



PUBLIC SESSION

Horizon Ballroom  
Ronald Reagan Building and International Trade Center  
1300 Pennsylvania Avenue NW  
Washington, D.C. 20004

Thursday, September 18, 2025  
9:30 a.m.

COMMISSIONERS PRESENT:

VERLON JOHNSON, MPA, Chair  
ROBERT DUNCAN, MBA, Vice Chair  
HEIDI L. ALLEN, PHD, MSW  
SONJA L. BJORK, JD  
DOUG BROWN, RPH, MBA  
JENNIFER L. GERSTORFF, FSA, MAAA  
APRIL HARTMAN, MD, FAAP  
ANGELO P. GIARDINO, MD, PHD, MPH  
DENNIS HEAPHY, MPH, MED, MDIV  
TIMOTHY HILL, MPA  
CAROLYN INGRAM, MBA  
ANNE KARL, JD  
PATTI KILLINGSWORTH  
JOHN B. MCCARTHY, MPA  
ADRIENNE McFADDEN, MD, JD  
MICHAEL NARDONE, MPA  
JAMI SNYDER, MA

KATHERINE MASSEY, MPA, Executive Director

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1 Medicaid and CHIP provisions in the 2025 Budget  
2 Reconciliation Act.

3 So with that I will turn it over to Chris.

4 **### SUMMARY OF P.L. 119-21, AN ACT TO PROVIDE FOR**  
5 **RECONCILIATION PURSUANT TO TITLE II OF H. CON.**  
6 **RES. 14**

7 \* CHRIS PARK: Thank you. So on July 4, 2025,  
8 Public Law 119-21 was passed. This bill goes by several  
9 names. We'll be referring to it as the 2025 Budget  
10 Reconciliation Act.

11 This legislation includes several provisions  
12 affecting Medicaid and the state Children's Health  
13 Insurance Program, or CHIP. Today I will provide a high-  
14 level overview of those provisions contained within the  
15 bill. For organizational purposes, I have grouped things  
16 into broad categories of eligibility and enrollment,  
17 financing, services and payments, and then there are a  
18 couple of other additional provisions that are not  
19 Medicaid- or CHIP-specific, but are of interest.

20 The presentation is informational so that the  
21 Commissioners can be aware of how these provisions may  
22 interact with existing and future MACPAC work. There is no

1 specific action required at this time, but we are happy to  
2 respond to any questions at the end.

3           The 2025 Budget Reconciliation Act places a 10-  
4 year moratorium -- so that's July 4, 2025, to September 30,  
5 2034 -- on two eligibility and enrollment rules that were  
6 recently released. Those are the Medicare Savings Program  
7 rule, published in 2023, and the Medicaid and CHIP  
8 Eligibility and Enrollment rule, published in 2024.

9           I won't list out all of the provisions that are  
10 subject to the moratorium, but did want to flag that one of  
11 the recommendations MACPAC has made in the past regarding  
12 the Medicare Savings Programs, or MSPs, is affected by this  
13 moratorium. You know, we had recommended the use and  
14 transfer of Medicare Part D low income subsidy application  
15 data, also known as leads data, be used, and these  
16 provisions on the LIS leads data have been paused.

17           For eligibility determinations starting on or  
18 after January 1, 2027, states are required to make  
19 redeterminations every six months for individuals in the  
20 Medicaid expansion new adult group. Certain Indian tribes,  
21 and those eligible for the Indian health Services, are  
22 exempt from these more frequent redeterminations.

1           The Secretary of Health and Human Services,  
2   acting through CMS, will need to issue guidance within 180  
3   days of the date of enactment, so that means by December  
4   31, 2025.

5           And for this provision, states are defined as the  
6   50 states and the District of Columbia. I just wanted to  
7   note that I won't always specify this, but it is noted on  
8   the slides specifically where certain provisions may  
9   exclude the territories.

10          Under current law, certain specified non-  
11   citizens, referred to as qualified aliens, can access  
12   public benefits. The Budget Reconciliation Act limits the  
13   types of qualified aliens that can get Medicaid and CHIP.  
14   Beginning October 1, 2026, federal funding for coverage of  
15   qualified aliens through Medicaid is only available for  
16   lawful permanent residents, certain Cuban and Haitian  
17   immigrants, and individuals lawfully residing in the U.S.  
18   under a Compact of Free Association. So those include  
19   individuals from Micronesia, the Marshall Islands, and  
20   Palau.

21          Other qualified aliens, such as refugees and  
22   asylees, will only be able to get limited Medicaid coverage

1 through the Emergency Medicaid pathway.

2           There is an exemption for coverage of lawfully  
3 residing children and/or pregnant women without a five-year  
4 waiting period in states that have adopted the Medicaid and  
5 CHIP Coverage of Lawfully Residing Children and Pregnant  
6 Women state plan option.

7           I won't spend too much time here on the work and  
8 community engagement requirements because the next session  
9 is focused on these provisions. But beginning January 1,  
10 2027, states are required to impose work and community  
11 engagement requirements for certain individuals in the  
12 Medicaid expansion new adult group. Individuals will have  
13 to engage in work or other qualified activities for 80  
14 hours in a month to be eligible. Certain populations are  
15 exempted, such as those who are medically frail or have a  
16 disabling condition. And states must implement these  
17 requirements by January 1, 2027, but they can receive up to  
18 an additional two years through a good faith waiver given  
19 by the Secretary. And there is \$200 million appropriated  
20 to the Secretary to award grants to these states to  
21 establish the systems needed to implement these  
22 requirements.



1           The Budget Reconciliation Act also reduces the  
2   number of retroactive months of Medicaid and CHIP coverage  
3   that may be provided. Beginning January 1, 2027,  
4   retroactive coverage for the Medicaid expansion new adult  
5   group can only be provided for one month prior to the  
6   application month. For all others not in the Medicaid  
7   expansion group, retroactive coverage can be provided for  
8   two months prior to the application month, and this same  
9   limit is applied to states in the CHIP program that choose  
10  to provide retroactive coverage.

11           Beginning January 1, 2027, states are required to  
12  obtain address information for Medicaid and CHIP enrollees,  
13  through reliable data sources such as return mail by the  
14  U.S. Postal Service with a forwarding address.

15           By October 1, 2029, the Secretary must establish  
16  a system that will be used to prevent an individual from  
17  being simultaneously enrolled in multiple states. States  
18  are required to report information such as Social Security  
19  number into the system at least monthly. And if an  
20  individual is identified as being enrolled in multiple  
21  states, then the state must determine if that individual is  
22  currently residing in a state and then disenroll anyone who

1 is not.

2           Beginning January 1, 2027, states are required to  
3 review the Death Master File at least quarterly to  
4 disenroll Medicaid enrollees who are deceased, and then  
5 January 1, 2028, they also will need to review the Death  
6 Mater File at least quarterly to see if Medicaid providers  
7 are deceased and then disenroll them as well.

8           Next up are the financing-related provisions.  
9 Currently, states are penalized the amount of federal share  
10 for certain erroneous excess payments over 3 percent of  
11 total expenditures. However, the Secretary can waive these  
12 penalties if a state has made a good faith effort to meet  
13 all requirements.

14           The Budget Reconciliation Act adds a new category  
15 of erroneous excess payments that includes payments for  
16 items and services to an individual who are not eligible to  
17 receive those items or service, or payments where  
18 insufficient information is available to confirm  
19 eligibility.

20           The legislation also limits the amount of  
21 financial penalties that the Secretary can waive under the  
22 good faith effort waiver beginning in fiscal year 2030. It

1 is limited to one type of the erroneous excess payments.  
2 This essentially means that the Secretary cannot waive  
3 financial penalties over the 3 percent error payment rate,  
4 for payments made for ineligible individuals or payments  
5 for ineligible items and services.

6 Beginning October 1, 2026, federal matching funds  
7 for emergency Medicaid individuals who would otherwise be  
8 eligible under the Medicaid expansion coverage group except  
9 for their immigration status will be determined at the  
10 state's regular FMAP, federal medical assistance  
11 percentage, rather than the expansion FMAP.

12 Under the American Rescue Plan Act, states that  
13 expanded Medicaid coverage to the new adult group after  
14 March 11, 2021, receive a 5 percentage point increase to  
15 their regular FMAP rate for eight quarters. The Budget  
16 Reconciliation Act eliminates this FMAP incentive for  
17 states who expand Medicaid after December 31, 2025.

18 For a one-year period beginning July 4, 2025, no  
19 federal funds can be used for Medicaid payments to a  
20 prohibited entity. A prohibited entity is defined as an  
21 entity that, as of October 1, 2025, is a tax-exempt,  
22 essential community provider primarily engaged in family

1 planning services, reproductive health, and related medical  
2 care that provides for abortion services, and also received  
3 total Medicaid payments exceeding \$800,000 in fiscal year  
4 2023.

5           There are exceptions for providers that only  
6 perform abortions in the case of rape, incest, or when the  
7 pregnancy endangers the life of the mother.

8           The Budget Reconciliation Act also changes the  
9 safe harbor threshold on provider taxes for upcoming fiscal  
10 years that were not in effect as of July 4, 2025.

11           The hold harmless threshold for any provider tax  
12 that was not in effect as of July 4, 2025, will be set at 0  
13 percent. This includes new tax arrangements as well as  
14 increases in the tax rate for applicable provider classes  
15 for existing arrangements.

16           For existing provider taxes, the safe harbor  
17 differs between expansion and non-expansion states. So for  
18 states that have not adopted the Medicaid expansion, the  
19 hold harmless threshold would be grandfathered at the  
20 applicable percentage of net patient revenue that was in  
21 effect as of July 4, 2025.

22           For expansion states, the hold harmless threshold

1 is similarly grandfathered in at the applicable percentage  
2 of net patient revenue that was in effect as of July 4,  
3 2025. However, these existing tax arrangements will be  
4 subject to an upper limit starting in fiscal year 2028. In  
5 fiscal year 2028, the hold harmless threshold will be the  
6 lower of the existing percentage of net patient revenue, or  
7 5.5 percent. This upper limit phases down by half a  
8 percentage point annually until it reaches 3.5 percent in  
9 fiscal year 2032.

10 Note that the taxes on nursing facilities or  
11 intermediate care facility providers classes are exempt  
12 from this upper limit in expansion states.

13 The 2025 Budget Reconciliation Act also  
14 establishes new standards for waivers of the uniform tax  
15 requirements for provider taxes. A provider tax will not  
16 be considered generally redistributive if the arrangement  
17 taxes Medicaid units, such as hospital days, or high-volume  
18 Medicaid providers more than non-Medicaid units or low-  
19 volume Medicaid providers. These new standards for waivers  
20 of the uniform tax requirements are effective July 4, 2025,  
21 but the Secretary has discretion to apply a transition  
22 period not to exceed three fiscal years.

1           The legislation also puts the Section 1115 budget  
2   neutrality requirements into statute. Beginning January 1,  
3   2027, the Chief Actuary for CMS must certify that a Section  
4   1115 demonstration waiver is budget neutral. That means  
5   that spending under the waiver is not expected to result in  
6   an increase of federal funds compared to the amount of  
7   federal expenditures that would have accrued without the  
8   waiver.

9           The Secretary will need to specify a methodology  
10   for how any savings accrued during the approval period may  
11   be used during subsequent waiver periods.

12           The budget bill also places a 10-year moratorium  
13   on the implementation of certain staffing provisions from  
14   the Long-Term Care Facilities Staffing Standards final rule  
15   that was published in 2024. It pauses the implementation  
16   of the provisions related to the definitions of hours per  
17   resident day, as well as the minimum nursing staffing  
18   standards, that included a registered nurse on site 24/7  
19   and a minimum of 3.4 hours per resident day.

20           The act also revises the home equity limit used  
21   for determining the eligibility of an individual for long-  
22   term services and supports. This limit, beginning January

1 1, 2028, for homes that are not located on a lot that is  
2 zoned for agricultural use, is capped at \$1 million, with  
3 no further adjustments for inflation over time.

4 The limit for homes located on a lot that is  
5 zoned for agricultural use continues to be indexed for  
6 inflation, which means it could exceed \$1 million after  
7 adjusting for inflation.

8 The home equity limit must be applied for  
9 purposes of determining eligibility for LTSS for  
10 individuals who are not subject to modified adjusted gross  
11 income financial eligibility rules, such as older adults  
12 and individuals with disabilities. And a home equity limit  
13 cannot be excluded when determining an individual's  
14 eligibility for LTSS.

15 Beginning July 1, 2028, states will have a new  
16 standalone 1915(c) waiver option to provide HCBS services  
17 to individuals who need less than an institutional level of  
18 care. States must demonstrate that adding this new waiver  
19 does not increase wait times for individuals who do need an  
20 institutional level of care under other approved 1915(c)  
21 waivers. And there is a \$100 million for fiscal year 2027  
22 to support state systems to implement and deliver HCBS

1 under these waivers.

2           Beginning October 1, 2028, states are required to  
3 impose cost sharing on specified Medicaid expansion  
4 enrollees with incomes over 100 percent of the federal  
5 poverty level. These cost sharing requirements must be an  
6 amount greater than zero dollars but cannot exceed \$35 per  
7 item or service. The total aggregate amount of cost  
8 sharing for all individuals in a family is capped at 5  
9 percent of the family's income. And certain services are  
10 excluded from this cost sharing requirement, such as  
11 primary care or mental health services.

12           The provision also allows states to permit  
13 providers to deny service for nonpayment of the cost  
14 sharing, but also allows providers to reduce or waive cost  
15 sharing on a case-to-case basis.

16           The 2025 Budget Reconciliation Act also reduces  
17 the upper limit for state directed payments for inpatient  
18 hospital services, outpatient hospital services, nursing  
19 facility services, or qualified practitioner services at an  
20 academic medical center. This limit is currently set at  
21 the average commercial rate.

22           For rating periods beginning on or after July 4,



1 2025, the limit on total payments for state directed  
2 payment arrangement is 100 percent of the total published  
3 Medicare rate for expansion states, and 110 percent of the  
4 published Medicare rate for non-expansion states.

5           Current state directed payment arrangements  
6 applying to rating periods within 180 days of July 4, 2025,  
7 are grandfathered in under the existing limits. So this  
8 means arrangements with written prior approval made before  
9 May 1, 2025, arrangements for rural hospitals with written  
10 prior approval by July 4, 2025, or arrangements with a  
11 completed preprint submitted prior to July 4, 2025.

12           For rating periods starting on or after January  
13 1, 2028, the total payment amount for the grandfathered  
14 SDPs must be phased down by 10 percentage points each year  
15 until the payment level reaches either 100 percent of  
16 Medicare for expansion states or 110 percent of Medicare  
17 for non-expansion states.

18           These next two provisions are not Medicaid  
19 specific but do relate to the program.

20           For taxable years beginning on or after January  
21 1, 2026, lawfully present individuals with incomes below  
22 100 percent of FPL, who are ineligible for Medicaid during

1 the five-year waiting period, are not eligible for a  
2 premium tax credit.

3 The Budget Reconciliation Act also appropriates  
4 \$50 billion to CMS to provide allotments to states to  
5 support rural health. These funds will be distributed, \$10  
6 billion per year over a five-year period, from fiscal year  
7 2026 to fiscal year 2030. Any expended or unobligated  
8 funds as of October 1, 2032, will be returned to the  
9 federal government.

10 Note that only the 50 states are eligible for an  
11 allotment, so this means that D.C. is not included.

12 CMS just announced that the application period is  
13 open, and states must submit an application by November 5.  
14 And CMS will announce their rewards by December 31, 2025.

15 The states must include a transformation plan  
16 that specifies goals such as improving access to hospitals  
17 and other health care providers for rural residents,  
18 improving health care outcomes for rural residents, and  
19 prioritizing new and emerging technologies.

20 There is \$200 million appropriated to CMS to  
21 carry out these provisions, and half of the annual  
22 allotments go to states with an approved application

1 equally, and the other half of the amount will go to states  
2 distributed by the CMS at the discretion of the  
3 Administrator.

4           So with that I will wrap up and ask if  
5 Commissioners have any questions. As a reminder, there are  
6 no specific actions required today, but we just want to  
7 make sure everyone is on the same page as we are, beginning  
8 our report cycle.

9           CHAIR VERLON JOHNSON: All right. Thank you,  
10 Chris. Heidi.

11           COMMISSIONER HEIDI ALLEN: Thanks, Chris. I just  
12 had two questions. One, for the requirement that people  
13 reapply for Medicaid every six months, how does that  
14 interact with states that have waivers in place for  
15 continuous eligibility, or does it supersede the waivers?

16           CHRIS PARK: It supersedes the waivers for those  
17 particular populations in a new adult group.

18           COMMISSIONER HEIDI ALLEN: Okay. And then in  
19 terms of the home equity limit, I'm trying to understand.  
20 So they created a cap of \$1 million, but it says that the  
21 asset will still be included in -- I couldn't quite  
22 understand if it meant that up to \$1 million is disregarded

1 for eligibility. Is that what it's saying?

2 CHRIS PARK: Right. So in terms of determining  
3 eligibility, a home up to \$1 million --

4 COMMISSIONER HEIDI ALLEN: -- doesn't count.

5 CHRIS PARK: Right.

6 COMMISSIONER HEIDI ALLEN: But then it's the  
7 amount after that that gets applied to eligibility?

8 CHRIS PARK: Yeah. So currently like there's an  
9 amount set in statute that is indexed for inflation. So  
10 that amount could go over the exact amount written in  
11 statute. So they have changed that amount to \$1 million,  
12 but for homes that are not on a lot zoned for agricultural  
13 use, like farms, can only go up to \$1 million to be waived.  
14 But farms, because they would still be indexed for  
15 inflation, could exceed \$1 million, and that person would  
16 still be eligible for LTSS services.

17 COMMISSIONER HEIDI ALLEN: Thanks.

18 CHAIR VERLON JOHNSON: Thank you. Dennis.

19 COMMISSIONER DENNIS HEAPHY: Thanks. Thanks for  
20 this presentation. I think me and a lot of other people  
21 are still digesting all the information, about what the  
22 changes are going to be. It would be helpful to me, I

1 think, as a Commissioner, if there was a table, the kind of  
2 provision, and in columns, so the first column would be the  
3 provision, and the next the effect on efficiency, and the  
4 next would be effect on effectiveness, and the next column  
5 would be access. So we have a better sense of what the  
6 anticipated effect will be of each provision on efficiency,  
7 effectiveness, and access, so that we can contextualize and  
8 anticipate how the change will affect everything in the  
9 future, and given the timeline that we have. Is that  
10 something you think you would be able to do?

11 CHRIS PARK: Yeah. This presentation was merely,  
12 you know, really focused on just level setting and being  
13 the facts of what is included in the bill. As we go about  
14 our work, we will be thinking about how these provisions  
15 may affect various aspects of the program. It is a little  
16 bit too early to know the exact effects because a lot of  
17 the implementation is delayed until like 2027 or later.

18 But we can certainly think about kind of broadly,  
19 you know, certain things will certainly reduce eligibility  
20 and enrollment. Other things, kind of like the new home  
21 and community-based waiver option may allow for new people  
22 to access services. So there are certainly various effects

1 that we will be thinking about as we go about our work.

2 COMMISSIONER DENNIS HEAPHY: Thanks.

3 CHAIR VERLON JOHNSON: Thank you. Mike.

4 COMMISSIONER MICHAEL NARDONE: Chris, thanks for  
5 this great presentation. I had a couple of questions that  
6 I just wanted to ask you. So it sounds like, based on your  
7 comments, that some of the recommendations by MACPAC around  
8 to streamline eligibility for dual eligible into Medicare  
9 savings programs are generally not impacted by the  
10 moratorium.

11 I just wanted to, just a question or maybe a  
12 finer point on that. Does that mean states will have the  
13 option to use -- in other words, the regs require the use  
14 of a LIS data, right? Does this mean that states can use  
15 the LIS data, so that's an option that states have? Or  
16 they can't use LIS data at all?

17 CHRIS PARK: Yeah, I think we can certainly look  
18 into it a little bit more. I'm not the dual eligibility  
19 expert. But what was paused was the requirements to use  
20 LIS data. So I think to the extent that states currently  
21 use it, they would still be able to do that. But let me --

22 COMMISSIONER MICHAEL NARDONE: It's something to

1 look at. I just wanted to understand that a little bit  
2 better.

3 And then I was going to ask, on the state  
4 directed payments, so the cap is set at Medicare, or if  
5 it's a service for which Medicare does not have a rate it  
6 would be based on the Medicaid rate. So does that mean  
7 that -- and I would assume, and you can tell me if I'm  
8 wrong, that the place where you wouldn't see Medicare rates  
9 would be services for pregnant women, children. Is that a  
10 correct assumption in terms of where I'm going with my  
11 thinking around this, that there wouldn't necessarily be  
12 rates in those categories? Because I think that would be  
13 something we might want to keep our eye on going forward.

14 CHRIS PARK: Yeah. Certainly Medicare does not  
15 necessarily pay for like a delivery very often, but they do  
16 publish like DRG rates for that particular DRG category. I  
17 think a lot of services may be covered, but things such as  
18 like HCBS, particularly things that may be billed under a  
19 code that is state-specific, would not necessarily have a  
20 published Medicare rate. So those are the places where it  
21 would be limited to the state plan rate.

22 COMMISSIONER MICHAEL NARDONE: Would that be the

1 same for hospital services for children?

2 CHRIS PARK: Potentially, but this is where it  
3 might get tricky, is that some states use a different DRG  
4 group or all the all-payer refined DRG system. Like  
5 Medicare has their own MS-DRG classification system. So  
6 the alignment may not be perfect. But Medicare does  
7 develop like the MS-DRG for a lot of services, like newborn  
8 services or deliveries, so there would be a published rate  
9 for that particular service, even if Medicare does not bill  
10 for that.

11 And certain, like the CPT 4 codes, they usually  
12 develop a pretty comprehensive list. So there probably  
13 would be a lot of overlap between the billing codes that  
14 are used for children for those services with Medicare.  
15 But it might not be 100 percent overlap.

16 COMMISSIONER MICHAEL NARDONE: Right. And I  
17 guess just my last question, and this is more maybe my lack  
18 of knowledge on the topic, but can you help me understand  
19 who are the groups of legal immigrants primarily impacted  
20 by this legislation? You mentioned refugees and asylees.  
21 Are there other categories, because I don't know all the  
22 intricacies. And you might not know it either, off the top



1 of your head. But it is just something I was trying to  
2 understand a little bit better in looking at this  
3 legislation to see which were the categories of folks who  
4 are most impacted by these changes.

5 CHRIS PARK: Yeah. Certainly I don't know all  
6 the categories off the top of my head. You know, refugees  
7 and asylees was kind of like a big one that was called out,  
8 you know, in a lot of summaries. But we can kind of look  
9 at the very specific language within the bill to see which  
10 classes may have been --

11 COMMISSIONER MICHAEL NARDONE: It's just a  
12 question for the future. I didn't expect you to have an  
13 answer right now, Chris. Thank you.

14 CHAIR VERLON JOHNSON: All right. Thank you.  
15 We're getting close to time, but let's go ahead and take  
16 from Doug, and then following you we'll have Bob and then  
17 close it out with John.

18 COMMISSIONER DOUG BROWN: Thank you. Thanks,  
19 Chris. Two quick questions. First, I just want to make  
20 sure I understand. Does Medicaid expansion new adult  
21 group, is that just the definition for Medicaid expansion.

22 CHRIS PARK: Yeah. I use both because it's been

1 referred to sometimes as Medicaid expansion population, and  
2 some people refer to it as a new adult group.

3 COMMISSIONER DOUG BROWN: It's not new based on  
4 the reconciliation bill.

5 CHRIS PARK: No, it's not new. It's just a  
6 commonly used term for the expansion population, the new  
7 adult group.

8 COMMISSIONER DOUG BROWN: Okay. Second question  
9 has to do with, as you know there are about a dozen states  
10 that have trigger laws referencing reductions in FMAP,  
11 which could jeopardize their current status with Medicaid  
12 expansion. One of the provisions, and perhaps more the  
13 provisions in here talk about reduction in FMAP for like  
14 this, emergency Medicaid, for example. Do you foresee  
15 where any of these provisions that are in there would  
16 affects states where the trigger law would happen, and  
17 Medicaid expansion in some of those states could be  
18 jeopardized?

19 CHRIS PARK: I don't know specifically like to  
20 what extent, like how each trigger law has been put into  
21 place. It could trigger it in a few places. Certainly  
22 other things such as the reduction in provider taxes could

1 have an effect, because certain states do use provider tax  
2 revenue to help fund expansion. So certainly the various  
3 provisions here could, even without states' trigger laws,  
4 could have an effect on states' decisions to continue with  
5 that expansion.

6 COMMISSIONER DOUG BROWN: Thank you.

7 CHAIR VERLON JOHNSON: Bob.

8 VICE CHAIR ROBERT DUNCAN: First of all, Chris,  
9 thank you for a nice job of laying it out so simple. Mine  
10 is a little general question. As you went through the  
11 presentation there were a lot of checks and balances that  
12 rely on the state. For instance, the Medicaid across  
13 different states in making sure that they are not enrolled.

14 Knowing that states have had trouble since COVID  
15 with both their technology systems and workforce, have you  
16 heard from the states how they feel like some of these  
17 things can be implemented over the next couple of years so  
18 that there is efficiency and effectiveness in what they are  
19 trying to derive from the new policies?

20 CHRIS PARK: We have not spoken with states  
21 specifically on any of these provisions outside of the work  
22 and community engagement requirements. Certainly that is

1 another systems change that will be going on in a similar  
2 time frame. You know, there is some money appropriated to  
3 states to help with this -- well, more with CMS to develop  
4 the system. You know, states will have to report the  
5 information into the system, and they will be required to  
6 use certain information such as from the post office, for  
7 address information. And managed care plans will also need  
8 to transmit address information to the state when they know  
9 of a particular change in the address.

10 But certainly there are a lot of things going on  
11 at the same time, and we have not spoken with states at  
12 this point, in terms of what it might be in terms of  
13 administrative effort in implementing all these changes.

14 VICE CHAIR ROBERT DUNCAN: Thank you, sir.

15 CHAIR VERLON JOHNSON: Thank you. We'll do John  
16 and then Carolyn.

17 COMMISSIONER JOHN MCCARTHY: Hey, Chris. Again,  
18 great presentation. This is more of a question going  
19 forward on this one. I don't think you'll be able to  
20 answer it because I haven't been able to get answers from  
21 some other people on it.

22 But the question comes up for states who are

1 currently expansion states, the requirements around  
2 provider taxes being phased out for them versus non-  
3 expansion states where they don't have a phase-out. So  
4 much of this SDP, state directed payments, also because you  
5 have got Medicare and Medicare plus 10. But for a current  
6 expansion state, the question I have is could that  
7 expansion state unexpand, drop down to where their  
8 eligibility populations were before expansion, and then not  
9 using Group 8 or using Section 8, but re-expand up to 100  
10 percent and get regular FMAP, so not the 90/10 match, would  
11 they then qualify as a non-expansion state to be able to  
12 keep all of their provider taxes at the current levels that  
13 they are at, and stay at 10 percent?

14           And the reason I bring that up is in the law  
15 there are some dates in there, that say as of this date an  
16 expansion state, but it's also unclear, I think, in some  
17 other areas. So that was just a question I have for us to  
18 be looking at as we go forward.

19           CHRIS PARK: Yeah, we certainly can look into  
20 that. I know there are various places within the statute  
21 where they refer to not only like the expansion under the  
22 statutory provisions but also like a waiver of coverage

1 that is subject to minimum essential coverage standards.

2 And so I think potentially depending on like how that is

3 defined, it probably will require some guidance from CMS.

4 It may or may not be allowable.

5 COMMISSIONER CAROLYN INGRAM: Chris, real quick,

6 thanks again for putting this together. My question is

7 also about the going forward piece, and I want to bounce of

8 a little bit off of what Dennis brought up, and Bob. There

9 are all these things here that I know people are concerned

10 about, wanting to see what the effects are going to be.

11 But at the same time this is happening, we have new high-

12 cost drug therapies coming out, raising costs. GLP-1 is

13 raising our costs. We have got states making a shift away

14 from prior authorization. We have inflation, providers

15 needing more to be able to do more.

16 And I'm wondering if we could look at what some

17 of those effects are on the program and access to care. I

18 understand there is a lot in here people are concerned

19 about, but really this is coming out of convergence where

20 there are a lot of other things going on in the health care

21 system, I think, that are going to actually affect access

22 to care more than what states are going to be able to pay

1 for than these particular provisions. So I'm wondering if  
2 we could add that into our evaluation. Thanks.

3 CHAIR VERLON JOHNSON: All right. Thank you.

4 Okay, Chris, this was very helpful, as you could  
5 see, and we will be talking more about this, I'm sure, so  
6 thank you.

7 We're going to spend some focused time now on  
8 work and community engagement requirements, both because of  
9 the importance, of course, of the policy as well as the  
10 pace at which states may need to implement it as well.

11 So we're going to take about 45 minutes for some  
12 background information to help us align in the landscape,  
13 another 45 minutes for us to hear from a panel of experts  
14 who are closer to operations and beneficiaries, and then  
15 about 30 minutes for Commissioner questions and  
16 reflections.

17 So I will say to the Commissioners, as we listen,  
18 let's just keep the idea about timing, benefits experience,  
19 implementation feasibility in mind, and then focus. And so  
20 with that framing, I'll turn it over to Janice and Melinda  
21 to get us started.

22 ### BACKGROUND ON WORK AND COMMUNITY ENGAGEMENT

1                   **REQUIREMENTS IN MEDICAID**

2       \*           JANICE LLANOS-VELAZQUEZ: Thanks, Verlon. Good  
3 morning, Commissioners.

4           Today Melinda and I will provide a brief  
5 background on Medicaid work and community engagement  
6 requirements. First, I'll give an overview of the  
7 requirements prior to the new federal mandate and highlight  
8 the experiences in two states. Then Melinda will walk  
9 through the new community engagement requirement and  
10 federal statute. Then I'll highlight the current landscape  
11 with respect to Section 1115 demonstration requests, and  
12 then we'll wrap up with next steps.

13           After our presentation today, we'll be joined by  
14 an expert panel to discuss considerations for implementing  
15 work and community engagement requirements in Medicaid.

16           And just to note that when we're summarizing  
17 community engagement requirements in the 2025 Budget  
18 Reconciliation Act, we will focus on the legislative text.  
19 In the absence of CMS guidance, we can only respond to what  
20 is in legislation, and we're unable to describe how certain  
21 provisions will be further defined.

22           We've undertaken this work to identify key policy



1 and operational considerations for states and the Centers  
2 for Medicare and Medicaid Services, or CMS, as they  
3 implement community engagement requirements.

4 For our research, we conducted a literature  
5 review as well as stakeholder interviews. We will present  
6 our interview findings this fall and publish a chapter in  
7 the March 2026 report to Congress.

