAIR MILLIGAN: -- to D-SNP on the Medicare
5 side. Yeah. I mean, you'd have --

6 COMMISSIONER BURWELL: Not until --

7 VICE CHAIR MILLIGAN: It's subject to Medicare
8 SEP and Medicare AEP.

9 COMMISSIONER BURWELL: What if you're in an
10 unaligned D-SNP? Can you switch D-SNPs?

11 VICE CHAIR MILLIGAN: I'm going to stop being a
12 staff person for a second here.

13 [Laughter.]

14 MS. BLOM: If you're in an unaligned D-SNP, can
15 you switch?

16 COMMISSIONER BURWELL: Well, no, you're not a
17 dual. So you can't be in D-SNP. Okay, I got it.

18 CHAIR BELLA: Let's set the stage here for just a
19 second. Of all the things that are on this list, this was
20 not one that the Commission has been super excited about.
21 This is not something, to my knowledge, that we've heard
22 from states about as a problem, and this would actually be

1 -- all of the burden for doing this would be on the state.

2 So I just want us to keep that in mind. What we
3 need to do about B is figure out there is -- many of these
4 things on B and C where the next step is go talk to states,
5 right? And we need to have some understanding of where's
6 the bang for the buck and which things do we want to go
7 talk to states about. And so I would encourage you not to
8 consider this like we're solving what the solution here is.
9 It's really are we advancing it to the next level to say we
10 want to find out more about this. And so I do think we
11 should talk about these and then come back and say, yeah,
12 of these, these kind of rise to the top, and these might be
13 nice to talk about later, but they may not be as
14 potentially impactful.

15 So I would say we're going to move on from this
16 one; otherwise, we're never going to get through them,
17 unless somebody has the most important point in the world
18 to make on this. There's three hands over here, if any of
19 you fall in that category.

20 [Laughter.]

21 CHAIR BELLA: Bill?

22 COMMISSIONER SCANLON: Well, I just think -- I

1 thought -- I mean, maybe my information is out of date. I
2 thought Medicare does have rules for how Medicaid eligibles
3 can move in and out of MA, and so that there is more
4 freedom, and this may be more of a state issue than it is a
5 Medicare issue.

6 CHAIR BELLA: This is 100 percent a state issue.

7 COMMISSIONER SCANLON: Okay.

8 CHAIR BELLA: The state is the one that would
9 have to move to Medicare. Medicare isn't moving to the
10 state.

11 COMMISSIONER SCANLON: Okay.

12 CHAIR BELLA: Okay. We are going to go back up
13 to the top, so number two is about passive enrollment.
14 Just to remind folks when we had -- this was discussed at
15 one of the panels, as was mentioned. People have strong
16 feelings about this on both sides, and so the question here
17 is: Is this something that we want to go gather more
18 information on, that we want to understand is this a huge
19 problem, and would this help us significantly in increasing
20 enrollment in these programs? And the notion, again, just
21 to make sure everyone understands, is that this, again, is
22 for the financial alignment demonstrations only. When the

1 passive enrollment happened and people were put in the
2 demonstration with the chance to opt out, there was a
3 requirement that if someone has opted out, they never could
4 be eligible for passive enrollment again, the belief that
5 they made their choice and the state wasn't going to be
6 able to passively enroll them again.

7 There has been discussion about reopening that
8 because some of these folks may have been offered this
9 product five or six years ago, and the question is: Would
10 the state be allowed to passively enroll them again? Also,
11 they would still have the chance to opt out, but that's not
12 what the original policy was. And so the question for the
13 Commission -- and we're going to come back to all of these.
14 This is just for the discussion. Is this something we
15 think is worth kind of our time and attention in talking --
16 we would want to talk with beneficiary advocates. We would
17 want to talk with states. We would want to talk with
18 plans. So that's what this one is.

19 EXECUTIVE DIRECTOR SCHWARTZ: Could you also --
20 modify this so you got a second crack at this. It's almost
21 like you wouldn't want to be doing this every single year.
22 Like now we've had five or six years, the models are more

1 mature, you know, things have happened, change of policy.
2 But you wouldn't want to be putting people into a situation
3 where every year they're having to go through this
4 rigmarole.

5 CHAIR BELLA: And you may remember when this came
6 up a couple of -- when was that, November? When was Amber
7 here? I've lost track. Sometime in the fall.

8 EXECUTIVE DIRECTOR SCHWARTZ: October.

9 CHAIR BELLA: October. There was a question
10 about -- the states today have an option to do passive
11 enrollment for people that are newly eligible, and there
12 was a question of are they doing it today for that group.
13 So, again, this would be one where we'd have to find out
14 what is the demand out there by the states, what problem
15 are we solving, and then we'd have to weigh that with
16 concerns about beneficiary choice, particularly
17 beneficiaries that have made a choice in the past to not be
18 a part of this, no matter how long ago that choice was.
19 Bill.

20 COMMISSIONER SCANLON: Yeah, I think this is one
21 that needs a whole lot more detail in terms of how it might
22 work, and this idea of a gap between sort of the times of

1 passive enrollment is potentially one key feature. You
2 mentioned, I think, Kirstin, earlier, that if you do
3 passive enrollment, it gives people a chance to in some
4 respects experience integration. But if they've opted out
5 after passive enrollment in the past, they already may have
6 experienced it, and they've said, "We don't want this." So
7 if there is that kind of a question, I think that the
8 detail is going to matter.

9 The other thing that I do worry about this -- and
10 this goes back to one of Chuck's comments -- when we look
11 at Medicare beneficiaries by choice, where are they? Okay.
12 Medicare freedom of choice has been a very strong tenet of
13 the Medicare program, and so the question is how much this
14 starts to straddle the area between Medicare and Medicaid.
15 So that I think is something we have to -- and we should be
16 thinking about what the details are, again, and have a
17 discussion of that, because that's a part of -- would be a
18 part of making a recommendation.

19 CHAIR BELLA: Yeah, and I think what we'll want
20 to hear from the Commission is: Is this one of those ones
21 we want to advance to have more work done to get into those
22 details? And it may not rise to that level at this point.

1 Kirstin?

2 MS. BLOM: Just to add that I think part of --
3 this was born in part out of the idea that some people kind
4 of opted out en masse on the advice of, you know, an
5 external party, so maybe they didn't have the time to
6 experience it. And now they're out; they'll never be
7 enrolled again in this way. So just --

8 COMMISSIONER SCANLON: Right, and I understand
9 the motivation, but I think in terms of specifying a rule,
10 you have to bring into the circumstances that you're trying
11 to sort of correct for as opposed to just having it too
12 broad.

13 CHAIR BELLA: On this, Kit? Okay.

14 COMMISSIONER GORTON: So two thoughts. One, as
15 you said a few minutes ago, people fall on both sides of
16 this, and there are strongly held beliefs on both. There
17 ain't going to be a consensus view on this probably in the
18 Commission or anywhere else. And so -- and particularly
19 since we're just talking about the MMP, I would question
20 whether this is where we want to spend our time, energy,
21 and what limited influence we have.

22 The second thing I want to say, going back to my

1 earlier multilayered approach to integration, I have a
2 problem -- these people don't experience -- when members
3 experience integration, they experience clinical
4 integration. They don't care about payment integration
5 very, very much. And Bill talked about two checks. It's a
6 minimum of three checks, because Part D is different. And
7 so what these people experience is essentially their
8 provider's reaction to them being in the program. And
9 that's not about integration. That's about provider
10 choices and the kinds of advice they give to people.

11 Melanie said earlier -- and I agree with this --
12 that we should think about picking the ones here that are
13 going to be impactful. And I just don't think this one's
14 going to be impactful. I also think that there's a
15 beneficiary advocacy argument in terms of these people made
16 a choice. And there's nothing to stop them from choosing
17 to go back in. Right? They can freely choose to go back
18 in. So it's sort of a Brexit -- right? They chose to go
19 out, for whatever reason, and they're grownups and they get
20 to make those choices, or whoever made the choices for them
21 get to make those choices.

22 So, personally, I would like to spend as little

1 time on this -- I've already spent more time on this than I
2 want to, but that's just my point of view.

3 CHAIR BELLA: Toby.

4 COMMISSIONER DOUGLAS: I can be persuaded, but I
5 guess as much as I agree with that this is such a small
6 group, this issue of passive enrollment, it's a perfect
7 area to focus on. There was so much misinformation, and I
8 could give many reasons why, Kit, you're wrong, that they
9 knew what they were doing, that you could test by doing
10 another round of passive, better understanding about this
11 balance between choice and education informing and really
12 seeing if we can learn more from realignment programs
13 through more enrollment.

14 COMMISSIONER GORTON: Just for the record, I
15 didn't say they knew what they were doing. I said they
16 made a choice. If I sounded like I said they knew what
17 they were doing, then I misspoke.

18 CHAIR BELLA: Okay. In the spirit of not
19 spending too much time on this, moving on to the -- we have
20 heard in, I believe, every panel we've had, someone has
21 made mention of enrollment brokers in the context -- and
22 these are Medicare enrollment brokers, so these are folks

1 who get a commission to put a person in a plan, and there
2 oftentimes are not as strong incentives to put people or
3 suggest that people might want to try an integrated plan.
4 And in some cases, in some states, some of the integrated
5 products like the demonstration products are not eligible
6 for any sort of broker compensation, and so it could create
7 sort of an incentive problem. And is there more of an
8 incentive to put people in other products?

9 So what this recommendation is suggesting, if we
10 said we were interested in this, then staff would go back
11 and do a little bit more digging. There certainly is -- I
12 think it's pretty clear, like what -- it would be -- there
13 are a couple of ways we could go, whether it's regulatory
14 and subregulatory or whether there's some funding to try to
15 do some education about integrated products and try to make
16 brokers more aligned with that.

17 So there's a couple things they could come back
18 to us with, but, again, the choice for us right now is how
19 much do we want to pursue this. And so do folks have
20 questions about the intent of this or sort of the context
21 of this? Bill.

22 COMMISSIONER SCANLON: When I read it, I think

1 there were two parts. One is the issue of regulation of
2 brokers -- okay? -- which is that you just basically say
3 these are the rules that you're going to operate under.

4 The second part was about the incentives that you
5 create, and the issue that came up, I think, in the
6 materials was did the incentives create sort of incentives
7 for bad behavior. And so I think there needs to be
8 attention paid to that, because to go to the monetary
9 reward step is much further than going just to the
10 regulation step. The regulation step, though, has its
11 challenges in that you can put out regulations, but if you
12 don't establish mechanisms to assure accountability, you
13 haven't accomplished anything.

14 CHAIR BELLA: And this one is also -- my guess is
15 we're going to head to -- when we get to C and we're going
16 to start to get some things that have to do with the really
17 tight Medicaid-Medicare sort of workings, like this is very
18 conducive to that bucket of things, too. And so I think we
19 can talk about it in that framework as well.

20 The next one, since we've talked about 4, we're
21 going to go to 8. This is one where I feel actually the
22 Commission has had a fair amount of discussion, and this is

1 really -- you know, states have an awful lot of lever or
2 authority to decide how they work with Medicare D-SNPs and
3 how that aligns or doesn't align with any sort of Medicaid
4 integrated products. And, again, as we're thinking about
5 continuums, there's sort of the bare minimum requirements
6 that a state has to do with a D-SNP for the D-SNP to be
7 able to operate. And then there are states that are really
8 aggressive, and they're really using this MIPPA authority
9 to require plans to share their Medicare bids or to do a
10 lot of other things.

11 And so the intent of this recommendation is to, I
12 think, send a signal that this is a pretty powerful tool
13 for states and try to understand where states aren't using
14 it, why is that? And what could we do to reinforce that
15 this is a powerful tool and it could be used to drive
16 integration?

17 This also will get into the discussion we'll have
18 in a second about look-alikes and unintended consequences,
19 because as states get more aggressive, on the one hand,
20 about integrating, they could inadvertently then make it an
21 environment where you would have look-alikes or other
22 things pop up. So this will come up in that context as

1 well. But the intent of this, again, is really to shine a
2 light on and to have the Commission give voice to using
3 this tool pretty effectively. And this is a tool that
4 Congress gave the states, and so I think it is appropriate
5 for the Commission to think about kind of endorsing the use
6 of that tool and kind of stepping it up by some states.

7 So are there questions or thoughts on number 8?
8 Anybody have concerns about kind of pushing the use of
9 MIPPA? Brian.

10 COMMISSIONER BURWELL: So I do think that one
11 contribution we could make is to write a chapter or
12 something that shows, you know, how to use MIPPA agreements
13 to promote integrated care models. I would agree it's an
14 extremely powerful tool. For example, some states say you
15 have to have an MLTSS contract in order to be a D-SNP. I
16 think there are five or six states that do that. I mean,
17 that's another one of our recommendations. So I think
18 there's an opportunity for a lot of guidance to states
19 about the use of the MIPPA agreement as an integration
20 promotion mechanism.

21 COMMISSIONER DOUGLAS: Yeah, I was just going to
22 say I think it's really important for us to uncover both --

1 just to understand more why states aren't using it as well
2 as we explore other ideas, like, for example, number 13,
3 default enrollment, while there's a lot of value in doing
4 it, there's unintended consequences for those D-SNPs that
5 don't have a Medicaid contract. And yet you could -- if
6 you could look at number 8 and understand why aren't they
7 also at the same time taking into account some of the
8 levers they could use with the MIPPA authorities to deal
9 with that and be able to do both together, but without
10 understanding the problem of why they're not using the full
11 authority, we can't -- we're going to get stuck on some of
12 these other ideas, I think.

13 CHAIR BELLA: Chuck.

14 VICE CHAIR MILLIGAN: I support including this
15 for more analysis needed. I just want to point out that
16 sometimes the risk, the unintended consequence isn't just
17 kind of a look-alike piece, but if the way states leverage
18 the MIPPA drives up the cost of doing business on the D-SNP
19 side, it can also lead to challenges.

20 I will say, you know, some of what states are
21 doing now are things like prohibiting the use of offshore
22 resources to do claims administration, and states are also

1 mandating Medicare supplemental benefits. States are doing
2 other kinds of things. And so to the extent that states
3 are using their MIPPA authority to drive integration, I
4 think it's worth looking at, you know, how -- like best
5 practices, options, tools. I think that's all completely
6 valid and fair game. But I do want to just note that some
7 of the unintended consequences aren't simply that health
8 plans say, "I don't want to be a D-SNP. I'll try this
9 look-alike route." They might say, you know, "I want to
10 support you, State, except you just added costs that are
11 prohibitive in the context of what Medicare's going to pay
12 me to deliver D-SNP."

13 CHAIR BELLA: Kit.

14 COMMISSIONER GORTON: So following on what Chuck
15 said, which I agree with, another potential unintended
16 consequence -- and we saw this with the rollout of the
17 initial managed care programs in the '90s and early 2000s -
18 - is if you crank up the requirements, then you drive
19 consolidation and market access. And so then what happens
20 is you get to a place where you only have three options to
21 contract with in a particular part of your state, and one
22 of them decides to exit or go out of business or whatever

1 else, and all of a sudden you've got market forces to deal
2 with. We saw this in Massachusetts in the financial
3 alignment as well.

4 And so if we create all the expertise in a small
5 number of large, powerful organizations, then ultimately
6 that drives cost as well. And so I think -- and it limits
7 beneficiary choice, right? Because part of how the plans
8 are going to control their cost is through their network
9 architecture decisions, and they're going to choose --
10 they're going to build as narrow networks as they can get
11 away with in order to drive volume and keep their cost
12 down.

13 So I think we should talk about these things, but
14 I think -- you know, a professor I had always said if you
15 have a really powerful tool, that usually cuts both ways.
16 And I think this is one of those cases, and it may be, to
17 Toby's point, that what we find when we ask states, you
18 know, why are you using MIPPA the way you're using it or
19 why aren't you using it at all, we're going to find out
20 that in some of their contexts it will cut the wrong way,
21 which they want to avoid. They don't want to lose a plan.
22 They have a key player that they need to keep in, you know,

1 these four counties or, otherwise, they don't have enough
2 choice. When we talk about passive enrollment, you've got
3 to have at least two plans to have passive enrollment.

4 So, anyway, I just think I agree we should do
5 more analysis on this. I would like to have the analysis
6 focus not only on the advantages and some descriptive work
7 on why states have made the choices they've made so far,
8 but also talk about some of these other potential downsides
9 that might cause us not necessarily to encourage them to
10 use the authorities, but to -- they should assess whether
11 they are -- they could use these authorities to accomplish
12 their policy goals.

13 CHAIR BELLA: Yeah, and to be clear, I think our
14 contribution is understanding where the states are in that.
15 You know, there's other groups, the Integrated Care
16 Resource Center and the Center for Health Care Strategies,
17 that do technical briefs on how to build a MIPPA contract.
18 But I do think it would be helpful to understand the
19 current thinking on a variety of states. Darin.

20 COMMISSIONER GORDON: Yeah, just a real quick
21 comment. Kit, you were talking about one extreme of where
22 it could go. I've talked to states who say they just sign

1 the MIPPA agreements that are put in front of them.
2 They've never thought about using them as a tool. So I
3 think there's that other end of the spectrum that I think
4 is helpful to understand, because maybe the happy place is
5 more in between.

6 CHAIR BELLA: All right. On number 13, can you
7 just give us a brief refresher for the Commission on
8 default enrollment? Because it's another one of those
9 technical things.

10 MS. BLOM: So default enrollment is an option
11 that states have. States have to approve default
12 enrollments of Medicaid beneficiaries into D-SNPs. So D-
13 SNPs come to them and then states decide whether or not to
14 make that approval.

15 There's also some data sharing that has to happen
16 in order for this to work, and states need to do things on
17 their end, like promptly redetermine eligibility in order
18 for the D-SNP to then meet the requirements in place around
19 how much notification they need to give the beneficiary.

20 CHAIR BELLA: Darin?

21 COMMISSIONER GORDON: Yeah. I definitely think
22 we should do something here.

1 I think along the same lines, though, one thing
2 that I've seen with this particular approach where the
3 states have done it -- and I think there's been some early
4 look at how these things will work, which I think is just
5 helpful context. I don't think it's very well known, but
6 when you do this, you know, it's when someone is becoming
7 eligible for Medicare, but there isn't really an avenue, I
8 guess, unless it's passive enrollment for folks who are
9 already on your program -- they're already duals - to avail
10 themselves of the same integrated product or the aligned
11 product.

12 So I just think I believe default enrollment is a
13 great mechanism for promoting some level of integration. I
14 just think that we need to recognize there's a bolus of
15 folks on these programs existing today that are already
16 duals that then don't always have, you know, as you think
17 about default enrollment also thinking about that group as
18 well about what mechanisms do you have as a state for those
19 legacy dual eligibles in your program to create
20 opportunities for them to avail themselves of that same
21 integrated product. That makes sense.

22 CHAIR BELLA: Bill?

1 COMMISSIONER SCANLON: Yeah. I think also
2 default enrollment provides you an option to create an
3 incentive for performance on the part of plans, that you
4 can skew the default enrollment. It doesn't have to be
5 proportional to all plans. It can be weighted toward --

6 CHAIR BELLA: Well, default would be making sure
7 the person is in the same plan. So it would be going to a
8 specific plan. You might choose to use it as a carrot or
9 stick to say you're not eligible for default if you don't
10 hit certain performance, but you wouldn't round-robin
11 people into the plan.

12 COMMISSIONER SCANLON: So this is not the same as
13 if someone is coming into a choice of plan. Okay.

14 CHAIR BELLA: This would be -- like say it's me
15 and I'm in a Medicaid plan already and I become newly
16 Medicare eligible. I automatically go in that Medicare
17 plan, and I have the chance to opt out, but I'm going in
18 because I already have a relationship with that plan.

19 And Darin's point is -- let's say like Darin
20 already is in that same Medicaid plan, but he's already 68
21 years old. How does he know to get into that integrated
22 product? The state doesn't have a mechanism to sort of

1 default-enroll him because he's already -- he's older than
2 me. He's already on Medicare, so yeah.

3 Any questions on this one?

4 [No response.]

5 CHAIR BELLA: Now, this is nothing that -- we
6 will come back to all this at the end, but what I am
7 hearing from folks about the things on this list is not
8 much interest in 2 or 4 and more interest in 3, 8, and 13.
9 Again, we can come back to this, but just to sort of put a
10 stake in that ground, that's sort of where I'm seeing
11 people's interest as we're talking about potential impacts
12 and other factors that we need to weigh.

13 So we will circle back around, and now we're
14 going to go to Group C. Before we start on C, Chuck is
15 actually going to propose adding two more to C. So let's
16 get those in the mix before we talk about those that are on
17 here.

18 VICE CHAIR MILLIGAN: Surprise.

19 [Laughter.]

20 VICE CHAIR MILLIGAN: I want to talk about MMP
21 for a second. We touched on it a minute ago about the
22 broker and the commissions, and I could have my facts

1 wrong, but I think there are a couple of other ways of
2 improving take-up and state interest in MMP. One is
3 availability of Medicare's frailty adjustor rates, and the
4 second is making it easier for some of the supplemental
5 benefits that are part of the Medicare Advantage D-SNP to
6 be available in an MMP model.

7 So I think having supplemental benefits in the
8 Medicare side, what you can get in a D-SNP or any MA plan,
9 but are harder or maybe impossible in the MMPs. Again, I'm
10 not an MMP expert like Melanie or many others -- and the
11 frailty adjustment.

12 So I think there are improvements about MMP
13 beyond permanent, beyond the broker issue, which helped
14 with the enrollment side of it by having a sales force, so
15 to speak. So I think the frailty adjustment piece and the
16 supplemental benefit piece -- the frailty piece, which is a
17 state incentive for the financing model, but the
18 supplemental benefit piece, which is an incentive for
19 enrollment. So just other types of MMP is --

20 CHAIR BELLA: Can you just explain -- [speaking
21 off microphone].

22 VICE CHAIR MILLIGAN: There's a frailty adjustor

1 that is available, typically FIDE-SNP, and it has to do
2 with -- and I'm going to oversimplify, but the proportion
3 of members who are needing Medicaid LTSS. So it's related
4 to a kind of acuity that would raise the Medicare rates
5 because beyond even like regular risk adjustment or it's
6 part of regular risk adjustment, maybe is a way to think of
7 it, because of the composition of the risk cohort in that
8 FIDE-SNP. And it's part of kind of PACE models and other
9 things too.

10 The second kind of option -- and, again, this is
11 not one I'm -- I'm not promoting, okay? But I just want to
12 mention early on in Texas with STAR+PLUS, one of the things
13 -- and Bill referenced earlier kind of Medicare freedom of
14 choice. There are ways states can try to influence how
15 that choice is exercised on the Medicare side, and one of
16 the things that Texas did very early on -- so this is a
17 long time ago -- is they said if you enroll in an aligned
18 plan, we're going to give you extra Medicaid benefits. In
19 Texas, it was at the time, people were limited to three
20 prescriptions, Medicaid prescriptions a month, and they
21 said, "We're going to remove that limit. You can get as
22 many drugs as you need, Medicaid, if you enroll in an

1 aligned Medicare."

2 So I think part of integration is whether --
3 again, I'm not advocating this, but how states use waivers
4 or plan design on the Medicaid side to influence take-up of
5 an aligned Medicare plan because it will produce more
6 Medicaid benefits in a tiered way.

7 So there's a relationship there that I just -- to
8 me, this is like maybe not worth doing and certainly not
9 worth trying to get primed for any kind of recommendation
10 by April, but I just want to put out there that that is a
11 tool in terms of state waiver tiering of Medicaid benefits
12 to influence Medicare choice that I want to be explicit
13 about.

14 COMMISSIONER GORDON: Other than an MMP, then, in
15 essence, just thinking that through, then you're basically
16 going to spend more money on Medicaid and yet not have a
17 way to capture savings through the benefit of an integrated
18 product. I'm just making sure I'm --

19 VICE CHAIR MILLIGAN: I disagree.

20 COMMISSIONER GORDON: That's what I'm wanting.
21 I'm wanting you to make sure that I'm thinking about that
22 correctly.

1 VICE CHAIR MILLIGAN: Potentially.

2 Let me just like talk, and again, I'm not --
3 sorry, sorry.

4 COMMISSIONER GORDON: No, I'm curious.

5 VICE CHAIR MILLIGAN: States increasingly, as we
6 talked about in the Group B -- maybe Group A. I've lost
7 track now, but how they leverage their MIPPA. States
8 increasingly are trying to extract savings, from the D-SNP,
9 or shift costs to D-SNP around like how D-SNPs do buying
10 down Medicaid cost sharing or how D-SNPs offer HCBS-like
11 benefits in a way that the state is trying to achieve its
12 Medicaid savings by virtue of cost shifting out of D-SNPs.

13 A state presumably could say -- I'm going to use
14 Texas, but, hypothetically, "We're going to give you
15 unlimited Medicaid Rx" -- or "We'll change the Medicaid
16 benefits structure if you enroll in a related D-SNP," and
17 they could say to the D-SNP, "We're going to leverage the
18 MIPPA to try to get the savings in the investment that we
19 just made to drive integration."

20 These tools can kind of interrelate, but state
21 driving take-up of an -- driving choice on the Medicare
22 side to maybe flip somebody from being a Medicare fee-for-

1 service, they're choosing to be in a D-SNP because it will
2 produce more Medicaid benefits.

3 I've already kind of gone further down this path
4 than I intended, and we've got lots of other stuff to
5 cover. But I didn't see that kind of approach reflected,
6 and I just wanted to put it on the list.