8 Work requirements are a longstanding feature of  
9 certain low-income benefit programs, such as the  
10 Supplemental Nutrition Assistance Program, or SNAP, and  
11 Temporary Assistance for Needy Families, or TANF.

12 Before the 2025 Budget Reconciliation Act was  
13 enacted this past July, Section 1115 demonstrations were  
14 the only way states could implement Medicaid work and  
15 community engagement requirements.

16 In 2018, CMS issued guidance allowing states to  
17 test these requirements through Section 1115 authority.  
18 That guidance pointed to evidence suggesting that improving  
19 social determinants of health, like employment, can improve  
20 health outcomes.

21 Between 2018 and 2020, CMS approved  
22 demonstrations in 13 states, but only a couple were fully

1 implemented. Arkansas and Georgia were the two states that  
2 proceeded the furthest in their implementation.

3 Arkansas was the only state where beneficiaries  
4 were disenrolled for not meeting work and community  
5 engagement requirements, but court rulings, state actions,  
6 and the federal withdrawal of approval ultimately brought  
7 Arkansas and most other demonstrations to a halt.

8 Currently, Georgia is the only state with an  
9 active demonstration. They were allowed to move forward  
10 with their demonstration because they were applying the  
11 work and community engagement requirement to a newly  
12 eligible population.

13 Among the states that implemented work and  
14 community engagement requirements, they experienced or  
15 projected substantial coverage losses due to beneficiaries  
16 not meeting the requirements. Studies and evaluations of  
17 these demonstrations found that beneficiaries often did not  
18 report their qualifying activities or exemption status  
19 because they weren't aware of the requirements, faced  
20 barriers to employment, and encountered technical  
21 challenges.

22 In Georgia, some experts point to work and

1 community engagement requirements as a key reason for their  
2 lower than expected enrollment in the state's  
3 demonstration.

4           On the next two slides, we'll provide more detail  
5 on the implementation experience in the two states that  
6 advanced the furthest with their demonstrations.

7           Beginning with Arkansas, Arkansas began  
8 implementing its work and community engagement  
9 demonstration, Arkansas Works, in June 2018. But in March  
10 2019, a federal court vacated CMS's approval of the  
11 demonstration, forcing the state to halt its  
12 implementation.

13           The demonstration required expansion adults  
14 between 19 and 49 years old to complete at least 80 hours a  
15 month of qualifying activities, such as employment,  
16 education, or participation in a health-related class.

17           Certain groups were exempt from the requirements,  
18 such as beneficiaries who are medically frail, pregnant or  
19 postpartum, or caring for a disabled person.

20           By December 2018, more than 18,000 beneficiaries  
21 were disenrolled for failing to comply with the  
22 requirements. Assessments of Arkansas Works found that

1 lack of beneficiary awareness, inadequate beneficiary  
2 outreach, and administrative challenges, such as accessing  
3 the beneficiary portal, were barriers to compliance.

4           Arkansas recently submitted a new Section 1115  
5 demonstration amendment called Pathway to Prosperity. This  
6 proposal differs significantly from Arkansas Works. The  
7 state noted lessons learned from their earlier  
8 demonstration, including the importance of providing clear  
9 communications through multiple means.

10           In this proposed demonstration, Arkansas will use  
11 data matching to identify beneficiaries needing support,  
12 and they've eliminated the requirement for self-reporting  
13 of qualifying activities.

14           Georgia launched its Section 1115 work and  
15 community engagement demonstration, Pathways to Coverage,  
16 or Pathways, in July 2023. To qualify for coverage, adults  
17 who are 19 to 64 years old with incomes up to 100 percent  
18 of the federal poverty level must complete at least 80  
19 hours a month of qualifying activities, such as employment,  
20 community service, or education.

21           Because Georgia's demonstration expands coverage  
22 to a population that isn't traditionally eligible for

1 Medicaid in their state, general exemptions are not a  
2 feature of their program. However, the state allows good-  
3 cause exemptions for certain circumstances, such as a  
4 beneficiary or an immediate family member experiencing  
5 hospitalization or serious illness.

6 Beneficiaries must report their engagement in  
7 qualifying activities on a monthly basis. If a beneficiary  
8 did not comply with the qualifying activities, their  
9 coverage could be suspended or terminated, though Georgia  
10 has not yet taken those actions.

11 According to an interim evaluation of the first  
12 year of the program, enrollment was lower than expected.  
13 Only 4,300 individuals were enrolled compared to the  
14 state's projection of 25,000 individuals. As of May 2025,  
15 the state reported about 7,500 individuals enrolled in the  
16 demonstration.

17 The evaluation also found that older adults  
18 between 50 and 64 years old were more likely to be found  
19 ineligible for the demonstration due to not complying with  
20 work and community engagement requirements.

21 Georgia has recently requested an extension to  
22 Pathways and proposed new changes, including adding

1 caregiving of a child under six years old and compliance  
2 with SNAP work and community engagement requirements as  
3 qualifying activities. Also, they reduced beneficiary  
4 reporting from monthly to annual.

5 I'll now turn it over to Melinda to discuss the  
6 new federal community engagement requirement.

7 \* MELINDA BECKER ROACH: Thank you.

8 So I'm going to talk now about the details of the  
9 new statutory community engagement requirement that was  
10 included in the 2025 Budget Reconciliation Act. It bears  
11 some similarities to the demonstrations that Janice just  
12 discussed, but there are also some key differences as well.

13 The law requires states to implement a community  
14 engagement requirement for non-pregnant, non-dually  
15 eligible individuals between the ages of 19 and 64 who are  
16 eligible for coverage under the adult expansion group or a  
17 Section 1115 demonstration that provides minimum essential  
18 coverage.

19 Individuals must comply with the community  
20 engagement requirement to enroll in Medicaid and to  
21 maintain their eligibility.

22 Those subject to the requirement must engage in

1 80 hours of work or community service or halftime education  
2 or a combination of those activities for a total of 80  
3 hours a month. Individuals are also compliant if their  
4 monthly income is greater than or equal to the minimum wage  
5 times 80 hours.

6 For seasonal workers, states can assess whether  
7 the individual meets that threshold by looking at their  
8 average monthly income for the previous six months.

9 This slide shows populations that are exempt from  
10 the community engagement requirement. They include current  
11 and former foster youth, certain parents and caretakers,  
12 individuals who are medically frail, individuals who are or  
13 have recently been incarcerated, and those who meet SNAP or  
14 TANF work requirements, as well as others that are listed  
15 here.

16 States can choose to provide short-term hardship  
17 exceptions to individuals who have experienced certain  
18 events. Hardships include having stayed in an acute care  
19 setting, such as in a hospital or a nursing facility, or  
20 receiving care of similar acuity, including in an  
21 outpatient setting. States can also grant hardship  
22 exceptions for individuals in areas affected by a federally

1 declared emergency or high unemployment rate.

2           Individuals who had to travel for an extended  
3 period of time outside their community for medical  
4 services, either for themselves or for a dependent, may  
5 also be eligible for a hardship exception.

6           States must verify compliance when an individual  
7 applies for Medicaid and every six months as part of the  
8 redetermination process. They can also choose to verify  
9 compliance more frequently, such as every month.

10           States have some discretion to decide the look-  
11 back period for compliance. That can be one to three  
12 consecutive months before an individual applies for  
13 Medicaid, and one or more months, consecutive or not,  
14 before redetermination or other compliance check if the  
15 state decides to verify compliance more frequently.

16           To reduce the need for individuals to have to  
17 provide additional information and report, the law requires  
18 states to use existing data where possible to verify  
19 compliance and identify individuals who are exempt.

20           States must send notices to beneficiaries at  
21 least three months before the start of the period in which  
22 their compliance will be assessed, as well as periodically



1 thereafter. Notices must be delivered in more than one  
2 format and include certain information, such as how to  
3 comply, including criteria for exemptions, the consequences  
4 of noncompliance, and how to report changes that could  
5 affect an individual's exemption status.

6           If an individual's compliance can't be verified,  
7 the state must send a notice with certain information,  
8 including how to demonstrate compliance or an exemption and  
9 how to reapply for Medicaid if needed.

10           Following receipt of the notice, there is a 30-  
11 day opportunity to cure. If the individual does not  
12 demonstrate compliance or that they are exempt within that  
13 30-day period, they will be denied coverage or disenrolled.  
14 These individuals will also be ineligible for federal  
15 subsidies for purchasing marketplace coverage.

16           To avoid conflicts of interest, the law bars  
17 states from using managed care entities to determine  
18 whether an individual is complying with community  
19 engagement requirements. States are also prohibited from  
20 using Section 1115 demonstrations to waive any aspects of  
21 the community engagement requirement.

22           States must implement these policies by January

1 2027, with some exceptions, and HHS is required to issue an  
2 interim final rule by June 1, 2026.

3 States can implement earlier than 2027 via a  
4 state plan amendment or Section 1115 demonstration. They  
5 can also seek to extend the implementation timeline,  
6 potentially through December of 2028, by requesting a good-  
7 faith effort exemption.

8 HHS must consider certain factors when reviewing  
9 state requests, such as actions that the state has taken  
10 towards compliance and any significant barriers to meeting  
11 the requirements.

12 States that receive an exemption must submit  
13 quarterly reports on their progress and information about  
14 how they are mitigating any new risks or barriers to  
15 compliance.

16 This slide provides an overview of the timeline  
17 for implementing community engagement requirements. There  
18 is a period leading up to 2027 in which states can  
19 implement early under the state plan or a waiver, if  
20 approved by CMS. And states are expected to implement by  
21 January 2027, though that timeline could be extended up to  
22 two years for states that request and receive CMS approval.

1           The law provides \$200 million for states to  
2   establish systems to implement community engagement, as  
3   well as other provisions in the law that affect Medicaid  
4   eligibility determinations and redeterminations. There is  
5   also \$200 million for CMS to support implementation.

6           Having trouble advancing the slide. There we go.

7           As noted earlier, HHS is required to publish an  
8   interim final rule no later than June 1, 2026, without  
9   advance notice and comment. CMS may also issue sub-  
10   regulatory guidance, such as state Medicaid director  
11   letters or fact sheets, in advance of the interim final  
12   rule.

13           CMS officials have publicly acknowledged that  
14   states will need guidance in some areas before June and  
15   have indicated that they are working on providing that.

16           Additionally, CMS may provide technical  
17   assistance to states in various forms. CMS officials have  
18   talked publicly about some of those efforts, including work  
19   that is being done with states to pilot a new income  
20   verification tool.

21           The forthcoming interim final rule is expected to  
22   address areas where the statute defers to the Secretary to

1 define certain standards and establish processes. For  
2 example, HHS is required to address mandatory exemptions,  
3 including the standards for determining exemptions and the  
4 definition of medical frailty or having special needs.

5 Other areas that require additional guidance from  
6 CMS include the standards and criteria for granting short-  
7 term hardship exceptions, standards for notifying  
8 beneficiaries, procedures for verifying compliance, and  
9 requirements for gaining and maintaining approval of a  
10 good-faith effort exemption, among others.

11 In the interim final rule, CMS could also  
12 potentially identify additional implementation parameters  
13 or state requirements.

14 And I'm going to turn it back over now to Janice.

15 JANICE LLANOS-VELAZQUEZ: Thanks, Melinda.

16 This slide shows the states with pending work and  
17 community engagement demonstration applications as of July  
18 2025. As we noted earlier, Georgia is the only state with  
19 an active demonstration, and they currently have a pending  
20 request for an extension.

21 Six states have applications pending CMS  
22 approval, and five states have had some state legislative

1 or other activity related to moving work and community  
2 engagement requirements forward.

3           Though this map shows Montana as having released  
4 their proposal for public comment, they just recently  
5 submitted their application to CMS this month, and that  
6 update is not reflected in this map.

7           Most of these states would apply the work and  
8 community engagement requirements to their expansion  
9 population. However, South Carolina's proposed  
10 demonstration is unique in that they would apply the  
11 requirements to a new population, making them more similar  
12 to Georgia.

13           The features of these proposed demonstrations  
14 differ significantly from the federal community engagement  
15 requirement. As Melinda noted, the federal statute does  
16 not allow states to use Section 1115 authority to waive any  
17 aspect of the new community engagement requirement. So  
18 questions remain regarding the future of these pending  
19 applications.

20           If these states would like to implement before  
21 2027, they could revise their applications to align with  
22 the statutory requirements, or they could consider

1 implementing community engagement requirements under their  
2 state plan.

3           For our next steps, we welcome Commissioner  
4 questions about the information we've presented today. And  
5 as noted earlier, following this session, we have an expert  
6 panel joining us to discuss considerations for implementing  
7 community engagement requirements. And in October, we will  
8 return to discuss considerations that surfaced from today's  
9 panel and from the stakeholder interviews we've conducted  
10 over the summer.

11           And with that, I'll turn it back over to Verlon.

12           CHAIR VERLON JOHNSON: All right. Thank you so  
13 much, Janice and Melinda. This was very helpful and very  
14 thorough.

15           I know I already see some hands up. So with that,  
16 I will turn it over to John.

17           COMMISSIONER JOHN MCCARTHY: I don't know if we  
18 can answer this question, because I've asked it a couple of  
19 times. Anytime you have new legislation, it's complicated  
20 in working through, like, very nuanced details like we all  
21 work with.

22           So my question is this. It is clear expansion

1 states, the community engagement requirements apply. It's  
2 also clear in a couple of other states. Specifically, like  
3 a Wisconsin or a Georgia, these would apply, assuming  
4 Georgia stays the way it is, expanding up there.

5 But what about for non-expansion states? Because  
6 when you read the regulation, it says for groups that could  
7 be covered under expansions. But in non-expansion states,  
8 there are some states that did raise their parental  
9 eligibility above what was in place in 1965, right? You  
10 could just do that through disregard.

11 So, for example, in Ohio, pre-expansion,  
12 parental, parents were covered up to 90 percent of the  
13 federal poverty level. That was increased from what it was  
14 previously, which was like 25 percent.

15 So if you're a non-expansion state and you had  
16 expanded that, not using group VIII, but through  
17 disregards, do the work, do the community engagement  
18 requirements apply to those populations?

19 MELINDA BECKER ROACH: Our understanding is that  
20 it's limited to individuals applying for or enrolled in  
21 group VIII in the new adult group as well as those states  
22 with 1115 waivers, but that might be an area where further

1 clarity from CMS would be helpful.

2 CHAIR VERLON JOHNSON: Thank you.

3 Jami.

4 COMMISSIONER JAMI SNYDER: Thanks so much.

5 I have a couple of questions. Janice, do you  
6 know the percentage of beneficiaries in Arkansas that fell  
7 off the rolls due to procedural reasons?

8 JANICE LLANOS-VELAZQUEZ: No, we don't have that  
9 information with us, but it's something we can look into.

10 COMMISSIONER JAMI SNYDER: Okay. I'm just  
11 curious.

12 And in terms of your stakeholder interviews --  
13 and we can certainly pose these questions to our panelists  
14 today, too -- as you noted, CMS is really encouraging  
15 states to start working on some of those more difficult  
16 questions, even without guidance in place, while they're  
17 working on publishing guidance. I would be curious to know  
18 more about what states are thinking in terms of defining  
19 and capturing those exemptions where it's not clear from  
20 the data that someone falls into an exempt category, like  
21 that medically frail category, so just hearing from states  
22 on what they're thinking in terms of that definition and



1 being able to get their hands around individuals that fall  
2 into that category.

3 I'd also really be interested in learning more  
4 about how they're bringing lessons from unwinding into this  
5 process as they establish their community engagement  
6 programs. I think the unwinding experience created a  
7 really great platform for learning, and certainly, I think  
8 some of those lessons could be applied here. So thanks.

9 CHAIR VERLON JOHNSON: All right. Thank you.  
10 Carolyn.

11 COMMISSIONER CAROLYN INGRAM: Thank you, and  
12 thanks for bringing this. I think I've got probably more  
13 questions as well that I'm not sure we can answer today,  
14 but just in case or maybe we can look into.

15 In the states you looked at, Arkansas, Georgia,  
16 or the other states, do you see how they're handling job-  
17 based training programs that may not be exactly credit  
18 hours but may result in a person getting some type of job  
19 training that would qualify them for looking at a job? Has  
20 that been something that's been identified?

21 JANICE LLANOS-VELAZQUEZ: Yeah. So across  
22 different states, the demonstrations differed, but there

1 were some states that did include that as a qualifying  
2 activity and others that didn't.

3 COMMISSIONER CAROLYN INGRAM: Okay. I'd be  
4 curious if we can include some of that in the write-up you  
5 all are doing and how they went about making those  
6 decisions and how many hours and that type of thing  
7 qualified.

8 And then the next question I had is just how  
9 states looked at addressing input of what I'll call third-  
10 party data, so information from schools or departments of  
11 labor. Did they open up their access or -- I think it's  
12 called "open API access" -- and their apps and things for  
13 those third-party entities to be able to get that data in  
14 to show? So if somebody like the Department of Labor or  
15 Workforce Solutions has information or a school has  
16 transcripts and information that the person wants to submit  
17 with their application, did they open that process, their  
18 open API process, so that -- just like our apps when we  
19 order food and meals, that that stuff could be imported in  
20 and reported?

21 JANICE LLANOS-VELAZQUEZ: I don't know if we have  
22 that level of, like, detail. I know that there was some --

1 states did share information across different agencies, but  
2 what that looks like, we're not sure. But that's something  
3 we can also look into.

4 COMMISSIONER CAROLYN INGRAM: And I'll ask our  
5 panelists this afternoon if they know if that's in  
6 consideration or if that's something that could be done.

7 And the reason I ask is that, you know, back when  
8 we were running Medicaid, a lot of us -- you know, all the  
9 technology and everything has changed. And there's a lot  
10 faster ways to get that information imported into  
11 applications for members to be -- to show that they're  
12 eligible or to show that they've met those requirements.  
13 And so I hope that's something in our recommendations.  
14 Maybe we can consider making that recommendation, you know,  
15 obviously with security and those types of things in place,  
16 but allowing that information to be brought forward so that  
17 somebody is in an educational program and a school can  
18 submit it or somebody is, you know, collecting a paycheck  
19 or something, that that information can be brought in and  
20 submitted.

21 Thanks.

22 CHAIR VERLON JOHNSON: All right. So more around

1 data sharing and how we do that. Okay. That's helpful.

2 Michael.

3 COMMISSIONER MICHAEL NARDONE: Hi. Thank you for  
4 this great presentation. It's a complex set of  
5 requirements, and thanks for trying to simplify it for us.

6 I was wondering with -- I just want to be clear  
7 on this. When the state is implementing, what is the  
8 mechanism that they would use to get CMS approval? Is it a  
9 state plan amendment -- that's what I'm assuming -- or is  
10 that something that would be spelled out in the guidance?

11 MELINDA BECKER ROACH: Our understanding is that  
12 that would be via a state plan amendment. And again,  
13 unless they choose to submit an 1115 before 2027, that  
14 aligns with the community engagement requirement.

15 COMMISSIONER MICHAEL NARDONE: And am I right in  
16 saying that -- I mean, I think, you know, one of the things  
17 that I think we all want to be able to assess is really how  
18 successful these proposals are. And I'm just wondering.  
19 So if you use the state plan amendment, there's no  
20 evaluation requirement. Is there anything in the statute  
21 that maybe envisions some sort of assessment of how these  
22 programs are implemented and what the learnings are, what

1 the best practices are, that sort of thing?

2 MELINDA BECKER ROACH: The statute, the community  
3 engagement provision does not speak to any required  
4 monitoring or evaluation activities, very much unlike the  
5 1115 demonstration where that's an expectation. So I guess  
6 the short answer is no.

7 COMMISSIONER MICHAEL NARDONE: So I think that's  
8 something that, you know, I would like us to be monitoring  
9 in terms of what the impact is, but it would be nice to  
10 have some sort of evaluation framework in order to assess  
11 this.

12 And then final question. So \$200 million  
13 allotted to states, roughly \$4 million a state. How does  
14 that -- I mean, I think I know the answer, but how does  
15 that compare to what the investments have been in these  
16 programs in other states? Is that, you know, in terms of  
17 the number?

18 Then the follow-up question might be, so that's  
19 just a grant funding, right? I assume that states would  
20 then still have access to administrative -- they could fund  
21 it through their administrative budget, and it would also  
22 be eligible for the IT funding, 75 and 90 percent?

1           MELINDA BECKER ROACH: Yes. That is our  
2 understanding as well, and it was something that was, I  
3 think, reiterated, I know, in a letter to governors over  
4 the summer, that that enhanced funding -- that enhanced  
5 match for certain, you know, systems changes needed to  
6 implement would be available to states.

7           And to answer the first part of your question, I  
8 don't have the exact numbers on hand, but I know there's  
9 been a lot of reporting about the cost of implementing work  
10 and community engagement requirements under the  
11 demonstrations, and often those costs exceeded what states  
12 will be receiving under the law to implement.

13           COMMISSIONER MICHAEL NARDONE: I mean, one of my  
14 -- you know, one of my concerns, if you are using the APD  
15 process, it can be time-consuming to actually get the  
16 dollars out and get approval, and these states have to be  
17 working on these IT systems now, because there's lead time  
18 that's required. It's a statement rather than a question.

19           MELINDA BECKER ROACH: Got it. Thank you.

20           COMMISSIONER MICHAEL NARDONE: Sorry.

21           CHAIR VERLON JOHNSON: Thank you.

22           All right. John.

1           COMMISSIONER JOHN McCARTHY: I had more questions  
2 before. I just couldn't get them out as fast as I could.

3           So I have three questions, so I'm going to go  
4 through them this time. One of them, Janice, on one of  
5 your slides at the end of it on Georgia, I believe you said  
6 experts think or experts something, that there is a reason  
7 for this, but I want to point out on it, some experts link  
8 requirements to low enrollment, but my understanding is  
9 there's no data on that. Like, yes, there is low  
10 enrollment, but there hasn't been interviews of people or  
11 things like that. Is there data that we have that actually  
12 links those two, or is that just what people are making a  
13 thesis on?

14           JANICE LLANOS-VELAZQUEZ: So there's an interim  
15 evaluation of Georgia's first year of the demonstration,  
16 and in that evaluation, they linked the lower enrollment to  
17 work requirements. So that line is coming from the  
18 evaluation.

19           COMMISSIONER JOHN McCARTHY: Okay. We'll ask the  
20 next panelists about that one and see what they say.

21           This one goes back to the question I had earlier  
22 of Chris, which is -- and then, Melinda, the question I

1 asked you, which these are non-waivable sections. I  
2 totally agree that that's in there, but again, on the  
3 nuance of these things in legislation, it seems like a  
4 state, going back to it, could un-expand and then re-expand  
5 just using income disregards so that group is no longer  
6 covered under group VIII. They would lose the enhanced  
7 FMAP, the 90/10, so they wouldn't get that anymore, but  
8 then the work requirements would not apply because they're  
9 a non-expansion state. I don't know if you can answer that  
10 question or not. That's just something for us to be, like,  
11 is that doable?

12 MELINDA BECKER ROACH: Yeah. And I won't attempt  
13 to answer it, but I'll just point out if they're providing  
14 coverage through an 1115 for that up to 100 percent FPL.

15 COMMISSIONER JOHN McCARTHY: Well, would they  
16 have to do 1115? You could just do it through income  
17 disregard. So if you don't use an --

18 MELINDA BECKER ROACH: Yeah. I guess the details  
19 would be important.

20 COMMISSIONER JOHN McCARTHY: Right, exactly.

21 MELINDA BECKER ROACH: Yeah.

22 COMMISSIONER JOHN McCARTHY: So if you just use



1 state plan amendment income disregards, could you get  
2 around it?

3           Lastly, in the legislation where they were  
4 talking about exceptions to this -- and there's an  
5 interesting part in here where they talk about medically  
6 frail, and they specifically say individuals with a  
7 substance abuse disorder, but then later on, there's also a  
8 section that says who's participating in a drug addiction  
9 or alcoholic treatment and rehabilitation program as  
10 defined in Section 3(h) of the Food and Nutrition Act of  
11 2008. Well, if you go to that section of the Food and  
12 Nutrition Act of 2008, that specifically says a person  
13 who's in a treatment program for a treatment provider that  
14 is either a government entity or a non-profit. So it would  
15 seem to exclude for-profit substance abuse providers.

16           So, I think that is also something as we look  
17 forward on guidance of, like, do they really mean that it's  
18 only not-for-profit or government, or is it that was just  
19 kind of a drafting issue and the other section covers  
20 everyone with substance abuse? So just something to keep  
21 in mind on that one.

22           CHAIR VERLON JOHNSON: All right. Thank you,

1 John.

2 Anne.

3 COMMISSIONER ANNE KARL: Thank you so much for  
4 this helpful presentation.

5 I would love some more thinking -- and again, I  
6 don't think this is necessarily something you're going to  
7 be able to answer today, but just about the existing data  
8 sources that we have today. If we sort of have an eye on  
9 how do we track the impact of work requirements, what are  
10 the data sources that we have today? Could you be able to  
11 leverage those? Do they instead need to be split out by  
12 eligibility category, that sort of thing? But sort of just  
13 trying to understand from the baseline of data that states  
14 are reporting today, how would we be able to discern the  
15 impact of work requirements, and what, if any,  
16 modifications would be needed to be able to discern the  
17 impact of work requirements?

18 CHAIR VERLON JOHNSON: All right. Thank you.

19 Dennis.

20 COMMISSIONER DENNIS HEAPHY: Thanks.

21 The idealist in me says while it's great,  
22 increase volunteers and maybe community college engagement

1 with communities, but then I come down to reality is that  
2 Medicaid offices don't know the addresses of people. And  
3 so implementation is going to be extremely difficult. So  
4 do we have any data from Arkansas or Georgia on how much of  
5 the issues in terms of people engagement was actually due  
6 to lack of having appropriate information on people's --  
7 where they live? Because the population is very unstable  
8 in terms of where they live and their -- yeah, so just like  
9 basic brass nuts things. Yeah. So did you look into that?  
10 Is there a way that we can in the future track that?

11 JANICE LLANOS-VELAZQUEZ: The evaluations that we  
12 looked at just cited, like, issues with beneficiary  
13 outreach in general. They weren't specific about  
14 addresses, but that's something that we can look further  
15 into to see if there's more information on that.

16 COMMISSIONER DENNIS HEAPHY: Could be helpful to  
17 better understand what the cause is, and a lot of the cause  
18 is due to lack of accurate information.

19 CHAIR VERLON JOHNSON: Adrienne.

20 COMMISSIONER ADRIENNE McFADDEN: So Dennis helped  
21 me narrow down my questions to just two. So thanks,  
22 Dennis.

1           So quick question for the exemptions, the  
2 postpartum piece of that. Do we have an idea of what the  
3 time frame is that they have in mind? Is that 12 months?  
4 Is it six weeks? Is it --

5           MELINDA BECKER ROACH: I want to confirm this,  
6 but I think it's, like, during the period in which they're  
7 eligible for postpartum coverage, and so -- and I believe  
8 in many states now that is 12 months.

9           COMMISSIONER ADRIENNE McFADDEN: So, so long as  
10 the state has extended that postpartum coverage, it would  
11 reflect what the state has.

12           MELINDA BECKER ROACH: And I think this might be  
13 an area -- yeah, I think -- I think that's correct, and CMS  
14 guidance might provide some more clarity as well.

15           COMMISSIONER ADRIENNE McFADDEN: Great.

16           And then my second question is, I remain  
17 perplexed by some of the exemption categories because they  
18 seem a little bit incongruent with data. And so maybe not  
19 an answer for today, but would just be curious if the 1115  
20 waivers are still an available pathway for states to maybe  
21 go slightly beyond those categories with a more data-  
22 informed approach. I have sort of the justice-involved

1 individuals in mind. Ninety days, finding employment seems  
2 a little bit aggressive when we know the data shows that  
3 less than 30 percent are employed after six months.

4           The other is the temporary hardship category for  
5 particular geographies, but we know historically and still  
6 ongoing, there are actually populations as well that have  
7 unemployment rates that go beyond just a geographic  
8 difficulty. So I know that there are states that are  
9 thoughtful about data and want to have a data-informed  
10 approach. So just wondering if the 1115 is a pathway for  
11 that.

12           CHAIR VERLON JOHNSON: Thank you.

13           Jenny.

14           COMMISSIONER JENNIFER GERSTORFF: So, so far for  
15 me, what's missing from the conversation is the impact for  
16 states with managed care and all of the various assumptions  
17 that are going to be affected in setting capitation rates.

18           CHAIR VERLON JOHNSON: Thanks, Jenny.

19           And Doug?

20           COMMISSIONER DOUG BROWN: Just a quick question.  
21 We talked about addresses and not being able to find  
22 people. For those people who are homeless, how do states

1 track those people today and communicate with those people  
2 today? Is there a policy? And maybe it goes to other  
3 former Medicaid directors to answer the question too, but  
4 thank you.

5 COMMISSIONER JAMI SNYDER: Doug, I think that's a  
6 great question.

7 I can just speak to the Arizona example. During  
8 the pandemic, we were able to coordinate with the homeless  
9 management information system and supply that data to our -  
10 - in Arizona to managed care organizations so they could  
11 outreach to individuals experiencing homelessness. So that  
12 was one mechanism that we employed during the pandemic  
13 anyway.

14 CHAIR VERLON JOHNSON: Thank you.  
15 Sonja.

16 COMMISSIONER SONJA BJORK: Thank you. We learned  
17 so much during the redeterminations during -- at the end of  
18 the pandemic. And so I would really love to pull out more  
19 lessons learned from that in terms of many states did a  
20 great job on the ex parte methods, and for some, that  
21 didn't turn out to be a great pathway at all.

22 And then I really want to follow up on Carolyn's

1 comments about the use of technology and ability to connect  
2 with other sources and just use what we have in order to  
3 make things as smooth and easy, both for the states and  
4 their employees administering this and for the  
5 beneficiaries.

6           We have a lot of information out there, and in so  
7 many applications that we all complete every day, you can  
8 pull from many different sources, and you don't have to  
9 scan a piece of paper or bring it down to the office. And  
10 so I'm really curious about, for different states,  
11 percentages of successful ex parte applications and best  
12 practices.

13           CHAIR VERLON JOHNSON: Thank you for putting a  
14 fine point on that one for sure, and hopefully, we'll get  
15 some dialogue around it from the panel for sure.

16           Mike.

17           COMMISSIONER MICHAEL NARDONE: I just had a quick  
18 question. So I wasn't sure, To what extent -- if the  
19 Secretary will be making a decision as to whether or not  
20 you can get a delay in actual implementation, are the  
21 criteria laid out clearly in the legislation in terms of  
22 what might be the criteria they would use? I mean, I've

1 heard anecdotally, it'll be maybe difficult to get one of  
2 these exemptions, but I wasn't sure what the specifics were  
3 in the legislation.

4 MELINDA BECKER ROACH: I will double-check the  
5 text. I don't think the criteria are specified. I think  
6 there's information -- there are certain things that the  
7 Secretary is supposed to consider as far as sort of like  
8 the state's rationale for pursuing that delay in  
9 implementation. But I don't think there are a lot of  
10 specifics there, and that's something that CMS will likely  
11 have to articulate.

12 COMMISSIONER MICHAEL NARDONE: Thank you.

13 CHAIR VERLON JOHNSON: All right. Thank you.

14 And we'll do one more question, Heidi, so we can  
15 move on to the panel.

16 COMMISSIONER HEIDI ALLEN: I just wanted to  
17 second the comment that it seems like a good place for  
18 MACPAC to weigh in would be in relation to an evaluation or  
19 monitoring recommendations for implementing work  
20 requirements.

21 But then I just have a question, because I'm kind  
22 of naive to this part of the process. But how nimble are



1 claims in informing states of utilization, particularly  
2 when people are enrolled in managed care? Thinking about,  
3 you know, every six months, redetermination and how long it  
4 takes for a managed care claim to get to the state and that  
5 intersection of the two, it honestly seems like you'd have  
6 to be so nimble that if the person were still in the  
7 hospital at redetermination, that somehow the state would  
8 know. And that seems like that means that there's like  
9 zero lag between when utilization is happening and when the  
10 state is aware of that.

11           And I don't know how seismic a shift or not that  
12 is from where we currently are with states understanding  
13 utilization, particularly for people in managed care. So  
14 maybe one of the managed care folks could say.

15           COMMISSIONER SONJA BJORK: Claims will be the  
16 slowest way if you're waiting for that information, because  
17 providers have often up to a year to submit a claim. But  
18 there are many ways that hospitals communicate with managed  
19 care plans about who's inpatient. And so perhaps we could  
20 reroute that data to the state eligibility or county  
21 eligibility so that they also could know if one of the  
22 beneficiaries is in the hospital. They're not going to be

1 able to complete their paperwork while they're inpatient,  
2 just having had a surgery. So somebody is going to have to  
3 make sure that the eligibility folks know that they have  
4 just landed in one of those exemption categories.

5 And so we're going to have to look for new ways  
6 to connect really current data, and claims will be about  
7 the slowest.

8 COMMISSIONER HEIDI ALLEN: So just to reiterate,  
9 to make sure that I'm really understanding you. So  
10 currently, that system does not exist. So what I read in  
11 the materials is that claims data would be an important  
12 tool for understanding that kind of acuity, high-acuity  
13 participation in, you know, substance use. And what I hear  
14 you saying is that currently, the protocol is providers  
15 have up to a year to submit it to managed care, and then  
16 managed care submits to the state.

17 COMMISSIONER SONJA BJORK: We use it for rate  
18 development with the state. So the claim doesn't  
19 necessarily go to the state.

20 COMMISSIONER HEIDI ALLEN: So this is a system  
21 that --

22 COMMISSIONER SONJA BJORK: We submit encounter

1 data --

2 COMMISSIONER HEIDI ALLEN: Okay.

3 COMMISSIONER SONJA BJORK: -- for the state.

4 COMMISSIONER HEIDI ALLEN: So currently, the  
5 system doesn't exist. Is that my understanding?

6 COMMISSIONER CAROLYN INGRAM: Well, I think the  
7 data is captured at the managed care organization. So we  
8 know through our case management systems daily who is  
9 where.

10 I think the issue is what I was getting to in my  
11 set of questions is what is the state doing or what is the  
12 federal government going to do to open up that process to -  
13 - I think it's called, like, an open API process.

14 So that just like when you order things with your  
15 phone in an app, like at a restaurant, there's a way to  
16 interact. What are they going to do to allow that  
17 interaction to happen? So whether it's from a third party  
18 like a school or a hospital or a managed care company or  
19 workforce solutions to import that information in --  
20 because right now, those eligibility systems are very  
21 closed.

22 And even if you go online to -- I'm sure you've

1 done this, and maybe I'm dragging things out a bit. But if  
2 you go online like to help somebody enroll, how difficult  
3 that is to input some of the information.

4 So our eligibility systems are not set up to do  
5 this. So I think it's something we definitely need to make  
6 a recommendation towards in terms of how can the federal  
7 government -- and I'm sure they're looking at this, but how  
8 can they open up those systems to allow for the import of  
9 that type of information? So maybe it's from corrections.  
10 Maybe it's from --

11 CHAIR VERLON JOHNSON: Right.

12 COMMISSIONER CAROLYN INGRAM: -- all these  
13 sources.

14 CHAIR VERLON JOHNSON: So we need to move on to  
15 the panel, but this has definitely been a really good  
16 conversation. And remember, we will have some time after  
17 the panel to talk some more.

18 So let me turn it back over to Janice and Melinda  
19 to kick us off for our next segment or our 45-minute  
20 conversation. Thank you.

21 [Pause.]

22 ### PANEL ON WORK AND COMMUNITY ENGAGEMENT

1                   **REQUIREMENTS IN MEDICAID**

2       \*           MELINDA BECKER ROACH: Okay. So as we discussed,  
3 the law requires states to implement a community engagement  
4 requirement for certain populations. We are delighted to  
5 be joined by four experts today to discuss considerations  
6 for implementing those requirements.

7                   We have Melisa Byrd, Senior Deputy Director and  
8 Medicaid Director for the District of Columbia Department  
9 of Health Care Finance, and also President of the Board of  
10 Directors for the National Association of State Medicaid  
11 Directors. We have Jessica Kahn. She is a Partner at  
12 McKinsey & Company and former CMS official. We are also  
13 joined by Jen Strohecker, Integrated Healthcare Division  
14 and Medicaid Director for the Utah Department of Health and  
15 Human Services. And Deanna Williams, an Enrollment  
16 Assister for Georgians for a Healthy Future.

17                  I am going to be posing questions to our  
18 panelists for the first portion of the conversation, and  
19 then I will turn the floor back over to the Chair to  
20 facilitate Q&A among the Commissioners and the panelists.

21                  I am going to start with Jess. To implement  
22 community engagement requirements, states will need to make

1 changes to their Medicaid IT systems and processes. We  
2 understand that some may have been updated more recently  
3 than others, and in some states Medicaid eligibility  
4 systems are integrated with other programs, such as SNAP.

5 As a subject matter expert and former CMS  
6 official, can you describe the current Medicaid IT  
7 landscape and how it could affect the way states approach  
8 systems changes needed to support community engagement  
9 implementation?

10 \* JESSICA KAHN: Sure. Hi, everyone. So a couple  
11 of things I want to build on that question before I answer  
12 it. One is that there is both integration with SNAP and  
13 TANF for the majority of the states that are implicated in  
14 community engagement, but also integrated with state  
15 exchanges. And in some of those cases the federal exchange  
16 is making Medicaid MAGI determinations. So I just want  
17 everyone to understand the complexity is both with SNAP and  
18 TANF, and with either the state or federal exchanges.

19 So for example, New York, California, Washington,  
20 Connecticut, those states, it is actually the exchange that  
21 does MAGI Medicaid, and it would be the exchange system,  
22 and system vendor, in most cases, that would be there for

1 adding this functionality that you all have been talking  
2 about for the past hour, with those data sources.

3           That said, there is still not a lot of vendor  
4 diversity in this space in terms of who is maintaining the  
5 current eligibility systems. One of the things that is  
6 different, and I think Carolyn mentioned this, the  
7 technology has evolved since Arkansas did their work, and  
8 even, frankly, since Georgia started on theirs. There are  
9 now 10, 11, at a minimum, solutions out there that are what  
10 we call Software-as-a-Service, meaning it's a standalone  
11 module outside of these eligibility systems, that can grab  
12 that data and pull it into the system.

13           The reason I want you guys to understand that is  
14 that that means that the 40 states and D.C., like they  
15 don't have to pay their existing vendor to build this  
16 capacity 41 times. There is the possibility that states  
17 could use one of these external solutions, and then they  
18 are just building the APIs, they're building the interfaces  
19 to pull that data in as necessary to trigger their notices  
20 or all the other parts that, of course, will still reside  
21 in an eligibility system.

22           So the vendor landscape is quite different, and

1 I'll talk more about that later on, to give you guys some  
2 sense of how the states are trying to think about those  
3 SAAS vendors, one of which, by the way, is CMS. CMS has  
4 income verification as a service, that Louisiana is  
5 piloting for Medicaid. And it is consent based, where the  
6 consumer, particularly those who are gig workers -- they  
7 drive for Amazon or Door Dash, Uber -- they consent and it  
8 interfaces with the payroll providers as well as whoever  
9 that individual provides as their employer, and it creates  
10 an automatic data feed for employment data.

11 That is a game changer, honestly, from even  
12 three, four, five years ago. And the other thing to think  
13 about that is it's also a game changer for income  
14 verification. It's not just about employment and community  
15 service, volunteer, and education, but also just income  
16 verification. So if I were a state, I would be thinking  
17 about not just how this might help for my expansion  
18 population, that is subject to community engagement, but  
19 for everybody who is applying for Medicaid, so that I don't  
20 have to ask them to upload a pay stub or go find other  
21 information. If this is a way to get better income  
22 verification information then there is a double benefit to



1 these kinds of services that are out there.

2           And for those that already started on income  
3 verification before the law passed, they are all quickly  
4 trying to add education and volunteering data sources.  
5 There is a clearinghouse for education. There are a  
6 variety of approaches on how to capture the volunteering  
7 information. But they know they have to have all three,  
8 and there is a wide range of what they would offer. Some  
9 of them are just going to move the data around. They're  
10 not going to hold it. They're just routing it, kind of  
11 like the Federal Data Services hub does for healthcare.gov.  
12 And there are some that are actually going to apply a logic  
13 to it, and say, "John McCarthy has worked 80 hours this  
14 week," or this month, or, "He's got \$580 a month." That's  
15 the federal minimum wage. Therefore, that computes to 80  
16 hours. So they can actually apply the logic to it. Some  
17 of them are actually willing to do outreach and say, "Hey,  
18 Verlon, you're tracking at 70 hours this month. You might  
19 want to go pick up an extra shift," or "here's a link to  
20 three community service opportunities in your area." So  
21 they're kind of doing it like a case management sort of way  
22 to think about it.

1 I'll stop there, because I know there are more  
2 questions. But I just want you to understand how vastly  
3 different these offerings are, and the pricing, and all of  
4 that is going to vary. That's more to go into later.

5 MELINDA BECKER ROACH: Thank you, Jess. I want  
6 to turn now to Melisa and Jen. What stage are your states  
7 in, is the District of Columbia in, as far as planning for  
8 community engagement implementation, and what are the major  
9 considerations that are arising? Jen or Melisa? Do either  
10 of you want to chime in?

11 DR. JENNIFER STROHECKER: I can kick it off.  
12 Sure, sorry.

13 MELISA BYRD: I can --

14 \* DR. JENNIFER STROHECKER: I will go ahead and  
15 begin. Okay. So thank you. Representing the state of  
16 Utah, we certainly, I'll say, I think the comments prior to  
17 this were fantastic with regard to states' experience with  
18 unwinding, and how much those lessons learned have really  
19 contributed to where we are in our planning phases.

20 I'll say, first, central to that planning work,  
21 and I really love just the touchpoints of the beneficiary,  
22 the member, the access, and really orienting our planning

1 work around the person who qualifies for Medicaid, and  
2 certainly has a number of potential barriers that they have  
3 to navigate in accessing the program. Thinking simply, we  
4 talked about homelessness or someone who may live in a  
5 shelter as a challenge, thinking about English as maybe not  
6 a primary language, and those health literacy barriers, and  
7 how we actually connect with these individuals who are  
8 living with chronic conditions and already may qualify for  
9 Medicaid and be receiving Medicaid.

10 So we bring sort of this whole set of knowledge  
11 and experience from our existing work but also from  
12 unwinding into where we are today in Utah. And I'll just  
13 say, as far as a project plan, we have a dedicated internal  
14 team that is fully dedicated to our activities around the  
15 budget bill and specifically community engagement. And  
16 then looking really at that first phase of project  
17 planning. And it's in just the initial assessment and  
18 project planning step at this point.

19 And there is a fair amount of work that needs to  
20 be done in this phase, as you can appreciate. Policy  
21 guides, our technology and programming, and we've got a  
22 compressed period of time to do all of this. But we want

1 to be thorough. And I think in the context of recognizing,  
2 for Utah, we've got a few things at play. We've got the  
3 policy, doing the evaluation. But we're an integrated  
4 state. And so if you look at that individual who qualifies  
5 for both Medicaid and SNAP and other programs that have  
6 work requirements in multiple programs, eligibility reviews  
7 at a different level, as we do our policy evaluation, our  
8 gap analysis, these are our primary areas of focus to  
9 really understand that lay of the land so that we can then  
10 lay out our next steps around technology, and then  
11 workflows and implement and also engagement with our  
12 stakeholders.

13           We have begun an early communication and  
14 engagement with some stakeholders and external  
15 collaboration. I think we'll probably talk about this  
16 later, but nationally, of course, engaging with our federal  
17 partners, many other states, in just that learning that's  
18 so critical. And that's a very important piece of bringing  
19 our evaluation together, in the ways that we are alike with  
20 our policy and how we evaluate the policy. It's really  
21 important we are just able to be in the room with folks and  
22 have those discussions and be able to get that feedback.

1           Also, I think, another place that I would say as  
2 far as a major consideration. I mentioned sort of that  
3 person experience, and I think where we are considering  
4 some of our greater challenges. There's new to Medicaid,  
5 and I have to have compliance to these standards so that I  
6 can get access to Medicaid. And then there's the renewal  
7 piece. And I think a lot of our mindset is thinking about  
8 both pathways for the individual to consider how you are  
9 maybe new, and you even understand what these work  
10 requirements are and how to fulfill them so that you can  
11 get access to health care you qualify for. And you may  
12 have an exemption or other, but how do we get those medical  
13 claims? How do we help people understand it? And then  
14 from an integrated perspective, I think that's another  
15 challenge for even ongoing evaluation.

16           I also think we should think about the worker,  
17 because there is a person moving through the process, but  
18 then for us we have a sister agency that manages this  
19 integrated application or the integrated renewal. And  
20 there is a lot happening, right. There is a lot changing  
21 between even just Medicaid and SNAP, and there are  
22 different renewal time frames, there are different policies

1 driving these. And how do they work together most  
2 seamlessly so that the worker is able to have the fewest  
3 touches? How do we bring in our data sources? How do we  
4 think about the impact to the workers themselves; to really  
5 lift that burden off of them so there's fewer errors, but  
6 also fewer steps of that sort of outreach and verification.

7           This is, again, where we're kind of bringing in  
8 our lessons learned from unwinding. We can certainly get  
9 into more of that.

10           Primarily, you know, I think we're interested in  
11 making sure people don't fall into the gaps. And this is  
12 like where we see this as a challenge. It's our commitment  
13 that if people are eligible for Medicaid, we want to find  
14 that path to get them to Medicaid. But the gaps are sort  
15 of where once we've figured out what we believe are, okay,  
16 we have a firm understanding of these policies. There are  
17 areas where we may not yet understand. But what are those  
18 gaps? How do we identify those gaps, and how do we build  
19 processes in our systems to minimize those interruptions?

20           Last and not least, I'll just say, lessons  
21 learned from unwinding -- communication early and  
22 frequently is important. And while we're still in that

1 first phase of project planning and we don't want to get  
2 too far ahead of ourselves at this point, I do think  
3 interfacing with partners now has been critical for us to  
4 think about how to bring this whole body of work together.

5           It was discussed, education. In Utah we have a  
6 system that's called Utah State Higher Education. It's a  
7 centralized database where there is the majority, all but  
8 maybe three of our universities, but our trade schools, our  
9 community colleges, put data into this system. And we're  
10 connecting with that database today and beginning that  
11 work. We're thinking about Utah is considered one of the  
12 highest volunteer states in the country, year after year,  
13 and figuring out where there is community service, what's  
14 compliant, how do we grab that data.

15           So I think working with our Department of  
16 Insurance, thinking about marketplace changes, Chambers of  
17 Commerce, community-based organizations. I'm kind of  
18 saying a lot here, but these are all the things that we're  
19 thinking about in our planning phases today, and making  
20 sure -- I'll just loop back and close my comments with --  
21 making sure we're central to our purpose. That is really  
22 considering the complexity that most Medicaid members face

1 in just enrolling in Medicaid. And that's a lesson  
2 learned. And how we reach that member, how we keep that  
3 address current, how we engage with our managed care  
4 entities properly, and use those right touchpoints, but  
5 also stay in touch with them.

6 But also the complexity of their continuity of  
7 health care coverage and how we can build a system that  
8 helps support those individuals to get credit for their  
9 exemptions, but also to fulfill work requirements, where  
10 applicable, as well.

11 MELINDA BECKER ROACH: Thank you, Jen. Melisa,  
12 do you want to add from your end, in D.C., as far as  
13 planning and considerations that are arising in that work?

14 \* MELISA BYRD: Of course, and my apologies for  
15 going off camera. I'm having some connectivity issues this  
16 morning, but thank you guys for your patience, and more  
17 importantly, thanks for letting me be part of the  
18 conversation today.

19 You know, I'll speak kind of broadly and then  
20 specifically about the District of Columbia. As you will  
21 hear, compared to what Jen just talked about, states are in  
22 very different stages. I think, first and foremost, and we



1 heard some of this in the discussion earlier, that it's  
2 really important to note that not all states are subject to  
3 the requirements. So for some states this discussion isn't  
4 particularly relevant, and they aren't planning for  
5 something they don't have to do.

6           For us, or for the states that are subject to the  
7 requirements, so, as you just heard from Jen in Utah, are  
8 kind of well down the path and probably looking at where do  
9 we have those gaps, where we do need to make changes from  
10 the plans underway to make sure that they're compliant with  
11 the reconciliation bill. And the for other states the  
12 discussion has been ongoing, so they may already have some  
13 thought or legislative direction on how to move forward.

14           And finally there are other states, and D.C. is  
15 one of them, that are at the very beginning in considering  
16 and planning and thinking about work requirements. And for  
17 us in D.C., work requirements has not been an area of focus  
18 outside of the reconciliation bill, so we really are just  
19 embarking on the planning and development, and thinking  
20 through these things.

21           So for us right now, in D.C., the major  
22 considerations are just starting with the basic and the

1 internal governance and structure. We are in the midst of  
2 two other significant initiatives with go-live dates of  
3 10/1, so a couple of weeks from now, and then January 1st.  
4 So it's how are we organizing and fitting this into the  
5 work that's underway.

6 Budget formulation is another major  
7 consideration. We're walking into our fiscal year 2027  
8 formulation also. We're really in it now, but officially  
9 in a few weeks. And we have to consider how is this new  
10 requirement is going to impact enrollment, which, as you  
11 all know, is really the driver of budgeting, as well as  
12 thinking about the potential administrative costs that may  
13 come along with implementation.

14 From a systems perspective, D.C. has an  
15 integrated eligibility system that also serves SNAP and  
16 TANF. The eligibility system is housed here within the  
17 Medicaid agency. So we are thinking through how do we  
18 align with SNAP? What are the other program priorities?  
19 What has to be shifted, and so forth.

20 And like Jen mentioned, too, and I would second  
21 most everything she said, outreach and member engagements.  
22 I think it was Jami earlier who did talk about the Medicaid

1   unwinding, and I do think we are much better positioned to  
2   be successful in outreach because of the unwinding process  
3   that we went through, and for really the first time for the  
4   agency.  Actually, it was really the first time we had  
5   significant outreach from the agency level, and we're just  
6   building on that.  So I think that's a real benefit to us  
7   as we walk into work requirements.

8               The other area is really thinking about what  
9   other state agencies or district agencies that we need to  
10   partner with and establish relationships, like our  
11   Employment Services Department, to see where and how we can  
12   leverage the existing data.

13              So those are kind of the things right now that  
14   are first and foremost as we start planning towards the end  
15   of next year.

16              MELINDA BECKER ROACH:  Thank you.  I'm going to  
17   bring Deanna into the conversation now.  Georgia is the  
18   only state that currently has a work requirement, and  
19   though it differs in many ways from the federal community  
20   engagement requirement, Georgia's experience is nonetheless  
21   instructive for other states.

22              As an enrollment assister in Georgia, how do

1 beneficiaries and individuals applying for Medicaid  
2 experience the compliance verification process? What are  
3 some of the common challenges that you see?

4 \* DEANNA WILLIAMS: Okay. So in Georgia we use the  
5 same system. We have our state portal, which is Gateway,  
6 and that is used to process our Medicaid and medical  
7 assistance applications, along with other state benefits,  
8 such as SNAP, TANF, WIC, and CAHPS, as well.

9 During the process, before it was updated in May,  
10 a lot of clients had issues with reports with the system  
11 crashing and data loss while they were trying to submit  
12 their applications. Before the website was updated it was  
13 definitely not accessible from smartphones or other  
14 devices, so it made it very difficult for clients who lived  
15 in rural areas to use their phones to complete applications  
16 or upload documents. And uploading documents was a  
17 particular issue that was very difficult for them. A lot  
18 of clients may not be as tech savvy as others.

19 On our Gateway portal you are only allowed to  
20 upload documents in certain formats. So if they don't have  
21 it in the correct format, that was giving them an error  
22 message for uploading documents. So it wasn't that the

1 client does not work or does not have proof of their  
2 income. They were just having issues uploading the  
3 documents to verify their income, which if not provided  
4 within a timely manner could lead to your application being  
5 denied.

6 I would also say that the work requirement, some  
7 of those were not a big problem because in our Gateway  
8 system we do have an e-verification system that verifies  
9 their employers and gives them the options to look and see  
10 which payment system they use. So if they work for an  
11 employer that uses ADP, they can log into that account  
12 directly, and then Gateway will pull their pay stubs from  
13 that system. But if their employer is not listed, then the  
14 client had to submit proof of income, and that was in the  
15 form of a pay stub, a written statement from their  
16 employer, or a timesheet. And again, those are the  
17 documents that need to be uploaded.

18 One of the other hindrances could be for those  
19 who report self-employment. The documents that they have  
20 to use to upload can be more difficult or hard to get. In  
21 Georgia, they requested that you have a signed,  
22 standardized work or participation calendar that indicates

1 the hours that you are engaged. So it could be a worksheet  
2 template that indicates the total hours they worked per  
3 client or activity, and they had to submit a snapshot of  
4 the actual calendar from which they worked for that month,  
5 or a photo of appointments or screenshots, and upload that  
6 into the Gateway system.

7 MELINDA BECKER ROACH: Thank you so much, Deanna.  
8 I'm going to turn back to Jess now. What types of IT  
9 systems changes will states need to identify individuals  
10 who are exempt from or compliant with community engagement  
11 requirements? I know you started talking about this a  
12 little bit earlier, but if you can maybe build on your  
13 earlier comments.

14 JESSICA KAHN: Sure. I would encourage everybody  
15 to think of the changes in two buckets. One of the buckets  
16 are the things that they have to make to their existing  
17 eligibility systems regardless. So you're going to have to  
18 add new questions to the application, right, to the online  
19 portal and the health text, and your paper application and  
20 how you adjust that. There is going to be new noticing  
21 language, so you're going to have new consumer notices.  
22 There are going to be new business rules, and your rules,

1 if unfortunately, your rules are hard-coded into them that  
2 way.

3           So there are some things that just -- your data  
4 model, right? These are new data elements. So there are  
5 some things that are going to have to happen, and very  
6 likely it is going to be states' existing eligibility  
7 systems vendors who will do those things, because you are  
8 not going to go get a new vendor just to add three new  
9 questions to your portal, right? So think of that bucket  
10 as this is the stuff that has to happen, no matter what  
11 choice we make about the new functionality.

12           The second bucket is that new functionality.  
13 These are new data sources, new interfaces, new cadence of  
14 how that information is going to be queried. And those  
15 kinds of changes are the ones that I was saying a lot of  
16 states, especially given CMS's guidance requiring an  
17 assessment of alternatives, meaning you have to decide  
18 whether you are going to buy something, like a software  
19 service product, or build it, or reuse it, that is now  
20 required in the APDs that Mike mentioned in order to get  
21 the 90 percent match.

22           So for those new things, states could be

1 assessing what's out there, and if any of those products  
2 would meet their needs. As you heard from Jennifer and  
3 from Melissa, each state is going to make different  
4 decisions about what functionality they need, what their  
5 systems can and can't do, what they already have and don't  
6 have, and also, frankly, what the minimum viable product is  
7 going to look like for December of 2026. So there could be  
8 something that is -- you know, I've heard some states say,  
9 "We're going to go with that legal MVP," like this is what  
10 compliance looks like. I've heard other states say, "We  
11 have a floor that's slightly higher than the legal of how  
12 we're going to define what's acceptable for our state," and  
13 what you're doing then is matching that.

14           So for example, if you are a state that is  
15 considering accepting self-attestation for exception -- you  
16 guys mentioned exemptions earlier, medically frail,  
17 substance use treatment -- if you're going to accept self-  
18 attestations for those, that is a lower burden of data that  
19 you're going to need, because now you're looking only to  
20 verify that you are complying with community engagement.

21           If you aren't going to accept self-attestation  
22 for exemptions, as was discussed earlier, you are going to



1 need clinical data or historic claims data, like from an  
2 all-payer claims database, or some other new source, or  
3 you're going to have to accept a lot of documentation for  
4 people to prove, for new applications, or renewals, that  
5 they need those exceptions.

6           So the burden of data, electronic data sources,  
7 or even paper data -- God help us -- goes up way higher  
8 based on that one decision around how you're going to  
9 handle exemptions or not.

10           So these are the planning that you heard our  
11 state colleagues talk about. This is what that early  
12 planning is, is making decisions about those policy and  
13 design decisions. Because from there flow all these other  
14 IT and data systems. You can't decide what it is you're  
15 going to use from a technology and data perspective until  
16 you've decided what's your look-back period going to be?  
17 Are you ping-pong it for every month, or are you ping-pong it  
18 for once every six months? That has a cost implication?  
19 That has a data implication. Accepting a lot of paper data  
20 for something once every six months is very different than  
21 if you're doing it every month.

22           So really asking yourself each one of these

1 questions and thinking about what's the IT cost  
2 implication, the data cost implication, the workforce cost  
3 implication against every one of those policy decisions,  
4 and then you can back into what are the IT solutions that  
5 are out there that would work for me. But just to remember  
6 to put the horse before the cart.

7           MELINDA BECKER ROACH: Thank you. This is a  
8 question for Jess, Melisa, and Jen. What guidance or  
9 assistance do states need from CMS in order to move forward  
10 in a timely way with their systems changes, and what  
11 opportunities may exist for CMS to work with states and  
12 vendors to make the process more efficient and less costly,  
13 considering the number of states that will be making  
14 similar changes in a short time frame?

15           So whoever would like to jump in and take that  
16 first.

17           MELISA BYRD: I'm happy to jump in. One thing I  
18 do want to say, just jumping off from Jess' comments too,  
19 there's all these system requirements, and then once you  
20 have the policy that can drive the system requirements then  
21 there is all of the training of the caseworkers, which is  
22 no small feat if we actually want this to be successful in

1 the end, as well.

2           Having an integrated eligibility system is really  
3 fantastic for a number of reasons. At the same time, it  
4 makes it extraordinarily so much more complicated, because  
5 once you tweak one thing you might be impacting how a  
6 caseworker looks at something else. So how you can line up  
7 all those changes to make it, to simplify it so that you're  
8 making changes for caseworker processing, once instead of  
9 two times or four times or six times. It's extraordinarily  
10 important if we're going to be successful on that kind of  
11 go-live operational side, too. And that training really  
12 just can't be underestimated, but it's something we've  
13 certainly learned in our time in running the integrated  
14 eligibility system here.

15           In terms of what other guidance or assistance  
16 from CMS, I think one thing that's really important is that  
17 we're all on the same timeline and working from the same  
18 information, which is the legislation. So I say that more  
19 like we're all, I think we're collectively trying to figure  
20 this out as we go.

21           So keeping that in mind, another major  
22 consideration, from a state perspective, or at least I

1 think most states are thinking about how are the decisions  
2 we make today, at the state level, how are they going to  
3 align with the decision at the federal level? So then in  
4 future years our state policies and systems are compliant  
5 and that we meet expectations when we know we'll be audited  
6 in the future.

7 I think what is important right now to states'  
8 success is the collaboration across states. I learned the  
9 most, usually interacting with my state colleagues, and  
10 also that collaboration with CMS. And fortunately, the  
11 open dialogue across states and from states to CMS is  
12 already established.

13 One of my takeaways from Medicaid unwinding  
14 process, and we've referenced that in a few different ways  
15 so far this morning, is that -- I don't know if folks know  
16 but we had Friday afternoon calls that was CMS and states,  
17 hundreds of folks on there. And it was a really  
18 collectively focused time on unwinding. And when we have  
19 that collective focus, the efficiency just increases  
20 tenfold. And overall, obviously, therefore we're more  
21 effective. And seeing that, I think we're headed in that  
22 direction with work requirements is a good place for us to

1 be.

2 I think also from CMS what would be helpful, they  
3 have started signaling some things, and more of that, I  
4 think states would welcome that, particularly where, you  
5 know, CMS is feeling like the legislation says what it is,  
6 and it's not up to interpretation, versus where there may  
7 be areas where CMS sees that there is room for  
8 interpretation, and they're going to be providing that  
9 detail or sub-guidance. So having signaling to that piece  
10 is really important.

11 And then also I think it was Mike earlier that  
12 noted that there is funding appropriated to support states  
13 in implementation. As always, the sooner we know when the  
14 funding is available and how to access it would be, you  
15 know, just extraordinarily helpful. This gets really kind  
16 of bureaucratic and process oriented, but we all, at the  
17 state level, have processes to work through. For example,  
18 we need budget authority if we're going to spend any money.  
19 And most states' fiscal year 2026 budgets were already  
20 finalized before the appropriation, which means we don't  
21 currently have that authority, which means, you know, if we  
22 could get the money today, you know, we can't spend it

1 today. We have to go through that process. Sometimes it's  
2 shorter. Sometimes it's longer. And just given the  
3 timeline of go-live for next year, every little delay in  
4 time like that is impactful.

5 So, as always, just more information sooner than  
6 later, but those are some of a couple of things.

7 JESSICA KAHN: I'm going to say something very  
8 emphatically. No state needs to be waiting for CMS  
9 guidance to start doing their IT systems planning. The  
10 things that need guidance are things that affect business  
11 rules mostly and business rules logic, which is really  
12 important, but that's not the hugest lift here, right? The  
13 hugest lift here are identifying what these data sources  
14 are, how are you going to have them. It's going to take  
15 you longer to do the MOU, honestly, than to do the tech.