7 CHAIR BELLA: So let me suggest that one way we
8 might consider this is we might broaden -- so we talk about
9 using MIPPA, which is a powerful lever. It could be that
10 we're talking about state levers. One of them is MIPPA.
11 One of them is default. One of them is Chuck's No. 16.

12 VICE CHAIR MILLIGAN: Waiver design. Waiver
13 design.

14 CHAIR BELLA: Yeah. I mean, so it could be that
15 we do a body of work in that area and kind of group all of
16 those in that way.

17 Kit?

18 COMMISSIONER GORTON: And maybe there's a role
19 for brokers there. You'd have to figure out how to pay for
20 it and what it looked like, but maybe there's a way to
21 create a broker incentive there that fits into some of the
22 other pieces at a state level, because if the states can

1 figure out some way to have the brokers be helpful -- from
2 now as the brokers are not incentivized to be helpful. So
3 if the state could figure out a way to have the brokers be
4 helpful again, it might capture savings.

5 CHAIR BELLA: We could also just ask MedPAC to
6 recommend that brokers can't work with duals or something
7 like that.

8 COMMISSIONER GORTON: I was going to say this
9 before and didn't. I don't think we should say anything
10 about brokers without talking to brokers because I think
11 brokers have a legitimate point of view that we at least
12 should take into account before we go very far down a path
13 that's saying, you know, there's an evil empire.

14 CHAIR BELLA: Okay.

15 COMMISSIONER BURWELL: I'll be very quick.

16 So I have different kind of view of brokers.
17 Most states that have MLTSS programs or whatever use
18 enrollment brokers as an --

19 CHAIR BELLA: We're not going to talk about it.

20 COMMISSIONER BURWELL: We're not going to talk
21 about those?

22 CHAIR BELLA: What we're talking about is

1 Medicare enrollment brokers.

2 COMMISSIONER BURWELL: I know. But I think to
3 the extent that there are opportunities to get people into
4 aligned Medicare plans, D-SNPs or whatever, the federal
5 government could provide an incentive to states on the cost
6 of doing that, doing that enrollment broker function.

7 CHAIR BELLA: Okay. The states are already
8 required to have enrollment brokers, though.

9 COMMISSIONER BURWELL: Yeah. But they could get
10 an enhanced FMAP to the extent that the enrollment brokers
11 are also counseling people about integrated care.

12 CHAIR BELLA: Okay. Group C. Again, the kind of
13 bar here is what do we want to investigate further, and
14 several of these group together. So, especially, like 10,
15 11, 12, all carry around a common theme, but No. 7, just
16 for context, the MMPs are the demonstration plans, the
17 financial alignment initiative, whatever you want to call
18 them. They are authorized under innovation center
19 authority, which means they're time-limited. The states
20 that have wanted to renew their demonstrations have gotten
21 approval from CMS to renew their demonstrations.

22 It's sort of the similar kind of thing that was

1 happening with D-SNPs before they were permanent. There's
2 some uncertainty with states and MMPs about how do we know
3 if it's going to get renewed. Do we want to keep investing
4 in this?

5 So the reason to pursue this would be if we
6 believe that permanency would increase investment in these
7 programs and perhaps bring new states to the table, who
8 aren't doing it now because they're not sure if it's going
9 to be stable.

10 The reason not to do it is because there is a
11 vehicle -- the reason not to do it would be because we
12 don't know if they're working or because there is already a
13 vehicle through the innovation center to allow innovation
14 center demonstrations to become permanent. It's just it's
15 a little more awkward with this one because it's not like
16 it's a uniform demonstration. These are state-specific
17 demonstrations, and so kind of passing that test for the
18 Secretary to be able to make them permanent may be a little
19 more tricky here.

20 Again, the point here is whether we want to look
21 into this further.

22 The chunk of the things on this page, though,

1 have to do with inter-workings with Medicaid LTSS and D-
2 SNPs, and we'll get to those in a minute.

3 But, Chuck, do you want to talk about No. 9?

4 VICE CHAIR MILLIGAN: Yes. Thanks, Melanie.

5 So this is a topic we've had come before the
6 Commission a few others times.

7 A lot of times -- and it was on the map in your
8 earlier presentation. I'll use New Mexico as an example.
9 I'm really familiar with New Mexico.

10 There are counties where individuals are enrolled
11 in Medicaid LTSS, but there aren't D-SNPs. And those
12 counties are basically unable to meet Medicare's network
13 adequacy standards because they tend to be rural and
14 frontier counties. They don't tend to have the specialist
15 and subspecialist that Medicare uses to assess network
16 adequacy, which tends to require the specialist and
17 subspecialist be in the county, not just having access in
18 some other county.

19 So I think one of the barriers to integration is
20 you've got Medicaid LTSS folks who don't have a D-SNP
21 available to them because they can't meet regular MA
22 network adequacy, and I do think that it would help tie off

1 that requirement if either a D-SNP could use Medicaid
2 network adequacy, for example, being able to get
3 transportation into an urban area like a medical center
4 where there are specialists, or other solutions like
5 telehealth, et cetera, et cetera.

6 But I think the cleanest approach to allow
7 network adequacy to be met in those kinds of counties where
8 they are in MLTSS On the Medicaid side is No. 9. So
9 that's, I think, the summary.

10 CHAIR BELLA: Darin?

11 COMMISSIONER GORDON: I will give a good example
12 of that where we almost weren't able -- we require plans to
13 be D-SNP statewide, and in northwest Tennessee, where
14 there's very little population out there overall -- it's
15 down in Memphis and in Jackson -- there was a nephrologist
16 that was holding all our plans hostage, and it was for like
17 200, 300 percent of Medicare. He's like, "No, I know you
18 can't get this whole area without me," and so I think
19 there's actually a cost savings component to this as well
20 for doing something in this regard.

21 VICE CHAIR MILLIGAN: And part of it too, again -
22 - this has come up in earlier Commission meetings -- is if

1 there's a dual access to Medicaid transportation benefit,
2 they don't need to get to that specialist in their county.
3 They have access to that specialist in the adjacent county.
4 So, to me, I'm supportive of this for that reason down the
5 road.

6 CHAIR BELLA: And there has been some use of this
7 in the demonstration products, a recognition that a
8 Medicaid benefit can augment on the Medicare, what would
9 have been Medicare network adequacy.

10 If you guys go back on No. 9, I think it's
11 particularly relevant to think back to those maps we looked
12 at and think about some of those counties that don't have
13 anything, and is this something that could help sort of
14 unlock some of that? That, to me, is that these maps are
15 particularly relevant to No. 9.

16 Okay. Ten, 11, and 12 all have to do with,
17 again, the relationship between D-SNPs -- well, I guess not
18 really 10 as much.

19 You also have heard us say in the past that
20 MedPAC did a chapter in its June report that really dug
21 into LTSS and the relationship with D-SNPs and FIDE-SNPs
22 and partial duals and all of those sorts of things. So

1 this is sort of the Medicaid view of looking at those same
2 issues.

3 So No. 10 would be saying that if you're a
4 partial benefit -- if our goal is integration and if we
5 believe D-SNPs are a vehicle for integration and if we
6 believe there's not much to integrate for partial duals
7 because they don't have the Medicaid benefit or the LTSS
8 and the behavioral health that has been the focus of
9 integration, then what this does is suggest that you
10 wouldn't have partial-benefit duals in integrated D-SNPs
11 because there's nothing to integrate.

12 So states have an ability to decide today if they
13 want their D-SNPs to cover partial duals. This would be,
14 though, a recommendation to have kind of a prohibition
15 across the board on that.

16 Do folks have comments on that?

17 COMMISSIONER DOUGLAS: So what problem?

18 CHAIR BELLA: What problem are we trying to
19 solve?

20 COMMISSIONER DOUGLAS: Yeah.

21 CHAIR BELLA: So problems around sort of the
22 model of care, the integration, and if you have a plan

1 benefit package that's serving full-benefit duals and
2 partial-benefit duals and the partials don't have anything
3 to coordinate, I think the belief is that it's sort of
4 diluting the coordination of that, and you want to be
5 focused on integrating those services.

6 So for part of your population, you're running a
7 fully integrated product with all of this stuff, and then
8 on the other part, you're not. And it takes away from the
9 ability to deliver the integrated product is what I hear
10 the most, and that if we're looking at this as a vehicle
11 for sort of treatment of special needs plans as special
12 needs plans and vehicles for integration, there's nothing
13 for them to integrate with this population unless they were
14 to become a full-benefit dual. And I think the data show
15 not that many are flipping from partial to full.

16 Chuck, do you have insight on that?

17 VICE CHAIR MILLIGAN: I have some insight on
18 this, but I think this might be to me a Group B, because I
19 think it would be good to know the implications of this
20 kind of recommendation if we're heading down that path.

21 Just to be clear, I think partial duals ought to
22 have access to D-SNPs. I might be in the minority about

1 that, but I will give an example to me of why it matters.

2 There are partial-benefit duals who might be QMB
3 or SLMB, so sorry about the acronyms, but think of somebody
4 at like 100 percent of the federal poverty level who is a
5 dual eligible. They're not getting full Medicaid benefits.

6 The D-SNP might conduct a health risk assessment,
7 might recognize that the person has ADL deficits, deficits
8 in activities of daily living, and that, therefore, they
9 might qualify for Medicaid long-term service and supports
10 and then refer them to the state. And they might end up
11 getting a state Medicaid LTSS waiver slot and become a
12 full-benefit dual. They could flip to become a full-
13 benefit dual, and I think a D-SNP is much better positioned
14 through how the HRA is conducted, how that assessment is
15 done, recognition of what the state LTSS benefits are, the
16 state LTSS eligibility pathway for a waiver slot, and flip
17 a person into full-benefit dual.

18 Now, there are people who convert like that,
19 because they meet, then, the LTSS eligibility rules at a
20 higher income level because of all of that.

21 But all to say I think it would be good to know
22 what are the conversion rates, if we could find out, how

1 many partial duals would be affected or potentially not
2 allowed into a D-SNP.

3 But there are certainly arguments on the other
4 side, and I think Melanie kind of alluded to them really
5 well. If there is no Medicaid benefits to integrate with,
6 it's not an integration opportunity for partial duals.
7 There's no LTSS or BH -- or behavioral health or other
8 things for most of these folks to access, and so what
9 exactly do we mean by integration?

10 CHAIR BELLA: There's kind of a --

11 EXECUTIVE DIRECTOR SCHWARTZ: I was just going to
12 ask a question about that. I understand the point about
13 how there's nothing to integrate, but my question is, how
14 does that affect a D-SNP's ability to do its work for the
15 full-benefit duals?

16 CHAIR BELLA: I think we could go into great
17 detail on that, and I don't think we have time for that. I
18 think if we want to do that, that's a question we should --
19 there are people that will give you an earful on that. And
20 with an eye toward the time, I just think we should --

21 EXECUTIVE DIRECTOR SCHWARTZ: Well, that seems to
22 me --

1 CHAIR BELLA: Right, I think that's obviously
2 what we would want to understand -- right? -- is that. And
3 part of it is the benefit package that they're providing.
4 And so what I was going to say is two things. MedPAC, I
5 believe, in the June chapter did look at the conversion or
6 the flip from partial to dual, and I think they found it to
7 be very low. We should check that and make sure, but I'm
8 pretty sure that they did, because they did this
9 recommendation, too.

10 There is a middle ground, right? One end is let
11 them be in; the other end is don't let them be in. The
12 middle ground is let them be in but have the plan have to
13 have a different benefit package for the partials than the
14 fulls. So you would not be mixing partial and full
15 benefits in a D-SNP, but they could still be in a D-SNP,
16 but they would be all partials in there. So I think
17 there's flavors of things that we could look at here. Kit?

18 COMMISSIONER GORTON: A question. Is there a
19 scenario where people flip the other way?

20 CHAIR BELLA: Full to partial?

21 COMMISSIONER GORTON: Yes. So an argument for
22 continuity of care for beneficiaries, right? If you have a

1 beneficiary and we see this particularly with the pregnant
2 moms, right? They'd be fully aligned with a case manager.
3 Things were going great. And then their eligibility ran
4 out, and you've got to cut them off dead until they
5 enrolled in, you know, some other products and then you
6 could put them back in.

7 So I think there are, from a beneficiary
8 perspective, continuities that they might experience,
9 particularly if they flip back and forth. I'd like to know
10 what the flipping rate is.

11 Then one other thing. So I agree largely with
12 what Chuck said, and we can take it up in more detail
13 later. But I think we should look at it.

14 CHAIR BELLA: Thank you. Any analysis we would
15 do, we'd want to look at direction, going both directions.
16 My sense is people don't flip down much. But we should
17 look at both ways.

18 The next recommendation, number 11, this would
19 basically be saying if you -- just to remind everyone, to
20 be a D-SNP you have to have this MIPPA agreement with the
21 state Medicaid agency. And if the state Medicaid agency is
22 running a managed long-term care program, what this would

1 say is only D-SNPs that were participating in the Medicaid
2 managed long-term care program would be able to offer the
3 Medicare benefit in that state. This is one that has like
4 many layers -- right? -- that you'd have to uncover to
5 understand what that would do.

6 On the one hand, it is a tool for trying to
7 foster integration. On the other hand, there are lots of -
8 - there would be disruption to people that are in different
9 products today. So there would be a disruption effect, and
10 there would be some unintended consequences probably at the
11 same time that there were positive consequences. And so
12 it's hard for me to see how we couldn't spend time digging
13 into this issue as more and more states go down the MLTSS
14 route, as we see more people choosing to be in Medicare
15 Advantage, as we see more D-SNP look-alike activity. So
16 this one would be one that, you know, we couldn't even
17 scratch the surface on this today. We would want to put
18 that in a bucket of this feels interesting to us, and this
19 is going to be a chunk of work that's going to take some
20 time. And I would say that that would be -- you know, in
21 that chunk of work, we would also pick up like number 12
22 and things related to -- number 12 is specific to look-

1 alikes because this is -- it's all related to this set of
2 policies on how we want to think about how Medicaid long-
3 term care programs and Medicare Advantage D-SNP programs
4 fit together.

5 So what do folks think about -- I'm going to put
6 a pretty strong recommendation on the table that this is
7 something that we should spend time on and that this would
8 go into an area of work that we would ask the staff to
9 begin to build out a plan of how we would start looking at
10 this. Is there general agreement on that? Does anyone
11 have any concerns with that? Fred is nodding his head.
12 Toby?

13 COMMISSIONER DOUGLAS: I agree, and I think both
14 it will help with number 14, build -- in order to answer
15 some of these other questions, you've got to look at this.
16 So there are huge underlying issues with both 11 and 12
17 that you can maybe try to solve on your own, go back to
18 what we talked about with number 8, or it helps answer
19 questions related to 14. So I think it's a must, as well
20 as learning from the financial alignment because some of
21 these issues and implications came up there, and how did
22 states deal with it? What were the impacts during the

1 financial alignment of the D-SNP intersection?

2 CHAIR BELLA: Chuck, and then Brian.

3 VICE CHAIR MILLIGAN: Yeah, actually just a
4 question. I want to just focus on the MLTSS contracts
5 piece. More and more individuals are aging with mental
6 illness, and I'm wondering whether we really mean only
7 MLTSS or whether we mean like Medicaid specialty behavioral
8 health, too, because there are more and more duals. Maybe
9 they don't meet long-term service and support level of
10 care, but they might have -- they might be aging with
11 mental illness. And there is a value to integration with
12 Medicaid because of Medicaid specialty behavioral health
13 benefits that are not available in Medicare.

14 So I guess my question is: Do we really mean
15 limit it to MLTSS or not?

16 CHAIR BELLA: My guess is we've just been using
17 that as shorthand to refer to behavioral health and LTSS
18 and all of those things. I'm seeing nods of heads. I
19 think it is important. And we can start to call them out
20 separately and not kind of do that shorthand.

21 All right. Oh, Brian. I'm sorry.

22 COMMISSIONER BURWELL: So 10, 11, and 12 are

1 drawn out of the MedPAC June '19. These are policy options
2 that they presented in their chapter. So I just think
3 include in the materials for the next meeting the rationale
4 from MedPAC. They did not recommend, but they have an
5 argument for each of these.

6 EXECUTIVE DIRECTOR SCHWARTZ: They didn't
7 recommend them, but they didn't not recommend them.

8 COMMISSIONER BURWELL: Right. But they have a
9 rationale for why they came up.

10 EXECUTIVE DIRECTOR SCHWARTZ: Yes, yes.

11 CHAIR BELLA: All right. Number 14 was raised
12 out of -- I can't remember which panel. The first panel?
13 The second panel? The Michael Monson panel -- as kind of
14 all this stuff is nice, but do we want to think about a new
15 program? And this is -- it feels like this is one that
16 could be kind of in the back of our minds as we're working
17 on these other things, very macro at this point, and will
18 be informed, I believe, with the other work that we're
19 doing. And so perhaps it's not one that we're saying to
20 the staff go design a new program today, but it's one that
21 we're saying let's periodically ask ourselves kind of are
22 we ready to sort of be thinking more in this area. How do

1 folks feel about that approach? Any thoughts on that?

2 Kisha.

3 COMMISSIONER DAVIS: Yes, I mean, I think that
4 all of these other options are Band-Aids on a broken
5 system, right? And so we keep talking about Band-Aids and
6 fixes, and we're not ready to go there today or tomorrow or
7 even next year. But if our guiding thought is how do we
8 create a better program, I think that's something that we
9 should continue to be looking towards and coming back to
10 periodically on how we could get there and what that would
11 look like and how do all of these other suggestions inform
12 what a new or better program could look like?

13 CHAIR BELLA: Very well said. All right.

14 COMMISSIONER BURWELL: Are we likely to see the
15 Leavitt report anytime soon?

16 CHAIR BELLA: Brian is asking about -- Leavitt
17 Group has a duals coalition that's working on sort of what,
18 if you were designing a program for people today that have
19 medical, behavioral health, functional social needs, what
20 would that look like? I think we can certainly make that
21 request? I can't answer whether -- I don't know if it's
22 imminent or not, but we can certainly make that request.

1 And I don't...

2 EXECUTIVE DIRECTOR SCHWARTZ: Yeah, and then when
3 we have Medicare for All, that solves the problem as well.

4 [Laughter.]

5 CHAIR BELLA: All right. It's a little bit
6 harder for me to put a straw person thing on this one. I
7 think I'm hearing, you know, full steam ahead on actually
8 9, 10, 11, 12, a real interest in 14, but we're not --
9 that's sort of as we build the rest of this. I don't have
10 a sense of where people are on number 7, so I would ask if
11 this goes in the category of obtaining more information or
12 this is not something we feel that we need to be involved
13 with at this time. Toby?

14 COMMISSIONER DOUGLAS: I guess part of it was
15 back to number 7 and 14, because part of answering -- maybe
16 we're not ready yet to say on 7 because we're not ready on
17 14 either, because, you know, where are we going long term?
18 We're still trying to figure that out. Does that make
19 sense?

20 CHAIR BELLA: Bill.

21 COMMISSIONER SCANLON: It seemed to me that the
22 same concern you raised about 7 in terms of the Secretary

1 being able to specify -- well, CMMI being able to specify
2 that they'd save money and, therefore, this could become a
3 permanent part of the program, would exist if you tried to
4 create a permanent authority. You would have to put
5 boundaries in that permanent authority that would
6 presumably be similar to what you would have if CMMI were
7 to say this is not going to be part of the program.

8 So it's something that's potentially one to take
9 on, but it doesn't have to -- the recommendation doesn't
10 have to be create permanent authority. It can be a
11 recommendation to CMMI that we [off microphone].

12 CHAIR BELLA: I think that -- yes. So why don't
13 you give some thought to -- as we think about the landscape
14 and this continuum of options, let's give some thought to
15 as we're thinking about the future of D-SNP and LTSS, let's
16 think about the future of MMPs as part of our broader where
17 we're going. And then, Chuck, you had two friendly
18 amendments or additions.

19 One, I think there is an option to think about
20 using the one that you talked about as part of the state
21 toolbox or the state lever box or whatever we're going to
22 call it. The other one, do folks have thoughts on -- does

1 anybody remember what it is? And do folks have thoughts on
2 which category it goes in? People's faces are telling me
3 they're about dual'd out on this discussion.

4 VICE CHAIR MILLIGAN: Yeah, my comments were made
5 two days ago, I think. I'm not quite sure. But just to
6 strengthen MMP in general in terms of both take-up by
7 states and take-up by individuals with the frailty
8 adjuster, the broker commission that we talked about, and
9 more flexibility about Medicare supplemental benefits,
10 which is possible in D-SNP, not so much in MMP.

11 CHAIR BELLA: So I'm going to suggest -- yes,
12 Toby?

13 COMMISSIONER DOUGLAS: I don't know if -- are you
14 done?

15 CHAIR BELLA: Go ahead.

16 COMMISSIONER DOUGLAS: I'm just thinking still
17 about number 14 because there's part of me that wants to
18 move forward now, but I think really kind of back to this
19 point of when are we ready to assess it gets to as you were
20 describing the continuum of what's available now in fully
21 integrated, it gets to the MMPs, and, you know, FIDE-SNP or
22 those that are in Option 7. And so to me it's really

1 assessing to the extent that we're able to be informed on
2 how to make 7 and 8, those options, as effective as
3 possible, FIDE-SNP, MMPs, that answer -- you know, if we
4 keep on getting stuck, that those offerings are not
5 effective in driving through integration, then it gets to
6 me the question of then we need to really look at number
7 14.

8 CHAIR BELLA: So I think what we are hearing is
9 we need to keep MMP on the table, and we may talk about
10 modifications or what MMP looks like, and that kind of
11 takes on some of Chuck's things. We need to keep,
12 obviously, FIDE and D-SNP and MLTSS interlocking on the
13 table.

14 There's nothing to say that we can't talk this
15 year about number 14, because it's going to take some
16 discussion. And so there's nothing to say that -- I mean,
17 we're going to vote on recommendations in April for June,
18 but we can begin a conversation about what this looks like,
19 and perhaps we invite folks -- it's not just the Leavitt
20 Group that's been thinking about this. We invite others
21 who can come in and talk to us about this, and that kicks
22 off our thinking. So we could figure out something to

1 bring back to the Commission about kind of kick-starting
2 that so that's happening in parallel while we're working on
3 these sort of fixes. Kit?

4 COMMISSIONER GORTON: So I like where I think
5 Toby was going, which is if you can accomplish everything
6 you need to accomplish with the two current programs and
7 strengthening MMPs and FIDE-SNPS, then you don't have to
8 rebuild everything. If you get to a place where you can't
9 make enough tweaks to MMPs and FIDE-SNPs to get the job
10 done, then you really do seriously have to think about a
11 whole new program. And so I just think if we have the
12 conversation going with that sort of context, then we can
13 talk about it, we can explore. You know, then we always
14 have this ability to say, look, we can't fix this problem
15 absent Option 14. Right? So either we decide this problem
16 is not a big enough problem, or at some point we get to a
17 place where we say, okay, we've got these 18 arguments for
18 why we need to think we can't solve it with MMP and FIDE-
19 SNPs and we need a new program.

20 CHAIR BELLA: Head nods? Anybody nodding this
21 way? No? Okay, good.

22 We're going to open it up to public comment.

1 Would anyone like to comment on any of these policy options
2 or our discussion?

3 Oh, Camille, come on up. Yes, good.

4 **### PUBLIC COMMENT**

5 * MS. DOBSON: I always wait to see if someone else
6 is going to talk, and they never do. So good afternoon.
7 Camille Dobson, deputy executive director at Advancing
8 States. We represent state aging and disability agencies
9 that administer LTSS programs. I'm also the project
10 director for our MLTSS Institute, which is a collaboration
11 of national health plans and national MLTSS leaders, and
12 both groups actually set dual eligibles as a priority area,
13 our Board of Directors as well as the Institute Advisory
14 Board, for 2019 and 2020. And so we've undertaken a couple
15 of different activities that I think would be useful.

16 We convened at our HCBS conference in August a
17 set of non-adopter states, states that might have Medicaid
18 managed care, regular managed care, don't have managed care
19 at all, haven't done anything in the duals space, and are
20 struggling with how to get started. And so that gave us,
21 in partnership with CHCS some really good context about
22 what those barriers are. I know you've heard some of that

1 from your panels, but I think it was -- we found it very
2 enlightening, not just staff capacity but a myriad of
3 issues, not understanding the tools that are available,
4 finding the resources that are out there to be so focused
5 on really advanced models that they don't know how to get
6 started. And a lot of them actually don't believe that
7 there's a value to Medicaid from integration, and so our
8 first product that we released a paper at the end of
9 November was the value of integration where we studied
10 really the FAIs, because that's where most of the
11 documentation is now, but also some anecdotal information
12 from states that have started less advanced activities and,
13 you know, quality of life to the beneficiary, for example,
14 is a huge issue. Reduction in LTSS spend has actually been
15 documented in a few places, not enough, frankly. We heard
16 from a couple Medicaid directors that said, "I can't go in
17 and ask for more resources if it's not a saver" -- right? -
18 - "and I have to be able to document the savings." So
19 that's out there that I would recommend. It's just useful
20 context because we have our health plans and our state
21 folks using that to go talk to their legislators this
22 session to see if they can get additional resources.

1 Our next paper that we're working on now is sort
2 of prerequisites the states need to get, so we're spending
3 a lot of time on the "getting started" states because, you
4 know, Tennessee and Virginia and California, the FAI
5 states, already sort of have a pattern. We've got a lot of
6 states, as you saw from the map, that have D-SNPs that
7 aren't doing anything. There's a handful of MLTSS states
8 that haven't done a thing with their duals really to
9 integrate, and so there's opportunities there.