16 So going after the data sources, being really  
17 clear in that hierarchy, how many of your members those  
18 data sources are going to touch, making sure you have a  
19 procurement path, like Melisa mentioned, to be able to make  
20 it, to get to whatever those changes are, whether it's your  
21 current vendor or a new vendor, all of that work can be  
22 happening right now.

1           If they come back out in three months, six months  
2   and say this is how we define seasonal worker or this is  
3   what we want you to do in terms of determining eligibility  
4   for people who are renewed in January, that's business  
5   rules logic. You can change that. There is time to change  
6   that. That is not the long pole in the tent from a systems  
7   perspective.

8           So everybody needs to move on those design  
9   decisions that are going to dictate what you need to do to  
10   your eligibility system and then concurrently be able to  
11   look for guidance.

12           Now, that doesn't solve the problem of APDs and  
13   the time it takes to get APD approval and the time it takes  
14   to get contract and RFP approval. That's just the world we  
15   live in, and perhaps CMS might offer some relief there in  
16   terms of some expedited path. I don't know.

17           But in terms of like the planning process, when I  
18   go through all of the provisions -- and you can look at a  
19   variety of resources that have been put out there by a lot  
20   of other entities right now that go through what all the  
21   milestones are -- there is a tremendous amount that you  
22   could be planning that have large IT and data implications

1 that don't require any additional guidance. And in fact,  
2 again, to reiterate Melisa's point, time is a wasting  
3 already.

4 DR. JENNIFER STROHECKER: I so echo the comments  
5 already made by Melisa and Jess. And I'll add just a  
6 couple bullets around moving ahead.

7 I mean, Medicaid is a complicated living, you  
8 know -- there's so much happening, and this is not the only  
9 thing we're doing.

10 Melisa mentioned the other priorities that states  
11 have, and even in Utah, we're going live with reentry work.  
12 That impacts adult expansion this year. Before the end of  
13 the year, is our goal to launch our first jail. And you  
14 think about, like, all the different pieces that have to  
15 fit in, we're mapping out as we're moving from, you know,  
16 our phase one to phase two in that development phase. You  
17 know, we're laying out all of our programming and time  
18 slotting all the way up until go live, what change requests  
19 are needed for our system and where those interfaces are  
20 going to come from.

21 So I appreciate Jess saying that because states  
22 should not wait, and we're feeling very pressed with time



1 and waiting for answers on how to define medically frail.  
2 We sit with that question, right? Chronic illness like  
3 diabetes, while a person can have diabetes and be compliant  
4 with their insulin and be very functional and working or  
5 they can have diabetes and have severe neuropathy and have  
6 vision impairment and other things that may really  
7 interfere with their functioning -- and for us to wait to  
8 understand what medically frail might mean and if we have  
9 flexibility in defining that or not will not serve us well  
10 or serve our members well when it comes down to really  
11 going live with this.

12           So I would also say one other thing. We've  
13 really appreciated the engagement that we've had so far  
14 with other states through our national association and the  
15 collective work we've done also with CMS. They have  
16 introduced some technology solutions that at least for  
17 Utah, we've been able to see those and be able to assess  
18 what we have and what's being offered and what's being  
19 developed and really consider what's out there. And so I  
20 think that's really important, because some of this stuff  
21 is just being built. And you've got to use what you have  
22 and think about how you're going to grow what you have

1 today.

2 But time is of the essence, and I think getting  
3 on that in the context of all the work we're doing to still  
4 support the children and pregnant individuals and  
5 individuals who have disabilities who really rely on  
6 Medicaid every day is essential so that our workers are  
7 able to do all of that work collectively successfully and  
8 were able to connect with the members as well.

9 So yeah. Thank you.

10 MELINDA BECKER ROACH: Thanks to all three of  
11 you.

12 This is my last question, and then we'll turn to  
13 Commissioner Q&A. And this question is for Deanna. So  
14 communicating with beneficiaries who are subject to  
15 community engagement requirements is another topic that  
16 will be top of mind as states get closer to implementing  
17 community engagement requirements and Medicaid. From your  
18 experience in Georgia, what do you see as some of the most  
19 effective beneficiary outreach strategies?

20 DEANNA WILLIAMS: Okay. From my experience, some  
21 of the most helpful experience, just to start with, was  
22 partnering with trusted community organizations.

1           With my one-on-one work with beneficiaries, many  
2 of them don't trust -- they trust local organizations more  
3 than government agencies. So partnering with community  
4 health centers, faith-based groups, food banks, libraries,  
5 schools, and other nonprofits are very beneficial. It's  
6 just that they feel they have a sense of trust working with  
7 someone who's looking for their better health. So working  
8 with FQHCs who have helped them with their maintenance  
9 drugs and now they need coverage or can refer them to  
10 someone to help with coverage, that's a more trusted source  
11 than just trying to visit the local Department of Family  
12 and Children Services for assistance, which in Georgia, I  
13 have heard stories that haven't worked in their favor by  
14 visiting state offices.

15           Also, pushing that the state assures that they  
16 have trained health navigators or community health workers  
17 to properly assist with the application process, here in  
18 Georgia, we do have a gateway community partners with a  
19 list of nonprofit and other organizations who are willing  
20 to provide their services to their clients who may need  
21 assistance applying for, again, Medicaid and other state  
22 benefits.

1           Another source would be direct multiple  
2   communications. Beneficiaries receive information in  
3   different ways, so repetition across multiple platforms  
4   ensures that the message sticks. So using a mix of  
5   mailers, text messages, emails, phone calls, as well as in-  
6   person outreach, which is highly pushed, is very helpful  
7   with letting them know what's available to them and that  
8   you're actually there to help. And with that outreach  
9   information, make sure you prioritize simple, clear  
10   language, and also use multiple languages relevant to  
11   different populations.

12           One of the things I also noticed is that  
13   sometimes the reading of one-page flyers is not always  
14   helpful. So make sure you include visual aids and  
15   infographics to make sure they improve the comprehension of  
16   the information you're trying to provide.

17           Also, I want to say always leveraging our managed  
18   care organizations. Our care management organizations in  
19   Georgia are Amerigroup, CareSource, and Peach State, and  
20   they already have relationships with enrollees, so they  
21   can provide more personal support.

22           So normally, we may have a mother who is not

1 eligible for Medicaid but could be eligible for Pathways,  
2 but her children are already receiving Peach State for  
3 kids. So it'll be easier for one of the CMOs to provide  
4 additional guidance and educate their members about those  
5 requirements upon trying to apply as well as regular check-  
6 ins and care coordination, as you all spoke about earlier -  
7 - and using them also, in addition with the state, with  
8 their call centers and care managers to remind and guide  
9 their enrollees.

10           And one other thing I definitely want to speak on  
11 is accessible support channels. We need to make sure that  
12 they're offered hotlines or walk-in services or walk-in  
13 centers where beneficiaries can get help with their  
14 application, as well as if they have questions, and with  
15 their documentation and reporting. That is very crucial.  
16 If this is required for me to do from a state agency, the  
17 state should have somewhere for me to receive this service.

18           And as I said, in Georgia, that hasn't been as  
19 successful here. So they do rely on other organizations  
20 like Georgians for a Healthy Future to provide those  
21 services.

22           And one other note from the client's perspective

1 is try to avoid using punitive tones. A lot of  
2 beneficiaries are more likely to engage with the messages  
3 when they're more encouraged and not threatened. So when  
4 we constantly frame requirements, requirements to receive  
5 Medicaid, maybe pushing it as an opportunity for support  
6 and job training or connections, rather than a rule and  
7 penalty.

8 MELINDA BECKER ROACH: Thank you so much, Deanna,  
9 and to all of our panelists. And I'm going to turn it over  
10 to our Chair now to facilitate Q&A with the Commissioners.

11 CHAIR VERLON JOHNSON: Yeah. Thank you. Thank  
12 you, Janice and Melinda, for putting this together. This  
13 is a great panel. And thank you to Deanna, Jennifer, Jess,  
14 and Melisa for your knowledge about this topic. I think I  
15 speak on behalf of all my colleagues here, it was very  
16 helpful.

17 We do want to turn to questions, but before I  
18 actually turn it over, I do have a question for Melisa and  
19 Jen. I know that you noted opportunities for CMS to  
20 support the IT and systems changes that states are going to  
21 need to implement for these requirements. But beyond  
22 systems, where would your states most benefit from some

1 near-term CMS guidance or technical assistance? You know,  
2 for example, you know, we just heard some great ideas  
3 around beneficiary outreach and notices, for sure,  
4 exemption, identification, documentation, cross-program  
5 data, when we think about SNAP and TANF. So where would  
6 you say would be the most helpful?

7 MELISA BYRD: Well, sure, Verlon. Thanks for the  
8 question.

9 I mean, I think it is some of what we've  
10 mentioned already, like you referenced. You know, really,  
11 any signaling of where CMS, you know, may feel like there's  
12 no additional guidance forthcoming is great to know.

13 I also think you pointed out, like, the alignment  
14 with SNAP and other benefits. So where CMS can really make  
15 those connections with their partner agencies on the  
16 federal level with, like, Food and Nutrition Service where  
17 there can be discussions so that there's -- there may not  
18 be the time or the ability to align requirements, but even  
19 just having the awareness of what, like, your Medicaid  
20 colleagues are focused on when you are looking from the  
21 SNAP perspective, even, you know, through whether it's  
22 nationally or your local partners, that's really important,

1 too, because when you have an integrated eligibility  
2 system, we have the priorities for the Medicaid program.  
3 But there are priorities for the SNAP program, and they're  
4 all happening at the same time.

5 And so, you know, from the regulator perspective,  
6 if they have that awareness across the board as well of,  
7 like, what the states are taking on, I think that that  
8 would benefit us all quite a bit.

9 CHAIR VERLON JOHNSON: Thank you.

10 DR. JENNIFER STROHECKER: Yeah. And I'll just  
11 add a couple things. Early on, we kind of sent a list of  
12 top 10 questions we had around policy areas to CMS, because  
13 I think there's just additional clarification we need.

14 I think -- and where will CMS provide that  
15 clarification and where will states have flexibility in  
16 being able to create, you know, our own definitions and  
17 then use those, I think, is important.

18 I mentioned earlier, medically frail, and this  
19 question that's presented, people say, well, there's a  
20 definition for medically frail, but you can see sort of the  
21 continuum that someone may present with in a state of  
22 chronic illness, for example, and really helping us



1 understand. And this goes back to one of my original  
2 comments, that a person may be healthy today if they're  
3 getting the medications they need, but they could quickly  
4 decompensate if they lose access to Medicaid and therefore  
5 lose access to medications. Something as simple as, you  
6 know, insulin -- it's not simple, it's critical, but  
7 something like insulin to treat diabetes, for example, the  
8 person's very healthy and functional with insulin, but if  
9 they fail to complete the work requirements, they may  
10 change.

11           So I think that's one aspect of what will be --  
12 what are areas where we -- states have flexibility and what  
13 are areas where there will be more discrete parameters that  
14 are yet to be defined but will be defined.

15           Secondarily, our state is still asking the  
16 question around self-attestation versus -- and  
17 verification, and there's a lot that, you know, can go out  
18 in the sense of -- and this is where if you're new to  
19 Medicaid, again, I think we've been challenged to think  
20 about how a person who may meet an exemption criteria but  
21 may not have medical documentation or verification, where  
22 do states have flexibility in using tools like self-

1     attestation or verification?

2                     And so I think those to us -- Melisa commented,  
3     we are an integrated state as well. It's complicated, and  
4     it's going to be really complicated for our systems, for  
5     our workers, but also for people to really understand  
6     what's required of them on six-month eligibility reviews  
7     and changing work requirements.

8                     Way back when, you know, Utah did draft an 1115  
9     waiver that looked at aligning SNAP work requirements and  
10    Medicaid, thinking that that would be a most ideal pathway,  
11    at least from a member impacts perspective, but that's not  
12    our reality today. And so I think sifting through that  
13    soon so that we can really operationalize it effectively  
14    would be ideal.

15                    CHAIR VERLON JOHNSON: Thank you. That was very  
16    helpful.

17                    Let me turn it over to John.

18                    COMMISSIONER JOHN MCCARTHY: The question, I  
19    think, is for Jess first and then over to Melisa and  
20    Jennifer.

21                    So one of the issues when we were working on this  
22    way back in Ohio and we had submitted an 1115 waiver, a

1 community engagement waiver, one of the issues that I ran  
2 into was the issue of privacy, data privacy.

3           So one of the things I wanted to do was just link  
4 into -- because I know, Jess, you talked about third-party  
5 vendors who use payroll sources, but I just want to go  
6 right to the Department of Taxation of Ohio because most of  
7 these -- well, I shouldn't say most. Individuals will be  
8 paying payroll taxes. But we ran into this barrier where  
9 the Department of Taxation couldn't share their data, and  
10 we at Medicaid per Ohio law couldn't share our data because  
11 of the Joe the Plumber issue.

12           And so it was like, how do you get around this  
13 issue? And I didn't know just with technology, because  
14 this was back in the day, Jess, was literally like, you  
15 will give us your whole database and we will check against  
16 it, or we will give you the whole data.

17           And so I don't know what technology things have  
18 changed. You know, can we get around some of those issues  
19 just instead of being -- having to download a whole file  
20 the whole time, but just checking, you know, live?

21           And then second for Melisa and Jennifer is, have  
22 your states been able to get around -- do you have these

1 same issues on privacy, or can you just go to payroll tax  
2 data from the Department of Taxation to be able to get that  
3 so as to remove one of the potential barriers for an  
4 individual?

5 JESSICA KAHN: Yeah. That's why I was sort of  
6 alluding that the longer journey here might be the legal  
7 MOU one than the tech build one, because that's certainly  
8 what I hear. So this seems to vary by state, John. Like,  
9 there are some states that have either stricter rules on  
10 data sharing or stricter interpretations of those rules on  
11 data sharing than others. And that sometimes is even just  
12 SNAP and Medicaid. Sometimes it's not even going to labor  
13 or to revenue data for sure.

14 Certainly, the technology has evolved. There are  
15 ways to query almost like a health information exchange.  
16 You're querying to see what medication someone's on.  
17 You're querying to see whether that person shows up for  
18 that month or for that period that you've defined as your  
19 look-back period as having any taxable income.

20 The consumer can consent and should consent for  
21 those kinds of solutions either at the point of application  
22 or renewal or when they're using one of those third-party

1 solutions. But whether or not your state partners and  
2 their sister agency agree that that is adequate is one  
3 thing.

4           And then also whether or not their systems have  
5 an open API or something that is query-able, you know, it's  
6 one thing for you to throw the ball. Somebody over there  
7 has to have a decent catcher's mitt also. And they have  
8 other things on their list to do as well in the next 14  
9 months. So it's like there's a lot of variables.

10           But that's what I meant by saying to yourself --  
11 and I think it was Anne who mentioned, like, what are the  
12 data sources we have and what are the data sources we need?  
13 For each one of those, I would be ranking them by how many  
14 people we think that's going to provide us with meaningful  
15 data for, and what's the feasibility of getting to that  
16 data source? Because there's no point running after  
17 something that's really complex, to your point, there's  
18 consent or technology or privacy rules, if it's only going  
19 to answer the question for a really small number of people  
20 that you're matching to.

21           But the question of privacy does seem to vary by  
22 state and whose lawyers are answering the question.

1 CHAIR VERLON JOHNSON: Thank you.

2 Carolyn and then Dennis.

3 COMMISSIONER CAROLYN INGRAM: Yeah. This may be  
4 belaboring the point, but I guess to everybody on the  
5 panel. So on John's topic and where you were going, Jess,  
6 about that open API, do you think states are looking at  
7 that and starting to say, oh, we need to do something about  
8 our eligibility systems, or is the federal government  
9 looking at making that recommendation around that?

10 And then I have one other follow-up question for  
11 our panelists on a different topic.

12 JESSICA KAHN: So states already have APIs to the  
13 federal data services hub to a number of other data sources  
14 directly their own state departments of labor. Sometimes  
15 it's batch; sometimes it's real time. That seems to vary  
16 by state, by system.

17 I think the lure of having real-time data sources  
18 here is really high for all the reasons you've noted about  
19 admin costs.

20 To the extent that -- I mean, I left CMS eight  
21 years ago. We had guidance about having real-time APIs and  
22 encouraging electronic data sources. So this isn't a new

1 topic.

2 I think the question you're asking, Carolyn, is  
3 can they go beyond just recommending and pointing to good  
4 industry best practices and actually -- so they could, for  
5 example, add some of these data sources to the Federal Data  
6 Services Hubs, which states already have a connection to in  
7 real time. And so that would be an easier way to get it.

8 But there's upsides and downsides to that,  
9 including cost and contracting and testing and all of those  
10 things. So, again, it's an option.

11 But I'm less worried about the employment data.  
12 I am more worried about the data that would have to be  
13 accessed through exemptions, because that's more of a  
14 clinical nature, or if it's for people -- you know, if it's  
15 someone who was being renewed, we might have data on that  
16 member already. If it's a new applicant, I have to go  
17 query, you know, the all-payer claims database, or I have  
18 to go query from my health information exchange. That gets  
19 way more complicated, and that's a lot more systems that  
20 you would be hanging and expecting to be able to respond in  
21 real time, or even --

22 MELISA BYRD: I just -- and this is Melisa, and I

1 just want to follow up on that, because that's where I was  
2 going to go, Jess. It's really worth thinking -- we also  
3 are the regulator for our health information exchange  
4 within the agency here, and it is how -- because, you know,  
5 there was the earlier conversation about claims data and  
6 the lag, right? We already have those challenges in  
7 identifying women who are pregnant, and so that we can get  
8 them timely enrolled into case management or into the right  
9 eligibility code with the extended 12 months. And so it is  
10 kind of like how can we leverage the HIE components, where  
11 we have real-time data, clinical to that point, and then  
12 maybe it takes the lift off of a person, but then trying to  
13 explore the privacy issues as well.

14 But I think that's one source, at least from the  
15 District, that we'll be thinking a lot about, of how we can  
16 leverage, just so that we have as more real-time  
17 information than the claims database, since that's just not  
18 as reliable for these purposes.

19 COMMISSIONER CAROLYN INGRAM: Thanks.

20 And then just one other follow-up question on  
21 somewhat a different topic, but for the states who've been  
22 implementing or looking at these issues, how you're looking



1 at accounting for people who are in programs such as job  
2 training. They may not be getting actual college credit,  
3 but would that be something that's qualifying? They might  
4 be in a job training program that's not accredited, but it  
5 is actual workforce training. Are you all looking at ways  
6 that that can be counted? Or maybe in Georgia, did they  
7 address that?

8 DEANNA WILLIAMS: So I can speak to in Georgia.  
9 So they do have on-the-job training. So if they are on the  
10 job and they say they're going to get some form of  
11 certification while they're there, they just have to  
12 provide -- like, if they're working and they're doing,  
13 like, shadowing, job rotation, hands-on practicing with  
14 tools, normally that's paid. You're already with your  
15 employer, you're doing additional training. So the  
16 employer can write them a statement for that.

17 CHAIR VERLON JOHNSON: All right. Thank you,  
18 Carolyn.

19 JESSICA KAHN: I think the job training question  
20 is a good one, Carolyn.

21 The other thing I want to flag for people about  
22 volunteering, because that's another one that seems really

1 hard for people to get their minds around, is -- and who  
2 knows? Maybe I'll be wrong about this, but there is one  
3 area of precedent here, and that's court-mandated community  
4 service.

5           So in states, they could go to their sister  
6 agencies, departments of justice, probation and parole, or  
7 it depends on the state or the location what it's called,  
8 but they do have a process where they are monitoring and in  
9 an auditable way validating that there is community  
10 service. And that means that there are entities on the  
11 other side of that, nonprofits or other, who know that  
12 process and are used to it and have some -- so like there  
13 is a place to start there that maybe isn't step one.

14           And again, if you're thinking about an MVP, that  
15 might be a place to start from an MVP perspective.

16           DR. JENNIFER STROHECKER: I'll just say from our  
17 perspective, this is a place where some additional CMS  
18 guidance would be helpful with regard to job training and  
19 how to get the individual credit for that. So --

20           COMMISSIONER CAROLYN INGRAM: Thank you. That's  
21 helpful.

22           CHAIR VERLON JOHNSON: All right. Dennis.

1 COMMISSIONER DENNIS HEAPHY: Thanks.

2 This question is actually for Deanna, and that  
3 is, what do you find is the most -- like the three most  
4 common causes of people they work with not being able to  
5 move to Pathways? What are the most common frustrations or  
6 barriers they face to getting into Pathways?

7 DEANNA WILLIAMS: One of the most common issues  
8 can be like meeting the hourly work requirements, because a  
9 lot of people who I work with, they may not work like a  
10 regular job where you're guaranteed 40 hours a week. So  
11 they may work side gigs such as Uber, Lyft, certain jobs  
12 that are not steady. So verifying that form of income and  
13 reporting it can be a hindrance to them, because they're  
14 not guaranteed to have the same amount of hours each week.

15 And those also go for my clients who work in  
16 restaurants or retail. You need to know when it's off  
17 season and they're not as busy. The first thing someone  
18 may say in a restaurant is, hey, who wants to go home  
19 early? Or the person who's been there the least amount of  
20 time may have to leave early. That cuts their hours, which  
21 can hinder them from being eligible for Pathways going  
22 forward.

1           One of the other issues also include the system  
2   itself. We have -- before we had updates to our system, a  
3   lot of times the gateway system would say they were not  
4   eligible for Pathways, but because I'm an assister and I  
5   know what the requirements are and I've looked at their pay  
6   stubs, they meet the hours, they've submitted everything  
7   correctly, but sometimes there may be a system issue or  
8   error that has to be taken up to a next level by notifying  
9   the supervisor or customer service. That's one of the  
10  major issues that I've experienced with my clients.

11           COMMISSIONER DENNIS HEAPHY: Just a follow-up  
12  question. Is there any success story for you that  
13  exemplifies how this can work well?

14           DEANNA WILLIAMS: Yes. I would say in Georgia,  
15  one of the success stories or the group that's been the  
16  most successful has been the students, because students  
17  don't have to go through the process of reporting on a  
18  monthly basis. And Georgia Gateway has a third party where  
19  they can verify them being in school through the university  
20  sites. They don't have to worry about doing the monthly  
21  reports. So they'll verify that they have a schedule, that  
22  they're enrolled, and so that verification is fairly easy.

1 And it's something that they don't have to worry about on a  
2 month-to-month issue. So the students are definitely well  
3 successful. It's just some of the other qualifying  
4 activities that are a little harder to verify.

5 COMMISSIONER DENNIS HEAPHY: But do you have any  
6 stories from folks who are homeless or other folks that may  
7 have greater challenges in finding employment or  
8 volunteering?

9 DEANNA WILLIAMS: Yes. So I do work with some of  
10 the FQHCs. So they may have a client who comes in for  
11 maintenance, routine health concerns, but then they'll find  
12 out that they have stage IV cancer. And they need  
13 additional services beyond what that clinic can provide.  
14 So they'll call me to see if they're eligible for Pathways,  
15 and typically, some of those clients are not working or  
16 they can no longer work due to their medical condition. So  
17 that's where I have to go in to provide education, because  
18 in Georgia, they have to already be participating in these  
19 events, not planning to.

20 So I have to let them know, hey, are you doing  
21 any community service? Are there any job readiness  
22 programs? Especially if they can no longer work? So I try

1 to inform them on what's available to meet the requirements  
2 for qualifying activities. But sometimes in those clients,  
3 in those instances, then I have to push them to go another  
4 route.

5 COMMISSIONER DENNIS HEAPHY: Thank you.

6 CHAIR VERLON JOHNSON: Thank you. It'd be great  
7 if some of those other community partners could mimic  
8 what's happening with the colleges for the students, for  
9 sure.

10 Let's see. Next up, we have Michael. Mike.  
11 Sorry.

12 COMMISSIONER MICHAEL NARDONE: Hi. Thanks for  
13 this great presentation today.

14 I wanted to ask Melisa and Jennifer, as I put on  
15 my former Medicaid director hat, this seems like a fairly  
16 big undertaking over the next year. And I think both Jen  
17 and Melisa mentioned some of the other big priorities that  
18 you're also implementing in the year ahead.

19 And I guess I was wondering, at the same time,  
20 Medicaid directors have great capacity to manage a lot of  
21 things at the same time. And I just was wondering, as you  
22 were thinking about the next year, what are the types of --

1 are you thinking about -- what are the types of -- what's  
2 the capacity building that you need to do over the course  
3 of the next year? Is it mostly focused on IT? Is it  
4 focused on the eligibility workforce? Are there other  
5 areas that you're thinking, well, we're really going to  
6 need to be able to supplement our staffing here? Or I'm  
7 imagining you can't do this within current state staffing -  
8 - or it's a challenge to do it within current state  
9 staffing.

10 DR. JENNIFER STROHECKER: Yeah. I'll chime in  
11 quickly.

12 I've been amazed at the capacity of Medicaid  
13 staff over the years, as you know. These folks are really  
14 loyal. They are public servants at heart. And it's really  
15 incredible. In Utah, we have just about 340 full-time  
16 staff, and we don't rely a lot on external consultants. We  
17 have some but do not rely as heavily as some states do.

18 Our sister agency runs eligibility, and I'll say  
19 one of the things that we have done to think about what  
20 this next year will look like is just be honest about what  
21 we need to say no to.

22 And there are really lots of things we might want

1 to do, but there are many things we have to do. And if  
2 we're going to do them well, we have to really align our  
3 existing staff and resources behind those.

4 And I think also being realistic with our  
5 lawmakers as well in understanding what their priorities  
6 are and recognizing what federal requirements we have  
7 coming down the pipe and how those align with existing  
8 services that we have to maintain.

9 So I'll say the one thing we've done, first of  
10 all, is thinking about our current staffing is really  
11 helping them focus on the work that they should focus on  
12 and saying no to other things, because other things are  
13 always coming in and asking, right, and putting those to  
14 the side.

15 I think our workforce on the eligibility side  
16 will need to be and is -- we are planning on hiring  
17 additional staff there as well as really thinking about how  
18 to enhance technology so that it's not so much on the  
19 worker, if that makes sense.

20 So I think we've begun good work through  
21 unwinding where we were able to take advantage of more data  
22 inputs, increase our ex parte rates, use flexibilities that



1 came about and carry forward with those, but continue to do  
2 that work.

3           And then I would also say think wisely about our  
4 managed care contracts. They are really the ones  
5 interacting most regularly with our members, and so  
6 thinking about how to equip our managed care contracts with  
7 the right requirements to help them be that support to  
8 bring in -- some of the thing that just sits in my mind all  
9 the time is how do we connect with members? And that's the  
10 hardest thing. Phone numbers are disconnected, the address  
11 has changed, emails, and thinking about how to get the best  
12 address.

13           So I'll say leverage our existing resources and  
14 then considering what we want to deprioritize, but also  
15 improving our staffing in key areas too,

16           MELISA BYRD: I mean, everything Jen said is spot  
17 on.

18           I'll add -- and I'm sure Jen's staff is the same  
19 way. I hear from my folks that they love solving  
20 problems, and they like being creative. And so we've got a  
21 lot of opportunity for that over the next several months.

22           We're very similarly situated to Utah in terms of

1 our size of staff. We don't do a lot of outsourcing, if  
2 you will. And I don't anticipate doing a lot going forward  
3 for several reasons. One is the timing issue. By the time  
4 we procure something, we'd be probably at timeline to  
5 implement so that we don't really have that luxury.

6 Two, you know, the District is already -- as we  
7 are going into [fiscal year] 26, our city revenues are  
8 down, and we're already up against some real budget  
9 challenges. So adding funding for things is not the first  
10 place for us to go.

11 The one area I do think that we will look to  
12 outsource -- and we have a dedicated source of funding for  
13 this -- is really on the outreach side. I think, you know,  
14 what Deanna said earlier, you know, that is not the best  
15 place for us to be or the best place or best use of our  
16 resources. We really need to be working with folks who are  
17 in the community and then can better connect with the  
18 residents that we serve. It's just more effective. So we  
19 sort of need to know our lane on that one.

20 And I think what Jen said, too, it is really  
21 being disciplined in what we can or cannot take on, and  
22 some of the things that would be really amazing and

1 wonderful to take on, that's just not -- we don't have that  
2 capacity right now. So it's focused really on -- for us,  
3 it's the things that we have to do to meet our budget  
4 initiatives for the fiscal year that starts for us in a  
5 couple weeks, and then these compliance deadlines that are  
6 set by the legislation.

7 CHAIR VERLON JOHNSON: Thank you.

8 Sonja.

9 COMMISSIONER SONJA BJORK: Thank you. This one's  
10 for Deanna. I really liked what you said about making sure  
11 there are accessible support services for people that get  
12 stuck in the way you mentioned. They didn't have the right  
13 format for their document. You're sitting there, and you  
14 know they meet the eligibility requirements.

15 So what about escalation pathways? Do people  
16 have to request a state fair hearing in order to get  
17 through the process sometimes? Or is your organization  
18 able to escalate things to somebody who can make a decision  
19 for someone, and how long does that take?

20 Thank you.

21 DEANNA WILLIAMS: Yes. So we do have the  
22 opportunity to do a fair hearing request. I tried not to

1 make it my first goal, because the process for waiting on  
2 that fair hearing, for you to get a court date to show up,  
3 to plead your case, that can take days, months sometimes,  
4 depending on how their scheduling in their fair hearing  
5 department is going.

6           Now, second, that we do work with our  
7 collaborative partners. We have Georgia Legal Services and  
8 Georgia Legal Aid, and they are also listed on the denial  
9 form when a person receives their denial notice or notice  
10 of decision that says they've been denied. So if they  
11 would like help with their fair hearing, it does leave a  
12 few agencies where they can contact, again, two of which  
13 who are collaborative partners with us who I'll make the  
14 referral to after reviewing the application.

15           But for me, I just take the first initiative,  
16 especially if I review the application or I've submitted  
17 it. And based on their state requirements, they should  
18 meet the requirements, I take the next step to send it over  
19 to their customer service to let them know. And then I  
20 provide an explanation to let them know, hey, this client  
21 does meet the hours they have submitted with the household.  
22 Per the system, it's showing they're only calculating one

1 person, but this is a household of three. So there's an  
2 error with their processing in their application. Can  
3 someone please review?

4 Typically after submitting that, that goes to a  
5 supervisor who we work with, with the state, who then  
6 reviews the case. And typically, they'll get a notice or  
7 call the client within a few days to let them know that  
8 their application has been approved.

9 COMMISSIONER SONJA BJORK: Thank you.

10 DEANNA WILLIAMS: You're welcome.

11 CHAIR VERLON JOHNSON: All right. Thank you.

12 Jami and then it looks like Heidi.

13 COMMISSIONER JAMI SNYDER: Thanks so much for  
14 joining us today. My first question is actually for Melisa  
15 and Jen. Curious to know from either of you, have you been  
16 able to estimate the cost associated with implementation at  
17 this point?