10 So our next paper is talking about sort of
11 considerations, what you need to know about what duals look
12 like in your state and what your marketplace looks like
13 before you get started, because I think what some of our
14 states told us from the FAIs is that there wasn't enough
15 done to understand what physician, for example, and
16 hospital readiness was for an integrated product and those
17 kinds of things. Lots of states don't even know what their
18 duals look like. They don't know who they are. They don't
19 know their chronic profiles, their acuity profiles, and so
20 some of that is really important. And, also, what other
21 priorities are in the state that are going to prevent them
22 from investing the time and resources they need. So that

1 paper will be out I think in March.

2 Anyway, so I just wanted to put that out there,
3 that we're spending a lot of time on trying to figure out
4 how to jump-start it. It's the lag of states really
5 picking up the MIPPA contracts. Too many of them are just
6 signing whatever get puts in front of them -- Darin is
7 nodding -- and really don't understand the value and what
8 the burden is to the state of more requirements on the D-
9 SNPs, because it requires them to take in data. What do
10 they do with it? Do they have the resources? Those kinds
11 of things.

12 And then, last, just about a couple
13 recommendations. I would say that FMAP bumps are better
14 than grants. I think that's probably pretty clear. But
15 speaking from the state perspective, we would prefer an
16 FMAP bump because I honestly don't know if the
17 demonstration states actually have any proof that the
18 million dollars was enough, back to your core question.
19 What happens when that ran out? And how do they continue
20 to sustain the staffing that they need to be able to manage
21 those programs? So ongoing FFP I think is probably more
22 valuable than not.

1 And then the last thing I think I would say is
2 maintaining state flexibility as much as possible. And so
3 I think hopefully you'll talk to the states, and some of
4 them will tell you they've made very specific decisions not
5 to limit D-SNP contractors to MLTSS plans for particular
6 reasons that made sense in their market. And so I would
7 just -- we would just urge state flexibility in all things.

8 I think that's it. Those are the two points I
9 wanted to make, so thank you. This is really good work,
10 and I think everybody and their brother is writing about
11 duals or doing something about duals. So hopefully jointly
12 we make some progress moving forward.

13 CHAIR BELLA: Thank you.

14 Other comments?

15 [No response.]

16 CHAIR BELLA: Do you guys have what you need from
17 us?

18 [Laughter.]

19 DR. VARDAMAN: Yes. Thank you.

20 CHAIR BELLA: I just want to reiterate this is
21 really thorough and comprehensive, and the fact that we
22 just discussed this many recommendations in this area is

1 exciting and something we'll obviously continue to be
2 doing. So thank you very much for all this work.

3 We're going to take a break until 3:10. Come
4 back at 3:10, please, and we'll discuss a chapter for the
5 March report. Thank you all.

6 * [Recess.]

7 CHAIR BELLA: Okay. I think we are going to
8 reconvene. Thank you all for kind of a marathon session on
9 duals and some marathon work on the maternity care this
10 morning.

11 We are now switching gears. Reorient your brain
12 to a different topic. And we're going to talk about the
13 draft chapter for the March report on state readiness for
14 the mandatory core set reporting.

15 So you all have -- we've talked about this,
16 obviously, and a chapter has been drafted for your review,
17 and Joanne and John are going to walk us through the
18 highlights, and then we can have a discussion. Thank you.

19 **### REVIEW OF DRAFT CHAPTER FOR MARCH REPORT ON STATE**
20 **READINESS FOR MANDATORY CORE SET REPORTING**

21 * DR. WEDELES: Thank you. Good afternoon,
22 Commissioners. In this session we will be reviewing our

1 draft chapter on state readiness for mandatory core set
2 reporting that will be included in the March report to
3 Congress.

4 You will recall that states are required to
5 report on the Medicaid and CHIP child core set of quality
6 measures and the behavioral health measures of the adult
7 core set beginning in fiscal year 2024. The Bipartisan
8 Budget Act and the SUPPORT Act, both of 2018, established
9 these mandates for the child core set and adult behavioral
10 health measures, respectively.

11 Back in October, we presented findings from the
12 work completed last year by our contractor, Mathematica, to
13 look at state readiness for the mandate. This work was
14 conducted primarily through interviews with CMS and their
15 contractors, with state Medicaid program officials in seven
16 states, and with representatives from MCOs and BHOs in five
17 of those states.

18 The objective of this work was to understand
19 where states are in terms of readiness, and to identify
20 what steps CMS and states need to take to prepare for
21 fiscal year 2024.

22 During the October meeting, you directed staff to

1 prepare a chapter on this work, which we will be discussing
2 today. We'd like to note that the chapter does not include
3 recommendations. However, we welcome your feedback on the
4 tone, message, and takeaways for the chapter.

5 The chapter covers development of both the child
6 and adult core sets, current reporting, and use of the core
7 sets by both states and CMS. It then presents an in-depth
8 analysis of factors affecting state readiness for core set
9 reporting and steps CMS and states can take to facilitate
10 reporting for the 2024 mandate.

11 As noted, CHIPRA and the Affordable Care Act
12 established the child and adult core sets, respectively.
13 These laws also required CMS to provide grant funding and
14 technical assistance to support states in implementing and
15 reporting these quality measures.

16 For fiscal year 2020, the child core set consists
17 of 24 measures. The adult core set includes 13 behavioral
18 health measures. As required by statute, the Secretary of
19 HHS reviews and updates the core sets on an annual basis.
20 During this process, CMS may add or remove measures from
21 the core sets and may also modify the technical
22 specifications that guide data collection, preparation, and

1 reporting. As the chapter notes, state reporting of the
2 core set has increased over time but varies greatly by
3 state, by measure, and by core set.

4 States use the core set measures for a variety of
5 quality improvement purposes, including payment incentive
6 programs and monitoring Section 1115 substance use disorder
7 demonstration waiver programs. In addition, CMS
8 incorporates several core set measures in the Medicaid and
9 CHIP scorecard, specifically in the state health system
10 performance pillar.

11 I will now turn it over to Joanne who will
12 discuss our findings and conclusions for the chapter
13 related to factors affecting state readiness for core set
14 reporting and steps that CMS and states can take to
15 facilitate reporting for the mandate.

16 * MS. JEE: Okay. So the next section of the
17 chapter describes what we learned through the various
18 interviews that were conducted as a part of this work, and
19 we discuss here the key challenges that states face and
20 that they'll need to address in preparing for fiscal year
21 2024. The chapter describes challenges that states and
22 plans face in accessing data required for reporting of the

1 core set measures. We touch on issues related to data
2 collection for medical records review. Some of these
3 challenges included, you know, the resource and personnel
4 intensity involved in that kind of work.

5 It also -- the chapter also touches on challenges
6 accessing data from electronic health records, and these
7 include things like lack of interoperability between
8 systems and completeness of data. It then goes on to talk
9 about challenges that states face in accessing data from
10 other state entities. These include data such as state
11 vital records data or state immunization registry data,
12 which again are required for certain measures. To access
13 those data, states need to enter into agreements with those
14 entities and then develop systems for linking those data,
15 both of which take some time, and at least some states have
16 some limited experience doing that.

17 Next the chapter talks about issues related to
18 data quality, completeness, and timeliness, and how that
19 can affect their ability to report on certain populations.
20 These include populations such as American Indian/Alaska
21 Native individuals and those who are eligible for -- who
22 are dually eligible for Medicare and Medicaid, as well as

1 individuals in fee-for-service delivery systems.

2 The chapter then goes on to talk about the
3 technical specifications. The technical specifications
4 define how the measures are calculated and aim to ensure
5 consistency in state reporting. However, they do present
6 some challenges. In some cases, states deviate from the
7 technical specifications. This may occur, for example, if
8 technical specifications don't accommodate certain state
9 data coding practices, for example.

10 In some cases, core set measures may be similar
11 but not identical to HEDIS measures, which the plans are,
12 for the most part, already reporting. When that happens,
13 states may opt to report the HEDIS measure rather than the
14 measure in the core set, according to the core set
15 specifications, just because the plans already are
16 reporting it.

17 The chapter notes that since the core set
18 specifications and the measures themselves change a bit
19 from year to year, it's unknown sort of the ability of
20 states to implement those changes right away, or whether
21 the technical specifications are something that they can
22 strictly adhere to.

1 The chapter then turns to administrative
2 capacity. We note that core set reporting is really just
3 one of many activities that states take on, and that states
4 may be involved in other state-specific quality measurement
5 and reporting activities. So states are really having to
6 decide how to balance resources across core set reporting,
7 as well as their other state priorities and activities.

8 This part of the chapter talks about the many
9 roles that state Medicaid staff take on in core set
10 reporting, and the point here really is that although the
11 states rely heavily on their plans to do this work, there
12 are still several functions that are state Medicaid agency
13 staff roles. These include such things as establishing the
14 data use agreements, which I referenced. Sometimes it can
15 involve the medical records review, which is time and
16 resource intensive, systems programming, linking data, data
17 quality checks. Those are some of the examples of things
18 that state Medicaid agency staff have to do.

19 So states anticipate that once mandatory
20 reporting takes effect that their workload will increase
21 and that they will need to train and hire additional staff
22 to take on those jobs. And some of the states noted that

1 they've had a hard time recruiting staff sometimes to
2 fulfill those roles because they can't find people either
3 in a small state or in tight labor markets with the
4 technical skills that are needed.

5 MCOs also have teams of staff involved in data
6 collection, particularly around HEDIS measure reporting,
7 and then, you know, by extension, the core set reporting,
8 since they're related. If states delegate additional
9 duties to plans, such as reporting on the non-HEDIS core
10 set measures, the plans told us that they would anticipate
11 also needing to hire additional staff for developing
12 processes and systems to do that, as well as the measure
13 calculation itself.

14 The chapter then goes on to describe factors that
15 states and plans identified as facilitators of state
16 readiness. These include having guidance from CMS as early
17 as possible. The parameters around issues such as which
18 measures are going to be included in the mandatory core
19 set, as well as how CMS will approach any sort of deviation
20 from the technical specifications, will affect what states
21 will need to do to prepare and the level of intensity of
22 those efforts.

1 So here the chapter notes that it's really hard
2 to determine precisely how much time states will need, but
3 in speaking with the states that were included in this
4 study, we learned from some states that it would take
5 probably, you know, at least 2 years to fully prepare, and
6 that's 2 years from the point in time in which they have
7 the guidance.

8 The draft chapter describes technical assistance
9 needs of states, and we acknowledge in the chapter that CMS
10 already provides quite a lot of TA to states, but note that
11 states have identified additional areas where further
12 technical assistance would be helpful, in particular in
13 areas related to data collection. These are issues that
14 are described a little bit more fully in the chapter, and
15 they are not new issues but they are ongoing issues.

16 This section of the chapter, draft chapter, also
17 acknowledges the resource constraints that states may feel
18 in taking on the mandatory reporting in 2024. So we
19 definitely heard that consistently across all states that
20 were a part of this study.

21 The draft chapter then turns to CMS' efforts to
22 support state readiness and the different things that they

1 are thinking about so far. We describe CMS' intent to
2 provide additional technical assistance, and that it is
3 looking to identify some options to help ease the burden on
4 states of mandatory reporting. For example, CMS is looking
5 at whether they can use the T-MSIS data to calculate
6 certain of the core measures for states. The idea is that
7 if CMS can take that on then state resources will be freed
8 up to take on -- to address, to do the other measures.

9 CMS is also considering, you know, looking at
10 ways that states might leverage other resources that are
11 available to them. This includes external quality review
12 organizations to see if there are any approaches where
13 states can sort of leverage EQROs to help in their efforts
14 to report.

15 The chapter concludes by highlighting its key
16 takeaways. These include that CMS and states have much
17 work to do to prepare for fiscal year 2024, but there is
18 time, about 5 years, to do that work. Again, we emphasize
19 that states really need early and clear guidance from CMS
20 to proceed with the many steps that they need to take on
21 and to avoid any sort of implementation delays. The
22 chapter does note that there is -- we have some experience

1 with implementing new policies and lack of early and clear
2 guidance can lead to delays.

3 So, Commissioners -- oh, let me just say one more
4 thing. Sorry. We also note that so far there hasn't been
5 any formal guidance from CMS on mandatory core set
6 reporting, but that CMS is certainly thinking about it.
7 They just haven't been able to issue any guidance yet.

8 So, Commissioners, that's the chapter. We look
9 forward to any comments you have on tone, clarity,
10 messages, and if you have any questions, we're happy to
11 answer those too.

12 CHAIR BELLA: Thank you for the summary and the
13 refresher, and I will now open it up to Commissioners.
14 Tricia.

15 COMMISSIONER BROOKS: Sorry. I thought it was a
16 great summary overall of the chapter. I thought you did a
17 good job. I just wanted to comment. I don't think we can
18 overemphasize the importance of CMS getting early guidance
19 out. Certainly when I talk with the child health advocacy
20 community and they're talking to their states, and the
21 states are saying, "Well, we're waiting for CMS guidance."

22 Now, you know, I would say there's a lot of work

1 that they could be doing to get ready, but some seem to be
2 saying, "No, we're not going to put resources into this
3 until we have better guidance." So I think that is a
4 really important point, and I think you made it at least
5 twice, maybe three times in there, so I'd definitely like
6 keeping that in.

7 I think the other issue -- certainly a phase-in
8 period when a new measure comes up, I'm actually surprised
9 to hear states say 2 years, because I think some would say,
10 "No, 3 more," you know, with the new measures. But I think
11 that's important for harmonizing the annual review and the
12 recommendations that are made in terms of how the core sets
13 should evolve. But that's an important piece because
14 otherwise you need to pause on changing the core set for
15 states, you know, to be ready for that mandatory reporting.

16 But good job, overall, on the chapter.

17 COMMISSIONER SZILAGYI: Kisha and then Peter.

18 COMMISSIONER DAVIS: I think this was a really
19 great chapter, and I think what you guys did a really good
20 job of was emphasizing how hard it is to get the data and
21 how hard it is to get good data. And a lot of times we, at
22 the table, say we want more data, and just how hard it is

1 to get that.

2 And in that light, I think helping the states to
3 do a good job of having information that they need ahead of
4 time. You know, when you're in a practice, trying to give
5 this data to Medicare and to Medicaid and to private payers
6 and all of these different players who want it on different
7 platforms, in different ways -- you know, EHRs were
8 supposed to solve this problem, and if anything they've
9 made it worse because they don't talk to each other, and if
10 you want to submit your data you've got to pay an extra fee
11 to do that. And so just recognizing the complexity of
12 that. And as much as that process can be streamlined,
13 automated, and easy, that's helpful.

14 I think the other thing is making sure that those
15 measures that we're looking for are meaningful, and there
16 are -- there's lots of papers on meaningful measures in
17 primary care. There was a good article in Health Affairs a
18 couple of years back, but not just collecting data for the
19 sake of collecting data, because we know how difficult that
20 is. And so really looking at measures that are tied to
21 outcomes and tied to things that are going to benefit
22 patients.

1 CHAIR BELLA: Peter.

2 COMMISSIONER SZILAGYI: I also thought the
3 chapter was very clear, important, and easy to follow, so
4 congratulations.

5 Just a couple of minor suggestions. Many people
6 put a lot of thought into these core measures. I mean,
7 there were a large number of experts. And it may be worth
8 emphasizing just a tiny bit more the importance of core
9 measures. These are meaningful. There were a number of
10 different dimensions that people who work -- I worked on
11 the pediatric core measures and there are a number of
12 different dimensions of people voted excluded dozens and
13 dozens of measures because they weren't as feasible, et
14 cetera. So just emphasizing a little more the importance.

15 A tiny tweak. Just to make sure that people
16 understand that this isn't just fee-for-service or just
17 Medicaid managed care. You know, just to clarify that this
18 is really statewide.

19 And I don't know whether you've been able to
20 gather data or information when you talk to the states
21 about how are they already using these measures, or kind of
22 current practices for what they are using. I like the box

1 about the difficulty with the behavioral health measures,
2 but I don't know whether there could be some small -- you
3 know, a box or something about examples of states that are
4 using the measures in a really good way.

5 And finally, the last comment is, I don't know
6 whether -- was it clear which particular measures were
7 clearly difficult? Is there a pattern? You mentioned a
8 couple of areas, but if any really jump out that might be
9 worth emphasizing, not that they would be excluded from the
10 core measures but if this is what the states have
11 experienced already.

12 I was a little bit dismayed at the variability
13 across the states, even in 2018. You know, recounting the
14 number of measures, but if you actually overlay which
15 measures are being measured across states, I think it's
16 probably quite variable across the United States. So
17 that's a little bit dismaying to me that it's already 2020.

18 MS. JEE: So we do have some information on those
19 last two points that you made, and so we can build that
20 into the chapter a little bit.

21 COMMISSIONER SZILAGYI: About which ones are
22 particularly tough or pattern --

1 MS. JEE: Right.

2 COMMISSIONER SZILAGYI: I actually don't, but in
3 talking to states, I was wondering whether you were able to
4 kind of get patterns.

5 MS. JEE: Right. So the measures that are based
6 on administrative data are a lot easier --

7 COMMISSIONER SZILAGYI: Are easy, sure.

8 MS. JEE: -- and they can rely on plans to do
9 that --

10 COMMISSIONER SZILAGYI: Sure.

11 MS. JEE: -- as well as the measures that are the
12 HEDIS measures, because the plans do that for the states.

13 COMMISSIONER SZILAGYI: Right, right.

14 MS. JEE: The measures that rely on the state
15 vital records or the immunization registry data, that's a
16 little bit harder for states to do, and the measures that
17 require -- well, I guess there's maybe just one or two
18 measures that require, but the measures that use hybrid
19 method --

20 COMMISSIONER SZILAGYI: Right. But among those,
21 which of those are particularly difficult, if there are
22 patterns that already emerged among the hybrid measures,

1 for example?

2 MS. JEE: I think some of the ones in the adult
3 behavioral core set were identified as being hard. I can't
4 think of the specific names, but I think we have that. And
5 we can probably build that into the chapter a little bit.

6 COMMISSIONER SZILAGYI: Do you find that certain
7 states are using some of these in very innovative ways
8 already?

9 MS. JEE: You know, we did hear from states a bit
10 about the ways that they use them. I think John alluded to
11 them a little bit this afternoon, but they are using them
12 in some of the payment incentive programs that are in
13 states.

14 And then I know that CMS -- CMS is actually
15 encouraging states to use these, and I think it has
16 required states to use these in the SUD waivers, the
17 substance use disorder 1115 waivers. And there might be
18 some other ways that we can pick out and describe in the
19 chapter.

20 CHAIR BELLA: Toby and then Tricia.

21 COMMISSIONER DOUGLAS: I really think it's the
22 right tone and really good. It lays out -- the one area I

1 want to highlight is just the administrative. There is the
2 guidance, but it's the state administrative burden. And I
3 think you do a really good job on that, and then also to
4 parse it out on the health plan side, given the delegation,
5 where most of this really is falling on the health plans.

6 The one thing that isn't kind of this tension
7 between the state and the health plans, you talk about the
8 health plans needing to hire, but really it gets to the
9 funding and this tension. There's nowhere for additional
10 funding for this that's built into rates. I think it's an
11 ongoing issue as all these new requirements that go down to
12 the plans, expectations. It just becomes more things that
13 the plans have to do.

14 COMMISSIONER BROOKS: Just a quick comment. The
15 other thing I know that states, at least one state -- I
16 know Georgia does use the core measure for in their
17 algorithm for auto-assignment into managed care. So plans
18 that have higher scores get more of those bump-ins.

19 CHAIR BELLA: Other Commissioners?

20 [No response.]

21 CHAIR BELLA: All right. Thank you very much.

22 Well, let me check. You guys have no more

1 questions for us, right? You're good?

2 [No response.]

3 CHAIR BELLA: Okay. Thumbs-up on the chapter.

4 Thank you very much.

5 All right. Our last panel is also on a chapter
6 for the March report, and this one is on the 1115 waivers.

7 Kacey, thank you.

8 **### REVIEW OF DRAFT CHAPTER FOR MARCH REPORT ON**
9 **EVALUATING SECTION 1115 DEMONSTRATIONS**

10 * MS. BUDERI: Great. So, in this session, I will
11 go over our draft chapter on improving the quality and
12 timeliness of Section 1115 demonstration evaluations, which
13 will be included in the March report to Congress.

14 This chapter draws heavily on perspectives shared
15 at MACPAC's November 2019 expert roundtable, and you will
16 recall I shared the high-level themes from that discussion
17 at our December meeting.

18 This chapter does not contain recommendations.

19 This slide just provides an overview of the
20 sections of the chapter, starting with the introduction.
21 Section 1115 of the Social Security Act allows the
22 Secretary of Health and Human Services to waive federal

1 Medicaid requirements to the extent necessary to carry out
2 a demonstration furthering the goals of the Medicaid
3 program.

4 Demonstration waivers approved under this
5 authority are subject to evaluation. However, many
6 evaluations have not generated findings that are timely or
7 rigorous enough to support decision-making, and
8 historically, states and federal administrators have
9 focused more on the flexibility offered under Section 1115
10 and placed limited emphasis on evaluation and the role of a
11 demonstration to produce evidence of the effects of new
12 policies.

13 CMS has taken a number of steps to improve
14 evaluations over the last five years, most significantly
15 with evaluation guidance released in 2019. This guidance
16 appears to have been well received by states and
17 evaluators, but there are still a number of challenges at
18 the state and federal level to conducting and using
19 evaluations, and it will take time to yield meaningful
20 improvements in evaluation quality and usefulness.

21 At this time, we have not identified a need for
22 further legislative or regulatory steps. So this chapter,

1 as I noted, does not contain recommendations but does say
2 that MACPAC will continue to monitor the effects of new
3 evaluation policies going forward.

4 The chapter provides background information,
5 including on the use of Section 1115 authority in Medicaid,
6 evaluation and monitoring requirements, concerns with
7 evaluation quality, and recent efforts to improve
8 evaluations.

9 As of January 2020, there were 65 approved
10 Section 1115 demonstration waivers under way in 47 states.
11 There are several different types, and they differ in scope
12 and the policies they implement. Some policies included in
13 these demonstrations can only be implemented under Section
14 1115, and others can be implemented through other
15 authorities.

16 The Secretary reviews each demonstration request
17 to determine whether its stated objectives align with those
18 of the Medicaid program and are consistent with federal
19 policy. The Secretary has broad discretion to approve or
20 deny these requests and may do so in line with the
21 administration's policy priorities.

22 The chapter reviews monitoring and evaluation

1 requirements, and I won't say too much here because we
2 discussed this at the December meeting, except just to say
3 that all Section 1115 demonstration waivers are subject to
4 monitoring and evaluation, which are related but serve
5 distinct purposes. And I'll note that the focus of this
6 chapter is just on evaluation.

7 There are three main evaluation deliverables:
8 the evaluation design plan, interim evaluation, and
9 summative evaluation report. CMS reviews and provides
10 feedback on each of these deliverables and must approve
11 them before they become final, which means that CMS has
12 several opportunities to guide the process.

13 The U.S. Government Accountability Office along
14 with MACPAC and others has repeatedly expressed concerns
15 about evaluations. The chapter describes some of GAO's
16 specific findings between 2007 and 2019, including that CMS
17 has inconsistency applied evaluation requirements; that
18 many evaluations were limited by methodological
19 shortcomings, gaps in results or selective reporting of
20 outcomes, and that evaluation processes have provided
21 limited opportunity for or consideration of public
22 comments.

1 Both Congress and CMS have made efforts over time
2 to improve evaluations, starting with high-level principles
3 for evaluation published by CMS in 1994, followed by a
4 technical assistance guide for states in 2007, and then a
5 requirement in the ACA for CMS to establish a formal
6 process for evaluations.

7 In general, these early efforts have been focused
8 on establishing basic expectations and consistent processes
9 for evaluation content, timing, and transparency. More
10 recent reforms, including the 2019 evaluation guidance,
11 have emphasized improving quality and rigor.

12 As I mentioned, states, evaluators and CMS seem
13 to view the guidance as helpful; however, I'll note that we
14 do not yet know the full practical effects of the new
15 guidance, given how new it is. No evaluation findings are
16 available for demonstrations subject to the guidance, and
17 also, there are many demonstrations currently operating
18 that will not be subject to the guidance until they are
19 renewed.

20 The chapter goes on to describe some of the
21 issues in conducting evaluations and using findings. Many
22 of these were raised at the roundtable discussion, which I

1 talked about in December, so they'll look familiar.

2 Starting with issues related to evaluation
3 planning and funding, including how state's role in
4 directing and funding evaluations can reduce the
5 independence of evaluations and can be affected by the
6 extent to which the state values evaluation.

7 The chapter also describes evaluation budgeting
8 issues and considerations for early evaluation planning.

9 It goes on to discuss methodological challenges
10 in designing and carrying out Section 1115 evaluations,
11 including comparison group challenges, data availability
12 issues, and the difficulty of estimating the effects of
13 specific policies in multifaceted demonstrations.

14 The chapter also discusses issues with timing
15 requirements for evaluation deliverables. One is the
16 timing of evaluation designs relative to demonstration
17 implementation and considerations for whether states need
18 to conduct evaluation planning or baseline data collection
19 before going live with their demonstration.

20 Another issue is the timing of interim reports,
21 which are due one year prior to demonstration expiration.
22 This can result in data collection periods as short as one

1 or two years, which may be insufficient to assess outcomes.

2 Summative evaluation reports are based on more
3 years of data but are generally not available until after
4 CMS decides to extend the demonstration; however, they may
5 be of use to other states considering new demonstration
6 policies or to federal Medicaid policy deliberations more
7 broadly.