18 MELISA BYRD: We have preliminary costs really  
19 focused just on the systems component, but not -- I would  
20 not say that we are at the place where we've looked across  
21 the board towards, like, are there workforce issues like  
22 caseworker and other supports that we might need. So

1 that's where we're at. It's on the lower end.

2 We have an, like I said before, in-house  
3 eligibility system and in-house operations and maintenance.  
4 So we expect that we'll take on a good bit of the work in-  
5 house, and right now our costs are on the lower end.

6 DR. JENNIFER STROHECKER: And I'll say we've  
7 worked with our governor's office and our lawmakers to  
8 create fiscal impacts for the whole bill and to assess what  
9 that will be.

10 Overall, interestingly, you know, it actually  
11 results in a bit of a cost savings due to some of the  
12 estimates of enrollment change and the reduction in the  
13 taxes. So as a state, new costs are certainly associated  
14 with this.

15 I think, like Melisa, we've begun the work, and  
16 we've charted out high-level or even semi-granular  
17 estimates, but I think some of it is still sitting on a bit  
18 of our outcomes with the decisions we're awaiting from  
19 direction with CMS, if that makes sense.

20 So I think from a system, we do a lot of our work  
21 in-house as well. So for us, it's, you know, our staff,  
22 and we have our own -- we actually even have an in-house

1 eREP eligibility system. So we don't vendor that out,  
2 which is a cost savings for the state of Utah as well. So  
3 that does help those cost impacts, but certainly, we've  
4 begun looking at personnel as well as system impacts.

5 MELISA BYRD: And one thing, just to follow up,  
6 Jami, I think it's important to note, you know, obviously  
7 every state's eligibility system is going to be in a  
8 different place. If we -- you know, we finally went fully  
9 live with our new integrated system, I think it was in  
10 2021. If we were still in our legacy system, that cost  
11 estimate would be totally different, right? You know, it  
12 would -- I would expect it would just be ginormous to use,  
13 you know, a technical term there. But it would be a very  
14 different situation, right?

15 And so that -- so I think you will see, you know,  
16 variance across the states for those that will be  
17 implementing this and really dependent or -- on where, what  
18 capacity their current eligibility system has today.

19 COMMISSIONER JAMI SNYDER: Yeah. Yeah, that's a  
20 great point.

21 One other quick question, Verlon, if you don't  
22 mind, actually for Jess. I'm kind of curious to know more

1 about the income verification as a service tool that you  
2 talked about. I think -- did you say they're piloting it  
3 in Louisiana?

4 JESSICA KAHN: The CMS one?

5 COMMISSIONER JAMI SNYDER: Yeah, yeah. Just if  
6 you can talk to us about the tool, if there are any early  
7 kind of results from Louisiana and whether you think other  
8 states are maybe going to consider using the tool as well.

9 JESSICA KAHN: Yeah. To take a step back, a  
10 survey was launched, and I think this information is in the  
11 Commissioner's packet, but just to say it for everyone  
12 else's benefit, a survey was launched to the universe, the  
13 marketplace of these SaaS solution vendors that I  
14 mentioned, eight, nine, ten of them, to ask them what  
15 functionality they are going to offer. How are they doing  
16 pricing? Are they going to bring data sources, use data  
17 sources? My very bad analogy for this is when you're  
18 buying a refrigerator and you look at Consumer Reports to  
19 see all the features of all the different refrigerators,  
20 and you still have to decide what fits in your kitchen and  
21 what's your budget and how much you care about the ice  
22 maker. But, like, at least you have something to start



1 with. So that's what that survey is meant to do, just give  
2 you quick specs.

3           The results are coming in this week, and that'll  
4 be made public to states, to everybody who wants them.  
5 CMS's solution was one of the ones that sent outreach, and  
6 they did respond because they are there as a consideration  
7 like everyone else. And so Louisiana is best poised to  
8 talk about the solution. What they were piloting it for  
9 was if they -- if they tried to verify your income and it  
10 came back beyond the reasonable compatibility period and  
11 they sent you an RFI, then there was a QR code where you  
12 could log in with that QR code. And it took you to this  
13 app. It takes roughly six minutes.

14           They found it very user-friendly, and they had  
15 very high uptake. But again, it's a small number of people  
16 who are using that. So CMS is definitely leaning into it  
17 and would like to -- as I understand it, not to speak for  
18 them, but from what I understand, to make that more broadly  
19 available.

20           There are -- I think they're talking to another  
21 set of states to be the next set of pilots. So they're  
22 going to add more pilot states to the mix and maybe then

1 also expand how it's used. Ultimately, a tool like that is  
2 best used to be part of initial application and the renewal  
3 packet, right? Not just part of the RFI process, if you're  
4 looking at your eligibility journey, so that people can  
5 provide that income information if they're a gig worker in  
6 particularly -- in particular upfront.

7 But there are a number of vendors out there who  
8 are doing this. Some of them are open source. Some of  
9 them are for profit, not for profit. Again, it's a very  
10 wide range. States will have to make those decisions, not  
11 the least of which will be what's the procurement path they  
12 have to get to any of these because sometimes that trumps  
13 functionality as, you know, where can I buy the fridge?

14 So I suspect CMS will be sharing more information  
15 about that service. It's being run out of the -- Amy  
16 Gleason's DOGE team.

17 COMMISSIONER JAMI SNYDER: Okay. Great. Thanks,  
18 Jen, Jess.

19 CHAIR VERLON JOHNSON: Thank you.

20 And then we have Heidi and I think Bob.

21 COMMISSIONER HEIDI ALLEN: Hi. Thank you so much  
22 for this panel. It's been really, really enlightening.

1           I think I have two questions. My first question  
2   is for Melisa and your role as the director -- or the  
3   president of the board of directors for NASMD. My question  
4   is this: What happens if the impact is worse than we  
5   thought it would be?

6           And the reason this comes to mind is that in  
7   Georgia, which is new people coming in, enrollment was  
8   significantly lower than was expected, significantly lower.  
9   And people are, you know, attributing that to work  
10  requirements.

11           And then in Arkansas, there was this acceleration  
12  of disenrollment. You know, for the first couple of  
13  months, it seemed like, oh, okay, it's this. And then, you  
14  know, two months later, it was way higher, which is what  
15  caused it to stop.

16           And I know that Jess said that everybody's in a  
17  better place now than they were back then, and so maybe we  
18  wouldn't anticipate that.

19           But what systems do we have in place if we find  
20  that disenrollment is big and way bigger than we thought  
21  and really quick and way quicker than we thought? How is  
22  that information going to be aggregated up to the national

1 level so that Congress and CMS really understand what's  
2 happening?

3 MELISA BYRD: Well, I think from the association  
4 perspective and where I think the association is so  
5 valuable for Medicaid directors today, is that, you know,  
6 they can really -- they do a fantastic job of the issue  
7 spotting.

8 So I think -- and when I was in a different role  
9 a long time ago in an association, it was a kind of like if  
10 you start to see it two or three times, you know, it might  
11 be a trend, and you can raise that up. And in this case,  
12 it can be raised very quickly with CMS, with our federal  
13 regulators, if we see something that's, you know, where we  
14 need some additional support.

15 But I think that would be whether it's enrollment  
16 issues or systems issues across the board. I think that's  
17 where we -- you know, the association can convene any  
18 states having challenges or whatnot and then again bring in  
19 our federal counterparts so that we can have those  
20 conversations and look at a holistically where it's  
21 necessary, and when it's a one-off, you know, make those  
22 connections, but let the state and the federal government

1 work together hand-in-hand.

2           So I think it's really kind of more of what the  
3 association really does every day, just, you know, changes  
4 depending on the issue area.

5           COMMISSIONER HEIDI ALLEN: So if I understand  
6 correctly, then what you're saying, it will probably be  
7 anecdotal rather than necessarily data informed?

8           MELISA BYRD: I don't know. I'm just trying to  
9 think of where and how the association operates today. It  
10 -- you know, the states aren't -- there isn't a formal  
11 reporting. That's not the role of the association to take  
12 that kind of information.

13          COMMISSIONER HEIDI ALLEN: Yeah.

14          MELISA BYRD: It's more -- you know, it is,  
15 again, the issue spotting and whatnot. So if we get to  
16 that point, then I'm sure -- and there's, you know, support  
17 that states need, then I'm sure the association will step  
18 in as needed. But I'm not really going to get ahead of  
19 that and assume that it will be, you know, something that  
20 doesn't work well.

21           I think our experience from unwinding is that the  
22 states can really step up when there's a concerted effort

1 and make sure that we do the best we can for the folks we  
2 serve at that time.

3 COMMISSIONER HEIDI ALLEN: Yeah. Thank you so  
4 much.

5 And my second question is that looking at the new  
6 waiver requests as they pertain to work requirements, it  
7 seems like work requirements are the floor, but there's  
8 like a ceiling too. And in particular, I'm thinking about  
9 Arkansas who are now linking meeting personal health goals  
10 with work requirements. And I'm not sure what that means.  
11 Do we anticipate that other elements could be added to this  
12 eligibility related to work?

13 And then, you know, thinking about Utah -- and,  
14 Jennifer, maybe you could answer this -- specifically, Utah  
15 is now seeking to attach lockout periods to coverage  
16 related to not meeting work requirements. And so I'm  
17 interested in these, you know, lockout periods. I assume  
18 personal health goals. Actually, I don't even know at all  
19 what that means. But do we anticipate that other kind of  
20 configurations might enter into the work requirement space  
21 as part of things that people have to do or consequences of  
22 not doing it that could have really, you know, significant

1 impacts on people's enrollment?

2 DR. JENNIFER STROHECKER: Yeah. Thank you for  
3 the question.

4 And I'll just say your first question is what  
5 keeps me up at night because of the -- we know that the  
6 person still resides in the state, right? And as we meet  
7 with our lawmakers and our other stakeholders, the person  
8 still lives in the state of Utah, even if they're enrolled  
9 in Medicaid or not. And so I do think the work is great  
10 and the cost to the program and the impacts to the  
11 individual and potential cost to the state would be  
12 severely impacted by that, as you know.

13 And just in reference to the 1115 waiver that  
14 Utah did submit in early July, I'll just state so that  
15 maybe I can mention that we do not plan to implement that  
16 waiver. There are states who do plan to implement their  
17 waivers, but Utah used the waiver as the language was  
18 moving its way through, and the bill was being drafted and  
19 working its way through Congress.

20 I think there was a time that Utah felt that  
21 there was another pathway that potentially had lower member  
22 impacts with regard to at least even one key thing is you

1 enroll in Medicaid, and then you can fulfill the work  
2 requirements. And I had previously mentioned our alignment  
3 with SNAP.

4           While that lockout was there, Utah does not have  
5 the intent of actually pursuing that 1115 waiver now that  
6 the bill has moved into law, and that will be what we align  
7 to. And so I'll just say that that is where Utah stands  
8 with regard to implementing any of our 1115 waiver  
9 language.

10           CHAIR VERLON JOHNSON: All right. Thank you.

11           And then, Bob, I think you had the last question.

12           VICE CHAIR ROBERT DUNCAN: All right. I too want  
13 to thank our panelists. Appreciate what you do each and  
14 every day for those that Medicaid is serving.

15           Deanna, I've been very impressed to hear your  
16 comments on the work in Georgia, and so the question I have  
17 for you, to get to the point where you are now, I know you  
18 guys have filed an extension, but how long did it take you  
19 to get to this point to where you've got that process and  
20 procedures in place? And then what recommendations would  
21 you have for other states who are looking to model after  
22 what you've done in Georgia and the success there?



1           DEANNA WILLIAMS: Okay. Now, as I think the  
2 other lady just stated now, it hasn't been as successful as  
3 we would like it to be. The enrollees are very low in  
4 comparison to what was previously stated Georgia would have  
5 enrolled. But it has been a work in progress since the  
6 program rolled out, I believe, July 1st of 2023. So there  
7 have been a lot of changes with requests to the state about  
8 fixing the website to make sure that it's more functional.

9           Just like I stated, a lot of the updates most  
10 recently happened as of May. So now the website for them  
11 to apply is available and accessible on a cell phone, which  
12 the previous website was not as helpful or functioning  
13 using a cell phone or other devices. You had to use a  
14 computer so that you could see it clearly or get assistance  
15 from someone like myself.

16           But it has been a work in progress, and I would  
17 say the state, when they noticed that outreach was very  
18 important and impactful, they started to do their own  
19 outreach as well. And they also provide Pathways office  
20 hours for us. So for organizations who are assisting in  
21 this role, they provide training and open an office hour  
22 for us to ask questions to make sure that we're assisting

1 our clients the best way possible and that we have the  
2 resources to help them going forward.

3 VICE CHAIR ROBERT DUNCAN: Thank you.

4 Any recommendations for the states that have not  
5 been started since 2023?

6 DEANNA WILLIAMS: Yes. I would definitely  
7 recommend that you start ahead of time.

8 I know with Georgia, we have -- well, Georgia the  
9 state has spent a lot of money on trying to fix the system  
10 and the contractors to make sure that gateway is now  
11 working properly. That's what majority of the funding went  
12 towards in their awareness campaign, so definitely figuring  
13 out your budget and where you're going to spend your  
14 dollars to make sure that you have the capacity to help the  
15 clients, because I don't think as much funding was used for  
16 state workers so that they'll have enough caseworkers for  
17 the caseload. That was one of the things we've seen early  
18 on. Not having enough caseworkers will slow down the  
19 process. Even if you had 100,000 applications come in, if  
20 you don't have the staff to process it, it slows down their  
21 eligibility to getting health insurance in that process.

22 So I would definitely say go ahead to start that

1 model and what it looks like for your state and then making  
2 sure that your system works appropriately for your clients.

3 VICE CHAIR ROBERT DUNCAN: Thank you so much.  
4 Appreciate it.

5 CHAIR VERLON JOHNSON: Yeah. Thank you. That  
6 was great sage advice for sure.

7 Any other questions before we again say thank you  
8 to the panelists for this outstanding discussion?

9 [No response.]

10 CHAIR VERLON JOHNSON: Okay. Seeing none.

11 Well, thank you all so much. This was very  
12 helpful. We know you're all busy, but to hear your passion  
13 and your knowledge has been very helpful. So thank you  
14 all.

15 DEANNA WILLIAMS: Thank you for having me.

16 CHAIR VERLON JOHNSON: Okay. So we do have a few  
17 minutes to talk amongst ourselves. So we can open it up to  
18 questions.

19 And, Melinda or Janice, anything you want to say  
20 before we start?

21 [No response.]

22 CHAIR VERLON JOHNSON: Okay. Any additional

1 questions or thoughts? John? He said no.

2 Dennis.

3 COMMISSIONER DENNIS HEAPHY: What's going through  
4 my head is like cost-benefit analysis and how much money is  
5 going to go into trying to get folks into employ volunteers  
6 and all those things. And if not a high percentage of  
7 folks do, then that's the cost that's going to be  
8 incredible for the state.

9 And then beyond that, this direct cost, there's  
10 the overall cost of the -- if these folks aren't on  
11 Medicaid, the hospital's going to meet that cost. And it's  
12 just kind of -- it's not that the costs are going to have  
13 to go -- are going to be somewhere. And prevention's going  
14 to go out the window, and all these other things are going  
15 to be there. So I'm like -- I'm just -- like, my head is  
16 actually spinning.

17 So yeah. So I just -- that's what's going  
18 through my head as I was listening to the presentation. I  
19 don't know if that's a comment or a question.

20 CHAIR VERLON JOHNSON: No, that's a good comment  
21 for us to think about, I think.

22 Heidi.

1           COMMISSIONER HEIDI ALLEN: I, you know, really  
2 appreciate the panel. It was really -- I learned so much.

3           But I'm just kind of holding this tension that in  
4 this bill, it's a cost. It's a budget-reducing initiative  
5 that's substantial, and it's based on the assumption that  
6 there will be significant disenrollment. And what we  
7 understand about people on Medicaid is that seven out of  
8 ten of them are working, and we also know that the ones  
9 that aren't working are probably not working because they  
10 exist in a categorical exemption.

11           And so the premise that this is going to save the  
12 amount of money that's projected to me is connected to this  
13 disenrollment that will impact people who are eligible.

14           I mean, I don't think the numbers line up where  
15 we can find the people who actually are on Medicaid, don't  
16 meet an exemption and aren't working. Like, that number, I  
17 don't think from data supports the amount of disenrollment  
18 and the amount of money saved. And so how is that tension  
19 navigated?

20           And I also -- I just don't see the national  
21 strategy for understanding what is going to happen, like,  
22 how we're going to know that people are disenrolling, who

1 shouldn't be disenrolling from not a state or an anecdotal  
2 level, but from an empirical level, from a data level, and  
3 then how we know what happens to their health and what the  
4 health impacts are.

5           And so I feel like there's a lot of work that  
6 needs to happen there, and I don't know where that work is  
7 going to happen. So I would love it if we could continue  
8 to think about how MACPAC fits in that, what data is  
9 available for us to use, how timely it could be.

10           Yeah. So that's my thoughts.

11           CHAIR VERLON JOHNSON: Good points. Thank you.

12 Others? Tim.

13           COMMISSIONER TIMOTHY HILL: First, let me  
14 associate myself with the comments from Heidi, particularly  
15 on the evaluation. I think one of the detriments of this  
16 not being a demonstration is not having the requirement to  
17 do a large-scale evaluation. I think we should definitely  
18 put ourselves out there as having a request and a need to  
19 do that analysis and understanding over time.

20           But back to kind of the nuts and bolts, I could  
21 not help but reflect, listening to Jess, in particular,  
22 talk about eligibility as a service and the efficiencies

1 that can be gained by API integrations and using existing  
2 data sources. And she made it clear, that CMS has had this  
3 guidance in place for eight years for states to be able to  
4 utilize efficient ways to use these data tools.

5 And reflecting on the Marketplace startup, and  
6 reflecting on changes to Medicaid eligibility over time,  
7 what seems to drive the cost, and what seems to drive the  
8 hiccups are states having a desire, because they're states  
9 and they're states programs, to really customize and have  
10 different rules across, whether it's eligibility systems or  
11 the exceptions, or how they're going to do the process.

12 And I think to the extent that, you know, back to  
13 Heidi's point about a national strategy, we're not sort of  
14 trying to reach out to states, or CMS is not trying to  
15 reach out to states to say, look, there is a floor here  
16 that you can buy, that you can sort of implement, that you  
17 can do efficiently, and that has the least undue impact on  
18 beneficiaries, if you don't do a ton of exceptions, if you  
19 don't do a lot of workarounds.

20 So I'm just interested to see how that plays out  
21 over time, what states are wanting to do kind of unique  
22 things to what the requirements are.

1                   CHAIR VERLON JOHNSON: Thank you, Tim. Anne.

2                   COMMISSIONER ANNE KARL: Yeah, just building on  
3 that point, I was struck, in Jess' comment, saying you need  
4 to get started now on identifying what data sources you  
5 need, what vendors there are to help you with those data  
6 sources, and then getting those contacts in place. And I  
7 was just thinking, if I was in a state's shoes, one, having  
8 the technological expertise to assess the different  
9 vendors, that feels really hard. And then, two, the  
10 procurement process is just such a nightmare in many  
11 states, and just thinking about that. And just wondering  
12 if there is some way that even if CMS was pre-vetting some  
13 of the tools, I don't even know how you get around the  
14 state procurement requirements to say, like, oh, this has  
15 gotten the Good Housekeeping Seal of Approval from CMS.

16                   So anyway, I'm just sort of pondering that. But  
17 that feels really daunting, I thought, Jess' comment that  
18 the MOU process takes longer than the tech build I think is  
19 true and just a little scary.

20                   CHAIR VERLON JOHNSON: Sonja.

21                   COMMISSIONER SONJA BJORK: In my mind I was  
22 thinking of three categories of challenges right now, and I



1 don't know if we can dig into these and see what is the  
2 hardest thing that the states are going to be facing. So  
3 is it the technology build, all that is involved in that?  
4 Is it the legal barriers that were mentioned? Some  
5 agencies don't talk to each other. They think they can't.

6           And then there's the beneficiary consent part.  
7 One of the exemptions is if you're a residential treatment  
8 program. There are a lot of rules about sharing  
9 information if someone is receiving substance abuse  
10 disorder treatment. So do you somehow have to change your  
11 application for or have the member agree that these parties  
12 can talk to each other so that the eligibility part can  
13 move forward?

14           A lot of us have been working on these challenges  
15 locally, just so that you can get case management in place.  
16 Now, this is a bigger deal. People could lose their entire  
17 eligibility if these systems don't talk. And yet, of  
18 course we're protective of mental health data and substance  
19 abuse disorder treatment data.

20           So I was thinking about those three big barriers.  
21 I didn't mention cost. I mean, I just think that's going  
22 to be so hard for the states as they make their selection

1 on which pathway to go, and train staff or hire staff. So  
2 I guess we have a lot of research to do. So thank you.

3 CHAIR VERLON JOHNSON: Thank you. Anyone else?  
4 Mike.

5 COMMISSIONER MICHAEL NARDONE: So I just wanted  
6 to echo the desire to have some sort of monitoring or  
7 evaluation of this work. You know, there were arguments on  
8 both sides around community engagement requirements, can  
9 they be helpful, in terms of the individual. And are they  
10 a good thing? A bad thing? But I think just kind of  
11 having that basic information would really be helpful  
12 moving forward. And the 1115 process kind of gives us that  
13 ability to do that, but it doesn't seem like that's built  
14 in here, and I think we should be talking about what that  
15 might look like.

16 I was thinking about, also understanding kind of  
17 the cumulative effects of some of the changes that are in  
18 the H.R. 1. You know, when you talk about the oversight of  
19 community engagement, talk about some of the additional  
20 redeterminations that will be required, six months, and we  
21 didn't even talk about the impacts of SNAP on eligibility  
22 workforce. I think we need to understand and look at what

1 are the cumulative impacts of all that going forward.

2           And a couple of people that we listened to, what  
3 I heard a little bit, and I was kind of thinking about, is,  
4 you know, if I was in a Medicaid director's shoes right  
5 now, this would be an all-hands-on-deck thing, to get done  
6 by the end of next year. And I do worry about some of the  
7 opportunity costs around things, other things that might  
8 not be happening. It's kind of hard to get a handle on  
9 that. But I was kind of thinking about that as I was  
10 listening to the speakers, in terms of what are some of the  
11 other priorities. You know, we heard that, well, there are  
12 going to be some things we just have to say no to. And I  
13 just wonder what those things will be, and one of the  
14 things that I would be worried about as a Medicaid  
15 director.

16           CHAIR VERLON JOHNSON: Good call. Anyone else?

17           [No response.]

18           CHAIR VERLON JOHNSON: Melinda and Janice, I know  
19 we're going to come back next month, so maybe an idea of  
20 what that might look like, for sure. But I think we heard  
21 a lot about monitoring the evaluation, obviously when the  
22 programs take effect, but maybe what it looks like, too, on

1 the pre side, as we're building this out, which we should  
2 be thinking about as Commissioners, as we see these things  
3 happening.

4 But again, thank you so much. I know we spent a  
5 lot of time on it, but I think it was definitely time well  
6 spent, and people here seemed to have really appreciated  
7 that to. So thank you both.

8 CHAIR VERLON JOHNSON: All right. So with that,  
9 we can go into public comment. We will open it up. We do  
10 invite people in the audience to raise your hand. Well,  
11 online. Oh, Tricia, you have your hand up. Please  
12 introduce yourself when we call on you, and the  
13 organization you represent. And we ask that your comments  
14 be kept to three minutes, please.

15 So with that we will first turn it over to  
16 Tricia.

17 **### PUBLIC COMMENT**

18 \* TRICIA BROOKS: Hi, Verlon, and hello to my  
19 fellow Commissioners, although I am no longer on the  
20 Commission. I am Tricia Brooks. I am a researcher  
21 professor at the Georgetown University Center for Children  
22 and Families.

1           And I just wanted to pick up more specifically on  
2 the comments made monitoring and evaluation, because I  
3 absolutely agree with Tim and Heidi about concern of  
4 displacement of people who are eligible simply because of  
5 the red tape that this presents.

6           So when you get down into the nitty-gritty a  
7 little bit, the Secretary has talked about radical  
8 transparency when it comes to knowing what you eat. Well,  
9 we need radical transparency here to know what really is  
10 going to happen at the end of the day. And we don't have  
11 good disenrollment codes that would give us a sense of what  
12 is happening. The Maximizing Enrollment project that was a  
13 collaborative effort with states, philanthropically funded,  
14 many years ago, came out with a set of disenrollment codes  
15 that could be standardized.

16           And one of the reasons I think this is really  
17 important is that let's say someone, an expansion adult,  
18 who is close to the limit of 138, has had an increase or a  
19 new job. So they get their renewal, and they know they're  
20 not eligible any longer, so they don't respond to the RFI  
21 at all. Is that going to be coded as a procedural  
22 disenrollment, or is that going to be sent over to the

1 Marketplace to say this person never complied with work  
2 requirements, even though they didn't give income or  
3 anything else, and therefore they're not eligible for PTCs.  
4 So when that person goes over to the Marketplace they're  
5 prevented from accessing coverage there.

6           So I think it's going to be very critical that  
7 there be some guidance from CMS and a pathway for states to  
8 distinguish between someone who is procedurally disenrolled  
9 that is missing things other than work requirements or  
10 community engagement, and that it would be only failing  
11 that part of the eligibility process that would send over  
12 something to the Marketplace to say you're not eligible for  
13 PTCs either.

14           So I encourage the Commission to continue working  
15 on this and talking about it. It's going to be a huge  
16 build for all of the states, and I think there was a very  
17 optimistic presentation made by the panel. And I hope that  
18 some states will be in that position. But certainly it  
19 won't be all states, and there will be eligible people, and  
20 probably people who have more health needs, that are  
21 displaced with this provision. Thank you.

22           CHAIR VERLON JOHNSON: Thank you, Tricia, and it

1 was very good to hear your voice.

2 Any other comments?

3 [No response.]

4 CHAIR VERLON JOHNSON: Okay. Seeing none, I do  
5 want to remind you that if you have additional comments at  
6 any time you can go to our website. The email is on the  
7 screen, as well. And we are going to adjourn right now for  
8 lunch, and we will see you back at 2 p.m. Eastern time.  
9 Thank you so much.

10 \* [Whereupon, at 12:30 p.m., the meeting was  
11 recessed, to reconvene at 2:00 p.m. this same day.]

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1 AFTERNOON SESSION

2 AFTERNOON SESSION

3 [2:03 p.m.]

4 CHAIR VERLON JOHNSON: Welcome back from lunch.

5 Let's go ahead and kick off our first session this  
6 afternoon about strengthening the HCBS workforce through  
7 better payment policies.

8 Katherine is joining us, and she's bringing back  
9 her recommendation for us to consider. And so I'll turn it  
10 over to you, Katherine.

11 **### MEDICAID PAYMENT POLICIES TO SUPPORT THE HOME-**  
12 **AND COMMUNITY-BASED SERVICES (HCBS) WORKFORCE:**  
13 **DRAFT RECOMMENDATION**

14 \* KATHERINE ROGERS: Good afternoon, everyone.  
15 Thank you, Verlon, for that introduction.

16 So, as promised, I'm back with more on how  
17 Medicaid payment policies for home- and community-based  
18 services, or HCBS, can be leveraged to support a robust and  
19 sufficient HCBS workforce and promote access to HCBS.

20 As Verlon mentioned, today's presentation  
21 includes a draft recommendation for the Commission's  
22 consideration and for a vote at next month's meeting.

1           So this afternoon, I'll provide a refresher on  
2 the project's history and our study findings related to the  
3 HCBS rate-setting process within states and the required  
4 data inputs. I'll review the draft recommendation, the  
5 rationale, and implications, before turning it over to the  
6 Commission for your discussion and feedback.

7           So this work has spanned two phases of research  
8 and is now entering its third analytical cycle. We begin  
9 with seeking to better understand how Medicaid HCBS payment  
10 rates influence or inform the HCBS workforce. We sought to  
11 establish payment principles for HCBS rates that promote  
12 efficiency in payment, promote a sufficient workforce, and  
13 increase access to HCBS.

14           These phases of work have included a review of  
15 1915(c) waiver documentation and the payment policies  
16 described therein as well as interviews and a technical  
17 expert panel.

18           There is a compendium of those waiver payment  
19 policies that lives on the MACPAC website. It was  
20 published in January 2024, and there is also now an issue  
21 brief that was published just last month in the publication  
22 section of our website.

1           When the Commission last met, we presented a  
2   draft policy option, and your feedback in that meeting has  
3   shaped the draft recommendation accordingly.

4           With that, I'll cover some background before we  
5   get to the draft recommendation language.

6           We rely on MACPAC's provider payment framework to  
7   assess how Medicaid payment policies can be used to address  
8   the goals of the program.   Medicaid statutory objectives  
9   for provider payments include economy and efficiency, what  
10   is paid and through what methods, and access and quality of  
11   what we can obtain from provider payments.

12           HCBS payment rate methods, models, and rates vary  
13   widely across service types, but those models generally  
14   rely on several key components of the service model and the  
15   data for those inputs.

16           Because many HCBS are labor-driven, in general,  
17   worker salary or wages are the largest component of any  
18   HCBS payment rate, although there are a number of other  
19   inputs which you can see on this slide.

20           So tying these two pieces together, I'll mention  
21   a couple of unifying points our work has distilled for us.  
22   The stability of the HCBS workforce is an important factor

1 in ensuring access to HCBS. Payment is a clear lever for  
2 Medicaid programs to attract workforce capacity.

3 Stakeholders cite wages and worker reimbursement  
4 as an influence on workforce participation, and to set  
5 effective appropriate rates, states need access to wage  
6 data that are readily available, accurate, and precise.

7 With that in mind, our findings have led us to  
8 three payment principles, which we've shared in prior  
9 presentations and which I'll note here.

10 So HCBS payment rates should promote an adequate  
11 workforce and efficient use of resources. States should  
12 take a holistic approach to setting HCBS payment rates to  
13 ensure that variations across populations, programs, and  
14 geographies reflect policy priorities and beneficiary  
15 needs, and HCBS payment rates should be reviewed for  
16 adequacy at a regular interval using the tools that are  
17 available, such as rate studies, indexing, or rebasing.

18 The findings that led us to those fundamental  
19 principles have underscored that robust wage data are the  
20 foundation for HCBS payment rates that promote an adequate  
21 workforce, and that limited wage data create barriers in  
22 building and maintaining adequate rates. Today there is no

1 one data source that reflects or captures all Medicaid  
2 worker wages across states and HCBS programs.