8 The chapter then describes the difficulty of
9 setting standards for evaluation quality. Currently, there
10 are few standards for the specific elements of an
11 evaluation, methodological rigor, or overall quality. For
12 example, there are no standards for when a state must
13 conduct a beneficiary survey.

14 One approach raised by several participants at
15 our roundtable would be to vary the standards and
16 requirements related to content, rigor, and timing of
17 evaluation deliverables by demonstration, type, and scope.

18 For example, CMS could require more rigorous
19 evaluation features for demonstrations that pose a high
20 risk to beneficiaries. However, it would be difficult to
21 establish criteria for doing so, given different
22 perspectives among decision-makers and stakeholders about

1 what constitutes risk or otherwise merits a higher standard
2 of scrutiny.

3 And then the chapter turns to issues related to
4 using evaluation evidence to inform policy. Evidence
5 gathered from formal program evaluations can inform whether
6 demonstrations meet their objectives in state and federal
7 decision-making. However, there are several longstanding
8 demonstrations or demonstration policies that have been
9 repeatedly extended with minimal evaluation evidence.

10 Some examples include waivers of retroactive
11 eligibility and non-emergency medical transportation.

12 In other cases, evidence is available, but there
13 is no mechanism to say that we have enough evidence on the
14 effects of a policy to decide if it should be extended,
15 incorporated in the state plan, or not used at all.

16 Lastly, even strong evaluations have limitations.
17 Findings from one state's demonstration are not likely to
18 be definitive, given state-specific circumstances,
19 differences in implementation design, or other factors.

20 The chapter concludes by discussing public
21 comment and transparency issues. Currently, there are few
22 opportunities for the public to comment on evaluation

1 designs or evaluation findings. Although some roundtable
2 participant said that they use public comments to inform
3 demonstration hypotheses and research questions, it's not
4 clear if this is a common practice.

5 And then although states and CMS are currently
6 required to publish evaluation findings to their websites,
7 roundtable participants discussed how wider dissemination
8 of evaluation findings through different mediums could help
9 improve transparency.

10 So, as I mentioned at the beginning, we will
11 include this in the March 2020 report to Congress, and any
12 feedback you have on tone, clarity, additional information
13 to include, or the chapter's messages would be helpful.

14 And so I'll turn it over.

15 CHAIR BELLA: Thank you, Kacey.

16 Comments or questions from Commissioners?

17 Brian.

18 COMMISSIONER BURWELL: So I really enjoyed this
19 chapter. I really want to comment you on a successful
20 product in a very murky area. What I really liked about the
21 chapter was its tone. I think given what I perceive as a
22 very kind of murky area, I think it set just the right tone

1 about how CMS should go about enforcing the evaluation,
2 monitoring an evaluation component of 1115s. It gives a
3 very excellent history of 1115s and the criticisms that
4 have been directed at CMS around insufficient evaluation
5 rigor. I think that's really well laid out, and the
6 chapter kind of identifies that this was an area where
7 things were really let slide for a long time. But now CMS
8 has made a number of -- is really trying to improve the
9 quality of the evaluations and make these demonstrations
10 more useful to further policy developments.

11 I just again want to commend you, for I think the
12 chapter strikes exactly the right balance, and the fact
13 that we aren't really coming out strongly with new
14 recommendations or where it should go, I think, is also the
15 correct position for the Commission. And I really think it
16 was a really good job.

17 CHAIR BELLA: Other comments?

18 Fred.

19 COMMISSIONER CERISE: I agree. I think it's a
20 great summary of the issue.

21 In the area of timing, you kind of give a
22 balanced argument of problems with delayed implementation

1 plans, getting your waiver approved, and then coming up
2 with an implementation plan. It just seems to me to have
3 180 days after you get your waiver approved to then have an
4 evaluation plan, it doesn't -- I might come down a little
5 strong on -- it doesn't seem so much of a balance to me to
6 say there are arguments on both sides of that. I know that
7 there are, and I thought you did a nice job of using the
8 Arkansas example and talking about sort of getting ahead of
9 the evaluation plan.

10 But things that we think just make total sense --
11 you just saw in the New England Journal, the last issue,
12 about the Camden work that we all thought putting all those
13 intensive resources for how utilizers would show reduction,
14 which they talked about, but then when the evaluation came
15 out, they didn't show those benefits.

16 I can't stress enough that if there's 65 of
17 these, we ought to be able to have an evaluation plan
18 that's thought out. I would just stress the need and not
19 downplay the arguments of, well, it's going to divert
20 resources or timeliness is an issue.

21 That's not to take away that I thought you did do
22 a good balanced job there, but if we had to push on one

1 side or the other, I think I would push a little harder to
2 say we think we should have evaluation plans at the time a
3 waiver is approved. I know that may be going further than
4 people might want, but it just seems like kind of common
5 sense.

6 CHAIR BELLA: Martha, then Peter.

7 COMMISSIONER CARTER: Well, I don't have as
8 strong a research background as some of the rest on the
9 Commission, but I agree with you. That section struck me
10 too. It's just sort of a basic of quality improvement in
11 an evaluation that you have a plan. You have a baseline.
12 You track your changes over time. It's sort of
13 fundamental.

14 To be wishy-washy about it, I can't really say I
15 understand all the reasons why you wouldn't do that, but I
16 see a lot of reasons why you would push for an evaluation
17 plan before you implement a program. So maybe the rest of
18 you can speak to that more clearly. I'd like to be
19 stronger on that point. Thank you for bringing that up.

20 CHAIR BELLA: Peter?

21 COMMISSIONER SZILAGYI: I agree that the chapter
22 is very good, very complete. The tone is, I think,

1 balanced, and I had exactly the same critique about the
2 timing of the evaluation. I mean, can somebody give me a
3 rational argument for why one would put a proposal in
4 without an evaluation?

5 CHAIR BELLA: Anne.

6 EXECUTIVE DIRECTOR SCHWARTZ: Or unless Kacey
7 wants to.

8 MS. BUDERI: Just to make sure I understand --

9 COMMISSIONER SZILAGYI: I mean, I've put in so
10 many proposals in my life, not at this level, but not only
11 was the evaluation an important part of it but it was a
12 critical component of the evaluation of the proposal. So I
13 don't -- so how would CMS effectively evaluate a proposal
14 without an evaluation plan?

15 EXECUTIVE DIRECTOR SCHWARTZ: I guess what --

16 COMMISSIONER SZILAGYI: -- a proposal --

17 EXECUTIVE DIRECTOR SCHWARTZ: The argument that
18 we heard is --

19 COMMISSIONER SZILAGYI: -- because I didn't get
20 that from the chapter. What's the counter-argument?

21 EXECUTIVE DIRECTOR SCHWARTZ: Well, I mean, we
22 can do a better job of that too. Presumably, when you're

1 submitting something for a research grant, you know what
2 you're doing and they're saying yes or no, or strengthen
3 these parts of it. When a waiver proposal is submitted,
4 it's the starting point of a negotiation, and the
5 negotiation could significantly change the character or the
6 nature of the evaluation, including what data that you
7 might have to collect. So that's the argument that states
8 are making, that it was -- that they can't do the
9 evaluation plan when they submit the proposal, because they
10 still don't know what it is that they would be evaluating.

11 There's another point at which we also had a
12 discussion with, which CMS, in particular, pushed back
13 strongly on, which was to have an evaluation plan in place
14 at the time of implementation; at which point you would
15 know exactly what you were going to do.

16 And the two cases that came up, which I think
17 were sort of interesting, thinking about Kentucky and
18 Arkansas, you know, as we know from our own discussions of
19 Arkansas, Arkansas did not have an evaluation plan approved
20 at the time of its implementation, and still did not have
21 an evaluation plan in effect at the time that the court
22 stopped it. Kentucky had a very aggressive evaluation

1 activity, and all of that was in place well before the
2 implementation was to happen, but it actually did not have
3 an evaluation plan approved by CMS either.

4 So those are some of the arguments around the
5 timing of the thing.

6 COMMISSIONER SZILAGYI: An argument to that would
7 be, wouldn't CMS want to approve the final evaluation plan
8 before approving -- I mean, I get the back-and-forth, and
9 the fact that the demonstration project may change based on
10 feedback, critique from CMS. But in the end, shouldn't
11 somebody -- shouldn't some governing body approve the final
12 evaluation plan before the demonstration starts?

13 EXECUTIVE DIRECTOR SCHWARTZ: I mean, I think
14 that's an argument that can be made. I'm just telling you,
15 you know, what we heard at the roundtable. I think that was
16 some of the concern, you know, when we were talking about
17 Arkansas a year and a half ago, that data were not being
18 collected, that people were concerned you would need to
19 know not just whether the evaluation worked 2 years from
20 now but whether it was achieving its goals, you know, early
21 on.

22 CHAIR BELLA: Darin.

1 COMMISSIONER GORDON: I mean, there are some
2 cases where you're basically asking to do a demonstration
3 similar to what some other states have been doing for
4 decades, and the fact that you have a legislature that says
5 it needs to start by X day, you have something that, you
6 know, you feel has actually been fairly well proved out, do
7 you delay that in those instances?

8 I mean, I think it's -- you know, I think it's
9 always interesting when you think about Medicaid and
10 Medicaid administration that unless you're in it you
11 sometimes think they have more resources than they do,
12 because the whole time they're doing this they're keeping a
13 plan in the air. In some cases, these demonstrations are
14 actually, you know, offering some benefits that are
15 optional benefits to populations they weren't offering
16 before. Do you delay?

17 You know, I just think it's -- I hear the point.
18 It's like ideally you do have -- you've thought this
19 through and you've gotten everything worked out. I think
20 it's a case-by-case situation of whether or not it is
21 always going to work out that way, and it's always in the
22 best interest of the beneficiaries that way.

1 So I don't think -- and it's always an ideal
2 situation to where all that's going to work out unless
3 people are going to be willing to say, in some cases, we
4 acknowledge that we will be delaying additional services
5 and benefits to people until we get this worked out. I
6 mean, I know went to look at like the work requirement, you
7 know, situation, and use that as an example. That is an
8 example. That's not will all 64 of these waivers are
9 about.

10 So, you know, you look at many, many states. The
11 same people that are actually trying to continue to provide
12 services to beneficiaries are the same people that are
13 trying to stand up the additional new programs, and the
14 same people that have to think through the evaluation plan.
15 And you do tend to figure out, yeah, you have to try to
16 prioritize. I don't claim to think that every state
17 prioritizes that well, in all situations, and in some cases
18 I would think ideally you would have more clarity around
19 the evaluation plan. But I don't know if I can say that in
20 all cases that is an imperative.

21 CHAIR BELLA: Toby.

22 COMMISSIONER DOUGLAS: Yeah. No, just building

1 on what Darin was saying, and I think the report -- the
2 chapter does a good job. I mean, this is -- so much of the
3 waiver is about policy goals and negotiation, and the
4 people that are doing that have no understanding about
5 evaluation or thinking about evaluations, about driving
6 their policy goals. And so we just have to remember that,
7 and that's not to, what Peter, you were saying is accurate
8 on -- I would say is answered on the implementation. That
9 could be something that, whether it's in this chapter --
10 and I know it doesn't have recommendations -- we could put
11 more emphasis.

12 But it does then get to what Darin is saying, is
13 just that's changing, shifting fundamentally expectations
14 about waivers which, in the eyes of states, is really about
15 policy goals, and in the eyes of us it's about -- well, not
16 us, but you know, D.C. and others -- it's really a
17 demonstration, a laboratory that should be evaluated.

18 And if we're going to say that there needs to be
19 really strong expectations that that evaluation is the
20 first step and will slow everything down, which then eats
21 into, you know, the five-year demonstration, you know,
22 because it takes a while to do exactly what you're saying,

1 and that can't happen until once you're clear on the
2 design. And so it's shifting, fundamentally, the way the
3 process would work.

4 COMMISSIONER GORDON: Again, not taking away from
5 him but just additional context. In some cases, it is
6 requiring new reporting that isn't necessarily available to
7 you, which then requires you negotiating not with -- you
8 know, you don't have the authority to say everyone shall
9 do, but it's working with a whole bunch of different
10 providers across the state, of differing size and capacity,
11 of whether or not they can, by timing, by which they can do
12 those things, what kind of standardization takes place.

13 Again, I'm just trying to add additional context
14 to -- it isn't as simple as I think we can try to make it
15 at times, that there are some complicating factors. I
16 think, in a lot of cases, if it's something completely new
17 there isn't, at all, any experience with it, I think in
18 those situations ideally you have something thought out
19 before you actually start implementing it. I feel less
20 compelled when it's situations where many, many states have
21 done some of these things already, they're, in some cases,
22 decades, and you're trying to do that. I feel less

1 compelled in that situation to hold it up.

2 COMMISSIONER SZILAGYI: So, you know, in summary,
3 I mean, I hear you, and maybe it's worth expanding a little
4 bit more on the fact that these demonstrations have, in a
5 sense, multiple purposes and different types. And so there
6 are potentially some legitimate reasons to not have
7 evaluations. But I still think, you know, a little bit of
8 a greater push on the rigor would help us learn from these
9 natural experiments.

10 EXECUTIVE DIRECTOR SCHWARTZ: So I just want to
11 harken back to some of the conversation. I mean, some of
12 this conversation happened at the roundtable as well. One
13 of the points brought up there was that, as a matter of
14 statute, these are waivers that are meant to be testing new
15 ideas and evaluation is contemplated as a matter of
16 statute.

17 But where we find ourselves today in the history
18 is that states have not always been demanded very much of,
19 and therefore have made a bunch of program decisions. Folks
20 that have been doing this for a long time can kind of feel
21 like the sand is shifting underneath them. Folks that are
22 doing this for the first time, you know, it's like, oh,

1 this is now what's involved.

2 So I think, for that reason, there has been some
3 sort of hesitancy. There was a lot of conversation at the
4 roundtable about, well, maybe we would have a stronger
5 standard, depending upon how much expenditure authority is
6 involved, or a stronger standard if there's a lot of risk
7 for beneficiaries. And the conversation was, -- yeah,
8 those are great ideas in concept but, in fact,
9 operationalizing them is really hard.

10 And CMS, even though they, I think, from the
11 state perspective, hold all the cards in the negotiation,
12 from CMS' perspective, the thing that they hold is that I'm
13 not going to improve your evaluation plan until I think it
14 meets a standard that we feel comfortable with. But that
15 decision is often independent of a political imperative to
16 give states the go-ahead.

17 So maybe we can do a better job in the chapter in
18 describing some of these tensions a little bit better and
19 building out the arguments a little bit, but that's pretty
20 much what we heard in the roundtable.

21 CHAIR BELLA: Does CMS guidance talk about this
22 at all?

1 MS. BUDERI: No. You mean the timing of the
2 evaluation design plan relative to implementation? No.

3 EXECUTIVE DIRECTOR SCHWARTZ: Yeah, I mean, some
4 states are having an argument like, well, we're not going
5 to procure a contractor until the evaluation plan is
6 approved, because we don't know what we're procuring.
7 Whereas you have other states where evaluators -- and this
8 was said at the roundtable -- are like, oh, well, we just
9 do an evaluation design, like literally on spec, the way
10 researchers do everything. So you had different
11 experiences in different states.

12 COMMISSIONER DOUGLAS: [Off microphone.]

13 EXECUTIVE DIRECTOR SCHWARTZ: Your mic.

14 COMMISSIONER DOUGLAS: Sorry. We don't even know
15 -- an evaluation design, as we know, can be multifaceted.
16 It can be anywhere from, you know, a couple hundred
17 thousand to millions. And so, you know, then that gets to
18 where's the budget authority? There's a lot of things --

19 CHAIR BELLA: That's kind of like the rules of
20 the game. You want to do this? The expectation is you do
21 the evaluation.

22 COMMISSIONER DOUGLAS: But it's not.

1 CHAIR BELLA: I mean --

2 COMMISSIONER DOUGLAS: That's what I'm saying.

3 So we need to -- this is what chapter needs to be clear.

4 It's never been --

5 EXECUTIVE DIRECTOR SCHWARTZ: I think both points
6 were present. I mean, I --

7 COMMISSIONER DOUGLAS: It is in there. I mean,
8 it's not saying that -- it's just we need to -- if we
9 really care we could put a little bit more emphasis on it.

10 CHAIR BELLA: How about Kacey and Anne and team
11 take this feedback back, on that particular point, see if
12 we can blow it out a little bit more and get into a little
13 bit more detail, and see -- Peter and Fred, in particular,
14 how that looks to you?

15 VICE CHAIR MILLIGAN: I was scared you were
16 wrapping up and I was on the list.

17 [Laughter.]

18 VICE CHAIR MILLIGAN: She acknowledged it. Oh,
19 yes. so Kacey, as somebody who is on the list, I had a
20 question, as much as anything, totally different dimension
21 of this chapter. You referenced, in the chapter, that 1115
22 waivers predate Medicaid. In fact, they were used for

1 welfare reform and they go back a long time. I'm wondering
2 whether some of the issues that are endemic to the
3 evaluations and the 1115 waivers of Medicaid are also
4 present in the use of 1115s for other social service
5 programs.

6 And I'm not proposing that you kind of go chase
7 that all down. I'm wondering whether it came up in the
8 roundtable, whether -- when I read that part of the chapter
9 that it kind of predates Medicaid, it's been used for other
10 social service programs in the Social Security Act, I'm
11 just wondering whether there's any context in which the
12 Medicaid use of 1115s is or is not different from, from an
13 evaluation perspective, those other programs? And if
14 there's any context, without doing any additional research
15 or follow-up, I think it might be helpful. But I'm curious
16 if there's anything that you have to say to this already.

17 MS. BUDERI: That did not come up at the
18 roundtable, and I haven't read anything. You know, in my
19 course of doing this work I haven't come across anything
20 like that. But we can look into it.

21 VICE CHAIR MILLIGAN: Yeah. And again, I don't
22 want to, this late in the game for a March report, propose

1 a lot of additional work on it. I just think contextually,
2 we talk about it as if it's really a Medicaid-specific
3 thing, and although a lot of us recognize it's not, and you
4 referenced that in the chapter, but, you know, it
5 underpinned how, you know, welfare reform came into being
6 in 1996, and underpinned a lot of other things.

7 So I just -- I'm just curious whether it's that
8 the issues are related or unrelated across programs.

9 CHAIR BELLA: Any other comments for Kacey?

10 [No response.]

11 CHAIR BELLA: Okay. I will now turn to the public
12 to ask if there are comments on either of these draft
13 chapters, the one on the mandatory core measure reporting
14 or this one on 1115 demonstration evaluations.

15 **### PUBLIC COMMENT**

16 * [No response.]

17 CHAIR BELLA: All right. No public comment.
18 Kacey, do you have what you need from us?

19 MS. BUDERI: Yes. Thank you.

20 CHAIR BELLA: Okay. Thank you. Thanks on both
21 of these chapters. Nice work for the March report.

22 We are finished for the day. We will start

1 tomorrow at 9:00 on maternal morbidity. So have a nice
2 evening, everyone.

3 * [Whereupon, at 4:05 p.m., the meeting was
4 recessed, to reconvene at 9:00 a.m. on Friday, January 24,
5 2020.]



PUBLIC MEETING

Ronald Reagan Building and International Trade Center
The Horizon Ballroom
1300 Pennsylvania Avenue, NW
Washington, D.C. 20004

Friday, January 24, 2020
x:xx a.m.

COMMISSIONERS PRESENT:

MELANIE BELLA, MBA, Chair
CHARLES MILLIGAN, JD, MPH, Vice Chair
THOMAS BARKER, JD
TRICIA BROOKS, MBA
BRIAN BURWELL
MARTHA CARTER, DHSc, MBA, APRN, CNM
FRED CERISE, MD, MPH
KISHA DAVIS, MD, MPH
TOBY DOUGLAS, MPP, MPH
LEANNA GEORGE
DARIN GORDON
CHRISTOPHER GORTON, MD, MHSA
STACEY LAMPKIN, FSA, MAAA, MPA
WILLIAM SCANLON, PhD
PETER SZILAGYI, MD, MPH
KATHY WENO, DDS, JD

ANNE L. SCHWARTZ, PhD, Executive Director

AGENDA PAGE

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CHAIR BELLA: Good morning. Welcome.

We are super excited about our panel this morning. Dr. Kozhimannil, welcome. Thank you for taking time to be here. Martha, thank you. I'm going to kick it over to you to get us started.

MATERNAL MORBIDITY AMONG WOMEN IN MEDICAID

* MS. HEBERLEIN: Sure. Good morning.

So, as you all know, with pregnancy-related mortality and morbidity on the rise and significant racial and ethnic disparities in maternal outcomes, attention has turned to how to address this crisis.

As we discussed at the October and December meetings, given Medicaid's key role in providing maternity-related services for pregnant women, we are working to compile data on the experience of pregnant women covered by Medicaid and gather information on state and federal initiatives to improve outcomes.

So, at today's meeting, we will share the second piece of data analysis related to this work.

Under contract with MACPAC, Dr. Katy Kozhimannil

1 examined the risk of severe maternal morbidity and
2 mortality among Medicaid beneficiaries. She will present
3 her work describing differences in maternal morbidity by
4 payer and the predictors of maternal morbidity among
5 Medicaid beneficiaries by race and ethnicity and rural and
6 urban residents. We will then open it up for questions and
7 discussion.

8 Dr. Kozhimannil is the director of the University
9 of Minnesota Rural Health Research Center and an associate
10 professor in the Division of Health Policy and Management
11 at the University of Minnesota School of Public Health.
12 She conducts research to inform the development,
13 implementation, and evaluation of health policy that
14 affects health care delivery, quality, and outcomes during
15 pregnancy and child birth. Her research also focuses on
16 racial, gender, and geographic disparities and policy
17 changes that address social determinants of health. In
18 addition to conducting research, Dr. Kozhimannil teaches
19 courses and works with community organizations and state
20 and federal policymakers on efforts to improve the health
21 and well-being of individuals, families, and communities.

22 With that, I will turn it over to Katy to present

1 her work.

2 * DR. KOZHIMANNIL: Hi, everyone. Good morning. I
3 am so pleased to have the opportunity to be here with you.
4 I really look forward to the discussion that we're going to
5 have and welcome questions at any point about the research
6 that we've done and especially engagement on the
7 implications of this work and how to make things better so
8 that we are keeping moms alive all across this country.

9 I am very grateful to be here today and grateful
10 to be a visitor in this meeting. I also want to
11 acknowledge Nacotchtank and Piscataway people on whose
12 ancestral lands we are meeting today.

13 So we're going to start with high-level
14 information about maternal morbidity and mortality in the
15 United States. This first graph that I'm sharing here, it
16 speaks for itself. These are the rates of severe maternal
17 morbidity in the United States, with and without blood
18 transfusion. This is how they're presented. These are
19 data from the CDC.

20 What we see is a mounting crisis, and when we
21 look at mortality data, we see a similar upward trend and
22 curve. These are not new data. These are data that are

1 increasingly in the public eye and are haunting all of us,
2 as they should. Particularly notable is the fact that the
3 United States is an outlier in the trajectory that we have
4 in maternal mortality compared to other developed regions
5 in the world.

6 In addition to looking at these overall rates,
7 attention has turned toward the fact that these horrible
8 trends also mask deep inequities in who is experiencing the
9 greatest burden of maternal morbidity and mortality.

10 So we'll turn to that in a moment, but I want to
11 pause for just a second and talk about -- I, first of all,
12 want to acknowledge that I'm using the abbreviation SMMM to
13 mean severe maternal morbidity and mortality. I can talk a
14 bit about how we measured that, and I'm happy to answer any
15 detailed questions as we go forward.

16 But the role of Medicaid in addressing this
17 crisis is crucial, and Medicaid has an opportunity to truly
18 transform the way that child birth happens because nearly
19 half of all U.S. births are financed by Medicaid.
20 Unfortunately, many of the very important evidence-based
21 strategies that are happening at national and state levels
22 to address maternal morbidity and mortality doesn't

1 necessarily focus on the specific needs of Medicaid
2 beneficiaries, and one of the biggest challenges here is
3 the lack of data that focus on primary payer at the time of
4 child birth that would help to tailor efforts toward
5 Medicaid beneficiaries and to addressing those gaps. So
6 that's one of the holes that we're hoping to fill with the
7 information that we prepared for MACPAC.

8 Again, as I mentioned, there are inequities that
9 happen across the country, and there's great data showing
10 increased, elevated risk of severe maternal morbidity and
11 mortality for black mothers and for indigenous or American
12 Indian mothers and also for rural residents. These are
13 also groups of people that more commonly have Medicaid
14 coverage. So there's a confluence and intersectionality of
15 risk here that is important to consider when thinking about
16 implications.

17 So the goal of our analysis, as Martha pointed
18 out, was to describe differences in severe maternal
19 morbidity and mortality by payer and among Medicaid
20 beneficiaries by race/ethnicity and by geography.

21 The data that we used for this analysis were
22 2007-2015 data from the Healthcare Cost and Utilization

1 Project's National Inpatient Sample. So this is a 20
2 percent sample of all hospitalizations across all payers in
3 the U.S.

4 I want to emphasize that the severe maternal
5 morbidity and mortality that we measured in our analysis
6 was what you could detect using diagnosis codes during a
7 child birth hospitalization. Maternal mortality
8 encompasses death that happens during pregnancy or in the
9 year following child birth.

10 About a third of all maternal deaths happen at
11 the time of a child birth hospitalization or in the week
12 following that hospitalization, and that one-third is the
13 slice that we focused on here. So I want to recognize that
14 two-thirds of maternal deaths were not possible to look at
15 in these data. Again, I just want to make sure that I'm
16 being clear about what we are showing here.

17 I'm presenting very brief snippets of our
18 findings here. What I want to emphasize right away, right
19 up front is the key finding that Medicaid beneficiaries
20 have an 82 percent greater chance of severe maternal
21 morbidity and mortality during child birth hospitalization
22 compared with privately insured people.

1 There were other key predictors of severe
2 maternal morbidity and mortality across the nation as a
3 whole, and that included folks that live in a ZIP Code in
4 the lowest-income quartile, folks that had a cesarean
5 birth, folks with substance use disorder, depression, and a
6 range of different chronic diseases that we know are
7 associated with greater risk.

8 I'm going to move on now and show some results
9 among Medicaid beneficiaries.

10 The key finding when we looked among Medicaid
11 beneficiaries was that people of color, especially black
12 and indigenous people, and rural residents were at greater
13 risk of severe maternal morbidity and mortality. We also
14 found some of the same predictors when we looked at all
15 women and when we looked at those with different, other
16 payer types. What this shows is that the patterns that
17 plague the nation with regard to severe maternal morbidity
18 and mortality are similar among Medicaid beneficiaries. So
19 it's not equalizing or minimizing the sort of racial
20 disparities in risk.

21 One of the key questions is, why are these risks
22 greater among Medicaid beneficiaries? Why are the risks of

1 severe maternal morbidity and mortality greater here? I
2 want to emphasize again that the risks among Medicaid
3 beneficiaries reflect national risks. Medicaid
4 beneficiaries are not immune to the structural risks that
5 affect the nation as a whole, structural racism, structural
6 urbanism, and others topics.

7 Medicaid beneficiaries are also more likely to be
8 among high-risk groups generally and also have fewer
9 resources to ensure good health.

10 There are a number of important implications for
11 Medicaid policy, and I recognize with great humility that I
12 am saying this to a group of people with far deeper
13 expertise than I have in this space. So I really invite
14 your comments and feedback, and I hope that I as a
15 researcher can help answer some of the questions that you
16 may have about this.

17 But Medicaid policy does have the potential to
18 address maternal health generally and some of the equity
19 concerns that we see, given its disproportionate effect and
20 coverage rate among those populations that are at greatest
21 risk of severe maternal morbidity and mortality.

22 I want to take just a moment to step back and

1 look at the national data, just to provide some context
2 here. We can see that data that were released by the CDC
3 in May 2019 showed that black and American Indian women
4 were about three times as likely to die from pregnancy-
5 related causes as white women. We see that that's a gap
6 that's been increasing, racial inequity that's been
7 increasing over time between black and white women, and so
8 it's important to recognize that this is a national trend
9 that's also occurring among Medicaid beneficiaries.

10 I'm going to move on and talk about the
11 geographic context that we sometimes hear a little bit less
12 about and is particularly important, given the way Medicaid
13 is structured across states, and the disproportionate role
14 that Medicaid plays in ensuring rural residents compared
15 with urban.

16 So this is information about the geographic
17 equity context, showing heightened risk of maternal
18 mortality that follows a geographic pattern, with the most
19 rural places having the highest risk of maternal mortality,
20 and on the right, you'll see an exhibit from a paper that
21 my team recently published, looking at severe maternal
22 morbidity and mortality among rural and urban residents and

1 showing a discrepancy there that puts rural residents at
2 greater risk, about 9 percent greater risk, compared with
3 urban residents, with all the same diagnosis codes, all the
4 same characteristics. We see a greater risk that comes
5 just with living in a rural area compared with an urban
6 area.

7 So a couple of key takeaways. Our analysis
8 showed that Medicaid beneficiaries are at 82 percent
9 greater risk of severe maternal morbidity and mortality
10 than privately insured people. Among Medicaid
11 beneficiaries, black and indigenous people and rural
12 residents face the highest risks. We also found risk
13 factors among people with clinical risks, and those are
14 known risk factors as well. These data are new, but
15 they're not at all surprising, given existing evidence.

16 Because of Medicaid's role in providing insurance
17 for some of these groups, there is a great potential for
18 improvement.

19 I want to put forward a few spaces where I think
20 Medicaid policy has an opportunity to make some changes and
21 where Medicaid policy could have an impact on this, and I
22 really welcome discussion around this space and other

1 spaces.

2 One key point is around payment, and I want to
3 say that this is a question around payment rates as well as
4 payment models.

5 Data show that on average, Medicaid pays about
6 half of what private health plans pay to health care
7 delivery systems and health care providers for providing
8 child birth-related services. That masks a lot of
9 variability within Medicaid between fee-for-service and
10 managed care, and among managed care organizations, most of
11 the folks who are pregnant Medicaid beneficiaries get their
12 services through managed care. The contracting process
13 makes it very difficult to see exactly what it being paid,
14 but there is variability across, within Medicaid and
15 between Medicaid and private plans, that create some
16 financial incentives, such that health care delivery
17 systems are always aware of their payer mix.

18 It is nowhere more evident than in obstetrics,
19 which is known as a loss leader in many health care
20 delivery systems in terms of finances and where Medicaid is
21 covering a substantial portion of births. So I think
22 that's one space to look for change.

1 Another is on payment models and looking at
2 alternatives to fee-for-service or ways to manage bundled
3 and blended payment rates. Again, that's something we can
4 discuss.

5 The second point is around eligibility and
6 coverage. I know this is something that you all have
7 discussed before. I believe it's something that you
8 discussed yesterday, which is the fact that a third of
9 those maternal deaths are happening in the postpartum year,
10 and pregnancy-related Medicaid eligibility ends 60 days
11 after giving birth. There are a lot of state and national
12 proposals right now looking at reducing insurance churn or
13 gaps in coverage in the postpartum period.

14 There's a great study by my colleague, Jamie Daw,
15 that showed that about half of Medicaid beneficiaries have
16 some gap in insurance in the year after giving birth, and
17 those insurance gaps can really affect access to care,
18 especially for folks that have substance use disorders and
19 other challenges that we know are associated with severe
20 maternal morbidity and mortality. So that's something that
21 is, I think, an important policy discussion to have that
22 could have an impact on this area.

1 The other is coverage of nonclinical services.
2 We know that so many of the causes of maternal morbidity
3 and mortality extend beyond clinical risk and into social
4 risk factors, and there is a potential for the coverage of
5 community-based and nonclinical services, in lieu of
6 services through Medicaid managed care contracts, and other
7 creative ways of addressing these social determinants that
8 lead to these disproportionate morbidity and mortality
9 rates among Medicaid beneficiaries.

10 So that is what I have. I wanted to be very
11 respectful of my 10-minute time period. Apologies if I
12 spoke too quickly, and I am happy to answer any questions
13 that you have. I am really, really grateful to be here,
14 and I honor the work that you all do in caring for so many
15 of our nation's moms, babies, and others that need these
16 services, so thank you.

17 CHAIR BELLA: Thank you for being here.

18 Would you mind going back to your last slide, so
19 we have some of the policy things up there? And then could
20 you just say one more time the one-third that are included
21 in these data and why the two-third are not, just to make
22 sure that we're all level set on particularly the data

1 challenges?

2 DR. KOZHIMANNIL: Absolutely, yes.

3 The data from the CDC show that about a third of
4 maternal deaths happen during pregnancy. About a third of
5 maternal deaths happen right around the time of child
6 birth, and a third happen in the postpartum year.

7 The data that we used for this analysis were
8 hospital discharge data. The unit of analysis was the
9 child birth hospitalization, and we looked at diagnosis
10 codes that occurred during the child birth hospitalization
11 to indicate severe maternal morbidity and mortality. So we
12 have a very clinical lens on this problem in the data that
13 we are looking at, and it's focused on that time period of
14 the child birth hospitalization.

15 CHAIR BELLA: Thank you.

16 Peter, then Martha.

17 COMMISSIONER SZILAGYI: First of all, thank you
18 for the work you do in general on this and for this work,
19 Katy. I think this is really, really important.

20 A couple of questions. I know with this data,
21 with the HCUP and the NIS -- and I've analyzed both of
22 those datasets -- you can't speak with this dataset to the

1 third of deaths that were post-hospitalizations. Are there
2 racial disparities in that third?

3 DR. KOZHIMANNIL: Yes.

4 COMMISSIONER SZILAGYI: Using a different
5 dataset, the CDC data.

6 DR. KOZHIMANNIL: The CDC data do show racial
7 disparities in maternal death writ large, so pregnancy
8 through the postpartum year.

9 COMMISSIONER SZILAGYI: Okay. And is that third
10 rising as well?

11 DR. KOZHIMANNIL: Are the racial disparities
12 doing that? So I haven't seen data that distinguish each
13 of the time periods that we're talking about here that
14 distinguish maternal death, racial disparities in maternal
15 death during pregnancy, racial disparities in maternal
16 death at the time of child birth, and racial disparities in
17 maternal death in the postpartum period.

18 COMMISSIONER SZILAGYI: Because, obviously, one
19 of the policy levers, extending to one year, it can't
20 affect or it's unlikely to affect, except for potentially
21 subsequent births or something.

22 DR. KOZHIMANNIL: Mm-hmm.

1 COMMISSIONER SZILAGYI: The third that you
2 examined in the HCUP dataset, but it would affect the third
3 of deaths that happened within first year --

4 DR. KOZHIMANNIL: Yes.

5 COMMISSIONER SZILAGYI: -- after pregnancy
6 potentially.

7 DR. KOZHIMANNIL: And I would argue that your
8 initial point about how that would affect subsequent
9 pregnancies is actually a very important one as well. I
10 think that the postpartum time period, many people,
11 especially if they're having their first child, will have
12 another, and so having access to continued services,
13 including family planning services and other health-related
14 services may be helpful during that time period.

15 COMMISSIONER SZILAGYI: Yeah.

16 DR. KOZHIMANNIL: I see what you're saying.

17 COMMISSIONER SZILAGYI: I'll have more questions
18 later, but this is a rare -- it's a tragedy. Every death
19 is a tragedy. It's also rare, and it's, I think, pretty
20 obvious that it's multifactorial.

21 DR. KOZHIMANNIL: Absolutely.

22 COMMISSIONER SZILAGYI: And the solutions are

1 going to be sort of many individual solutions rather than
2 one big one.

3 DR. KOZHIMANNIL: Yes.

4 I want to comment on that last point as well that
5 maternal death is a rare outcome, and it's increasing. And
6 every death is a tragedy, and I believe we can do better
7 with regard to the quality of maternity care in this
8 country than did you die. Talking about severe maternal
9 morbidity and mortality, we're so focused on these data.
10 We can do more with just having access to a high-quality,
11 high-value maternal care, and I think that is a place where
12 I want us, as a nation, to feel more empowered to do
13 better. Obviously, the maternal deaths are just the tip of
14 the iceberg, so yes. Thank you very much for your
15 questions.

16 CHAIR BELLA: Martha.

17 COMMISSIONER CARTER: Thank you so much. I had a
18 couple of questions and observations. I would think that
19 we would want to, sort of to Peter's point, add to the
20 potential interventions Medicaid expansion overall, for the
21 same reason that if women enter pregnancy healthier then
22 any chronic condition is picked up, diagnosed, taken care

1 of more timely. And, you know, pregnancy is actually a
2 very short period of time. We work with the mother for, at
3 best, 7 months. And so it's really hard to do what really
4 need to -- take care of what you really need to take care
5 of in that short period of time, especially in social
6 determinants and chronic illnesses.

7 So I think there's a really good argument for
8 Medicaid expansion overall to save women's lives.

9 DR. KOZHIMANNIL: Mm-hmm. I've heard that spoken
10 as well at a number of different venues where this is a
11 topic of discussion.

12 COMMISSIONER CARTER: And I would say babies'
13 lives too, because I think it's tied to infant mortality as
14 well.

15 DR. KOZHIMANNIL: Mm-hmm.

16 COMMISSIONER CARTER: I'd like to hear you say
17 more about the coverage for nonclinical services, what I'm
18 going to generally call relationship models, because I
19 think that's the commonality of doulas, community health
20 workers, birth centers, midwives. All of these
21 interventions individually have good data behind them,
22 shown to be effective, but I think the fundamental behind

1 all that is the relationship and the trust-building that
2 then is protective somehow of the mother and baby.

3 So say more about that, and also then, how do we
4 really know, on a national level, when we make these
5 interventions, that they're working when we can't access
6 the data, which I've been on a tear about, because it's
7 really just astounding to me that we can't get state-level
8 mortality data. I understand that there are problems that
9 data are small, but still, how do you measure what's
10 working?

11 So I really -- it's a two-pronged question.

12 DR. KOZHIMANNIL: Sure. So your first question
13 was about these coverage of nonclinical services, and I
14 want to -- and the point about relationship-centered care I
15 think is a very important one. This is something that a
16 couple of teams that I'm working with have been -- we've
17 been publishing on this topic, looking at a model of care
18 that's provided in Minnesota's first and only African
19 American-owned birth center. It's located in north
20 Minneapolis, which is the neighborhood in Minneapolis that
21 has the highest rate of infant mortality in the state of
22 Minnesota, and really looking at that model of care and

1 trying to understand what the outcomes are of these
2 relationship-centered care and how to finance and organize
3 care to support relationship-centered models.

4 And I want to -- I think that's a very important
5 piece. It's always been a very important piece of birth,
6 and so when your systems and structures that are designed
7 to support that will support healthy outcomes.

8 I wanted to distinguish clinical and nonclinical
9 services in this context, because freestanding birth
10 centers, midwifery care, those are clinical services and
11 clinical care, and that's a much more straightforward path
12 to Medicaid coverage. I think the nonclinical services --
13 and I would also, in the former you can put lactation
14 consultants and even community health workers, which are
15 generally part of medical care.

16 It gets a little bit more tricky when you start
17 looking at providers who do not provide clinical care, that
18 are providing other types of supportive services, and how
19 to do that, whether it's nutrition, housing,
20 transportation, those types of topics. The doula support
21 sort of straddles that, where a doula is a nonclinical
22 support that is supported in the clinical context, and

1 we've started to see a lot of change around state-level
2 intervention around doula support and access, and I think
3 that's a good model for moving forward.

4 I've done a lot of research on the topic of doula
5 supports for Medicaid beneficiaries. The state of
6 Minnesota was the second state to cover doulas through
7 Medicaid, and I did an evaluation study of the
8 implementation of that process, which was well-intended on
9 all parts, on all parts, and was very painful, difficult,
10 and slow, and still has problems.

11 And so -- and I'm happy to speak to that in
12 greater depth if that would be useful to you, but I think
13 that, you know, one of the challenges of state-by-state
14 innovation, one of the benefits of that is you get proof of
15 concept and you see whether or not something can work, and
16 you learn lessons. One of the challenges to that is that
17 it can further exacerbate some of the inequities if people,
18 Medicaid beneficiaries in one state, have access to
19 something that Medicaid beneficiaries in other states don't
20 have. And so it can run the risk of exacerbating the very
21 disparities that they're designed to address.

22 Your second question was around how do we know

1 this works, given the data challenges. I spend every day
2 working with this, because it's -- I am incredibly
3 frustrated by the lack of data, especially across payers
4 and across the sort of reproductive time frame of
5 pregnancy, childbirth, and the postpartum period, because
6 so many people switch payers during this time. It is
7 nearly impossible to find a data set that follows human
8 beings over this time period, rather than a payment stream.
9 So many of our regularly collected data are related to
10 billing, and so it's difficult to follow people over time.

11 One of the things that we can do is, looking at
12 outcomes that aren't death I think is an important way of
13 analyzing this, and also pushing forward the data that are
14 collected and reported by state maternal mortality review
15 committees to be correlated and available for research with
16 all of the appropriate caveats around confidentiality.
17 Those of us that analyze data, I have been through every
18 data training. I am so happy to protect the
19 confidentiality of these data. There is just no structure
20 right now for accessing, for collating and accessing those
21 data, and I think that's something that needs to change if
22 we're going to be able to have evidence to inform the type

1 of work that folks want to do to address this.

2 CHAIR BELLA: Kit and then Stacey.

3 COMMISSIONER GORTON: So thanks for coming. I
4 really appreciate it.

5 So just quickly following up, before my
6 questions, following up on what you were just talking
7 about, we had the opportunity -- we created the opportunity
8 to pilot doulas in a region in Massachusetts when I was
9 still operating a health clinic. And to the data point,
10 health clinics are not research organizations, and while we
11 proved to ourselves and to our state customer that this was
12 okay, you know, those data will not ever become public
13 data. And so I do think that's a challenge in using
14 private business partners as state partners to run these
15 programs, is that you create a level of opacity that gets
16 in the way of that.

17 But we found both of the things that you said to
18 be true in our pilot. The first was that it was a terribly
19 useful and very cost-effective intervention, and the second
20 was that it was administratively enormously painful to work
21 through all of the details. And I would add a third piece,
22 which is the provider capacity piece.

1 DR. KOZHIMANNIL: Yes.

2 COMMISSIONER GORTON: So coming up with provider
3 partners who could offer high-quality, culturally competent
4 doula services. I mean, we only managed to pilot it in one
5 county in the state because of provider capacity issues.
6 So just to sort of underscore what you were saying.

7 I have two questions for you. The first, if you
8 can go to your Slide 3 with the two charts.

9 DR. KOZHIMANNIL: Is it this?

10 COMMISSIONER GORTON: No. The one with the --

11 DR. KOZHIMANNIL: Oh, back here. This one? Yes.

12 COMMISSIONER GORTON: Yes. So what would you
13 have us make of the left-hand chart, and in particular,
14 blood transfusions you've called out as being somehow
15 important. I just -- I don't understand this, so if you
16 could help me understand that.

17 And then my other question I'll just throw out
18 there so you can deal with it and we don't waste time is
19 I'm assuming that your data are about states and the
20 District and not about the territories, that you didn't
21 have access to the territories in the data set. If that's
22 true then are you aware of anybody who has looked at these

1 kinds of questions in the territories?

2 DR. KOZHIMANNIL: Yeah. Thank you so much for
3 those questions. I'll answer the latter first because I
4 believe that we do not have the territory data in the HCUP
5 nationwide inpatient sample. And I am not aware of
6 specific research that's going on around this topic in the
7 territories. Thank you for bringing that up. I think it's
8 incredibly important.

9 Your first question around this graph on the left
10 here. So I don't want to overstep my bounds in terms of my
11 expertise. This is a graph that's created by the CDC, and
12 it's on their website, their overall website, and this is a
13 measure of severe maternal morbidity and mortality that
14 they use and have used over time. And it is a measure that
15 has been refined by a researcher there named Elena Kuklina,
16 who has been working on this for a long time.

17 The distinction between whether or not blood
18 transfusion is part of a measure, it makes up a large
19 portion of severe maternal morbidities and that's why it's
20 separated, and it's a procedure that indicates that a
21 severe problem has occurred, that someone would need to be
22 transfused. And so that's my understanding, and again, I'm

1 not a clinician. That's my understanding of why that needs
2 to be that way. If there's anyone else here that has
3 greater expertise on that I would welcome you to help
4 answer that.

5 COMMISSIONER CERISE: This is a point of
6 discussion among our OB group as well, because, like you
7 said, it's an indicator of problems with maternal
8 morbidity. As they've looked to address this issue of
9 hemorrhage, and have gotten more aggressive about it and
10 developed hemorrhage carts and things like that, they fear
11 that this measure could somehow skew what the situation is
12 and come across as a bad measure --

13 DR. KOZHIMANNIL: Correct.

14 COMMISSIONER CARTER: -- in groups that are being
15 more aggressive in trying to manage hemorrhage at the time
16 of delivery.

17 DR. KOZHIMANNIL: Absolutely. Yes. So there is
18 an element of -- transfusion is a procedure that's done in
19 a life-saving circumstance, and it's possibly being done
20 more frequently now because we know that it saves lives.
21 And there are protocols in place that are encouraging the
22 increased use of this. So we may be seeing more morbidity

1 and less mortality, in some individual circumstances, and
2 that may be part of what is going on here. But we can see
3 that, you know, if you have to be transfused at the time of
4 delivery, that's a bad thing. It's not something -- but
5 being transfused is better than dying.

6 COMMISSIONER CARTER: Not to get too far into the
7 weeds with that, so a lot of hemorrhage is underdiagnosed -
8 -

9 DR. KOZHIMANNIL: Correct.

10 COMMISSIONER CARTER: -- or has been
11 underdiagnosed, and that's part of the issue. So there's
12 been a lot of clinician training on how to recognize
13 hemorrhage, how to measure blood loss. And so, actually,
14 if we do this well, we're probably going to see an increase
15 in hemorrhage rates --

16 DR. KOZHIMANNIL: Yes.

17 COMMISSIONER CARTER: -- which then lead to
18 appropriate transfusion rates. And I want to call out the
19 California Maternal Quality Care Collaborative. They've
20 done a lot of work on hemorrhage education.

21 DR. KOZHIMANNIL: And California is the state in
22 the nation that has reversed this trend. When they started

1 collecting their own data and analyzing their own data, and
2 designing interventions to reduce maternal morbidity and
3 mortality, they turned it around. It's the only state
4 where we've seen that on an individual level. It's also
5 one of the only states that's large enough where we could
6 see that happen on an individual state level, and it's a
7 state that is very innovative in terms of the data that
8 they're collecting and how they're analyzing it.

9 CHAIR BELLA: Thank you. Stacey.

10 COMMISSIONER LAMPKIN: Thank you so much for all
11 this information. I have, I guess, some foundational
12 questions that would be helpful for me as we move towards
13 thinking about the policy options. And so they go to that
14 CDC one-third, one-third, one-third question. And can you
15 speak to whether the morbidity that we're talking about in
16 this context is specifically pregnancy and childbirth
17 related cause of death, or is it all cause of death, and
18 how does that vary between the prenatal period, the period
19 you were able to study in the HCUP data, and the postpartum
20 period?

21 DR. KOZHIMANNIL: So when we measure -- so I want
22 to distinguish -- there are a few distinctions I want to

1 make. One is the CDC data that we're discussing is
2 maternal mortality, and maternal mortality comprises
3 pregnancy-related and pregnancy-associated deaths.
4 Pregnancy-related deaths are deaths that are a direct
5 result of the pregnancy or conditions that are related to
6 the pregnancy. Pregnancy-associated means you happen to be
7 pregnant or have had a child in the past year, but you got
8 in a car accident or you got cancer.

9 There are causes of death that are difficult to
10 put between buckets, and this is part of what we do on
11 maternal mortality review committees -- I've been on
12 Minnesota's committee since 2012 -- is something like
13 intimate partner violence. In cases where the intimate
14 partner violence escalated as a result of the pregnancy or
15 the birth, then that is something that is considered
16 pregnancy-associated, in some cases, but there are
17 difficult calls there.

18 So that is the process of maternal mortality
19 review, of distinguishing whether it's pregnancy-associated
20 or pregnancy-related. And that is all around maternal
21 death. It does not look at morbidities. So what we were
22 able to do in our analysis, we're looking at a broader

1 outcome, which is severe maternal morbidity and mortality,
2 and what we're looking at in the childbirth
3 hospitalization, it's difficult to think of something that
4 would not be pregnancy-associated because it's happening at
5 the time of childbirth -- I'm sorry, pregnancy-related,
6 because it's happening right at the time of childbirth.
7 However, some of -- it's -- you know, it's certainly very
8 possible that during pregnancy and afterwards there are
9 both morbidities and mortalities that are happening
10 alongside of pregnancy, but not directly pregnancy-related.

11 Did I answer your questions? Please ask a few.

12 COMMISSIONER LAMPKIN: Mostly.

13 DR. KOZHIMANNIL: Okay.

14 COMMISSIONER LAMPKIN: And so I also assume that
15 the HCUP data that you were analyzing was because it was
16 childbirth inpatient stays, pregnancy-related.

17 DR. KOZHIMANNIL: Mm-hmm.

18 COMMISSIONER LAMPKIN: So the prenatal period and
19 the postpartum period, did you say that one-third, one-
20 third in the definition includes only the pregnancy-related
21 and not pregnancy-associated?

22 DR. KOZHIMANNIL: The way that the CDC measures

1 it, it includes both pregnancy-related and pregnancy-
2 associated.

3 COMMISSIONER LAMPKIN: Thank you.

4 DR. KOZHIMANNIL: Yes.

5 CHAIR BELLA: Kisha, then Fred.

6 COMMISSIONER DAVIS: Thank you for being here and
7 bringing this information. I wanted to go back to the
8 slide again that had the discussion points on Medicaid
9 policy, and looking at the first one around reimbursement
10 rates and Medicaid paying half of what private plans pay.
11 And I just wanted to know if you could comment some on how
12 that trickles down to provider access and providers being
13 willing to accept Medicaid, especially in rural areas. We
14 know that a lot of rural hospitals are closing. In some
15 rural areas, pregnant women have to drive over an hour to
16 get to a hospital that will deliver. And so if there are
17 roles for Medicaid in that space.

18 DR. KOZHIMANNIL: Thank you for bringing this up.
19 The interplay between Medicaid payment and policy and rural
20 health care access and outcomes is enormously important in
21 the space of childbirth. The way that the payment
22 differences trickle down, in terms of administrative

1 decision-making at the hospital and health care delivery
2 system level, that's -- I think it's something that we
3 could -- it's something that I've certainly seen in
4 anecdotal contexts. It's not something that's been the
5 topic of a lot of empirical research.

6 And it is clear, from looking at patterns of care
7 -- I've done research looking at differences by primary
8 payer and the utilization of obstetric services, and can
9 see, for example, that Cesarean delivery rates are much
10 lower for Medicaid beneficiaries compared with privately
11 insured folks, even after you control for all diagnostic
12 criteria and associated demographic characteristics.