3 So next, I'll walk through the detailed findings  
4 that led us to draw these conclusions.

5 In our compendium of 1915(c) rate methodologies,  
6 we found the majority of states use data from the Bureau of  
7 Labor Statistics, or BLS, as a source. Though a majority  
8 report using that, many are using other sources which are  
9 listed here, and state policies also play a role. States  
10 may tie their wage inputs to living or minimum wage laws or  
11 things like staffing ratios.

12 BLS data, while a critical source of information  
13 for state rate-setting activities, do present certain  
14 challenges. This is primarily because they are designed to  
15 describe the labor market writ large rather than a  
16 Medicaid-specific labor ecosystem.

17 The data cover a very wide array of job types and  
18 sectors, and even the health care-specific occupation  
19 classifications are many and diverse. These include HCBS-  
20 relevant occupations, such as personal care aides, but  
21 these occupations might be employed in a variety of  
22 sectors, settings, and employers. As a result, the wages

1 that are reflected in these data are paid by a host of  
2 payers, not exclusive to Medicaid, in different labor  
3 markets and different settings.

4           Also, comparatively small occupational groups or  
5 sectors, such as direct support professionals employed by  
6 providers serving individuals with intellectual  
7 disabilities or developmental disabilities, may be subsumed  
8 into a larger group. For example, there is no DSP-specific  
9 standard occupational classification, but the home health  
10 and personal care aide classification reflects individuals  
11 working in those sectors.

12           The 2024 Ensuring Access to Medicaid Services  
13 final rule requires certain state reporting germane to HCBS  
14 worker wages. The rule requires states to report on  
15 direct care worker compensation and hourly rates for key  
16 HCBS services.

17           These transparency requirements mean states must  
18 publish their average fee-for-service hourly rates for  
19 indicated services, and in 2028, states will also have to  
20 report to CMS on the percentage of their payments for those  
21 services that actually pay for compensation for direct care  
22 workers.

1           These data do include a couple of key confounders  
2   and are not required to be published, and they do not  
3   result in the publication of average wage rates, which is  
4   the piece of the data that states most report that they  
5   need in the rate-setting process.

6           So where that leads us next, as I noted earlier,  
7   states need timely, accurate, available data to develop or  
8   update rates, and there is no single data source that  
9   captures wages for all HCBS worker types across states and  
10   programs.

11           Findings from our interview and technical expert  
12   panel show the importance of wage data in setting rates.  
13   Stakeholders acknowledge wage data alone are not sufficient  
14   for developing payment rates that address workforce  
15   shortages, and wage levels reflect existing workforce  
16   structures and budget constraints.

17           That said, our state participants emphasize that  
18   robust, accurate, and timely wage data provide them with a  
19   critical starting point for building HCBS rates that  
20   promote an adequate workforce.

21           We heard from multiple state participants that  
22   the lack of HCBS-specific wage data creates challenges for

1 states, and we heard specifically that more granular  
2 service and job class data would help states build wage  
3 assumptions that reflect nuances and operations of their  
4 programs.

5           While our participants acknowledged that state  
6 resource constraints can make rate adjustments difficult in  
7 some cases, they also noted that robust data are a critical  
8 tool for demonstrating the need for rate adjustments to  
9 state legislatures and to CMS.

10           As I mentioned previously, many states report  
11 relying on the BLS data as an input in HCBS rate setting,  
12 but clearly the BLS data brings certain challenges,  
13 generally linked to the nature of BLS as a data source for  
14 a system that is bigger than the Medicaid program.

15           Again, there's no specific job code for HCBS  
16 workers. BLS data do not include all Medicaid HCBS worker  
17 types, and existing job classifications necessarily include  
18 in the data non-Medicaid workers.

19           In the absence of more specific BLS job  
20 classifications, states may try to approximate what workers  
21 are paid by blending different BLS codes together, and  
22 states may also turn to their own internal data collection



1 activities to fill gaps in BLS data, which can create for  
2 them additional administrative burden.

3           The access rule will generate new data. These  
4 new provisions do not address the specific gaps we've  
5 identified through this research. While the rule requires  
6 states to report payment rates and compensation percentages  
7 for certain services, it does not require states to report  
8 average wages, which is the information that states rely on  
9 when building these rates.

10           The rule also does not require compensation data  
11 to be reported publicly, which is important given that  
12 states are often competing in direct care worker labor  
13 markets across state borders.

14           And finally, the rule requires compensation data  
15 for all direct care workers to be averaged and reported by  
16 service.

17           The CMS's definition of direct care workers  
18 includes a broad range of job classes, including home  
19 health aides and licensed practical nurses, who are paid a  
20 wide range of average wages, and this method may confound  
21 those data.

22           So given that background, I'll turn to our draft

1 recommendation language. Specifically, we propose the  
2 Secretary of the Department of Health and Human Services  
3 should direct the Centers for Medicare and Medicaid  
4 Services to require states to report on a biannual basis,  
5 hourly wages paid to home- and community-based services  
6 workers who provide the following services: personal care,  
7 home health aide, homemaker, and habilitation. States  
8 should report descriptive statistics on hourly wages for  
9 each service, including mean, median, and range, and for  
10 each service, these data should be disaggregated by worker  
11 characteristics determined by HHS, including but not  
12 limited to by licensed nurses and other direct care workers  
13 and by rural versus urban settings. CMS should build on  
14 existing related data collection activities and publish  
15 data in a public repository on the CMS website.

16           Because we found that wages generally make up the  
17 largest component of HCBS payment rates and our analyses  
18 indicate the importance of wage data as a basis for  
19 building payment rates that promote an adequate workforce,  
20 the existing data falls short.

21           Both BLS data and upcoming reporting via access  
22 rule requirements offer important inputs but don't fully

1 meet the precise need of states, which is access to timely,  
2 accurate, and granular data specific to Medicaid services  
3 and job classes.

4           With this recommendation, states could gain  
5 access to robust, timely, and disaggregated wage data, as  
6 well as the ability to compare their own wage data to that  
7 of neighboring states.

8           Leveraging existing data collection activities  
9 will permit CMS and the states to identify opportunities to  
10 build on rather than duplicate any other related data  
11 collection and reporting. And note that this  
12 recommendation does not dictate what assumptions, methods,  
13 or processes states may or must use to develop payment  
14 rates or what their payment levels should be. These data  
15 would instead create a resource that states are looking for  
16 while allowing them to maintain flexibility in their rate-  
17 setting approaches.

18           This tool might even allow states to reduce or  
19 eliminate other state-specific or state-led data collection  
20 activities in support of their own rate-setting processes.

21           So as far as the downstream implications of this  
22 recommendation, the Congressional Budget Office estimates

1 no impact to federal spending. States will receive data  
2 and resources that support improved rate-setting  
3 activities. While this may require building on existing  
4 data collection mechanisms, such as that required under the  
5 access rule provisions, it could have the effect of  
6 allowing states to sunset other data collection activities,  
7 such as provider surveys.

8           There is no expected direct impact immediately to  
9 enrollees, but of course, this recommendation is designed  
10 to promote a robust HCBS workforce, which ideally leads to  
11 increased or improved access to HCBS for enrolled  
12 participants.

13           There's also no expected direct impact to health  
14 plans either, but changes made in payment rates on the fee-  
15 for-service side may have downstream effects for payment  
16 under managed care models.

17           Providers may see minimal immediate direct  
18 impact, though additional reporting may be required of  
19 them.

20           So before I turn the microphone back to the  
21 Chair, I'll note again that this draft recommendation is  
22 slated for a vote at next month's meeting. Next month,

1 I'll also present a draft chapter reflecting the full  
2 complement of data collection and analysis that has led us  
3 here for discussion today.

4 I have just a couple questions I'd like to pose  
5 here, there on the screen. Are there suggested refinements  
6 to the language? Are there additional considerations to  
7 cover in the rationale for the recommendation, or are there  
8 other implications to the recommendation not considered  
9 here?

10 So during our discussion, I'll flip to the  
11 recommendation language again, so we have it front and  
12 center. And with that, I will turn it back over to the  
13 Chair.

14 CHAIR VERLON JOHNSON: Thank you, Katherine.  
15 That was very helpful in particularly outlining the kind of  
16 questions you want us to consider for sure.

17 So yes. So we are back at the draft  
18 recommendation. It's in front of you there, and so I will  
19 turn to the Commissioners to see if you feel like we got  
20 the detail right, the candidness is okay, and of course,  
21 the questions that Katherine specifically asked us to think  
22 about, to answer those.

1           So I'll open the floor.

2           COMMISSIONER PATTI KILLINGSWORTH: Verlon, my  
3   little hand is not working. So just my hand is up.

4           COMMISSIONER APRIL HARTMAN: I had a quick  
5   question. Some states will pay a family member that's  
6   caring for the family. Is that included in this? Will  
7   that be included in this data collection?

8           KATHERINE ROGERS: Some states do that in two  
9   different ways. In some places, family members may be  
10   employed by provider agencies, which is typically  
11   contemplated in the -- for example, in the access rule  
12   requirements as well.

13           There are also self-direction programs. I don't  
14   -- previously, we haven't contemplated disentangling those  
15   in this recommendation, but just making that distinction  
16   between what's required under the access rule reporting.  
17   But I can take that back as well.

18           CHAIR VERLON JOHNSON: Thank you.

19           Carolyn.

20           COMMISSIONER CAROLYN INGRAM: Yeah, I really  
21   struggle with the recommendation language because I don't  
22   think it gets to what we're trying to say, which is what is

1 a way to get more money to individuals in home care  
2 settings. And from the panels that we heard the people  
3 speaking about things, not just hourly wages, but also  
4 health care or time off or things like that.

5           So I really struggle also that this is going to  
6 be something more that states are going to have to do. I  
7 realize we asked about the cost to the federal government.  
8 I worry more about the pressure on states with everything  
9 else going on.

10           So the changes I'd recommend is to take out the  
11 language about making it biannually, making it maybe  
12 annually instead. I'd like to hear from folks why we  
13 decided to include the language around mean, median, and  
14 range. Why don't we just say average or the mean? I'm not  
15 sure why we need all of those things in there. So I would  
16 recommend taking those out and basically giving some more  
17 flexibility probably to CMS to build this out the way they  
18 think it would be easiest for states to report it.

19           Again, I struggle because I don't think it really  
20 -- once this gets reported, I feel like states will see it,  
21 but I don't know how that's going to help change the wage  
22 that might be paid in New Hampshire, for example, versus

1 Virginia with there's so many different factors. They're  
2 dealing with what's available legislatively, what other  
3 programs might be in place for home care workers, what  
4 other benefits can they be given. And so I just struggle  
5 with it. Sticking a report on is just causing more  
6 administrative costs. It's not really getting to what we  
7 need.

8           So I'd recommend we just make it more flexible if  
9 we were really going to go forward with the language.

10 Thank you.

11           CHAIR VERLON JOHNSON: All right. Thanks,  
12 Carolyn.

13           Patti.

14           What? Oh, I'm sorry. Did you -- Katherine, did  
15 you want to address anything that Carolyn said? Okay.

16           Patti?

17           COMMISSIONER PATTI KILLINGSWORTH: Katherine, I  
18 was just hoping you could help me understand a little bit  
19 or make sure I understand about the intersection of our  
20 recommendations and the requirements of the access rule.

21           So since the access rule is going forward, if we  
22 were to make these recommendations and the Secretary were



1 to make the directive, how would our recommendations  
2 intersect? Would then they both be required? Would we  
3 expect to see a revision to the rule? I'm just trying to  
4 make sure that we're refining and not duplicating sort of  
5 reporting requirements. And I don't really quite  
6 understand how they all fit together.

7 KATHERINE ROGERS: So as written, this is  
8 designed to require data that are not currently required to  
9 be reported under the access rule but to build on existing  
10 data collection efforts. And so as CMS implements data  
11 collection for those related pieces of the access rule,  
12 hoping that, as you said, that this is adding -- or this is  
13 relating to but not duplicating those data.

14 And I would just note, I think the distinction is  
15 these are things that are not already required to be  
16 reported under those provisions, but they are clearly --  
17 you know, they are very related, and so it seems like a  
18 natural alignment.

19 COMMISSIONER PATTI KILLINGSWORTH: That's  
20 helpful. Thank you.

21 I just want to go on record as saying, I do think  
22 the data is important. I think it's really hard to make

1 good policy decisions without really understanding the  
2 current lay of the land, and I think in most states that's  
3 data that's not available, at least in a way that can  
4 really support good public policy.

5           So my concern is twofold. One is administrative  
6 burden, which Carolyn has already raised, and I certainly  
7 always agree with that. We want to minimize burden where  
8 we can.

9           But I also think that if we begin to collect  
10 data, it needs to be done in such a thoughtful way so that  
11 at the end of the day, states really have the data, CMS has  
12 the data, we have the data that's really, again, needed  
13 from a public policy perspective. So we could require a  
14 lot of things and still not have what we need to make good  
15 decisions.

16           So maybe this additional time between now and  
17 when we actually vote on a recommendation, we can just make  
18 sure that we've honed in on that as much as we can to get  
19 what is needed, no more than what is needed, and in the  
20 least administratively burdensome way.

21           Thank you.

22           CHAIR VERLON JOHNSON: Thank you, Patti.

1           Let's see. Heidi.

2           COMMISSIONER HEIDI ALLEN: Hi. Thank you for  
3 this. I want to go on record supporting this  
4 recommendation.

5           I agree with Carolyn that the justification for  
6 biannual isn't clear in the document, why that over annual,  
7 but I disagree with the idea of just providing the mean.  
8 The median and the range help us interpret the mean and  
9 understand the distribution, which is really important, and  
10 particularly when you start to look at the distribution in  
11 different sectors, it really gives you a sense of, you  
12 know, really what we're trying to get at, which is are  
13 people making enough money to want to do this work?

14           So thank you for this, and I look forward to  
15 seeing it in October.

16           CHAIR VERLON JOHNSON: Thank you, Heidi.  
17 John.

18           COMMISSIONER JOHN McCARTHY: I guess where I  
19 struggle with this one is when we said there's no cost on  
20 this one, because there would have to be a cost for  
21 providers to be reporting this data in some way, shape, or  
22 form. Especially if it's twice a year, they would have to

1 report that.

2           So I would assume then states would have to pick  
3 up the increased rates to cover the cost of doing some of  
4 these things. Otherwise they're going to -- you know, the  
5 response will be employees won't be able to make as much  
6 money.

7           So, you know, I think this is a tough one,  
8 because when we talked about this before, I had said in  
9 doing rate setting in this area, this information can  
10 definitely be used by a state to set rates. On the other  
11 hand, you don't have to have this information to set rates.  
12 So it's back to like, what are we using it for? And so I'm  
13 just still struggling on this recommendation, and I don't  
14 have any new words for you to use but still just struggling  
15 if this is the right direction to go.

16           CHAIR VERLON JOHNSON: Doug.

17           COMMISSIONER DOUG BROWN: Biannual like twice a  
18 year or every other year?

19           CHAIR VERLON JOHNSON: Twice a year, right?

20           KATHERINE ROGERS: Every two years.

21           CHAIR VERLON JOHNSON: Every two years. Okay,  
22 there we go. I thought it was every --

1           COMMISSIONER DOUG BROWN: [Speaking off  
2 microphone.]

3           CHAIR VERLON JOHNSON: Yeah.

4           KATHERINE ROGERS: Okay. We'll take that back.

5           CHAIR VERLON JOHNSON: Okay. Thank you.

6           Thanks, Doug, for bringing that up.

7           Michael.

8           COMMISSIONER MICHAEL NARDONE: I just -- I had a  
9 question, and I just want to make sure I'm understanding  
10 what this is proposing. I was under the -- what I  
11 understood is that some of this was really to build off of  
12 the requirements that are currently in the access rule.

13           So the requirements around when the reports come  
14 in, which I thought was every two years, was based off of  
15 what's required of states in the access rule, and that  
16 those categories that you've chosen are specifically  
17 related to the categories that are identified in the access  
18 rule.

19           So I just wanted to be clear because I am also  
20 always cognizant of what the administrative impact of some  
21 of these changes might be. But what I -- in my reading and  
22 my understanding of this, I think what I was understanding

1 is that this information, to a great extent, really flows  
2 from information that states would also already have to do  
3 in order to put together -- in order to report pursuant to  
4 the access rule. So I just want to make sure that that's -  
5 - I'm understanding that.

6 KATHERINE ROGERS: I can, you know, just say  
7 that, again, our intent was to the extent possible, and  
8 this is in part up to how CMS designs the reporting  
9 templates or requirements for the access rule, but to  
10 facilitate, as much as possible, reporting that minimizes  
11 the administrative burden and indeed relies on data that's  
12 being collected for -- to the extent possible, again, data  
13 that's being collected for another purpose.

14 COMMISSIONER MICHAEL NARDONE: But is it more of  
15 a math exercise? Because they're collecting the data on --  
16 they're collecting the data to be able to report on, you  
17 know, how much -- what the reimbursement rate is for these  
18 various services? Or is it really like a full-blown  
19 collection activity that has to happen at the state level?  
20 That's what I'm trying to understand a little bit in terms  
21 of what the workload would be.

22 KATHERINE ROGERS: I think, prospectively, if a

1 data collection mechanism can be designed that collects all  
2 the information sufficient to do both at once, that's the  
3 most efficient mechanism.

4 We've left some flexibility in here, and so that  
5 would ostensibly be up to CMS in the design and  
6 implementation of data collection activities across these  
7 multiple data collection exercises.

8 But I would agree with you that there are pieces  
9 of data that would be used in both, and why not collect  
10 them at the same time in the most efficient way possible,  
11 so that you can answer both the measures reported through  
12 the access rule and these other data that would be helpful  
13 to states?

14 CHAIR VERLON JOHNSON: Do you have a follow-up  
15 question, Mike?

16 COMMISSIONER MICHAEL NARDONE: No. Thank you.

17 COMMISSIONER DENNIS HEAPHY: That was really  
18 helpful for me.

19 I support the recommendation. The one thing I --  
20 what is the burden on states to do this twice a year versus  
21 once a year? What's the value of having it twice a year  
22 versus once a year?

1 KATHERINE ROGERS: I think partly that also links  
2 back to the question of, is this being reported through  
3 data collection?

4 COMMISSIONER DENNIS HEAPHY: Anyway, so why not  
5 just report it out? Yes, I got it. That makes sense. So  
6 they're doing it anyway. Just report it out. Yeah, then I  
7 think biannual is good. Twice a year is fine. Thank you.

8 CHAIR VERLON JOHNSON: Thanks, Dennis.  
9 Anne.

10 COMMISSIONER ANNE KARL: Yeah. I just wanted to  
11 make sure I was tracking that because it seemed like when  
12 we were talking about biannual, do we actually mean -- can  
13 we just -- do we mean every six months? Was that what you  
14 intended? Because biannual, like when you have a biennium  
15 budget, which a lot of states have, that's for two years.  
16 So I just wasn't -- I assumed that it meant every six  
17 months, but then I got confused by the conversation.

18 KATHERINE ROGERS: Given this conversation, I'm  
19 concerned that I'm speaking for myself, but I intend --  
20 like, I read biannual in here every two years.

21 COMMISSIONER ANNE KARL: Okay.

22 COMMISSIONER DENNIS HEAPHY: Oh.



1 COMMISSIONER ANNE KARL: So --

2 KATHERINE ROGERS: Because there seems to be  
3 widespread disagreement on this point. So I apologize for  
4 that confusion.

5 COMMISSIONER ANNE KARL: And then my other  
6 question is -- I think what you were saying in response to  
7 Mike is really helpful, but a lot is like the "to the  
8 extent possible" is doing a lot of the work in that  
9 conversation, you know, where it's sort of saying --  
10 because, again, I think everyone agrees if they're -- or it  
11 seems reasonable to say, if they're already collecting  
12 data, all we're doing is, like, a slightly different cut of  
13 data that they already have. And it would make it markedly  
14 more useful, then this is great. If instead it's like a  
15 completely separate exercise, then that feels hard.

16 And my reading of it was that the view was that  
17 you're -- they're not really collecting more information.  
18 It's -- or it's quite close to what there is, but I think  
19 I'm not fully understanding when you say "to the extent  
20 possible," how much overlap we have. And the answer might  
21 be, well, we don't know until CMS puts out its guidance to  
22 be able to do that crosswalk, but I feel like that could be

1 helpful too.

2 EXECUTIVE DIRECTOR KATE MASSEY: Katherine, could  
3 I just make sure that I clarify and that we're on the same  
4 page in terms of the notion of what this is doing to build  
5 upon the access rule?

6 So if I'm understanding correctly, per the access  
7 rule, beginning in July, 2026, states are required to  
8 publish average fee-for-service hourly rates for many of  
9 the same labor categories that we're talking about here.

10 I think there was one critical missing component  
11 in the access rule requirements, which was there was no  
12 guarantee on behalf of CMS that those data would be made  
13 public and available to states. So there was one critical  
14 issue that we were fixing, which was the public  
15 availability of those data that would increase the  
16 usability of those data specifically for rate setting, as  
17 we had inquired.

18 I think the second issue is that beginning in  
19 July 2028, states are required to collect data regarding  
20 the percentage of Medicaid payments also for certain types  
21 of HCBS services, and that there may have been  
22 opportunities, especially given the data gaps that we had

1 identified through our work in the context of rate setting,  
2 where there might be enhancements also kind of tying back  
3 to our evidence base, where CMS might be able to talk about  
4 maybe a different way of presenting those percentages or  
5 presenting data that they were already collecting that  
6 would, again, leverage and kind of maximize the use of  
7 those data for the purposes of state rate setting.

8           So can you just confirm? Is my understanding  
9 correct, and am I kind of recalling our previous work  
10 correctly?

11           KATHERINE ROGERS: Yes. So there are -- and if  
12 you -- I guess, I think I can -- there may be some of this  
13 on the slides, but just in terms of what's captured on --  
14 this might have it. There's an earlier -- here it is.

15           So -- and I expect this is, in part, speaking to  
16 Kate's point, building on these requirements that there are  
17 data here that are related to, but not fully reaching the  
18 extent of, the need that we've identified through our data  
19 collection but trying to lean on these requirements so that  
20 this could leverage the data that are being captured and  
21 build in what additional calculations or -- Kate also  
22 mentioned making the data publicly available rather than

1 collected by CMS and not publicly available.

2 Hopefully that helps.

3 CHAIR VERLON JOHNSON: Adrienne.

4 COMMISSIONER ADRIENNE McFADDEN: Yeah.

5 Katherine, I just have, hopefully, a simple question. I  
6 think I'm -- in my brain, I'm having difficulty wondering  
7 if this is a complete data set, if we have the hourly  
8 wages, but we don't necessarily have the hours that are  
9 worked. Is that something that's collected elsewhere that  
10 would be paired with this in order to have a more complete  
11 picture? Because it may not make a huge difference if  
12 someone's making a significant hourly wage and they're  
13 working 10 hours a week versus someone who's making much,  
14 much lower and working 40 hours a week, and so just  
15 wondering if there's an element that's missing to make a  
16 complete picture on the wages.

17 KATHERINE ROGERS: So you're thinking how hourly  
18 wages turn into like annual wages. I can take that back.

19 CHAIR VERLON JOHNSON: All right. Any other  
20 comments or questions?

21 I struggle to where we are at this point,  
22 honestly. So it's -- I mean, it sounds like that's -- you

1 know, we have some clarification in terms of some of the  
2 definitions that we're using for sure. And I know,  
3 Katherine, you'll come back with that.

4 It also sounds like that we recognize that making  
5 sure that we have the data, it could potentially help with  
6 some of the gaps in data that we already have. It's  
7 important, but it also could be a reporting left for some  
8 of the states, which seems to be a concern of most folks.

9 I'm trying to -- what else do you have,  
10 Katherine, that you heard from the Commissioners?

11 KATHERINE ROGERS: I think all of this was  
12 helpful feedback.

13 CHAIR VERLON JOHNSON: Okay.

14 KATHERINE ROGERS: I'm trying to think if there's  
15 anything else I missed. I think I'm okay.

16 CHAIR VERLON JOHNSON: Heidi?

17 COMMISSIONER HEIDI ALLEN: I mean, do you want to  
18 get a sense for the temperature of the room about like -- I  
19 love the temperature in this room today, actually. I'm  
20 happily warm. Would that be helpful --

21 CHAIR VERLON JOHNSON: Yes.

22 COMMISSIONER HEIDI ALLEN: -- to kind of get a

1 sense of people who are, you know, with the conversation of  
2 clarifying the timeline, who would be in support?

3 CHAIR VERLON JOHNSON: Yeah. So, I mean, is  
4 there an idea? I mean, who at this point -- I guess at  
5 this point is completely not supportive because there's too  
6 many gaps in understanding. Okay. All right.

7 So, Katherine, let's go back then and let's kind  
8 of clarify what we have in terms of some of the questions  
9 that are out there, and then let's see where we can get to.

10 Does that make sense, Kate, for the next meeting.

11 But it was a very good conversation, and I  
12 appreciate you all really leaning into this for sure.

13 KATHERINE ROGERS: All right. Thank you all.

14 CHAIR VERLON JOHNSON: All right. Thank you.

15 VICE CHAIR ROBERT DUNCAN: All right. Up next we  
16 are going to do our continued work on behavioral health,  
17 and we've got Anu, Melinda, and I think Janice is also  
18 joining.

19 Welcome, and who's going to take the lead? All  
20 right, Anu, go ahead.

21 **### BACKGROUND ON BEHAVIORAL HEALTH IN MEDICAID AND**  
22 **THE STATE CHILDREN'S HEALTH INSURANCE PROGRAM**

1       \*               ANUPAMA WARRIER: Thank you, and good afternoon.  
2       Today I will be introducing a forthcoming data analysis  
3       that will examine behavioral health utilization and  
4       spending in Medicaid and CHIP. This session is meant to  
5       lay a foundation for future discussions of the analysis by  
6       providing an overview of behavioral health and relevant  
7       policies.

8               I'll begin by providing background information on  
9       the topic of behavioral health in Medicaid and CHIP,  
10      followed by a discussion of prior MACPAC data analysis in  
11      this area and work to be accomplished during this analytic  
12      cycle, along with some other considerations for our  
13      analysis. I'll conclude with next steps.

14             Behavioral health conditions include both mental  
15      health conditions and substance use disorders, or SUDs.  
16      Co-occurring disorders refer to the coexistence of a mental  
17      health disorder and an SUD. In addition, behavioral health  
18      conditions are often co-occurring with other types of  
19      conditions such as intellectual and developmental  
20      disabilities, or I/DD.

21             Medicaid covers nearly one-third of adults with  
22      mental health disorders and around one-fifth of adults with

1 an SUD.

2           There is no federal or standardized definition  
3 for behavioral health services. Moreover, state  
4 definitions and coverage of behavioral health services can  
5 vary widely. This is because federal law makes certain  
6 behavioral health services mandatory and others optional  
7 for adults enrolled in Medicaid. Some examples of  
8 mandatory services include medically necessary inpatient  
9 hospital services, outpatient hospital services, and rural  
10 health clinic services. Examples of optional services  
11 include case management, respite, and certified community  
12 behavioral health clinic, or CCBHC, services.

13           Medicaid beneficiaries can receive behavioral  
14 health services in a number of care settings which fall  
15 under roughly four categories: inpatient or ED settings,  
16 outpatient settings, residential settings, and community  
17 settings.

18           Slide 6 highlights two key authorities in the  
19 provision of behavioral health services. The EPSDT  
20 requirement mandates coverage of all medically necessary  
21 Medicaid-coverable services for youth under age 21 enrolled  
22 in Medicaid, even if the state has opted not to include



1 those services in the state plan. EPSDT is not specific to  
2 behavioral health conditions but is important to ensuring  
3 behavioral health access. States with separate CHIP  
4 programs are required to provide behavioral health services  
5 to their CHIP enrollees but are not subject to the EPSDT  
6 requirements. However, states often provide EPSDT in their  
7 separate CHIP programs.

8           States can use state plan authorities to cover  
9 key behavioral health services for children as well as  
10 adults. For example, Section 9813 of the American Rescue  
11 Plan Act of 2021 introduced a new state plan option that  
12 offers states an enhanced federal match if they provide  
13 qualifying community-based mobile crisis intervention  
14 services. So far, CMS has approved 20 of these state plan  
15 amendments.

16           Next, we'll discuss the IMD exclusion policy,  
17 which affects where behavioral health services can and  
18 cannot be provided. The IMD exclusion prohibits Medicaid  
19 payment for any individual under 65 in an IMD, which is  
20 defined as a "hospital, nursing facility, or other  
21 institution of more than 16 beds that is primarily engaged  
22 in providing diagnosis, treatment, or care with persons

1 with mental diseases."

2           There are some exceptions to the IMD exclusion  
3 which give the option to states and managed care plans to  
4 pay for services delivered in IMDs. The psych under 21  
5 benefit allows states to cover services for youth under 21  
6 delivered in psychiatric hospitals, psychiatric units of  
7 general hospitals, or psychiatric residential treatment  
8 facilities, or PRTFs. Although this is an optional  
9 benefit, states must cover treatment in a PRTF if an EPSDT  
10 assessment determines it is medically necessary.

11           For non-elderly adults, states may cover services  
12 in IMDs under a state plan option for beneficiaries with an  
13 SUD as well as the "in lieu of" services authority in  
14 managed care.

15           Finally, Section 1115 demonstrations permit  
16 states to pay for short-term, inpatient, and residential  
17 SUD treatment services in IMDs. States may also use  
18 Section 1115 demonstration authority to receive federal  
19 financial participation for providing behavioral health in  
20 other scenarios, which I'll discuss on the next slide.

21           Currently there are three Section 1115  
22 demonstrations that include a focus on behavioral health.

1 The first is the SUD demonstration that has been adopted by  
2 many states as a way to receive federal matching funds for  
3 enrollees retrieving treatment in IMDs. These  
4 demonstrations aim to improve access to a full continuum of  
5 care for SUD, among other goals. As of August 2025, 37  
6 states and D.C. have received approval for their waivers.

7           The second is a demonstration opportunity to  
8 allow states to provide care for people with serious mental  
9 illness or serious emotional disturbance in IMDs. Sixteen  
10 states and D.C. have received approval so far for these  
11 demonstrations.

12           The third is a demonstration opportunity to  
13 provide Medicaid pre-release services for the reentry  
14 population. The minimum benefit package includes  
15 medication-assisted treatment for all types of SUDs, and  
16 for this demonstration, 19 states have received approval so  
17 far.

18           And finally, there is a CCBHC demonstration,  
19 which was originally created by Congress in 2014, and has  
20 been extended and expanded several times since. The  
21 demonstration provides federal funding for participating  
22 states to reimburse CCBHCs, which are entities that provide

1 rapid response, individual assessment, and crisis  
2 resolution by trained mental health and SUD treatment  
3 professionals, deployed to the location of the person in  
4 crisis. In total, 19 states and D.C. have currently or  
5 formerly participated in the demonstration.