13 So it doesn't really make sense if the only
14 difference is payer, and the difference there is how much
15 money a provider is getting. I've presented this to
16 clinicians and they will be like, "Oh my gosh. I would
17 never make a decision to do a C-section or not based on
18 someone's, you know, insurance." And I believe that
19 they're right. It's that hospital systems understand their
20 payer mix and create systems and structure to keep their
21 doors open, and that, you know, relies on sort of
22 information shortcuts and assumptions in ways that affect

1 people's lives in whether or not you get surgery.

2 And so I do think that these payment differences
3 play out in important ways, and the financial pressure in
4 rural hospitals, especially low-volume, rural obstetric
5 units that are reliant on Medicaid -- so there's a fixed
6 cost to having an obstetric unit and having your -- being
7 ready to deliver a baby at any time.

8 And in these small rural hospitals the way that
9 you pay for that is by each pregnant person that walks
10 through the door and delivers a baby in your hospital. And
11 each pregnant person that walks through the door and
12 delivers a baby at your hospital comes with dollars
13 attached to them, and if you're a Medicaid beneficiary it
14 comes with less dollars. So that means you need more folks
15 through your door to cover the fixed costs of providing
16 services in that unit. And in rural areas, where the
17 numbers are low and the proportion of folks that give birth
18 are -- that are Medicaid beneficiaries is higher, that
19 makes that math even more difficult, and is part of what we
20 hear from hospital CEOs when they're talking about
21 decisions to close rural obstetric units.

22 This is something that my team has been

1 researching for the past 4 years is looking at hospital
2 obstetric unit closures and the effects on rural residents
3 and their babies. And what we've found is that more than
4 half of all rural counties have no place where you can give
5 birth, and that rural counties that lose hospital-based
6 obstetric services, that there's an increased risk of birth
7 in an emergency room, out-of-hospital birth, and very
8 importantly -- and this occurred in rural counties that
9 were not adjacent to urban areas, so more remote rural
10 counties -- higher rates of preterm birth.

11 We know infant mortality is higher among rural
12 residents than urban residents. Preterm birth is the
13 leading cause of infant mortality. So Medicaid policy is
14 directly related to the services that are able to be
15 offered in rural communities, financially, and that the
16 loss of those services has real clear impacts on the health
17 of moms and babies in those communities.

18 CHAIR BELLA: We have several people that still
19 have questions for you, so we're probably going to run a
20 little over. Are you able to stay a little bit longer?

21 DR. KOZHIMANNIL: I will stay.

22 CHAIR BELLA: Okay.

1 DR. KOZHIMANNIL: If I am being helpful, I will
2 stay.

3 CHAIR BELLA: Wonderful. Fred, then Chuck, then
4 Tricia.

5 COMMISSIONER CERISE: Thank you for the
6 presentation. It's great information. One comment and
7 then I'm going to ask you a question.

8 I'm in Texas, and a few years back there was a
9 spike in maternal mortality that got a lot of people's
10 attention. So they went back, and the legislature passed a
11 law that said we'll create this commission to go study
12 this, and then there's been a lot of rework on that, and I
13 recently read a report of this commission. And I was
14 curious. You explain -- you gave me part of the answer
15 already, and that is, in this report, they noted that 56
16 percent of the related deaths happened post 60 days, so
17 higher than the third. And when you look at the list,
18 though it includes a lot of things, you know, overdose is
19 at the top of the list, and you've got homicides on there,
20 and you've got suicides on there and things like that.

21 DR. KOZHIMANNIL: Yes.

22 COMMISSIONER CERISE: And so I would imagine it's

1 sort of the more liberal interpretation or pregnancy
2 associated, and it includes a lot of stuff maybe the CDC
3 list didn't include. But it does speak to the importance,
4 which is my question, around how do you cover and provide
5 continuous care for all these other related conditions.
6 You talk about Medicaid paying poorly, and so it's hard to
7 have people participate. And then you're adding on all
8 these other conditions that need to be plugged in.

9 We had a great presentation yesterday, and
10 someone from Vanderbilt talked about, you know, all of the
11 associated services --

12 DR. KOZHIMANNIL: My friend and colleague,
13 Stephen Patrick.

14 COMMISSIONER CERISE: That's right.

15 DR. KOZHIMANNIL: I talked with him yesterday
16 after he spoke with you.

17 COMMISSIONER CERISE: He did a great job of
18 speaking to that.

19 DR. KOZHIMANNIL: Yeah.

20 COMMISSIONER CERISE: But I wonder, you know, if
21 you could comment on sort of the importance of that system
22 so that when women at 60 days roll off, if the issue is

1 substance use, you've captured them at a period where
2 you've got their attention and the opportunity to make an
3 intervention, and then to lose them at 60 days seems
4 particularly tough. And so can you speak to the importance
5 or, you know, maybe a strategy around having a system of
6 care to sort of connect to all these other things --
7 hypertension, diabetes, things that happen, need for
8 psychiatric services.

9 And then I'll ask you one more. In the context
10 of rural, because, you know, other areas of health care,
11 there's good data -- and I don't know the OB data -- that
12 the more things you do, the better you get at it and the
13 better the outcomes.

14 DR. KOZHIMANNIL: Yeah.

15 COMMISSIONER CERISE: And so this, the kind of --

16 DR. KOZHIMANNIL: Volume-outcome relationship.

17 COMMISSIONER CERISE: The challenge of low-volume
18 providers and how you can supplement that in rural areas.

19 DR. KOZHIMANNIL: I'm going to take your last
20 question first because I've done research on that and I can
21 answer it directly, and that is, childbirth and obstetric
22 services are distinct from other types of health care

1 services because generally the person's not sick. So in
2 about 70 percent of cases where we have low-risk birth,
3 there's not the same volume-outcome relationship that we
4 see in other areas of clinical medicine and other areas,
5 you know, surgical care, because for the most part high-
6 quality, low-risk birth services -- and rural communities
7 are actually providing -- rural hospitals actually provide
8 more of that because what you need is sort of time and
9 attention, which is not what the health care system pays
10 for. So we see a really different relationship in low-risk
11 birth in terms of volume-outcome in rural communities where
12 you see very high quality outcomes in rural areas.

13 Now, pregnancy is low risk until it's high risk,
14 and that can change very quickly, which is why it's
15 important to have referral systems in place and transfer
16 protocols and all of that to make sure that people have
17 access to those high-acuity services. And those types of
18 high-acuity care are absolutely part of -- you know,
19 anytime you're looking at surgeries, part of the general
20 realm of volume-outcome relationships want to get people to
21 higher-acuity facilities where folks are more adept at
22 using these procedures.

1 If you talk to folks in rural hospitals -- we did
2 a study looking at rural residents with substance use
3 disorder at the time of pregnancy, and the vast majority of
4 those are Medicaid beneficiaries. And about 75 percent of
5 those rural residents with opioid use disorder were giving
6 birth in rural hospitals. So even though we're setting up
7 these systems to be -- you know, to move everyone to
8 Vanderbilt to see Dr. Patrick and others, where they have a
9 beautiful comprehensive system, that's not where folks are
10 going, and the risk is higher among Medicaid beneficiaries,
11 because they don't have transportation or housing. They're
12 not able to get to these urban centers where we are
13 designing these clinical features and structures and
14 supportive systems that can really wrap around people's
15 lives and address these clinical risk factors.

16 So I think what there's a need for is a couple of
17 things. One is in-community services and recognizing that
18 rural hospitals are handling this, so the investments,
19 whether they are Medicaid payment rates or policies or
20 other policy investments, need to trickle down to rural
21 locations.

22 Talking to a postpartum nurse or emergency

1 department nurse in a rural community, they will tell you
2 about people with opioid use disorder that are giving birth
3 in their facilities. They are handling these high-risk
4 situations, and that's not probably the most effective or
5 appropriate way to handle those services.

6 So we either need to get services down to the
7 community level -- and that's probably part of it -- or the
8 people to the places where the services are. And so
9 thinking about how that could look, especially for Medicaid
10 beneficiaries, is something that I think is a really
11 helpful space to engage.

12 And then the postpartum Medicaid extension is a
13 huge piece, and Tennessee did such a great job of acting on
14 the data that they saw coming out of their Maternal
15 Mortality Review Committee to make a state policy change,
16 to extend Medicaid benefits for a year postpartum for those
17 folks with the opioid use disorder, substance use disorder
18 diagnosis, because we know that the postpartum period is a
19 time when people relapse and have high risk of overdose
20 deaths. And if you have access, you're in care and
21 receiving services during pregnancy, it is such a shame to
22 lose that, especially when you've got a little baby at

1 home. And people are motivated. They want to care for
2 their families.

3 Another challenge is -- we talked about finding
4 willing providers that will accept Medicaid, also willing
5 providers that will accept pregnant patients, because we
6 look at like buprenorphine waiver providers that accept
7 Medicaid, for example, and the same thing for mental
8 health, same thing for other types of higher-acuity
9 services. Will they also see a pregnant person? Or are
10 they, you know, only seeing other types of folks?

11 So I think that people who are pregnant and have
12 complex clinical conditions, substance use disorder, mental
13 illness, other complex -- like cardiovascular needs, are
14 they able to access a provider that will see them during
15 their pregnancy, not just because of their Medicaid, but
16 that, too, but also because of their pregnancy and that
17 condition. So I think looking at both of those is really
18 important.

19 CHAIR BELLA: Chuck, you want to be skipped now?

20 VICE CHAIR MILLIGAN: Yeah, just in the interest
21 of time.

22 CHAIR BELLA: Okay. In the interest of time,

1 Chuck passes to Tricia, and then Toby, and then we're going
2 to wrap up. We can take a little bit more time for those
3 of you that are trying to be kind. Tricia.

4 COMMISSIONER BROOKS: Thank you so much,
5 particularly for your passion for the subject. I really
6 appreciate that. And I know there's data out there on a
7 state-level basis, but can you say more about the
8 variability you've seen in the data in states? You
9 mentioned California has done a good job of turning the
10 curve. Where are the other model states that we should be
11 exploring what they're doing?

12 DR. KOZHIMANNIL: We should be exploring what
13 they're doing with regard to --

14 COMMISSIONER BROOKS: Improving --

15 DR. KOZHIMANNIL: -- maternal morbidity and
16 mortality?

17 COMMISSIONER BROOKS: Yeah.

18 DR. KOZHIMANNIL: So California is the only state
19 that I know of with clear data showing a reverse in their
20 trends. I know a lot of states right now are using the
21 vehicle of Maternal Mortality Review Committees to start to
22 address this. The Preventing Maternal Deaths Act passed

1 Congress in December of 2018, and it provided some
2 encouragement for greater data collection and for the
3 establishment of Maternal Mortality Review Committees, but
4 little in the way of like enforcement mechanisms and teeth
5 behind that. You know, there's grant money that's
6 available, but it's sort of a pull not a push situation.

7 Forty-six states have Maternal Mortality Review
8 Committees right now, and I believe a 47th might have just
9 passed a law to establish one. These are still very new in
10 many states, and one of the biggest challenges with them --
11 and I say this as someone who has been on one -- is
12 representation. Who is on that committee really matters.
13 And we did an analysis looking at whether or not
14 representation was required in statute for these
15 committees, and if so, whether rural representation was
16 required, in part because most of the people who create
17 policy around maternal morbidity and mortality and
18 maternity care generally have frankly never set foot in a
19 rural health care facility and have no idea what the
20 constraints are for actually handling clinical care and
21 clinical emergencies in those settings. And that was
22 certainly my experience. So only two states require rural

1 representation.

2 You know, whether or not states require
3 representation from the groups that are most affected,
4 whether that's Medicaid beneficiaries -- is someone from
5 the state Medicaid office required to be on the Maternal
6 Mortality Recently Committee, or is that something that
7 could help with informing these discussions and then taking
8 those lessons back to Medicaid to inform the ongoing
9 changes that are happening, I would love to see a greater
10 integration there between that mechanism that's in place
11 for the data collection, for understanding the causes, and
12 some of the policymaking entities, the payers as well as
13 the folks that are most affected, rural residents and
14 especially black and indigenous residents as well.

15 CHAIR BELLA: Thank you.

16 COMMISSIONER BROOKS: So just another --

17 CHAIR BELLA: Just quick, please.

18 COMMISSIONER BROOKS: Okay.

19 CHAIR BELLA: We have got to get to public
20 comment, too.

21 COMMISSIONER BROOKS: All right. Sorry.

22 Following up on Kisha's question, I actually was a little

1 surprised at the answer, that it's not necessarily a lack
2 of access, it's how the care is delivered in a rural
3 setting, you know, in terms of caesarean, and I am assuming
4 you're talking about needed caesareans as opposed to
5 elective. But can you say anything more about what --
6 you've said the clinicians are saying, "I would never treat
7 a Medicaid patient differently", but what are they doing
8 then that is causing -- is contributing to the poor
9 outcomes?

10 DR. KOZHIMANNIL: I think it's -- I don't think
11 it's the responsibility of clinicians necessarily. I think
12 that the decisions that are made around clinical care, I
13 think the choice set that clinicians have in collaboration
14 with their patients is limited by the available resources
15 and by the setting that they're in. So I don't want to
16 completely absolve clinicians of all responsibility when
17 they're making the decisions, but I also want to honor the
18 fact that what they have available to them and what they
19 can do in their hospital settings is limited by their own
20 time, by whatever policies are in place there. There are
21 hospitals that have policies that if you've been pushing
22 for four hours, then we do a C-section. That's maybe not a

1 capital P policy, but it may be a norm, right? And so I do
2 think that there are ways to -- and maybe this is a broader
3 payment incentives question, can payments be created to --
4 instead of financially rewarding -- so doctors or
5 clinicians who deliver babies get paid twice as much for a
6 caesarean compared with a vaginal birth. Vaginal births
7 can take like five days, and a caesarean can take 30
8 minutes. But the resource intensity during those 30
9 minutes is very high. But those types of -- you know, if
10 you're a private practice in obstetrics, you know that, and
11 it's important to keeping your doors open and to paying the
12 bills.

13 And so until we have payment incentives that are
14 aligned with producing quality and not quantity in
15 obstetrics, it's going to be very difficult to overcome
16 that challenge, and it's exacerbated within Medicaid where
17 the payment rate for a regular old low-risk vaginal
18 delivery is -- it struggles to cover folks' time. I know
19 in Minnesota Medicaid the payment for a person who catches
20 a low-risk vaginal baby is about 700 bucks, and that's
21 tough to cover costs, especially, again, in lower-volume
22 settings or in places that are operating in rural areas.

1 CHAIR BELLA: Thank you. We're going to now turn
2 and see if we have any public comment.

3 ### PUBLIC COMMENT

4 * [No response.]

5 CHAIR BELLA: Okay. I think we could probably
6 pepper you with questions for a lot longer, but in the
7 interest of time, Martha, thank you. I would just put a
8 pin in. As we think about concrete recommendations and
9 understanding what's working and what's not working, I
10 would be very interested in some best practices around
11 bundles because I think states are -- what they're
12 including on the front and the back end is varied, and so
13 if we could understand some of that, maybe we could talk
14 about that at a future meeting if we have some information
15 in that regard.

16 DR. KOZHIMANNIL: Absolutely, and that's another
17 way -- because we discussed it, the coverage of non-
18 clinical services, when those are included in bundles,
19 that's another way to, like, shift the financing, to look
20 at sort of what does a service package look like. It can
21 be extended beyond what we normally look at. Again, there
22 are challenges there as well, but...

1 CHAIR BELLA: Wonderful. Thank you for your
2 work.

3 DR. KOZHIMANNIL: Thank you.

4 CHAIR BELLA: Thank you for being here.

5 DR. KOZHIMANNIL: Thank you so much.

6 CHAIR BELLA: All right. We are now going to
7 turn our attention to the Medicare Savings Program, and
8 Kate and Kirstin will present. Though we are running a
9 little behind, we will make sure we have time to get
10 through this. If we have to eat into the break, that's
11 fine. We'll kind of see how much discussion we need to
12 have. Talk fast, anyway. That sounds good. All right.
13 Whenever you're ready.

14 **### IMPROVING PARTICIPATION IN THE MEDICARE SAVINGS**
15 **PROGRAMS**

16 * MS. BLOM: Thank you. So good morning,
17 everybody. Today Kate and I are going to talk -- continue
18 the discussion, actually, that we started in December on
19 policy options for the Medicare Savings Programs to try to
20 get more people enrolled.

21 So our plan for today is to actually start by
22 going back to a study that we did with the Urban Institute

1 back in 2016 to kind of remind ourselves about what the
2 eligible but unenrolled population looks like, the group
3 that we're targeting to try to bring into the MSPs. Then
4 we'll spend a little time talking about state policies that
5 affect enrollments, and, finally, Kate's going to walk
6 through the policy options for you guys to consider that we
7 could use to try to increase participation in these
8 programs.

9 So a couple years ago, the Urban Institute did a
10 study for us that was focused on looking at estimates for
11 participation or estimating participation rates in the MSPs
12 to try to quantify those. But one thing they also did was
13 look at characteristics of the eligible but not enrolled
14 population so that we could better understand what might be
15 some factors keeping them out of these programs.

16 So this table has two columns of numbers, and I
17 just want to take a second to clarify. So these are two
18 different populations. The first column with numbers is
19 the enrolled population. The second one is the eligible
20 but not enrolled. And this table allows us to compare
21 characteristics between those two.

22 For example, the first row, age 18 to 64, we can

1 see that in the enrolled population, 42 percent have that
2 characteristic, are age 18 to 64, compared to just 29
3 percent in the eligible but not enrolled, which tells us
4 that the enrolled population is more likely to be younger.

5 There are several characteristics here that you
6 can look at, but I think the three that are the most
7 interesting are in the middle of the table. The private
8 health insurance coverage, you can see that there is a
9 higher likelihood to have private coverage among the
10 eligible but not enrolled group compared to people who are
11 enrolled, and then the reverse is true for enrollment in
12 public programs like SNAP or SSI. The rates of enrollment
13 in those programs are higher for people who are also
14 enrolled in the MSPs.

15 I think that these things can tell us that, you
16 know, it makes sense, people who are already accessing
17 public programs might also then find access to the MSPs.
18 And people who are more likely to have private coverage
19 might, you know, have less interest in a program like this.
20 So there's definitely room here, I think, looking at these
21 results, for improvements in enrollment in these programs
22 and potentially through things like outreach and changes to

1 state enrollment processes.

2 State policies also affect enrollment in the
3 MSPs. Under current law, states can set more generous
4 income and asset levels than the federal limits allow, and
5 12 states and the District of Columbia do this. Being more
6 generous can occur through higher thresholds for income and
7 assets or by eliminating the asset limits, for example.
8 States with more generous levels tend to have a higher
9 share of their eligible enrollees in their programs, and
10 some, like Alabama, have reported a reduced administrative
11 burden from eliminating the asset tests.

12 Differences between state policies and those of
13 the Part D LIS program can also affect enrollment, making
14 current law requirements that are designed to increase
15 enrollment in the MSPs, like transferring application data
16 from SSA, less effective. For example, some states count
17 in-kind support from family as income, but SSA doesn't do
18 that.

19 Another example is that states might define
20 household size differently, limiting it to just the
21 individual and their spouse; whereas, SSA often has a
22 broader definition of that, making the state definitions

1 narrower, keeping fewer -- or keeping people out.

2 So I think that's all I wanted to say. With
3 that, I'm going to turn it over to Kate to talk about the
4 options themselves.

5 * MS. KIRCHGRABER: Thanks, Kirstin.

6 Each option that we're presenting today would
7 increase enrollment in the MSPs, which would improve access
8 to care for beneficiaries who may not be seeking it due to
9 the cost of Medicare cost sharing.

10 Increasing enrollment in the MSPs would increase
11 federal costs and may increase or reduce state spending,
12 depending on the policy.

13 Policies that relieve state administrative burden
14 or increase the number of Medicaid beneficiaries who enroll
15 in Medicare Parts A and B could produce state savings, but
16 policies that increase enrollment of partial-benefit dually
17 eligible beneficiaries would increase state costs.

18 As we know from our earlier discussions, the MSPs
19 and LIS program both provide assistance with premiums and
20 cost sharing to dually eligible beneficiaries. So using
21 one set of eligibility rules could make it possible to
22 enroll beneficiaries in both programs simultaneously and to

1 automate enrollment and renewals.

2 This would require states to change their
3 eligibility criteria, to make MSP income, asset, and
4 household size consistent with the LIS. They can do that
5 already using Section 1902(r)(2) of the Social Security
6 Act, but it's currently a state option. And states that
7 are using SSA verification have reported that they've been
8 able to enroll applicants transferred by SSA with little to
9 no work required by caseworkers. So this would help reduce
10 administrative costs, but it may not be enough to offset
11 increased cost of enrolling partial-benefit dually eligible
12 beneficiaries. And states may also just prefer to continue
13 using their existing income and asset limits.

14 For many low-income individuals, complicated
15 enrollment and renewal processes may reduce their
16 participation in the MSPs. So one option would be to use
17 modified adjusted gross income, or MAGI, which is already
18 used by states for the groups you see here -- children,
19 pregnant women -- and to determine eligibility for tax
20 credits on the exchanges.

21 Under current law, MAGI methods don't apply to
22 individuals who are likely to qualify for the MSPs, so

1 people who qualify based on age or disability or who are on
2 SSI.

3 Many of these individuals, though, have no earned
4 income and often live in stable settings where their
5 unearned income, Social Security number, or residence could
6 easily be verified through data matches.

7 So the Commission could recommend a statutory
8 change that would require the use of MAGI for determining
9 eligibility for the MSPs. States are already used to using
10 this approach. So the change could reduce state
11 administrative burden, but again, they may prefer to keep
12 their current rules and might not be happy about the
13 increased cost.

14 A couple of options to simplify enrollment would
15 be to extend express lane eligibility, or ELE, to the MSPs
16 or to create a demonstration program that could test this
17 type of approach. States can use ELE to accept findings
18 from another public program like TANF or SNAP to satisfy
19 eligibility requirements for Medicaid or CHIP. They can
20 currently submit a state plan amendment to do this for
21 children, but in order to do it for adults, they would need
22 to submit an 1115 waiver.

1 Louisiana is one state that has done it for
2 adults in their expansion group, new adult group, and they
3 have reported that it was a cost-effective way to reach a
4 lot of already eligible beneficiaries and enroll them.

5 So the Commission could recommend a statutory
6 change that would enable states to use state plan authority
7 rather than waiver authority to implement express lane
8 eligibility for the MSPs.

9 Alternatively, we could recommend creating a
10 demonstration program that would test this kind of
11 approach. It could be modeled on another demonstration
12 program that serves a similar low-income elderly
13 population. I think one of our public commenters actually
14 mentioned it at the last meeting, which is the Elderly
15 Simplified Application Project, or ESAP, which is a program
16 within SNAP that streamlines the application process for
17 households with no earned income, and it uses data matches
18 to verify application data and also extends the eligibility
19 period for three years.

20 Dually eligible beneficiaries typically don't
21 have big fluctuations in income that's likely to make them
22 ineligible for Medicaid. So simplifying redeterminations

1 could keep people from losing coverage for failure to
2 complete paperwork that may just show that nothing has
3 changed in their household.

4 Federal law currently requires states to
5 redetermine eligibility at least once every 12 months. So
6 the Commission could recommend a statutory change to allow
7 states to extend the MSP redetermination period to once
8 every three years, and I'd just mention this is the
9 approach that they use in the ESAP program in SNAP. And
10 that's been shown to reduce burden on both states and
11 beneficiaries and made it easier for beneficiaries to
12 retain their benefits.

13 It could potentially lead to some individuals
14 being renewed who are no longer eligible. I don't know
15 that we know the extent that that would be an issue.

16 The Commission could also recommend or encourage
17 states to use passive or ex parte recertification. They're
18 already required to do this, but few states do, potentially
19 due to systems issues or challenges like verifying assets.

20 So the Commission could recommend that CMS
21 provide technical assistance to states to help them improve
22 their processes so they can use ex parte for more eligible

1 beneficiaries.

2 The Commission could also require the use of
3 prepopulated renewal forms, which currently is an option.
4 That would reduce burden and increase retention rates among
5 eligible beneficiaries, and the most recent data we have
6 was 2016 that showed that five states were using
7 prepopulated forms for the MSPs.

8 Low enrollment in the MSPs may also be due to a
9 lack of awareness among eligible beneficiaries,
10 particularly partial-benefit dually eligible beneficiaries
11 who wouldn't otherwise have contact with their state
12 Medicaid program. States have little incentive to reach
13 out to them also because it's a straight cost to the
14 states.

15 Outreach grant funding targets both MSPs and LIS
16 and has remained fairly stable since the enactment of MIPPA
17 in 2008. It's currently about \$25.5 million. And the
18 grant allocations to individual states are relatively low,
19 given that that's \$25 million across 50 states.

20 So the Commission could recommend an increase in
21 outreach funding. It could also consider creating a state
22 incentive to enroll partial-benefit dually eligible

1 beneficiaries to kind of offset, if we recommended an
2 outreach increase.

3 We could recommend a permanent increase in FMAP
4 to 90 percent. This would match the FMAP for the new adult
5 group, which covers a similar group, beneficiaries with
6 similar income level.

7 Alternatively, we could recommend a temporary
8 increase in FMAP to test whether or not it increases
9 enrollment.

10 Finally, the last option that we could discuss in
11 the chapter would be to have Medicare assume the cost of
12 the MSPs. It would require a change in the Medicare
13 statute, but it probably would be the simplest solution
14 because it would remove states from the eligibility and
15 enrollment process. It would standardize eligibility
16 across the states, and it would streamline enrollment into
17 the MSPs.

18 It could have uneven effects across states,
19 though, for states that already have more generous income
20 and asset limits. If they're beyond the federal standard,
21 it could actually decrease enrollment.

22 It could also have significant federal cost.

1 Full federal funding of the MSPs would increase cost to the
2 federal government. It could add further strain to the
3 Medicare trust funds, but it would probably be welcomed by
4 the states.

5 A claw-back type of arrangement in which states
6 would continue to contribute their current contributions to
7 the MSPs would probably be less popular with the states.
8 It was what was done as part of Part D, the drug coverage
9 in Medicare.

10 States might argue too that they would have no
11 way in managing this obligation, although they might
12 currently say that they have no say over the premiums or
13 cost sharing that they currently pay for the duals.

14 So I think that's -- yes. We're on to next
15 steps.

16 So we can develop any of these into specific
17 recommendations to bring back to the February meeting. We
18 expect to have a draft chapter as well for review in April.

19 So, with that, we will turn it over to you.

20 CHAIR BELLA: Thank you. Appreciate this work.
21 I think this is an important and very often overlooked area
22 that could have a really positive impact. It's worthy of

1 Commissioner recommendation if we can understand where
2 people are interested.

3 To start, it's Chuck and then Brian.

4 VICE CHAIR MILLIGAN: Thank you very much, Kate
5 and Kirsten. Very helpful.

6 I guess I want to start with probably the
7 cleanest way to increase enrollment, which is using LIS and
8 potentially even kind of a direct data feed that states
9 would just adopt. There are certainly precedents in other
10 programs. Most states with respect to SSI eligibility,
11 they're getting a feed from Social Security Administration
12 where the disability determination has been made, the
13 income eligibility has been established largely, and
14 states, most states, they don't independently do that kind
15 of eligibility work.

16 So I guess part of just kind of signaling, I
17 think it's cleanest in a lot of different ways. I think
18 there are second-level approaches that are certainly
19 improvements but not as clean.

20 I have a question, and it kind of gets then to
21 like who pays for a piece of this and what the cost piece
22 of this is. I'm not sure whether to direct it to you all

1 or to Anne, honestly.

2 Have we done any prep work about potentially
3 sizing, with CBO or otherwise, or estimates of the impact
4 of any of these recommendations on federal spending and/or
5 state spending?

6 For example, if we were to recommend let's take
7 the LIS feed. Let's recommend that states be required to
8 load it and potentially federalizing the cost of MSPs,
9 using that as eligibility mechanism. It would be
10 important, I think, to know what the federal burden would
11 be, and if it's not that version, but LIS feed coming into
12 the states, but then traditional match or enhanced match,
13 it would be good to know rough allocations of cost so that
14 we know at the time of recommendation, the implications of
15 that recommendation to the federal treasury and to state
16 general funds.

17 Have we done prep work? Can we develop estimates
18 in a way that would be timely for recommendations?

19 EXECUTIVE DIRECTOR SCHWARTZ: We would typically
20 get that from CBO. We've shied away from doing cost
21 estimates ourselves because CBO is the arbiter, and we also
22 usually don't go to CBO until we're more clear on what

1 you're interested in, have narrowed it down so we don't put
2 extra burden on CBO. That would be our next step
3 immediately after this meeting.

4 VICE CHAIR MILLIGAN: That would be helpful and
5 if there's some degree of confidence that it would be
6 timely even to have ranges or whatever the best we could
7 get.

8 So I've kind of signaled where my preference is
9 personally. My second-level preference would be to require
10 simplification of eligibility, much like what happened in
11 MAGI, not necessarily to use MAGI, but to eliminate the
12 asset tests and to eliminate some of the other barriers
13 that I think interfere with take-up of people who really
14 need the financial support offered through MSP programs.
15 And I think that that's, honestly, why LIS, I think, is
16 preferable is they don't rely on asset tests. They don't
17 rely on all of the state variability about different types
18 of assets and all of that, which I think that creates its
19 own take-up burden.

20 So I've kind of signaled where I am, and I hope
21 that we can have a rough sizing of the cost implications of
22 that to help inform future recommendations.

1 I'll leave it there, Melanie.

2 CHAIR BELLA: Thank you, Chuck.

3 Brian, then Bill, then Fred.

4 COMMISSIONER BURWELL: So I guess I have a
5 comment and then a couple of questions.

6 My first comment is while these data in the Urban
7 Institute study is interesting, I still feel like we don't
8 really have a full handle on the eligible but not enrolled
9 population on why they're not enrolled. I mean, it's a lot
10 of people, if only 53 percent of those who are eligible are
11 enrolled. I just don't see -- I feel a need for more
12 information about the eligible but not enrolled.

13 So a third of them have private insurance
14 coverage and may not be enrolled because they have other
15 sources of coverage, but two-thirds don't have alternative
16 sources of coverage. How are they getting their Medicare
17 cost-sharing requirements paid for? I don't understand it.
18 I don't think we have a good handle on that, and I think we
19 need better data before we maybe come up with some policy
20 solutions.

21 I do think there's also problems with the
22 methodology in the work that has been done. I don't

1 understand how 16 percent of the people who are eligible
2 but not enrolled are full-benefit Medicaid recipients. If
3 you're a full-benefit Medicaid recipient, that means you're
4 eligible for the full-benefit package, which includes Part
5 B premiums and cost sharing. So I don't see how -- if
6 someone can tell me how you could be a full-benefit
7 Medicaid recipient but not be eligible for the same
8 benefits that partials are eligible for, please tell me.

9 So I just think that we don't have the full
10 picture of why the eligible but not enrolled population
11 aren't participating in the program.

12 My second issue has to do with federalizing the
13 MSP program, which I think has considerable merit, and
14 maybe Chuck was getting to this. I wonder if one of the
15 options that we were thinking of is not just that the
16 federal government would pick up the full cost of it, but
17 they would also operationalize the benefit. So that if you
18 go in to apply for Medicare and you meet certain financial
19 eligibility criteria, Medicare would just waive, "Okay.
20 You don't have to pay Part B premium." Is that kind of the
21 LIS approach?

22 EXECUTIVE DIRECTOR SCHWARTZ: I think that's what

1 meant by "federalize." It's not just federalizing the
2 financing; it's federalizing --

3 COMMISSIONER BURWELL: Yeah. In the narrative,
4 it was kind of unclear because we talked about claw-back,
5 blah-blah-blah.

6 EXECUTIVE DIRECTOR SCHWARTZ: Sorry about that,
7 but I think it meant -- it just becomes a part of Medicare.

8 COMMISSIONER BURWELL: Yeah. And they do --

9 EXECUTIVE DIRECTOR SCHWARTZ: Everything.

10 COMMISSIONER BURWELL: They determine whether
11 you're eligible, and they waive your requirements for cost
12 sharing.

13 EXECUTIVE DIRECTOR SCHWARTZ: They set the
14 eligibility requirements.

15 COMMISSIONER BURWELL: They operationalized it.

16 EXECUTIVE DIRECTOR SCHWARTZ: They enroll the
17 people, and however they do that, whether it's automatic or
18 not, and they do the financing.

19 COMMISSIONER BURWELL: So it would be a uniform
20 program across all states?

21 EXECUTIVE DIRECTOR SCHWARTZ: Yes.

22 VICE CHAIR MILLIGAN: By the way, that would be

1 an interesting recommendation to bring forward. That
2 wasn't what I was saying.

3 What I was saying was something more where they
4 do the eligibility-related work for LIS and then send a
5 data feed to the states to just load without further state
6 action about eligibility, so that it would be like SSI,
7 that the states would be taking a data feed that says,
8 "Eligibility has been established federally. We're sending
9 it now to the states for you to load and administer." So
10 those are variations on the theme.

11 COMMISSIONER BURWELL: Well, I think that's
12 something we can discuss.

13 CHAIR BELLA: Brian, just to clarify, what are we
14 trying to -- we don't have survey data from people about
15 why they're not participating. We know people are not
16 participating. It's a consistent problem, and I guess if
17 our biggest concern with aligning with LIS is that more
18 people get on the program and that it increases state cost,
19 then if eligible but not enrolled don't do it by aligning,
20 then no harm, no foul to the state. But we still
21 simplified a process, and it feels like our themes have
22 been simplification for people and reduced administrative

1 burdens for states. So I guess --

2 COMMISSIONER BURWELL: I'm not recommending that
3 we delay a recommendation for policy options.

4 I just feel like the research doesn't really give
5 us the real full picture of any people are eligible but not
6 enrolled, because I don't see people, a lot of people, just
7 giving up coverage for those services. I mean, if they're
8 not, how do they deal with the fact that they have to --

9 CHAIR BELLA: They have a bunch of medical debt.

10 EXECUTIVE DIRECTOR SCHWARTZ: Yeah. It's some
11 way or debt.

12 COMMISSIONER BURWELL: Well, we don't know. You
13 know, I'm not really sure.

14 CHAIR BELLA: Well, we don't know.

15 COMMISSIONER BURWELL: I mean, are some in --

16 CHAIR BELLA: We don't know that they're getting
17 services; we don't know that they're not getting service.

18 COMMISSIONER BURWELL: You know, is SIPP really
19 picking up people in MA plans where there's a buy-down of
20 those things? You ask people, "Do you have other insurance
21 coverage for these things?" "No. I'm in an MA plan."
22 There's a lot of miscommunicating when you try to get these

1 data from surveys. There's a lot of not-accurate results.

2 CHAIR BELLA: Bill.

3 COMMISSIONER SCANLON: I'm in an interesting
4 situation here because this has bothered me for about 20
5 years when I first learned about both, what Medicare
6 beneficiaries' cost-sharing obligations were and sort of
7 what the status of the Medicare savings programs was.

8 Part of what concerned me relates to your
9 question, Byron -- or Brian. Sorry.

10 COMMISSIONER BURWELL: I'm not the poet.

11 COMMISSIONER SCANLON: Yeah, I know. Okay.

12 [Laughter.]

13 COMMISSIONER SCANLON: It was the lyrical nature
14 of what you were saying that pushed me there.

15 We don't have definitive evidence of how these
16 people cope, but what we do know -- and I think this is a
17 potential indicator -- is that people without supplementary
18 insurance in Medicare -- and there's only about 10 percent
19 of Medicare beneficiaries that don't have supplementary
20 insurance -- use less services.

21 Now, we traditionally ascribed the difference to
22 the other people overuse it. Now, we don't know that,

1 though, and then when we look at Medicare beneficiaries'
2 cost-sharing obligations, what we discover is the people
3 with the biggest cost-sharing obligations are, in some
4 respects, some of the sickest because it's the Part B drug
5 copay, which has no limit on it. It's 20 percent of what
6 those chemotherapy drugs are, and that can go into the
7 thousands of dollars. And if you're talking about people
8 that are qualifying for Medicare savings programs who are
9 just hovering around the poverty level, that's a lot of
10 money. So we do not sort of know.

11 The other question or other point that comes up
12 in times is what's your motivation for joining a Medicare
13 savings program. If you're above poverty, you're not
14 getting cost-sharing assistance. You're just getting
15 premium assistance, which until the last, I guess -- I
16 don't know how many years. Medicare Part B premiums
17 weren't so bad. They've gotten much worse. So that's a
18 part of it, I think, that maybe contributes. We just don't
19 know. To answer your question, we don't have any kind of
20 definitive evidence, which I think is unfortunate.

21 In terms of the issue of the recommendations,
22 here's where I find myself in an awkward position, because

1 I feel like eligibility decisions are above my pay grade.
2 They are policy decisions, and I am here as a Commissioner,
3 as an advisor, and so the question is, what can I say about
4 this?

5 So what I want to bring to the table is the issue
6 of, well, here are the facts about who is going to be
7 affected by a decision that you make with respect to
8 Medicare savings.

9 I very much would hope that there would be
10 receptivity to the idea of aligning with the low-income
11 supplement, subsidy program, because I sort of used the
12 logic of "Policymakers, you made that decision that that
13 was the appropriate level for support, for assistance with
14 cost sharing on drugs. What do you think should be the
15 appropriate level for cost sharing on other services? And
16 here's the potential when you make a decision that's
17 different." So from that perspective, I feel like there is
18 a basis for saying the low-income subsidy program is
19 potentially a model for policymakers to consider, and here
20 are the consequences of not adopting it. That's the kind
21 of message I would be giving to policymakers.

22 Administrative simplification or administrative

1 standardization, that's a no-brainer always. Why are we
2 wasting our resources on things that are more difficult? I
3 mean, we never should be going there.

4 I think we have a situation here where we know
5 we're not going to, though, save on administrative
6 resources enough to offset what are going to be increases
7 in actual spending for getting people access to services.
8 So I think we have to acknowledge that, but again, the
9 principle, we should always be thinking about
10 administrative efficiency as one of our tenets.

11 The last thing I would mention is this idea of
12 federalization, and I would like to talk about it not as
13 adding to Medicare but talk about it as federalization.
14 Because Medicare is not a financing source. Medicare has
15 financing sources that pay for the services within that
16 program, but if you were to ask Medicare to do something
17 sort of new today, you would have to ask yourself, well,
18 where is that money going to come from?

19 When we did Part D there was essentially a trust
20 fund added to Part D, but it's not a trust fund in any
21 stretch of the imagination like the Part A trust fund,
22 where people are contributing over time and were drawing

1 sort of on it. It's 75 percent general revenues every year
2 deposited into this account to pay the bills that have been
3 incurred. That's just pure federal financing, and it
4 doesn't have to be deposited into a nominal trust fund. It
5 could be that the federal government assumes its
6 responsibility, pays for it out of general revenues because
7 we're presumably not going to ask sort of for premium
8 assistance or assistance from premiums, because we're
9 talking about sort of a lower-income population to begin
10 with.

11 So I think that if you want to talk about sort of
12 Medicare options for financing, that would be one thing,
13 but I think there's also a -- what I will call a pure
14 federal option that would exist in terms of how the money
15 would actually flow.

16 CHAIR BELLA: Thank you. Toby?

17 COMMISSIONER DOUGLAS: So just one major question
18 I have is what value -- and when we think of this program
19 in many ways this really is a Medicare program -- what
20 value do states play in administering this program, when we
21 think of federal-state program?

22 And so, you know, I just come both from thinking

1 about it from an administrative simplification of the
2 state's responsibilities of either, whether you call it a
3 federalization or having it administered through a federal
4 process, that this just doesn't make sense just to move to
5 an LIS as the solution but really having this be what it
6 is, which is a federal responsibility is the approach that
7 could then result in a lot more take-up and redirecting
8 resources at a state level to running the Medicaid program.

9 CHAIR BELLA: Thanks. Fred, then Tricia? Oh,
10 no? Tricia.

11 COMMISSIONER BROOKS: Just a clarifying question.
12 I thought we don't make recommendations that would impact
13 Title XVIII. So my question is, how do we recommend
14 federalizing, or using a different term, MSPs?

15 EXECUTIVE DIRECTOR SCHWARTZ: You don't
16 recommend. You discuss, in a pointed way.

17 COMMISSIONER BROOKS: Okay.

18 VICE CHAIR MILLIGAN: You know, Kate, when you
19 did the presentation you talked about kind of cost-shifting
20 to the federal government some of this, in terms of, you
21 know, enhanced match and whatnot. I do -- I want to go
22 back to a comment Bill just made about Part B premiums and

1 sort of talk from the vantage point of a former state
2 Medicaid director.

3 Over time, Part B premiums have risen at a rate
4 far in excess of state general revenue growth, far in
5 excess of any CPI or other index. And to the extent that
6 Medicare sets Part B premium rates and yet states are
7 obligated for partial duals and under these MSP programs to
8 pick up Part B costs for a lot of these individuals, there
9 has already been, over time, a tremendous cost shift on the
10 state general fund burdens, the cost of Part B premium rate
11 increases that far exceed state general fund revenue
12 growth.

13 And so I do think that, contextually, as this
14 discussion proceeds, and as whatever chapter or narrative
15 we end up delivering, wherever our recommendations may go,
16 I think contextually we have to talk about the above -- the
17 added burden, over time, of the trend of Part B premiums
18 growing at a rate far in excess of the trend of state
19 general fund revenue growth, and the inability of states or
20 state Medicaid programs to, in any way, manage that cost.

21 COMMISSIONER SCANLON: If I could sort of point
22 out, I mean, let's not blame sort of Medicare. This is an

1 issue of health care costs, because the exercise of setting
2 sort of the Medicare Part B premium is purely an arithmetic
3 problem. They have to -- they, by law, sort of have to pay
4 that 25 percent of whatever their costs are going to be.

5 The issue would be if Medicare were not covering
6 these individuals what would be the burden sort of on
7 states. That's a question that also should be on the table
8 at the same time. So I think we don't want to get into
9 this.

10 CHAIR BELLA: I'm going to have the two of you
11 take that outside.

12 [Laughter.]

13 CHAIR BELLA: And I think Chuck's point is, this
14 is sort of a pass-through cost to states, and whether it
15 was that or something else like states have, do they have
16 to keep absorbing it in their budgets? And no blame on
17 Medicare itself.

18 Darin and then Stacey?

19 COMMISSIONER GORDON: A couple of things. So
20 have we gotten feedback from states with regards to those
21 that have not aligned with LIS eligibility standards? Like
22 have we gotten any feedback from them like on -- was there

1 an intentional reasoning, or was it just that they had not
2 chosen to do so?

3 MS. KIRCHGRABER: We haven't yet talked to states
4 but we were trying to kind of firm up where we were going
5 first.

6 COMMISSIONER GORDON: I just think it would be
7 helpful to understand if there's some impact that we're
8 missing or if there's some rationale I think it would be a
9 helpful context.

10 Secondly, when we talk about, you know, some
11 folks have discussed whether or not, you know, Medicare
12 takes over this, and we talked about CBO quantifying this,
13 the one thing that I think will be a huge challenge is
14 that, you know, it's the lesser of, you know, the state fee
15 schedule, or what Medicare would have paid, or, you know,
16 what you pay on the cost sharing.

17 And a lot of states -- and this has been an issue
18 that's been well documented, about for, you know, you've
19 even heard Tim Englehardt talk about it with regards to
20 duals, where state fee schedules are below what Medicare
21 would have paid and so they pay zero, in many of those
22 cases. And if you were to change the dynamic in who was

1 responsible for the program, you know, I think the cost
2 would look different than what it looks today. It wouldn't
3 just be a transferring from the states to the federal
4 government, what's occurring today. I think that's just
5 something that, you know, everyone needs to be aware of,
6 that that's an odd dynamic that's state by state.

7 And then lastly, your comment about the
8 reverification period, you know, I've said this in other
9 areas, there's a lot of areas where it makes total sense to
10 be on the cadence that we are. There are other areas where
11 there's just not high volatility or churn in a particular
12 category. And I would suspect this would be one of those
13 categories that is really just increasing administrative
14 processes, and there's a large degree of approvals, if not
15 100 percent, for those who are already on their program.
16 And so it does beg the question of whether or not an
17 extended period for those folks in that circumstance would
18 make sense.

19 CHAIR BELLA: Stacey?

20 COMMISSIONER LAMPKIN: Thanks. I just wanted to
21 kind of weigh in on what I think about the options, based
22 on my understanding so far, my level of comfort. I think I

1 could feel like I could recommend or move towards a
2 recommendation in the areas of improving outreach and
3 enrollment simplification, like try to make sure that
4 people who are already eligible know that they're eligible
5 and have a relatively streamlined path to enroll and get
6 the benefits. I feel less comfortable about recommending
7 changes to eligibility at this time, based on what we know
8 about stuff, although some outreach to states, like Darin
9 suggested, could change my mind on that.

10 But I think we could still talk about those
11 things, present the problem, discuss it, and the same thing
12 with federalization. But I personally, right now, don't
13 feel comfortable with a recommendation in those areas.

14 CHAIR BELLA: Other comments? I'm going to hold
15 my comments until we hear from the public, and then try to
16 wrap up where I think we are. Public comments?

17 **### PUBLIC COMMENT**

18 * MS. FRIED: Hello. I'm Leslie Fried from the
19 National Council on Aging, and I had the opportunity of
20 communicating with Kate and Kirstin during the last month.
21 And I really want to reflect on something that Bill said
22 about how there's this growing population of people who

1 might be 101 percent of poverty, and maybe just a few
2 thousand dollars, literally, maybe have \$15,000 that's
3 supposed to last for the rest of their lives, which makes
4 them over income for cost-sharing but also over income and
5 asset for any of the Medicare savings programs, so they get
6 no assistance.

7 And I really think it's important to reflect on
8 the increased costs of health care, which you all talk
9 about all the time, as does MedPAC, and the importance of
10 really thinking through the need to expand the eligibility
11 criteria for people who are 65 and older, or people with
12 disabilities, who have very limited income and maybe a
13 little bit of assets, but assets that are supposed to last
14 for the rest of their lives. And so as we see the increase
15 in Part B and increase in cost-sharing, I hope you really
16 think about those costs.

17 The second thing I just want to mention is that
18 CMS and the Medicaid program did a whole sort of
19 architecture, enterprise architecture about like all the
20 data and the changes that go back and forth, and how
21 different all the states are. And it's really complicated.
22 Even how often they exchange data about Medicare enrollees,

1 and how it goes back and forth. And I think about it
2 because we hear from folks in the field who work with
3 Medicare grantees, and that annual recertification --
4 people get lost. I think it was Darin who talked about the
5 churn. They just get lost. They don't get the notice.
6 They don't realize they have to do something.

7 And so if you could think about all that data
8 exchange and how it would be really simplified if they
9 could have a 3-year certification period as they do in some
10 states with SNAP.

11 And finally just the MIPPA outreach and the
12 funding, as was mentioned, I think, in the presentation
13 about how little it is for each state. And, you know, each
14 state gets a little bit of difference based on the formula,
15 but it's not that much. If you do anything to recommend
16 increase in funding to the SHIPs and the AAAs and the ADRCs
17 and all the other trusted advisors in the communities to
18 help people enroll, that could make a significant
19 difference as well. Thank you.

20 CHAIR BELLA: Thank you. Do we have other
21 comments?

22 [No response.]

1 CHAIR BELLA: So I would like to see us talk
2 about eligibility and move toward recommendation on
3 eligibility. It feels like there is a disconnect there and
4 we can make a great impact there. So I'd like to
5 understand from Commissioners -- Stacey, I'll start with
6 you -- what do you need to feel comfortable moving in that
7 direction? Because if we can't give the -- some of us have
8 comfort moving in that direction, and now others don't.
9 And so what do we need to do to get the rest of you
10 comfortable that we can have that discussion in February?

11 COMMISSIONER LAMPKIN: So I think, for me, it's a
12 mix of a couple of things. I don't think I'd go quite as
13 far as what I thought I heard Bill say, which was saying
14 that eligibility was above our pay grade. I think there
15 may be circumstances where something is so compelling that
16 we could say that. But I think that that is a big -- for
17 me, it does feel like a big step that requires something
18 fairly compelling, as an argument towards it.

19 And similar to some of what Brian said, we lack a
20 lot of data that helps inform our understanding about the
21 dynamics about what we see here, and that data, as I
22 understand it, is not practically gettable.

1 And so to me it feels like the combination of
2 taking a big step without enough data that really helps you
3 understand the situation. Now it could be that some
4 Commissioners have, through their own personal experience,
5 a lot deeper understanding, and they feel there's a
6 compelling argument to this, but that's not experience that
7 I have and not information that I feel like I haven't seen
8 that compelling argument.

9 CHAIR BELLA: I'm going to pick on this side of
10 the table, because you all haven't had much to say on this.
11 Well, that end of this side. All right. I just want to
12 make sure that if there are others who feel that -- I want
13 us to have a healthy discussion about this in February, so
14 we can see what we have to do leading to a June report.
15 And so it's very important that we leave this session
16 making sure if there's something that you need, to be able
17 to have that healthy discussion, that we communicate that
18 to these guys so that they can get -- I mean, some of what
19 we need doesn't exist, most likely, but if there are other
20 things in your mind that are giving you any trepidation
21 about further discussing this and moving towards a path of
22 some recommendations, please get that out right now before

1 we close this session.

2 Darin?

3 COMMISSIONER GORDON: I said but I'd reiterate
4 it. I'd like to have the states' perspective on this. I
5 mean, they are impacted, they are involved with it today,
6 they're in the weeds, and I think that would just help me
7 fill in, I guess, a blank spot, sort of to Stacey's point.
8 That would just help me understand if there are some blind
9 spots that we're not taking into account.

10 So I'm not opposed to going down the path but I
11 do think that's a necessary element to inform a
12 recommendation.

13 CHAIR BELLA: You think if we suggested
14 federalizing any state would say no?

15 COMMISSIONER GORDON: I don't know the answer to
16 that. I'm sure, knowing states, some would say no and some
17 would say yes.

18 CHAIR BELLA: All right. Others? Toby?

19 COMMISSIONER DOUGLAS: Well, two things. One, I
20 agree with Darin. I think -- I mean, I made that assertion
21 about states and I think we need to validate and hear from
22 them. Two, I do think, just looking again on Slide 3,

1 because, you know, I hear states -- and Brian, I totally
2 respect that we need more, but I do think what Kirstin was
3 saying on Slide 3, you know, gives us a lot of insight into
4 why they're not enrolling, around this intersection between
5 --

6 COMMISSIONER LAMPKIN: That data is 2009 and
7 2010, right?

8 COMMISSIONER DOUGLAS: That's fair. Okay. But,
9 you know, I guess the question -- so you're saying we need
10 to get more up-to-date -- but have we seen much growth, and
11 has there been change in enrollment over that period of
12 time?

13 MS. BLOM: Participation has been pretty low
14 across -- like there was a CBO estimate in like 2004. All
15 the studies have kind of had sort of about the same levels
16 of participation.