6 States can also use Section 1915(b) and 1915(c)  
7 waivers to provide behavioral health services to their  
8 beneficiaries. 1915(b) waivers provides with the  
9 flexibility to implement and modify their managed care  
10 delivery systems by allowing CMS to waive certain statutory  
11 requirements for comparability, statewideness, and freedom  
12 of choice.

13 States can use 1915(c) waivers to provide home  
14 and community-based services as an alternative to care in  
15 institutional settings. States may operate several 1915(c)  
16 waivers, and may target them to specific groups, including  
17 children and adults with behavioral health needs.

18 Behavioral health services in 1915(c) waivers for  
19 children and adults may include respite care, peer support,  
20 intensive in-home services, crisis services, supported  
21 employment, and day treatment.

22 Medicaid enrollees can receive behavioral health

1 services through fee-for-service or managed care. Most  
2 states provide behavioral health services through managed  
3 care as opposed to fee-for-service, and three of the eight  
4 states that use a fee-for-service delivery system also use  
5 primary care case management.

6 Managed care arrangements fall under two  
7 categories: comprehensive risk-based managed care, offered  
8 through managed care organizations, or MCOs, and limited  
9 benefit plans, which can include prepaid inpatient health  
10 plans and prepaid ambulatory health plans. States can also  
11 choose to use a blend of the two systems in their approach  
12 to behavioral health service delivery.

13 While MACPAC has published over a decade of work  
14 on behavioral health, today I'll focus on one chapter,  
15 published in the June 2015 Report to Congress. This  
16 chapter used 2011 Medicaid claims data to examine the  
17 prevalence of behavioral health conditions, use of  
18 services, and expenditures for these services. This report  
19 found that in 2011, 1 in 5 Medicaid beneficiaries had a  
20 behavioral health diagnosis, but accounted for almost half  
21 of total Medicaid expenditures. It also found that 16  
22 percent of non-dually eligible enrollees under age 65 had a

1 mental health diagnosis, and 4 percent had an SUD  
2 diagnosis.

3           Of course, that information is now over a decade  
4 old, which is why the Commission is updating this work.  
5 The purpose of our forthcoming analysis is to update and  
6 expand upon the June 2015 chapter, using 2023 T-MSIS  
7 enrollment and claims data.

8           This analysis will aim to answer the following  
9 questions. First, what are the demographic characteristics  
10 of Medicaid enrollees with behavioral health diagnoses?  
11 Second, what is their total spending? What is their  
12 spending and utilization of, specifically, behavioral  
13 health services, and how does that differ by beneficiary  
14 characteristics and delivery system? Third, how many  
15 enrollees used acute behavioral health care and how many  
16 used behavioral health services in other care settings,  
17 like residential settings or outpatient settings?

18           The upcoming analysis aims to explore enrollee  
19 utilization and spending by these key variables. We are  
20 hoping to be able to stratify by certain demographics, such  
21 as age, race and ethnicity, gender, and whether the  
22 enrollee lives in an urban or rural location. Other

1 patient characteristics that may be important to consider  
2 are dual eligible status and eligibility group.

3           We can also look at utilization and spending  
4 based on whether the enrollee had a mental health  
5 condition, an SUD, or an I/DD, which is often co-occurring  
6 with behavioral health conditions. We can also look at co-  
7 occurrences between mental health and SUD or a combination  
8 of all three condition categories.

9           We also plan to look at spending by whether the  
10 enrollee is receiving coverage for that service through a  
11 fee-for-service delivery system or a managed care  
12 arrangement. And please keep in mind that we are still  
13 monitoring and assessing the data quality of the analytic  
14 output, and therefore we may not be able to report on some  
15 of these stratifications.

16           Importantly, the data we are using to answer  
17 these questions come with certain limitations to consider.  
18 First, T-MSIS data cannot be used to identify enrollees  
19 with a behavioral health condition who did not seek  
20 treatment or received treatment not paid for by Medicaid  
21 and CHIP. As a result, using claims data to estimate the  
22 prevalence of certain behavioral health conditions could

1 result in an underestimate.

2           Second, when relevant diagnosis codes are missing  
3 from a claim, we can identify the service type but not the  
4 reason for receiving that service. And this can be  
5 important when we are trying to isolate behavioral health  
6 spending from total spending, for example.

7           Another consideration for us is how our work  
8 compares to other recent work in behavioral health. Last  
9 month, CMS issued its first-ever data book on behavioral  
10 health using T-MSIS data from 2022. Previous data books,  
11 which are statutorily required every year, had only  
12 provided information on SUDs. We will compare our  
13 methodology to the CMS methodology to identify where we  
14 align and where we differ.

15           During this meeting we welcome your questions and  
16 thoughts on the direction of our research. Specifically,  
17 are there certain factors that should be considered when we  
18 are analyzing the data? Is there any background  
19 information that you think is particularly important for  
20 contextualizing the findings?

21           Looking ahead, we plan to return in future  
22 meetings to present preliminary findings from the T-MSIS



1 claims data analysis. After the new year, we will begin  
2 putting together a publication containing descriptive  
3 findings from the analysis. Thank you.

4 VICE CHAIR ROBERT DUNCAN: Thank you.  
5 Commissioners, any comments? Questions? Heidi.

6 COMMISSIONER HEIDI ALLEN: Hi. Thank you. I'm  
7 very excited about this work. I quickly reviewed the  
8 chapter from 2015, and it has a lot of descriptive data on  
9 enrollee characteristics and diagnoses, which I think is  
10 really helpful. And I thought it was helpful the way that  
11 they brought it by dual eligible status, age.

12 But it doesn't really have anything about  
13 utilization, other than cost. So spend is interesting, but  
14 it doesn't have anything about the type of providers they  
15 were seeing, any of the CPT codes for different types of,  
16 you know, behavioral health services. It doesn't  
17 distinguish between substance use and other behavior --  
18 well, because it doesn't provide anything on you, so you  
19 can't really tell. They're put together.

20 So I'd love to see us advance what was done in  
21 2015 for a more sophisticated analysis that differentiates  
22 substance use disorder from other behavioral health. And I

1 think it's really helpful to know the spend, but I would  
2 have provided it separately for those.

3 But most importantly, I would really like to see  
4 the types of care that people in different age categories  
5 and with different diagnoses have access to. It seems like  
6 the care that somebody with SMI [serious mental illness]  
7 gets should look different than somebody -- you know, one  
8 of the things that's really common in the 2015 report is  
9 high incidence of episodic mood disorders. Are they  
10 getting in to see a therapist? I have no idea whether or  
11 not people who have -- you know, it's an evidence-based  
12 treatment that is shown to be as efficacious as  
13 psychopharmacology, and I have no idea whether or not  
14 somebody on Medicaid can go see a therapist. So that would  
15 be super, super helpful for me. Thank you.

16 VICE CHAIR ROBERT DUNCAN: Thank you, Heidi. All  
17 right, Patti.

18 COMMISSIONER PATTI KILLINGSWORTH: I have lots of  
19 random thoughts, which I'll try to communicate in a  
20 succinct way. So, glad to see that we'll break it down by  
21 kids versus adults and by some of the specific populations.

22 I do want to reinforce some of the importance of

1 making sure that we identify the spend even if there is not  
2 a diagnostic code that would sort of identify a specific  
3 behavioral health condition. I think that's particularly  
4 an issue for the I/DD population, where a lot of the  
5 services that they receive on the behavioral health side  
6 are not linked to a diagnosis, a behavioral health  
7 diagnosis.

8           And the slide deck said that we talked about the  
9 services that are provided through B and C waivers, and I  
10 want to be sure that we're going to pick up those  
11 behavioral health services, because there are a fair  
12 number, especially for the I/DD population, of things like  
13 behavior therapy or ABAs [Applied Behavior Analysis] that  
14 are delivered through 1915(c) or even 1115 demonstration  
15 waivers and just making sure that we're not missing those  
16 buckets of spend, behavioral respite would be another.

17           A little bit concerned that we're going to miss  
18 some things that are kind of delivered through hybrid  
19 service delivery. Mobile crisis a great example, where  
20 sometimes there are grants given to community mental health  
21 providers or where a state agency may actually take on the  
22 role of delivering mobile crisis services.

1           We're just not going to pick up everything. So  
2 maybe there's an opportunity to dig in a little bit deeper  
3 on some of those more targeted areas that tend to not  
4 operate in ways that we can pick that up through claims  
5 data.

6           Let's see what else I missed, really quickly.  
7 Oh, I think the other thing is just noting that a lot of  
8 times it's hard to identify what exactly is included in a  
9 behavioral health service. For example, a lot of times  
10 mental health case management can include this real  
11 continuum of things that are provide from sort of typical  
12 case management to even in-person assistance. So it's  
13 really hard to be able to know. So just being attuned to  
14 that as we look at the data, if we're trying to figure out  
15 like what are people actually getting for the dollars that  
16 are being spent.

17           That's it for me. Thank you.

18           VICE CHAIR ROBERT DUNCAN: Thanks, Patti. Jenny?

19           JANICE LLANOS-VELAZQUEZ: Oh, Patti. Sorry. I  
20 just wanted to respond to something Patti said. I just  
21 want to clarify that we won't be stratifying by waiver type  
22 when we're looking at behavioral health services the way

1 the analysis is currently structured. We can't capture  
2 that right now, but that's something that we could  
3 potentially look into for the future.

4 COMMISSIONER PATTI KILLINGSWORTH: But will you  
5 have the data? So will you have 1915(c) waiver claims and  
6 services that are delivered through 1915(c) waivers but are  
7 behavioral health in nature?

8 JANICE LLANOS-VELAZQUEZ: As it is structured  
9 right now, no.

10 COMMISSIONER PATTI KILLINGSWORTH: Oh, okay.  
11 That's sad.

12 JANICE LLANOS-VELAZQUEZ: It's something we can  
13 look into for the future, because, you know, building off  
14 of the HCBS data run we do have a way to pick up those  
15 claims. It just wasn't one of the stratifiers that we  
16 selected for this analysis, but something we can take back  
17 and see if we can add it back in.

18 COMMISSIONER PATTI KILLINGSWORTH: Okay --  
19 recognize that we'll miss a significant part of how  
20 services are delivered, especially to like individuals with  
21 intellectual and developmental disabilities, I think.

22 EXECUTIVE DIRECTOR KATHERINE MASSEY: Janice, can

1   you remind everyone, actually, how we are stratifying  
2   within T-MSIS?

3               JANICE LLANOS-VELAZQUEZ:  Yes.  So we're looking  
4   at demographic characteristics at the beneficiary level,  
5   and then at the delivery system level we're looking at fee-  
6   for-service or managed care.  So it's not that the 1915(c)  
7   waiver claims aren't included in the analysis.  They are  
8   just not separately identified.

9               VICE CHAIR ROBERT DUNCAN:  Thank you, Janice.  
10  All right, now Jenny, then Adrienne.

11              COMMISSIONER JENNIFER GERSTORFF:  As part of the  
12  scope of the current analysis are ABA therapies included in  
13  your definition of behavioral health?

14              JANICE LLANOS-VELAZQUEZ:  It's one of the  
15  services that we've considered looking at, but haven't  
16  assessed the quality of the data.  So it's something we can  
17  take back and determine if it's something we can report on.

18              COMMISSIONER JENNIFER GERSTORFF:  Yeah, I think  
19  given the growth of those services over the last several  
20  years, it would be very helpful to look at that and isolate  
21  it.

22              VICE CHAIR ROBERT DUNCAN:  Thank you, Jenny.

1 Adrienne, then Tim.

2 COMMISSIONER ADRIENNE MCFADDEN: Yeah. So the  
3 danger of going after all these really smart Commissioners  
4 is they repeat things that you wanted to say, so I would  
5 like to echo what Jenny just brought up around the ABA  
6 services, and also what Heidi talked about with the types  
7 of care that are being utilized by the individuals.

8 And then maybe as a future note, it would be  
9 really interesting to me to have an additional  
10 stratification for SMI versus the other mental health  
11 category versus putting them in the same bucket.

12 VICE CHAIR ROBERT DUNCAN: Thanks, Adrienne.  
13 Tim, then Madam Chairwoman.

14 COMMISSIONER TIMOTHY HILL: So if I'm not framing  
15 this question right or not, I'm super excited about this  
16 and I think it's really important. I'm reflecting on the  
17 last chapter is 10 years old, right, and just thinking  
18 about the current context of some of the analysis we see,  
19 when you see growth in diagnosis codes over time.

20 So I think as you do the analysis, it's not so  
21 much about the analysis of the data but contextually, the  
22 world has changed in 10 years, about the stigma associated

1 with mental illness, the ability and the eagerness to  
2 report diagnosis, to even access services. I'm guessing  
3 you're going to see a growth, right, and I would hate that  
4 growth to be solely, well, the Medicaid population has  
5 gotten sicker. That may be the case, but it also may be  
6 the case that the system is now addressing issues that have  
7 always been there, but now the system is ready to sort of  
8 take those folks on. So having some of that treatment, I  
9 think, is going to be important.

10 VICE CHAIR ROBERT DUNCAN: Thank you, Tim.  
11 Verlon.

12 CHAIR VERLON JOHNSON: What happened to Madam  
13 Chairwoman?

14 VICE CHAIR ROBERT DUNCAN: Madam Chairwoman.  
15 Excuse me.

16 CHAIR VERLON JOHNSON: First, I want to thank you  
17 all for this. Janice and Melinda, it's great to see you,  
18 and it is wonderful, Anu, for you to come up here. This is  
19 your first time, and you've done a great job. I just  
20 wanted to stress that out.

21 So I will say, I think my questions are already  
22 answered, but I couldn't figure out how to lower my hand.



1 So I will just a little bit maybe kind of repeat it, and it  
2 really is more about the access piece of it for me. You  
3 know, are there specific benefit or enforcement issues that  
4 we should be flagging when we think about coverage exists  
5 on paper but utilization, I think, has been mentioned  
6 already, maybe blocked by other things I think would be  
7 helpful, if that's something we could do.

8 And then also which populations see the widest  
9 access gaps. You know, when I think about postpartum  
10 depression, what's involved with reentry and things like  
11 that, you know, is there a difference. But understanding,  
12 too, the key variables we've already kind of pointed out,  
13 your assessment of the 1115 waivers and things like that.  
14 But just things I'd be curious about, for sure. Thank you.

15 VICE CHAIR ROBERT DUNCAN: Thank you, Madam  
16 Chairwoman. All right. Doug, then Jami, then Dennis.

17 COMMISSIONER DOUG BROWN: Thank you. My  
18 questions have also been answered except for this one. I  
19 know that you're going to do a comparison with the CMS  
20 book that was put out in 2022. I just want to point out  
21 that -- and your data is going to be from '23, which is  
22 great. In '23, the Consolidated Appropriations Act went

1 through, which opened up access to SUD meds from doctors,  
2 no longer need an X-DEA number. Providers could be trained  
3 and then used as some more providers are available.

4 I'm hoping to see, or I'd like to see the delta  
5 between kind of what the volume of scripts going through in  
6 the data was in '22 compared to '23, when you look at that,  
7 to see if that made a difference, to the degree that you  
8 can kind of flesh that out, since we're working on that  
9 MOUD project. Thank you.

10 VICE CHAIR ROBERT DUNCAN: Thank you, Doug.  
11 Jami, then Dennis.

12 COMMISSIONER JAMI SNYDER: Thanks so much for  
13 this important work. I'm going to echo Jenny's sentiment  
14 around the inclusion of ABA services. Also I think maybe  
15 Patti mentioned including crisis services, including mobile  
16 crisis as well as crisis stabilization. And then finally,  
17 I would be interested, too, because a lot of states now are  
18 focusing time and energy on peer support services, so I'd  
19 love to see an analysis of peer support services in your  
20 review.

21 VICE CHAIR ROBERT DUNCAN: Thanks, Jami. All  
22 right, Dennis, then Patti.

1           COMMISSIONER DENNIS HEAPHY: If it's possible I'd  
2 love to see data collected about folks who communicate  
3 using American Sign Language and these systems, that's  
4 available in T-MSIS. And also folks with physical  
5 disabilities. I'm part of a research project right now  
6 that's looking at alcohol use, and they have chosen  
7 different folks with spinal cord injuries or traumatic  
8 brain injuries as part of the population that they're  
9 examining right now.

10           In terms of services, I've got a whole list of  
11 services I'll send you -- acute treatment for substance use  
12 disorder, intensive community-based acute treatment for  
13 children and adolescents. There's a whole list. I'll just  
14 send them to you. Thank you.

15           VICE CHAIR ROBERT DUNCAN: Thanks, Dennis.  
16 Patti, then Mike.

17           COMMISSIONER PATTI KILLINGSWORTH: Doug just  
18 jogged my memory about another note that I had made and  
19 didn't say anything about, and that is picking up the  
20 pharmaceutical spend. Because so much of the treatment I  
21 feel like revolves around, sometimes appropriate and  
22 sometimes inappropriate, use of pharmaceuticals. And so I

1 would love to see that as a part of the overall data, as  
2 well. Thank you.

3 VICE CHAIR ROBERT DUNCAN: Thanks, Patti. Mike.

4 COMMISSIONER MICHAEL NARDONE: Just a quick  
5 question. Will this also pick up the total cost of care,  
6 or is it just focused specifically on behavioral health  
7 spend?

8 ANUPAMA WARRIER: So we will have spending split  
9 up, the total spend for that beneficiary as well as what we  
10 have determined to be behavioral health spending, as well.

11 COMMISSIONER MICHAEL NARDONE: Thank you.

12 VICE CHAIR ROBERT DUNCAN: Thanks, Mike. Anyone  
13 else?

14 [No response.]

15 VICE CHAIR ROBERT DUNCAN: If not, I have a  
16 question. As I look to echo the sentiments of Heidi and  
17 Mike, you just hit on one of my points, as well. And you  
18 can tell me it's impossible to distinguish. But it's one  
19 thing to have spend. It's another if you're spending for  
20 the right service. And I'm using a case where we have  
21 children that come into our hospital with mental health  
22 needs. We're able to house them, keep them safe, but we're

1 not providing the right service. So there is a Medicaid  
2 spend for that, but they're not getting the appropriate  
3 treatment. Are we able to break down to see, in the spend,  
4 is it based on the right services, at the right place, the  
5 delivery system, or not?

6 JANICE LLANOS-VELAZQUEZ: Yeah, unfortunately  
7 using claims data we're limited in being able to determine  
8 what's medically appropriate versus what isn't. So it is  
9 just kind of spend based on what's on the diagnosis.

10 VICE CHAIR ROBERT DUNCAN: That's what I was  
11 afraid of. Thanks. I appreciate it. Dennis?

12 COMMISSIONER DENNIS HEAPHY: Is it possible to  
13 see, by state, which states spent more money on  
14 diversionary services versus hospitalizations, so you can  
15 actually look at where the spend is, and if it's less  
16 expensive to folks on diversionary versus hospitalizations?

17 JANICE LLANOS-VELAZQUEZ: What was that first  
18 service?

19 COMMISSIONER DENNIS HEAPHY: Oh, to look at the  
20 spend by state on diversionary versus hospitalizations.

21 JANICE LLANOS-VELAZQUEZ: Yeah, so we can look by  
22 state at hospitalization, and are you saying outpatient?

1 COMMISSIONER DENNIS HEAPHY: Yeah, outpatient  
2 services.

3 JANICE LLANOS-VELAZQUEZ: Yeah, yeah, yeah. We  
4 can look at that.

5 COMMISSIONER DENNIS HEAPHY: But like specific  
6 diversionary services. Either way, can you pinpoint  
7 certain services, like the ones I was talking about before,  
8 that Patti also mentioned, specific services?

9 JANICE LLANOS-VELAZQUEZ: It's something we can  
10 take back. We're looking at care settings, mainly, but  
11 it's something that we can look at, if we can look at types  
12 of services.

13 VICE CHAIR ROBERT DUNCAN: Thank you. Heidi.

14 COMMISSIONER HEIDI ALLEN: So I just want to make  
15 sure that we can differentiate volume from spend, because  
16 when you're just looking at spend, it's really hard to see  
17 that value proposition. Hospitalization is obviously very  
18 expensive, but people may be getting a lot of outpatient  
19 behavioral health care. But if you don't know how many  
20 visits it represents then it's really hard to interpret if  
21 it's bigger or smaller than inpatient. So something like  
22 number of hospitalizations, number of outpatient visits,

1 kind of thing, would be great. Thank you.

2 VICE CHAIR ROBERT DUNCAN: Thank you, Heidi.

3 Anyone else? This was fantastic work. Thank you. I think  
4 we gave you enough to fill your calendar for the next  
5 couple of years.

6 So now we will transition to another one of my  
7 favorite topics -- oh, we've got a break? That's even a  
8 better topic. So we'll take a break and be back at 3:15.

9 \* [Recess.]

10 VICE CHAIR ROBERT DUNCAN: All right. We are  
11 back, and we've got Linn and Ava joining us to discuss  
12 children and youth with special health care needs coverage.  
13 This is a follow-up to Phase 1 of the work, where they've  
14 done a federal and state policy scan. And so we look  
15 forward to hearing what you found and the process that it  
16 takes. Thank you.

17 **### CHILDREN AND YOUTH WITH SPECIAL HEALTH CARE NEEDS**  
18 **COVERAGE TRANSITIONS: FEDERAL AND STATE POLICY**  
19 **SCAN FINDINGS**

20 \* LINN JENNINGS: Good afternoon, Commissioners.  
21 Today we'll be introducing our work on children and youth  
22 with special health care needs and their transitions to

1 child to adult Medicaid coverage. And as Bob just shared,  
2 this is the second phase of our work focused on children  
3 and youth with special health care needs and their  
4 transitions to adulthood.

5 Last year we focused on the transition from  
6 pediatric to adult care and published our findings and four  
7 recommendations in the June 2025 Report to Congress. And  
8 during last year's work cycle the Commission expressed the  
9 importance of continuing this work and examining this  
10 transition from child to adult Medicaid eligibility.

11 For this work we're examining the transition to  
12 adult Medicaid coverage and how it may overlap with other  
13 age-related transitions, including the age-18 SSI  
14 redetermination and the transition between child-only and  
15 adult Section 1915(c) HCBS waivers. And with this work we  
16 aim to understand the transition processes and factors that  
17 facilitate the seamlessness of these transitions and  
18 support children and youth with special health care needs  
19 in maintaining their coverage.

20 Today I'll start by going through our project  
21 aims, and then I'll provide background on Medicaid-covered  
22 children and youth with special health care needs, and



1 summarize key federal Medicaid and SSI redetermination  
2 requirements. Then Ava will go through or describe how  
3 these federal requirements apply to the transition to adult  
4 Medicaid coverage and the transition from child-only to  
5 adult HCBS waivers. And then we will wrap up with next  
6 steps.

7           For the second phase of work, as I said we're  
8 examining the transition to adult Medicaid coverage and how  
9 it overlaps with the age-18 SSI redetermination and the  
10 waiver enrollment transition. And we're examining federal  
11 Medicaid requirements for states renewing coverage for  
12 youth aging out of child Medicaid eligibility and how these  
13 policies interact with SSA, and the Medicaid enrollment  
14 process related to transition planning. We are also  
15 examining federal authorities states can use to improve the  
16 seamlessness of these transition and continuity of  
17 coverage, challenges beneficiaries experience with these  
18 transitions, and barriers to transitioning to adult  
19 Medicaid that could be addressed in federal Medicaid  
20 policy.

21           And also as we did with our first phase of work,  
22 we focused on a subset of children and youth with special

1 health care needs, focusing on those who are eligible  
2 through SSI-related pathways and the TEFRA, or Katie  
3 Beckett pathway for children with disabilities, either  
4 through a state plan or a waiver, and children who  
5 qualified to receive an institutional level of care.

6           To inform this work we conducted a federal and  
7 state policy scan, conducted stakeholder interviews, and  
8 also conducted an analysis of transitions to adult Medicaid  
9 coverage using T-MSIS data. This month we'll present our  
10 federal and state policy scan findings.

11           Almost half of children and youth with special  
12 health care needs are covered by Medicaid or a combination  
13 of Medicaid and private coverage. And states can cover  
14 children and youth with special health care needs both on  
15 the basis of income or disability. And it is estimated  
16 that about 15 percent of children and youth with special  
17 health care needs are eligible for Medicaid on the basis of  
18 disability, and the other 85 percent are eligible through  
19 another Medicaid pathway. And those eligible on the basis  
20 of disability are enrolled through disability pathways,  
21 which can include SSI-related pathways or state optional  
22 disability pathways, including the Katie Beckett pathway.

1           Focusing first on SSI-related pathways, states  
2 are required to cover individuals who receive SSI as a  
3 mandatory eligibility group. In general, most individuals  
4 who are eligible for and receive SSI payments through SSA  
5 are enrolled in Medicaid and then enrolled in one of these  
6 SSI-related pathways.

7           However, Congress has afforded states with some  
8 flexibilities related to how the SSI disability  
9 determination relates to Medicaid eligibility. And so  
10 there are three approaches that states can take when  
11 determining Medicaid eligibility on the basis of disability  
12 for SSI recipients.

13           The majority of states are called 1634 states,  
14 which refers to Section 1634 of the Social Security Act,  
15 and allows SSA to enter into an agreement with state  
16 Medicaid agencies to determine Medicaid eligibility for  
17 individuals who are eligible for SSI. And in these states,  
18 determination of SSI confers Medicaid eligibility, so  
19 individuals don't have to apply separately to be enrolled  
20 in Medicaid.

21           There are also SSI criteria states, where  
22 Medicaid programs use the SSI disability determination to

1 determine Medicaid eligibility, but individuals have to  
2 apply separately to be enrolled.

3           And then there are states that are call 209(b)  
4 states, which refers to Section 209(b) of the Act  
5 amendments of 1972. And this allows states to use the  
6 Medicaid eligibility criteria that are more restrictive  
7 than the SSI program criteria. In these states,  
8 individuals who are eligible for SSI have to separately  
9 apply to Medicaid.

10           There are also state optional disability-related  
11 pathways, and one of these is the TEFRA state plan pathway,  
12 which is also referred to as the Katie Beckett state plan  
13 option. This can cover children with disabilities up to  
14 age 19 whose family income would otherwise be too high to  
15 qualify for Medicaid or SSI. Some states also use a  
16 similar option, using at 1915(c) HCBS waiver.

17           States have the option to use waiver authorities  
18 and state plan options to provide HCBS. In our state  
19 policy scan we focused on waivers that limit eligibility to  
20 children only. In our state scan we identified 51 age-  
21 limited child-only 1915(c) waivers across 34 states, and 28  
22 states have a Katie Beckett-like waiver that covers

1 children who qualified to receive an institutional level of  
2 care but whose family income exceeds the income  
3 eligibility.

4           When Medicaid-covered children and youth with  
5 special health care needs approach adulthood, they need to  
6 be redetermined for Medicaid to maintain coverage as an  
7 adult, and depending on whether they received SSI as a  
8 child, they may need to be redetermined or apply for SSI as  
9 an adult. And further, those who are enrolled in or aging  
10 out of a child-only 1915(c) waiver may need to enroll in an  
11 all-ages or adult waiver to maintain access to those same  
12 services.

13           Medicaid statute and its implementing regulations  
14 do not include specific requirements for children and youth  
15 with special health care needs who are transitioning to  
16 adult Medicaid eligibility, but there are federal Medicaid  
17 requirements and guidance that apply to those navigating  
18 these transitions. In these next few slide I will review  
19 those requirements.

20           States are required to provide 12 months of  
21 continuous eligibility for all Medicaid- and CHIP-covered  
22 children under age 19, and in advance of turning 19, state

1 Medicaid agency will conduct an annual redetermination.  
2 For all beneficiary redeterminations, states must first  
3 attempt to confirm ongoing eligibility using reliable  
4 information available to the agency without requiring  
5 information from the individual, known as ex parte renewal.

6 Federal rules also specify the next steps and  
7 circumstances in which states cannot redetermine  
8 beneficiary eligibility on ex parte basis. So if  
9 additional information is needed, the state must notify the  
10 beneficiary and provide a renewal form for them to provide  
11 that information. If the state identifies information that  
12 will lead to a termination or a change in eligibility, the  
13 state is required to contact the beneficiary and offer them  
14 an opportunity to provide new information prior to making  
15 changes to the eligibility.

16 Additionally, prior to termination, states must  
17 consider all bases for eligibility.

18 For individuals who are eligible for Medicaid on  
19 the basis of disability, the redetermination process  
20 includes the state confirming the disability determination  
21 in accordance with 1634, SSI criteria, and 209(b) rules.

22 Individuals who are determined eligible for SSI

1 as a child have to have their SSI eligibility redetermined  
2 at age 18 if they want to continue to receive SSI benefits  
3 as an adult. And this redetermination process must be  
4 initiated within a year after turning 18, by SSA. SSA is  
5 required to notify children with SSI in advance of their  
6 age-18 redetermination so they can prepare.

7           The SSI criteria for determining whether an  
8 individual has a disability differs for children and  
9 adults. For children, a disability is determined based on  
10 functional limitations, and the functional abilities of  
11 children are compared to those of children without  
12 impairments. For adults, the disability determination is  
13 based on the ability to work and perform substantial,  
14 gainful activity, and only the adult's income and assets  
15 are counted.

16           Due to these differences in child and adult  
17 disability eligibility criteria, not all individuals who  
18 are eligible as a child will be eligible as an adult. Data  
19 from 2023 shows that 48 percent of children who were  
20 redetermined at age 18 were eligible as adults, and of  
21 those who were not determined eligible, 42 percent  
22 appealed.

1           States operating an age-limited 1915(c) HCBS  
2   waiver must provide transition planning for beneficiaries  
3   enrolled in these waivers, and transition planning may  
4   include identifying and informing individuals about public  
5   programs and waivers that they might qualify for and  
6   providing them with priority consideration for other state  
7   waivers. However, the guidance doesn't specify or  
8   prescribe specific parameters related to the Medicaid  
9   redeterminations and continuity of coverage.

10           Findings from our review of child-only 1915(c)  
11   HCBS waivers identified variation in how far in advance  
12   this transition planning begins, who is responsible for  
13   supporting beneficiaries and their families during the  
14   transition of coverage, and what types of supports they  
15   might provide. Some states also specify the use of reserve  
16   capacity for individuals who are transitioning from one  
17   waiver to another, and may also reserve capacity  
18   specifically for individuals who are aging out of a child-  
19   only waiver.

20           And I will turn it over to Ava.

21   \*           AVA WILLIAMS: Thanks, Linn, and hi,  
22   Commissioners. In this section I'm going to talk about the



1 transition from child to adult Medicaid coverage and the  
2 transition from child-only to adult 1915(c) HCBS waivers,  
3 and how these processes can vary among child eligibility  
4 categories.