17 COMMISSIONER DOUGLAS: So we haven't seen change,
18 and I guess all I'm saying is this -- I think this gives us
19 a good idea what we would expect if we were to try to get
20 the data that seems not available, that it's individuals
21 who just don't -- they're not going to -- they don't want
22 to access the system where they have to go to get enrolled,

1 which is, you know, either going into a Social Security
2 office or others, and that they're more likely -- or SNAP
3 or others -- that they're not likely to do it.

4 And so the question is how do we, whether it's
5 through other means that they're already accessing, enroll
6 them?

7 COMMISSIONER SCANLON: My reaction to these
8 numbers was that if you don't have some type of contact
9 with public programs you're much, much less likely to
10 enroll. And the telling number is the age 65 and older,
11 the 72 percent of them that are not sort of enrolled. It's
12 because if you're kind of just above poverty, over 65, you
13 sign up for Medicare with Social Security, you don't even
14 think about this.

15 Most of these other groups, they have reasons to
16 have had contact with public programs. I mean, the 18-to-
17 64 Medicare eligibles, they had to know about sort of
18 disability coverage and the 2-year waiting period, and all
19 that. So I think there's a potential reason that you just
20 don't have this much contact with public programs.

21 CHAIR BELLA: Chuck for the close.

22 VICE CHAIR MILLIGAN: Uh oh. I just -- it wasn't

1 in the slides but it was in the materials we received ahead
2 of time. I want to just draw the Commissioners to -- it's
3 page 3 of the report that we got. And I'm not going to
4 read it, but we do have some evidence from states that
5 don't have asset tests about administrative savings.

6 We do have evidence from states that eliminating
7 the asset test -- so it would be good, maybe, Kate and
8 Kirstin, for purposes of February, do we have different
9 take-up rates for this slide of the states that have
10 eliminated asset tests and simplified the eligibility
11 process for MSP relative to other states? You do comment
12 that Alabama, Mississippi, and New York have reported
13 administrative savings in time and money from eliminating
14 asset tests.

15 I do think there is some evidence about the
16 barrier created to eligibility by virtue of asset tests. I
17 do think that that -- we did hear, in previous meetings,
18 that the asset tests were correlated with low take-up. So
19 I want to address a little bit of the kind of comments
20 about we don't know what we don't know. There is some
21 evidence out there.

22 And the other, I guess, comment I want to make is

1 I think eligibility is absolutely squarely within our
2 jurisdiction. The second A in MACPAC is "access," and
3 access is derived from eligibility, among other things,
4 provider capacity, et cetera. But to me, eligibility as
5 related to access and barriers to access, that is squarely,
6 in my view, within our pay grade. In fact, it's within our
7 obligation.

8 So I think that's what I wanted to comment on as
9 well.

10 CHAIR BELLA: So you have everything you need,
11 right? So I think you're hearing we would like to come
12 back to this in February. You have some requests to see
13 how much you can get us back in some of these areas. I do
14 think we can try sort of pairing some of these potential
15 recommendations together to take us one step further. I
16 think the biggest request is just see what you can come
17 back with, and what you can't we will make the best out of
18 the information that we have and continue to discuss it in
19 February.

20 Do you have any last clarifying questions or
21 anything you need from us?

22 MS. KIRCHGRABER: I think we're good.

1 CHAIR BELLA: Okay. Thank you very much.

2 MS. BLOM: Thank you.

3 CHAIR BELLA: We are going to take a break. I'm
4 going to ask everyone just to take a 10-minute break, and
5 please be back at 10:55. Thank you.

6 * [Recess.]

7 CHAIR BELLA: Okay. If everyone can be making
8 their way back to their seats, please.

9 Chris, you have the unenviable task of going last
10 with, arguably, a -- well, how should I describe -- you
11 describe the subject.

12 * MR. PARK: This is possibly the --

13 CHAIR BELLA: And it's all yours.

14 MR. PARK: -- Nerdiest discussion that we've ever
15 had.

16 [Laughter.]

17 **### INTERPRETING TRENDS IN SPENDING DATA: IMPACT OF**
18 **PRIOR PERIOD ADJUSTMENTS**

19 MR. PARK: So I fully embrace it. That's right.
20 Okay.

21 So today I'll be discussing how we use
22 expenditure data and how prior period adjustments may

1 create distortions in state spending trends for certain
2 services or populations over time. First, I'll provide a
3 brief background on state expenditure reporting, and then
4 I'll discuss prior period adjustments and how these may
5 create anomalous amounts in expenditure reports, such as
6 negative spending for a particular service in a year.

7 I'll provide some examples of how we see large
8 fluctuations in spending for particular states when we look
9 at the spending initially reported, but if we realign the
10 prior period adjustments back to the period to which they
11 apply, it will actually show a more gradual trend over
12 time.

13 How we use and report expenditure data and how
14 these prior period adjustments are treated in analyses can
15 have significant policy implications. For example, prior
16 period adjustments show that the new adult group was not as
17 costly in the first few years as initially reported.
18 Additionally, prior period adjustments can affect our
19 understanding of how territories are in comparison to their
20 allotments and when they may exhaust funding. Also, for
21 any proposals that change Medicaid funding such as per
22 capita caps or block grants, prior period adjustments could

1 have a significant effect on where a state's baseline is
2 set.

3 Medicaid financing is a shared responsibility of
4 the federal government and the states. In order to receive
5 federal matching funds, states must submit their
6 expenditures to CMS. Specifically on a quarterly basis,
7 states report summarized Medicaid expenditures on the CMS-
8 64, which serves as the basis for the amount of federal
9 funds paid to the states. States certify their reported
10 expenditures are actual expenditures allowable under
11 federal requirements, and they provide supporting
12 documentation for the amounts reported on the 64. CMS has
13 the authority to defer questionable expenditures or
14 disallow improper expenditures.

15 States are required to report their expenditures
16 to CMS within 30 days of the end of the quarter, and states
17 may adjust their reporting for prior period adjustments for
18 up to two years. This is also known as the "two-year
19 filing limit." These prior period adjustments are a
20 natural result of business processes and oversight
21 activities to ensure that states receive the appropriate
22 amount of federal matching funds. These adjustments may be

1 made for such things as the reclassification of
2 expenditures between different types of services,
3 recouplements from managed care plans from arrangements such
4 as risk corridors or medical loss ratios, or resolution of
5 deferrals or disallowances.

6 The CMS-64 contains a series of forms that
7 capture expenditure data from different aspects of the
8 state Medicaid programs, such as waivers or populations
9 that have different matching rates. CMS aggregates the
10 expenditures across all of these forums to calculate the
11 state's total spending and a corresponding federal share
12 and compiles this into a net expenditures report called the
13 net financial management report, or net FMR. This is the
14 primary report we use to report expenditures for Medicaid.

15 The net FMR includes spending on services paid
16 during that particular reporting quarter as well as prior
17 period adjustments. We often see fluctuations in year-to-
18 year spending reported on the net FMR, particularly when
19 analyzing spending at the state or service level. These
20 fluctuations may not represent substantial policy changes,
21 but instead reflect variations in spending that are related
22 to when prior period adjustments are reported. We can

1 realign the prior period adjustments back to the period to
2 which they apply to remove this variation.

3 When I say realigning the prior period
4 adjustments, this means removing any adjustments that apply
5 to a prior fiscal year while adding in prior period
6 adjustments made in subsequent years to the year of
7 interest. For example, we could realign fiscal year 2016
8 spending by removing prior period adjustments for the 2016
9 net FMR that apply to fiscal years 2015 and earlier, while
10 adding in prior period adjustments for 2016 expenditures
11 that were reported in 2017, '18, and '19.

12 To assess the effect of prior period adjustments,
13 we compared spending using the net FMR from each state from
14 2014 to 2019 and compared it to spending after prior period
15 adjustments have been realigned. We included prior period
16 adjustments made through September 30, 2019. The results
17 for 2019 are preliminary and only reflect the removal of
18 prior period adjustments made during that year. We cannot
19 add in any adjustments from any subsequent quarter since we
20 don't have that reporting quite yet. As a result, the
21 FY2019 results are likely to change in the future.

22 So these next few slides focus on the total net

1 benefit spending in states. At the national level,
2 realigning the prior period adjustments did not
3 substantially affect total Medicaid benefit spending
4 throughout the period we looked at. This is for two
5 reasons. First, most states did not make substantial prior
6 period adjustments in any single year during this period,
7 so the amount of adjustments removed were generally matched
8 by the amount of adjustments made in subsequent periods.

9 Second, in most states, the size of the
10 adjustments is generally not large enough to affect the
11 national total. Only a few states, such as California or
12 New York, could have a significant effect on the national
13 total.

14 Please note on this exhibit that California has
15 been excluded due to anomalous prior period adjustments
16 that affect 2016 and '17, which I'll talk about a little
17 bit later.

18 This slide shows New York's total benefit
19 spending for fiscal years 2014 through 2019. Based on the
20 original expenditures reported on the net FMR, which is the
21 blue dotted line, you can see that there is a pretty large
22 increase in benefit spending in 2017 of almost 24 percent,

1 followed by decreases in spending of 3.9 percent and 19.3
2 percent in the following years.

3 After we realigned the prior period adjustments,
4 we now see a more gradual increase over time. It appears
5 that the adjustments made in 2019 reduced spending in 2017
6 and 2018, and the shift of these negative payments to those
7 particular years correspondingly increases the spending in
8 2019.

9 This is an example from Rhode Island, and you can
10 see that based on the original net expenditures and the
11 blue line, you see large swings in total benefit spending
12 from 2014 to '17 where it increases a lot in 2015,
13 decreases in 2016, and then increases back in 2017. Once
14 we realigned the prior period adjustments on the green
15 line, you see that these fluctuations no longer exist, and
16 it's more of a steady increase.

17 This is an example from the Virgin Islands where
18 we see large amounts of spending in 2014 and 2019 compared
19 to the surrounding years. After realigning the prior
20 period adjustments, you see that the spending does fall
21 more in line with what you would expect from the prior
22 years.

1 The 2019 expenditures do appear to go toward
2 years prior to 2014. This example shows how it may be
3 misleading if we use fiscal year 2019 spending to try to
4 estimate where the Virgin Islands are compared to their
5 allotment and when they may exhaust funding in future
6 years.

7 The CMS-64 has been the primary source for
8 analyzing spending for the new adult group. Based on the
9 initial amounts reported on the net FMR in fiscal years
10 2014 and '15, some policymakers expressed concern that
11 spending for these enrollees was higher than expected and
12 the Medicaid expansion may be more costly than predicted.

13 The following examples show how some states made
14 substantial prior period adjustments for the new adult
15 group in subsequent periods that ultimately reduced the
16 cost of these enrollees during the first couple of years.
17 Many states enrolled the new adult group in managed care
18 and implemented risk mitigation strategies such as risk
19 corridors or minimum or maximum medical loss ratios. It
20 may take several years for states and managed care plans to
21 settle the results of these risk mitigation arrangements,
22 and when states recoup money from the plans or make any

1 additional payments to the plans, these would likely be
2 reported as prior period adjustments in a subsequent
3 quarter.

4 So the experience of New Mexico shown here
5 provides an example of this dynamic. We see that New
6 Mexico experiences a large decrease in spending for the new
7 adult group in 2017 followed by a large increase the
8 following year. Once we realign the prior period
9 adjustments, it's a very gradual increase over this period.
10 And it appears that the negative adjustments in 2017 reduce
11 spending for '14, '15, and '16. Because most of the
12 spending in New Mexico was for capitation payments, this
13 may reflect recouplements from managed care plans.

14 This example from Massachusetts shows a large
15 spike in spending. They've reported no spending for the
16 new adult group in 2014. It goes up to \$3 billion in 2015
17 and down to \$2 billion in 2016. After realigning the prior
18 period adjustments, we see that the 2015 spending is
19 actually kind of split between 2014 and '15. Because
20 Massachusetts has expanded coverage to certain nondisabled
21 adults prior to the ACA, they may have had difficulty
22 reporting the expenditures for these enrollees in 2014 and

1 subsequently reclassified that spending in 2015.

2 This example from New York shows particularly
3 significant data anomalies in 2017 as the state actually
4 reported negative \$5.2 billion for the new adult group on
5 the net FMR. Likewise, their preliminary 2019 expenditures
6 show a significant increase of over 250 percent from the
7 prior year. Both of these years result in extreme outliers
8 compared to other states, particularly when calculating
9 spending per enrollee. Not only do these results produce
10 large variations in New York spending, but the size of New
11 York also influenced the national total. After realigning
12 the prior period adjustments, spending for 2017 and '19
13 fall in line with the surrounding years, and it does appear
14 much of the negative -- or much of the prior period
15 adjustments in 2019 go to increase the spending in 2017.

16 The next few examples show how prior period
17 adjustments may affect our understanding of spending at the
18 service level for inpatient hospital and drug rebates.

19 So this example shows Texas fee-for-service
20 inpatient hospital spending, and based on the original net
21 expenditures, Texas experienced a large increase in
22 inpatient hospital spending in 2015 and 2016, followed by a

1 large decrease in 2017. After we realigned the prior
2 period adjustments, we see a gradual decrease over time
3 during this time period, and it appears that the large
4 amount of prior period adjustments in 2016 were used to
5 increase spending in 2014 and years prior.

6 This example shows New York's drug rebates.
7 States are required to break out rebates between fee-for-
8 service and managed care on the CMS-64. Based on the
9 original net expenditures, New York reported negative fee-
10 for-service drug rebates shown on the green bars in fiscal
11 years 2015 and '18 and negative managed care drug rebates,
12 the light blue bars, which don't really show up very well
13 on this particular graphic, in fiscal years 2017 and '19.
14 After realignment, we no longer see these negative rebate
15 amounts for either managed care or fee-for-service.

16 Additionally, the realigned prior period
17 adjustment expenditures for the total rebates, the dark
18 blue line, doesn't change much between the net FMR and the
19 realigned spending. This indicates much of the prior
20 period adjustments for the drug rebates, particularly for
21 fiscal years 2017 and '18, where we had negative rebates
22 reported, were likely reclassifications from fee-for-

1 service to managed care, or vice versa.

2 One thing to note about this chart is that we
3 typically report drug rebates as negative spending amounts.
4 Here we display the rebates as positive amounts, so
5 positive amounts here actually reduced spending, while
6 negative amounts actually increased spending.

7 When policymakers analyze spending trends or
8 assess current policies, spending data that hasn't been
9 realigned can be misleading. The net FMR is an accurate
10 representation of the cash flow for that particular year.
11 Dollars for adjustments made to prior periods were actually
12 expended in those years that they were reported. So the
13 net FMR may be more appropriate for certain accounting or
14 budgetary purposes. Realigning the prior period
15 adjustments may be better for certain policy analyses as it
16 removes that variation due to the timing of reporting.
17 This may be particularly relevant when significant changes
18 occurred, such as expansion under the ACA. The CMS Office
19 of the Actuary has acknowledged this fact and in their
20 actuarial reports have discussed how states are expected to
21 recoup money from managed care plans for the new adult
22 group, and significant amounts of prior period adjustments

1 will be made in 2016 through 2018. That will reduce the
2 initial spending in earlier years.

3 These recoupments address some of the initial
4 concerns about the cost of the Medicaid expansion and bring
5 spending for the new adult group closer in line with that
6 of non-expansion adults.

7 In some cases, the large variation in spending on
8 the net FMR could have significant consequences for states
9 and territory financing. In some cases, for example, as
10 part of our work on the territories, we have used the CMS-
11 64 data to compare the territory spending to their annual
12 allotments and estimate when they exhaust their funding.
13 Prior period adjustments are applied against the respective
14 years' allotments, so realigning these adjustments will
15 give us a better picture of how the territories' spending
16 ultimately compares to that particular year's allotment.

17 Additionally, we have been asked to estimate how
18 much funding the territories need in the future. If we use
19 a year in which a territory makes a large prior period
20 adjustment as our baseline for projections, such as the
21 example from the Virgin Islands, we could greatly under- or
22 overestimate a territory's future funding needs.

1 Additionally, prior proposals for alternative
2 financing models such as block grants or per capita caps
3 have proposed using CMS-64 data as the data source for the
4 baseline amount of federal funds given to the state. In
5 our prior work, we highlighted how the choice of a base
6 year could have a significant implication for states due to
7 the variation of spending that's reported on the net FMR.
8 If the net FMR is used, a large amount of prior period
9 adjustments in the year chosen as the base period could
10 result in certain states receiving a block grant or per
11 capita cap amount that is too high or low. A high cap
12 would shift more spending to the federal government, while
13 a low cap would result in underfunding the state's program.

14 A rolling average of the net FMR could mitigate
15 some of this year-to-year fluctuation. However, it could
16 incorporate some of the anomalies created by prior period
17 adjustments. Realigning the prior period adjustments could
18 lead to a more accurate estimation of the amount of
19 spending required to provide services to the enrolled
20 population during that base period.

21 However, there are some trade-offs when
22 realigning prior period adjustments. There is a trade-off

1 between timeliness and accuracy. Because of the two-year
2 filing limits, states would have at least two years to
3 report prior period adjustments. So we would need to wait
4 about two years at least to report on these realigned prior
5 period adjustments. For example, to get a fairly complete
6 picture of fiscal year 2019 spending, we would want to
7 incorporate any prior period adjustments made through
8 fiscal year 2021.

9 Additionally, while realignment can correct
10 certain anomalies, it could also introduce new ones. For
11 example, in this table on California -- you know, we
12 mentioned that we had excluded California from earlier
13 exhibits due to some of these anomalies. So based on this
14 table, you can see that on the original net FMR, California
15 reported about \$83 billion in spending in fiscal years 2016
16 and 2017. Once we realigned these prior period
17 adjustments, the spending in 2016 increases over 50 percent
18 to about \$130 billion, while spending for 2017 decreases by
19 around 50 percent to \$44 billion. You know, these results
20 definitely appear anomalous, and in future years, the
21 subsequent adjustments may ultimately reverse some of these
22 changes.

1 So, with that, I will turn it over to the
2 Commission.

3 CHAIR BELLA: "Anomalous" is a good description
4 of that. Thank you, Chris. I think you highlight some
5 really important implications of understanding this and the
6 nuances of that, and hopefully folks on the Hill, when
7 they're making decisions, are heeding those warnings or
8 signs as well.

9 Comments or questions from Commissioners?

10 Brian.

11 COMMISSIONER BURWELL: So this is actually an
12 issue that's near and dear to my heart because I've been
13 using the 64 data for over 30 years to produce our Medicaid
14 LTSS expenditures reports, which are an extremely popular
15 product among the states.

16 When I started doing this work, we didn't include
17 prior period adjustments, just figuring that it all came
18 out in the wash and it would be all right, but then,
19 gradually, when we started introducing the concept of
20 rebalancing between institutional and HCBS services, there
21 were individual state variations that were highly impacted
22 by prior period adjustments. And we got a huge pushback

1 from states that didn't like where they were coming on the
2 ranking, and we were like, "Well, that's what you reported,
3 so that's all we do," particularly California who always
4 came out on the bottom because they never reported their
5 HCBS expenditures in a timely manner.

6 So kind of gradually over time, we kind of learn
7 more about prior period adjustments, particularly with
8 waiver programs. It's important to emphasize that 64 data
9 are still date of payment, not date of service, so they
10 don't reflect when services are used. They only reflect
11 when states pay the bills. So it's not like the prior
12 period adjustments adopted the fact that for services that
13 were delivered but not paid for is just when the bills are
14 paid.

15 An example of HCBS services, many states delegate
16 waiver programs through other operational agencies, like
17 particularly the DD agency. So the DD agency will run the
18 waiver program. They'll pay all the bills. They will pay
19 all the providers through their system, and then at some
20 point, they'll bill Medicaid. But that can take a while.

21 In California, the IHSS program, which is a huge
22 HCBS waiver program, it was always late, which is why

1 they're -- you know, so there are a lot of reasons for
2 this.

3 Also, we were very sensitive to the timeliness
4 versus accuracy because states really wanted these reports
5 early. They used them a lot in their legislative
6 initiative to get more funding, more waiver slots, blah-
7 blah-blah, but we had to cut off the prior period
8 adjustments. We generally only waited six months rather
9 than the full two years after. So the end of the fiscal
10 year is October 31. We would cut off prior period
11 adjustments the following March and then produce the
12 report. So we really had an incomplete picture of prior
13 period adjustments, but there was all this pressure also
14 from CMS. There was a lot of pressure on them to get it
15 out. So, anyway, there's a lot of issues here.

16 I also just want to point out everybody kind of
17 says, "What does the Medicaid program spend every year?"
18 There's not a number that -- to me, it's like a moving
19 target, and I dealt with this California anomaly, and I
20 generally didn't change any of the 64 numbers. We just
21 reported what the state submitted, whether it was original
22 or adjusted, but this just made no sense to me. And it

1 really threw total Medicaid spending out of whack.

2 I don't know how OMB tracks these things, but if
3 you included that \$130 billion in FY2016, Medicaid would
4 have a huge spike in it in terms of rate of increase.

5 These things are important in terms of just
6 tracking how much we spend as a country on the Medicaid
7 program.

8 I would very much endorse issuing this as an
9 issue brief, just because I think people don't understand
10 this kind of stuff and why people --

11 CHAIR BELLA: I think that's the plan, right,
12 Chris, to write about it?

13 MR. PARK: Yes.

14 CHAIR BELLA: Yep.

15 COMMISSIONER BURWELL: Yeah. I mean, if you look
16 at Medicaid aggregate spending numbers from Kaiser,
17 whatever, you get different numbers all over the place, and
18 these kinds of data issues are relevant to those. And
19 people need to look at those numbers with some degree -- I
20 don't know skepticism, but at least intelligence about why
21 these numbers are the way they are.

22 CHAIR BELLA: Awareness, yes. We will build

1 awareness.

2 COMMISSIONER BURWELL: "Awareness" is a good
3 word.

4 CHAIR BELLA: Yes. Thank you, Brian.

5 Any other comments or questions for Chris? And
6 then we will go to our small public to see if they have any
7 comments.

8 Kit?

9 COMMISSIONER GORTON: So with respect to
10 awareness, if we're going to write about this, I think it's
11 important to say that it's not restricted to Medicaid.
12 It's just part of the third-party payer -- it's the way the
13 system works. So providers have so many days to submit a
14 claim, if it's clean, which they're not always. Plans have
15 so many days to pay them, and there's all of this stuff
16 that goes on. And so the numbers are a moving target. The
17 insurance companies on a regular basis are doing prior
18 period adjustments quarter by quarter and year by year. At
19 some point, you draw a line under it, and you say, "Okay.
20 This is the number we're going to use for this period of
21 time," and it's just the nature of the beast.

22 I would not want to give the impression that this

1 is somehow an isolated problem to Medicaid, and I don't
2 even think it's just on the insurance side as well.
3 Hospital and other big provider systems, there are a lot of
4 moving parts, and it depends on when you bought it, when
5 you paid for it, when it was reconciled, how that all
6 happened, how you book it.

7 In raising awareness, we should point out to
8 people these complex financial systems, whether they be
9 health care or otherwise. This just comes with the
10 territory, and it makes it hard. And we need to be aware,
11 that you have to ask the question, "Did the state allow the
12 prior period adjustments? For how long a period of time."
13 And it's never perfect.

14 If you do program integrity, it can take years to
15 negotiate a settlement, and some of those settlements are
16 big dollar amounts. This is the world behind the curtain,
17 and I think creating awareness is good. But I just
18 wouldn't want Medicaid to be -- people to say, "Oh,
19 Medicaid is completely incompetent." This is just how big
20 finance works.

21 CHAIR BELLA: Yep. Good point.

22 Chuck?

1 VICE CHAIR MILLIGAN: Just a quick question,
2 Chris. Is this information useful to CMS in terms of its
3 obligation to evaluate actuarial soundness in proposed
4 capitation rates? Because it kind of sets a truer trend
5 than some of the fluctuations. If not, great; if so,
6 great.

7 Maybe you don't even need to answer right now,
8 but if that's relevant, it would be good to include one way
9 or the other in the issue brief, if that's an application
10 or if it isn't an application.

11 MR. PARK: Yeah. I'm not sure if when they
12 assess the actuary soundness, they would be using more
13 specific data that was supplied by the state in their
14 actuarial letters and attestation of how they did the rate-
15 setting methodology. So I don't know if they would use
16 this information, per se, for that, but I think it does
17 help the understanding, particularly of the new adult
18 group. The thought was that maybe states -- because they
19 were building in a lot of assumptions on pent-up demand and
20 uncertainty of what these enrollees would need, they set
21 the rates high and then eventually recoup the money later.

22 VICE CHAIR MILLIGAN: On the issue brief,

1 eventual issue brief or whatever the deliverable is, it
2 might be good just to say this isn't as useful for this
3 other purpose about trend.

4 MR. PARK: Yeah.

5 CHAIR BELLA: Thank you.

6 Would anyone in the public like to comment?

7 **### PUBLIC COMMENT**

8 * [No response.]

9 CHAIR BELLA: No comments. Okay.

10 Any other Commissioners?

11 [No response.]

12 CHAIR BELLA: Chris, anything else?

13 MR. PARK: Nope. That's it.

14 CHAIR BELLA: Thanks for bringing this to our
15 attention.

16 Thank you all for all of your engagement over the
17 past day and a half. We will be back at the end of
18 February, and I just want to also reiterate my thanks to
19 the MACPAC team.

20 Several Commissioners have noted everything you
21 put into this, so thank you very much, and we'll look
22 forward to seeing you all in a month.

1 Thank you.

2 * [Whereupon, at 11:25 a.m., the meeting was
3 adjourned.]