5           This figure provides a high-level overview of the  
6 Medicaid eligibility, including SSI redetermination and  
7 waiver enrollment processes, and how these three  
8 transitions relate to one another. The next two slides  
9 will zoom in on each of these boxes and provide a more in-  
10 depth explanation for each process.

11           Children and youth with special health care needs  
12 experience multiple transitions as they approach adulthood.  
13 The blue Medicaid eligibility box shows that for children  
14 and youth with special health care needs to remain enrolled  
15 in Medicaid as adults they go through a Medicaid  
16 redetermination, and may also go through an SSI  
17 redetermination.

18           For example, some beneficiaries may be enrolled  
19 in SSI, and in order to remain enrolled in SSI as an adult,  
20 have to be redetermined at 18.

21           The green waiver enrollment box shows that some  
22 children and youth with special health care needs are

1 enrolled in a child-only HCBS waiver, and when individuals  
2 age out of a child-only waiver they can transition to an  
3 adult one.

4           The arrow between the Medicaid eligibility and  
5 waiver enrollment boxes represents how these transitions  
6 often overlap and their outcomes can affect each other.  
7 For example, if a beneficiary loses SSI eligibility as an  
8 adult, this will affect their Medicaid eligibility. Also,  
9 waiver enrollment transitions can affect the beneficiary's  
10 Medicaid eligibility and eligibility pathway. For example,  
11 a Medicaid waiver can confer eligibility for individuals  
12 with higher income by waiving certain Medicaid eligibility  
13 requirements.

14           This figures zooms in on the Medicaid eligibility  
15 box from the prior figure and focuses on the Medicaid and  
16 SSI redetermination processes and how they interact during  
17 the transition to adult Medicaid. These arrows are meant  
18 to show the order in which these steps occur and not the  
19 timeline in which they occur. Additionally, the  
20 seamlessness of the transitions from child to adult  
21 Medicaid coverage can vary, depending on a number of  
22 factors that are visualized in this figure.

1           In this figure, the left column shows two groups  
2 of Medicaid-covered children, those who are enrolled in the  
3 SSI-related pathway and eligible for SSI, and those who are  
4 enrolled in another disability-related pathway. The center  
5 column shows the transition process and how the Medicaid  
6 and SSI redetermination processes may overlap. The right  
7 column shows the outcome after the redetermination.

8           For example, as shown in the first row,  
9 beneficiaries who are enrolled in SSI as a child need to  
10 undergo an age-18 redetermination process. During this  
11 process, their application is pending, which has no effect  
12 on their Medicaid coverage.

13           As shown in the right column, if a beneficiary  
14 remains SSI eligible as an adult, they remain enrolled in  
15 Medicaid on the basis of disability, and most likely on the  
16 same SSI pathway. If they are determined ineligible for  
17 SSI, the right column shows that the state is required to  
18 first attempt to confirm ongoing eligibility on an ex parte  
19 basis and consider all basis for eligibility.

20           The second row shows that beneficiaries who are  
21 not enrolled in SSI as a child may choose to enroll as an  
22 adult. If they are determined eligible for SSI as an

1 adult, they can transition to an SSI-related pathway, and  
2 if they are determined ineligible for SSI as an adult, or  
3 choose not to apply as an adult, a state is required to  
4 attempt to confirm ongoing eligibility on an ex parte  
5 basis, and consider all basis for eligibility.

6           This figure zooms in on the waiver enrollment box  
7 from the first figure, and shows the transition process  
8 from a child-only to an adult HCBS waiver and how it  
9 interacts with the Medicaid redetermination process. The  
10 seamlessness of transitioning to an adult waiver can vary,  
11 depending on a number of factors that are shown in this  
12 figure. Again, these arrows are meant to show the order in  
13 which these steps occur and not the timeline in which they  
14 occur.

15           In this figure, the left column shows two types  
16 of beneficiaries, those who are enrolled in a child-only  
17 waiver and will age out and need to transition to an adult  
18 waiver, and those who are not enrolled in a waiver as a  
19 child and may choose to apply to one as an adult.

20           The center column depicts the waiver transition  
21 process, followed by the right column that depicts the  
22 effect the waiver transition outcome has on the

1 beneficiary's Medicaid eligibility pathway.

2           Starting with the first row, if a beneficiary is  
3 determined functionally eligible for an adult waiver, they  
4 can be enrolled, and as a result of enrollment, as shown in  
5 the right column, the beneficiary's Medicaid pathway may or  
6 may not change. The second row shows that if a beneficiary  
7 is not eligible for an adult waiver they will not enroll,  
8 but this does not affect their Medicaid pathway.

9           Lastly, it is important note that waiver,  
10 Medicaid, and SSI transitions can occur concurrently or at  
11 different times, so beneficiaries may have previously been  
12 redetermined for adult Medicaid before they transition  
13 waivers.

14           Thank you for listening to our presentation  
15 today. We ask for your feedback on the state and federal  
16 policy scan findings and how they affect the Medicaid  
17 redetermination process and the transition between child-  
18 only and adult HCBS waivers. We will return in October to  
19 present findings from our analysis of these transitions,  
20 using T-MSIS data and findings from our stakeholder  
21 interviews.

22           Now I will turn it back to the Vice Chair.

1           VICE CHAIR ROBERT DUNCAN: Thank you, Ava. Thank  
2 you, Linn. I think you folks did a really nice job of  
3 trying to simplify a very complicated process, from the  
4 different states and different actions. So we will open it  
5 up with Patti.

6           COMMISSIONER PATTI KILLINGSWORTH: Linn, Ava,  
7 thank you very much. It is a very complicated process, and  
8 I think I understand it, and yet, at this time in the  
9 afternoon it still feels a little overwhelming, so I  
10 appreciate it.

11           Can you go back to Slide 14 for just one second,  
12 because I think there is one important point that I want to  
13 call out that is often sort of overlooked. You can be  
14 eligible, you can make a functional eligibility criteria  
15 for a waiver that covers adults, and still not be enrolled  
16 in that waiver if there's not capacity. So it's really the  
17 intersection of the 700,000 people who are on waiting lists  
18 for these waivers and people who qualify for them but maybe  
19 there's not capacity for them to transition into. So we  
20 should probably just take that into account.

21           As you begin to sort of dig into this data, I'm  
22 particularly interested in the sort of overall impact to

1 the Medicaid program, particularly when there are gaps in  
2 care related to these transitions. So let's say that we  
3 have, you know, youth who roll off of Medicaid during this  
4 transition, and then later they come back on. And then  
5 what do we actually see in terms of impacts to the Medicaid  
6 program as a result of that gap in coverage? Do we see  
7 increased costs when they're coming back in? Are they more  
8 likely to utilize inpatient services or ED services after  
9 they've had a significant gap in care? I know there is  
10 some research that points to yes, that's the case, that  
11 there are negative implications to the Medicaid program, as  
12 well as negative implications to the child and the child's  
13 health, which is, again, even more critical. Whatever we  
14 can sort of tease out in the data I think would be helpful.  
15 Thank you so much.

16 VICE CHAIR ROBERT DUNCAN: Thank you, Patti.  
17 Good points. Dennis.

18 COMMISSIONER DENNIS HEAPHY: Thanks. I guess I  
19 have more a question than anything else. As I was reading  
20 this, I kept thinking about kids receiving services in  
21 schools and the continuity of care between the services  
22 they receive in schools and those outside of schools, and

1 kids in school until their 22. How does this affect access  
2 to services and the continuity of care for those kids that  
3 may lose those services?

4 And I was also intrigued about Oregon, covering  
5 kids until they're 26. Because it seems to me, at a  
6 minimum they should cover them until they're 22, to get  
7 them through school, and the continuity of the services  
8 they receive both in and outside of school. And then  
9 beyond that, I guess it's up for conversation. But I just  
10 need to find out more about what Oregon is doing and how  
11 it's working out. But I don't have anything else.

12 VICE CHAIR ROBERT DUNCAN: Thank you, Dennis.  
13 Heidi.

14 COMMISSIONER HEIDI ALLEN: Thank you for this  
15 presentation. One of the things that I was trying to do  
16 when I was reading the materials and following along with  
17 the presentation is do some meaning-making in my head, like  
18 trying to put a context of what the family and child's  
19 experience is. And it sounds like, you know, you've  
20 presented very clearly that depending on whether you  
21 maintain your disability status as an adult you can either  
22 continue on or you could be put on a waiting list or you



1 can become uninsured.

2           And that part seems pretty clear to me, but where  
3 I really start to get confused on family experience is if  
4 you stay in the program and you move into either a new  
5 waiver program or just into adult Medicaid, how do your  
6 benefits change? You know, what do you lose access to?  
7 Are there things you gain access to? That's just kind of a  
8 black box for me, and I'm guessing it probably does depend  
9 state by state. But some insight into kind of common  
10 differences between adult Medicaid versus child Medicaid  
11 for kids with special health care needs would be really  
12 helpful, and just me making the importance of these  
13 transitions. Thank you.

14           VICE CHAIR ROBERT DUNCAN: Thank you, Heidi.  
15 Anyone else? Yes, Mike.

16           COMMISSIONER MICHAEL NARDONE: Thank you for this  
17 report. I just wanted to highlight and make sure I  
18 understood one statistic that was in your report. So 52  
19 percent of the children who are children with special needs  
20 are ineligible for SSI as they move to the adult category,  
21 and that seems like a really high percentage of people.  
22 And putting up any barriers, obviously, is a challenge

1 here. I'm just wondering, I guess we don't know how many  
2 of those kids actually finally get coverage as an adult in  
3 another pathway, potentially? I assume we don't have  
4 statistics on that, as I assume we don't have statistics on  
5 the larger number of people who are aging out from the  
6 children's waivers and then potentially going into the  
7 adult waiver stream.

8               So I just want to understand if that's kind of  
9 the state of play in terms of the information we have.

10              LINN JENNINGS: Yeah, so that's correct. The 48  
11 percent who make it and 52 percent, and then I think it's  
12 about 42 percent who appeal. Those data from 2023 only  
13 kind of show a status, I think, through like six or seven  
14 months, kind of looking forward. But I think generally the  
15 stat that I've seen is about, like lowers to, I think,  
16 closer to like 30 percent or so who don't qualify as an  
17 adult. We'll share more next month from like interview  
18 findings.

19              But in general, I think one of the primary issues  
20 that came up -- or not issues, but primary differences --  
21 is that the definition for a child qualifying as a  
22 disability is different than as an adult. And I think also

1 there are some differences in terms of some of the children  
2 will get support in employment and work. And so some, I  
3 think, also lose eligibility as an adult because they are  
4 working. But there are a number of different issues, and  
5 we'll make sure to share those next month.

6           Regarding kind of what happens to those who lose  
7 SSI, our T-MSIS analysis goes into this a little bit. It's  
8 hard to know exactly whether they've lost SSI. We can't  
9 look at kind of the SSI status. But our analysis kind of  
10 follows when you age out of child Medicaid eligibility do  
11 you remain enrolled, do you disenroll, or do you disenroll  
12 and return. And then looking at kind of the eligibility  
13 pathway that you were as a child and comparing it to the  
14 eligibility pathway as an adult.

15           So I think next month when we show some of those  
16 data, hopefully we will get at some of those answers of,  
17 well, if you lose SSI as an adult, how many are remaining  
18 enrolled after that, and which type of pathway are they  
19 going into, a MAGI or a non-MAGI pathway. So we'll get at  
20 that a little bit more, if that is what you were getting  
21 at.

22           COMMISSIONER MICHAEL NARDONE: Well, I was

1 curious as to how many kids fell through the cracks as they  
2 move from childhood to adulthood. And I was surprised by  
3 how high that number was. I mean, I understand the reason  
4 for it, but that seemed like a really high number, and it  
5 seemed like it potentially would lead to a fairly  
6 significant proportion of those kids not being eligible  
7 then as an adult. So I was just trying to understand that  
8 a little bit better.

9 LINN JENNINGS: Yeah, we'll make sure to bring  
10 those numbers back next month.

11 VICE CHAIR ROBERT DUNCAN: Thank you, Mike. That  
12 was actually the question I had written down, as well,  
13 because that number stood out to me on that.

14 All right, Dennis.

15 COMMISSIONER DENNIS HEAPHY: I have similar  
16 questions, about what happens to the folks who appeal?  
17 What percent of the folks who appeal actually get that  
18 overturned and keep their SSI? Is it possible to get that  
19 information? And I guess also, is it state-dependent on  
20 whether the person gets to keep their Medicaid, if Social  
21 Security determines a person is able to work? I'm just  
22 confused about how the states' rules may not be

1 standardized across the country.

2 AVA WILLIAMS: If I'm understanding your question  
3 right, if a beneficiary's status, SSI status, changed to  
4 terminated, as we presented, states are required to try to  
5 figure out if they are still eligible for any other  
6 Medicaid eligibility pathway first with ex parte. And if  
7 they are unable to do it through ex parte they may ask the  
8 beneficiary for additional information.

9 COMMISSIONER DENNIS HEAPHY: I think it would be  
10 helpful to know what states do, or what percentage of kids  
11 fall of Medicaid by state.

12 LINN JENNINGS: Just to clarify, what percentage  
13 of those who are in SSI --

14 COMMISSIONER DENNIS HEAPHY: Who lose SSI, and  
15 then lose Medicaid, as well. I need to clarify my  
16 question.

17 COMMISSIONER HEIDI ALLEN: Well actually, I was  
18 going to say that's a really interesting question, because  
19 states that have more generous benefits might actually have  
20 a higher percentage of people falling off, and how you  
21 interpret that it might mean that they've been doing really  
22 well by kids. But they do so much better by kids than the

1 federal government. And so that's a really hard -- I think  
2 one thing that I think about is that everybody knows what  
3 when you apply for disability you get turned down the first  
4 time. You know, they have this whole field of lawyers,  
5 that their entire job is to walk you through the denial.

6           So I think that one of the things you were  
7 mentioning, a really important number is what's the end  
8 case. What's the end result. Do they end up in a program  
9 that allows them to get on Medicare or do they get  
10 Medicaid, or does it seem like maybe they're just  
11 completely left without resources. Yeah.

12           VICE CHAIR ROBERT DUNCAN: Thank you, Dennis.  
13 Thank you, Heidi. Anyone else with questions?

14           [No response.]

15           VICE CHAIR ROBERT DUNCAN: If not, Linn, Ava, we  
16 look forward to the report next month on some of the  
17 questions that we're asking. Again, thank you for the  
18 great work. And with that, Madam Chairman, I turn it over  
19 to you for public comment.

20           CHAIR VERLON JOHNSON: All right. Thank you so  
21 much. All right. So yes, let's go ahead and go to public  
22 comment, which will open now. And we do invite you to

1 raise your hand if you would like to offer comments.  
2 Please make sure you introduce yourself and the  
3 organization you represent, and we do ask for you to keep  
4 your comments to three minutes or less.

5 So it looks like right now we have Peggy McManus.

6 **### PUBLIC COMMENT**

7 \* MS. McMANUS: Yes, thank you so much. Can you  
8 hear me?

9 CHAIR VERLON JOHNSON: We can hear you, Peggy.

10 MS. McMANUS: Great. Congratulations to the  
11 MACPAC team for a really wonderful presentation and for  
12 making these slides so clear in such a complicated topic.

13 I co-direct Got Transition, and these issues are  
14 very near and dear to our heart, and we are happy to see  
15 that you are now looking at the transitions in coverage.

16 I also wanted to make the comment that there was  
17 a question from one of the Commissioners about the impacts  
18 of the utilization changes that happen when changes happen  
19 in coverage. And I know there is some nice work being done  
20 by Betsy Cliff at the University of Chicago, Illinois, and  
21 Elena Chen, who is at Boston Children's Hospital, and I'll  
22 send those along to Linn and Ava. Again, they are looking

1 at Medicaid claims data.

2 So thank you so much for this work.

3 CHAIR VERLON JOHNSON: Thank you, peg. We  
4 appreciate it. Any other comments?

5 [No response.]

6 CHAIR VERLON JOHNSON: All right. Seeing none,  
7 remember that you can always submit any comments that you  
8 have via our website, and you'll see the email on the  
9 screen. But I do want to thank you, Peggy, and all the  
10 future ones we'll getting, as well.

11 And with that we are now adjourned, and we will  
12 return tomorrow at 9:30 a.m. I hope everyone has a great  
13 evening. Thank you.

14 \* [Whereupon at 3:45 p.m. the meeting was recessed,  
15 to reconvene at 9:30 a.m. on Friday, September 19, 2025.]

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PUBLIC SESSION

The Horizon Ballroom  
Ronald Reagan Building and International Trade Center  
1300 Pennsylvania Avenue, NW  
Washington, D.C. 20004

Friday, September 19, 2025  
9:30 a.m.

COMMISSIONERS PRESENT:

VERLON JOHNSON, MPA, Chair  
ROBERT DUNCAN, MBA, Vice Chair  
HEIDI L. ALLEN, PHD, MSW  
SONJA L. BJORK, JD  
DOUG BROWN, RPH, MBA  
JENNIFER L. GERSTORFF, FSA, MAAA  
APRIL HARTMAN, MD, FAAP  
ANGELO P. GIARDINO, MD, PHD, MPH  
DENNIS HEAPHY, MPH, MED, MDIV  
TIMOTHY HILL, MPA  
CAROLYN INGRAM, MBA  
ANNE KARL, JD  
PATTI KILLINGSWORTH  
JOHN B. MCCARTHY, MPA  
ADRIENNE MCFADDEN, MD, JD  
MICHAEL NARDONE, MPA  
JAMI SNYDER, MA  
  
KATHERINE MASSEY, MPA, Executive Director

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1 about children and youth in foster care, their health  
2 status, and utilization of health care. Then, it  
3 highlights key federal requirements of state child welfare  
4 and Medicaid agencies. MACPAC worked with a contractor to  
5 conduct a federal policy review, a literature review, and  
6 in-depth profiles of seven states. The chapter reviews our  
7 findings and highlights challenges and considerations for  
8 serving youth in foster care. Staff would welcome feedback  
9 on the tone, content, and clarity of the chapter.

10 Children and youth in the child welfare system,  
11 including those in foster care, represent a small but  
12 highly vulnerable segment of the Medicaid enrolled  
13 population. In 2023, approximately 343,000 children were  
14 in foster care in the United States. The chapter provides  
15 more demographic information about children and youth in  
16 foster care.

17 The chapter notes that the physical, behavioral,  
18 and oral health needs of children in foster care are  
19 greater than children in the general Medicaid population.  
20 Children in this population experience trauma before,  
21 during, and after placement in foster care, and studies  
22 show that these traumatic experiences negatively impact

1 their physical and behavioral health well into adulthood.

2           For example, 33 percent of children and youth  
3 enter into foster care with chronic health conditions, such  
4 as asthma, childhood obesity, or developmental delays.  
5 Children in foster care are three to four more times likely  
6 to have a diagnosis of a mental health disorder, such as  
7 depression or anxiety. And 16 percent of children in  
8 foster care report having dental cavities or decayed teeth.

9           Children in foster care also receive fragmented  
10 health care when removed from their home and from having  
11 several placement changes, which ultimately leads to the  
12 lower rates of consistent health care utilization.

13           The use of psychotropic medications to manage the  
14 behavioral and mental health conditions of children in  
15 foster care has been a longstanding concern. One study  
16 found that these children are three times more likely to be  
17 prescribed psychotropic medications and are more likely to  
18 be kept on them for a longer period of time.

19           The chapter details the federal requirements for  
20 state child welfare agencies and state Medicaid agencies.  
21 As a reminder, the child welfare system encompasses  
22 programs intended to preserve families, protect children,

1 and achieve permanency that includes child abuse and  
2 neglect prevention, foster care, and subsidized adoption,  
3 though a majority of this chapter is focused on children in  
4 foster care.

5           The Administration for Children and Families, or  
6 ACF, within the U.S. Department of Health and Human  
7 Services provides federal funds through Title IV of the  
8 Social Security Act, to states to operate their child  
9 welfare programs via single state agency. Specifically,  
10 Title IV-E provides federal funding for child welfare  
11 assistance for low-income children who have been removed  
12 from their homes, and these children are automatically  
13 eligible for Medicaid.

14           As the legal custodians of children in foster  
15 care, state child welfare agencies are responsible for the  
16 safety and well-being of children under their care,  
17 including health care, but they may not use federal funding  
18 under the Title IV-E to do so. Therefore, federal rules  
19 require that state child welfare agencies take certain  
20 steps to coordinate with state Medicaid programs, such as  
21 developing and submitting Child and Family Service Plans,  
22 or CFSPs, to ACF. Each state's CFSP must include a health

1 care oversight and coordination plan, developed by the  
2 state child welfare agency, in collaboration with the state  
3 Medicaid agency, and in consultation with pediatricians,  
4 health care, and child welfare experts. State child welfare  
5 agencies must maintain individual case plans with a child's  
6 health history and current information for each child they  
7 serve.

8           States rely on a myriad of federal authorities to  
9 design and fund Medicaid programs aimed at addressing the  
10 unique health care needs of children in foster care. The  
11 chapter reviews the ways that children in foster care  
12 interact with the Medicaid system.

13           Children in the child welfare system are eligible  
14 for Medicaid through several federal statutory pathways.  
15 Children who do not qualify for Title IV-E may be eligible  
16 through other Medicaid pathways such as income eligibility,  
17 disability or health condition-based eligibility, or  
18 through optional eligibility categories. All states are  
19 also required to provide Medicaid coverage to youth  
20 formerly in foster care until age 26. The 2018 SUPPORT Act  
21 made coverage of former foster youth mandatory, even if  
22 they aged out of foster care in another state, and this



1 begins in 2031.

2 All Medicaid-eligible children, including those  
3 in foster care, are entitled to services under the Early  
4 and Periodic Screening, Diagnostic, and Treatment  
5 requirement, also known as EPSDT. However, one study found  
6 that nearly 33 percent of children in foster care enrolled  
7 in Medicaid do not receive at least one EPSDT screening,  
8 and about 25 percent received at least one required  
9 screening late.

10 State Medicaid agencies must design and implement  
11 programs to monitor and manage appropriate use of  
12 psychotropic medications by all Medicaid-enrolled children,  
13 including those in foster care, and submit program details  
14 to CMS as an amendment to their Medicaid state plan.

15 Finally, states are increasingly enrolling  
16 children in foster care and Medicaid managed care,  
17 including single, specialty managed care plans.

18 While child welfare rules state that state child  
19 welfare agencies must share medical information about  
20 children with Medicaid, the federal Medicaid rules allow,  
21 but do not require, state Medicaid agencies to share  
22 beneficiary information with other agencies, unless it is

1 related to establishing eligibility, determining the amount  
2 of medical assistance, or providing services for  
3 beneficiaries.

4           Because state Medicaid and child welfare agencies  
5 maintain disparate health care data collection systems for  
6 children in foster care, this puts these children at risk  
7 of overlooked health needs, delayed routine care,  
8 interrupted treatments, and misuse of psychotropic  
9 medications.

10           The draft chapter discusses the challenges states  
11 face in serving children in foster care system and the  
12 range of approaches that states are using to address this.

13           Federal and state Medicaid and child welfare  
14 stakeholders that we interviewed identified collaboration  
15 on policy, data sharing, and the implementation of new  
16 programs as the ideal approach to serving children in  
17 foster care, but this is difficult to achieve. At the  
18 federal level, stakeholders reported that this type of  
19 interagency coordination occurred on a sporadic basis,  
20 mainly due to demands of each individual agency to meet  
21 their own federal requirements. The chapter includes some  
22 examples of effective collaboration on the state level,

1 such as how one state established therapeutic foster care  
2 programs which involved braided funding. Other states have  
3 collaborated to transition children in foster care from  
4 fee-for-service or general managed care into specialty  
5 managed care.

6 Stakeholders reported ongoing challenges with  
7 effective data sharing. We heard about inconsistent state  
8 practices hampered by confusing legal interpretations, as  
9 well as technical limitations of aging state IT systems,  
10 and the financial limitations of updating these systems.

11 There are several factors that affect the health  
12 care needs of children and youth in foster care system and  
13 then the ability of state agencies to meet these needs.  
14 Some of the factors that are described in the chapter are  
15 unique to this population, while other factors affect  
16 access for all children but may have greater implications  
17 for children in foster care.

18 For example, research indicates that placement in  
19 foster care itself and subsequent disruptions in placement  
20 negatively affects children's behavioral health and their  
21 access to consistent care. While child welfare officials  
22 reported their focus is on preserving families and

1 preventing children from entering foster care, for those  
2 children who do enter foster care, stakeholders cited  
3 mobile crisis services and therapeutic foster care programs  
4 as promising strategies to prevent placement disruptions.

5           Due to the high prevalence of mental health  
6 conditions in this population, experts note that children  
7 in foster care need health care providers who are trained  
8 in trauma-informed care. To address access to trauma-  
9 informed care, several states have established partnerships  
10 with specific Medicaid providers to conduct these  
11 screenings for children in foster care.

12           State Medicaid and child welfare officials  
13 described difficulty in ensuring timely access to  
14 behavioral and oral health care for children in foster care  
15 due to provider shortages, especially in rural areas.

16           The chapter also describes how states are  
17 increasingly using a single specialty managed care plan to  
18 deliver Medicaid benefits to children in foster care.  
19 State and federal officials highlighted the ability of  
20 single specialized managed care organizations (MCOs) to  
21 implement population-specific initiatives to address the  
22 needs of children in foster care, and report population-

1 specific data and outcomes for children in foster care.  
2 These specialized MCOs also implement quality improvement  
3 activities focused on increasing health screenings for  
4 those in foster care.

5 Medicaid and child welfare officials, we  
6 interviewed in three states utilizing the single specialty  
7 MCO model told us that this approach reduced the  
8 administrative burden on state agency staff. These  
9 officials also cited effective communication with MCO staff  
10 and the ability to resolve agency concern regarding  
11 enrollees, all as benefits of utilizing a single specialty  
12 MCO.

13 Staff hope to get feedback on the tone, content,  
14 and clarity of the draft descriptive chapter. Are there  
15 any additional issues that are in the chapter that you  
16 would like us to further emphasize or elaborate on?

17 As a reminder, this chapter will be included in  
18 the March 2026 Report to Congress.

19 Also, I would like to mention that based on your  
20 feedback and interest from the April meeting, staff will  
21 begin an analysis on states' use of managed care to serve  
22 children in foster care, including specialty managed care

1 plans.

2 Thank you, and I turn it back to the Chair.

3 CHAIR VERLON JOHNSON: Thank you so much. That  
4 was very helpful and obviously a very important issue, one  
5 that I think many of us are very passionate about.

6 So with that I will turn it to the Commissioners.  
7 Again, they are looking for tone and content, any  
8 recommendations you think, not specific recommendations,  
9 but just recommendations to improve the chapter.

10 So with that, let's see, we have Patti first up.

11 COMMISSIONER PATTI KILLINGSWORTH: Audrey, thank  
12 you. I think this is really good work, and think the  
13 chapter in terms of tone and tenor is good. The content is  
14 very good. I have one single, I think, a little bit of  
15 additional clarification would be helpful.

16 We talk both about the average higher per-child  
17 Medicaid costs, but then we also talk about lower levels of  
18 utilization, like primary care and behavioral health care.  
19 So reconciling the higher costs with the lower utilization,  
20 I presume that that is higher utilization of more expensive  
21 services, more expensive service delivery. But just kind  
22 of explaining that, it just left me with a question.

1           I think overall my concern is I could replay 25  
2 years in Medicaid and have almost the same presentation of  
3 this data, the system for children in foster care. And  
4 we've made some advances. I do think that managed care  
5 offers the promise of some opportunities for better  
6 coordination and collaboration. I am interested to see and  
7 be able to look into does that actually bear out. I think  
8 it does in some cases.

9           But what concerns me is we kind of talk about  
10 improved coordination and collaboration as opportunities,  
11 data sharing, new program implementation. But then we say,  
12 gosh, the states say this is difficult to achieve. So how  
13 do we paint a better picture for these kids? What are our  
14 recommendations as a Commission to help support  
15 improvements in the system? Are there evidence-based  
16 models that are working well?

17           Are there best practices that we would want to  
18 recommend? I know we mentioned mobile crisis, we mentioned  
19 therapeutic foster care, we mentioned the real importance  
20 of trauma-informed care being available to all these  
21 children. But what I don't want is for us to get 20 more  
22 years down the road and still be grappling with the same

1 issues as it relates to this system.

2           So I'd like for us, maybe as a part of the go-  
3 forward analytic cycle, but at least setting the stage for  
4 it in the chapter, to think about the so what, right. So  
5 this is how things are, and gosh, it's really hard to  
6 improve. But we have to find ways to improve, and being  
7 able to really home in on some of those recommendations.  
8 Thank you again for this work.

9           CHAIR VERLON JOHNSON: Thank you, Patti. Heidi.

10           COMMISSIONER HEIDI ALLEN: I really agree with  
11 Patti that I think we should seize the opportunity to hint  
12 at what innovation might look like.

13           I thought the chapter was great. I thought it  
14 hit so many important notes. I like that it talked about  
15 trauma-informed care. But like Patti, I would like to see  
16 more emphasis on how managed care could be engaged to solve  
17 problems. And one of the things that quickly comes to mind  
18 is the fact that it's a unique population that maintains  
19 their coverage in Medicaid until age 26. And there's a  
20 sentence about aging out, but it's really related to  
21 whether or not you can get Medicaid in another state. And  
22 I think that the aging out is such an important time for



1 thinking about ongoing utilization.

2 I just had my 19-year-old tell me, you know, I've  
3 been nagging him about getting a dentist appointment. And  
4 I finally called him on a Friday. It's been weeks he's  
5 supposed to do it. And he's like, "I'm going to call today  
6 to get an appointment for tomorrow." And I was like, oh,  
7 my God, there's so many things in that one sentence that  
8 show me that you don't understand anything about how health  
9 care works. It's Friday. You're not going to get an  
10 appointment for weeks, and certainly not on a Saturday.  
11 But he really had no idea.

12 And I think about these kids aging out of the  
13 education system, they age out of their foster homes, and  
14 they're supposed to know how to use health care. And of  
15 course they don't. They don't know how to make  
16 appointments. They don't know what care they're supposed  
17 to receive. And this is such a prime opportunity for  
18 managed care to step in. You know, child welfare probably  
19 is not going to take this on. But certainly managed care  
20 could. Like how do we prepare people to know how to be an  
21 adult consumer of health services in this period of time  
22 that they have until they are 26, where they are

1 continuously insured?

2                   And so I would like to see a few places where we  
3 kind of emphasize this opportunity for things to look  
4 different and be better, and that's just one that comes to  
5 mind. But I think it's a great chapter. Thanks.

6                   CHAIR VERLON JOHNSON: Thank you, Heidi. Angelo.

7                   COMMISSIONER ANGELO GIARDINO: I concur that the  
8 tone and the content of the chapter is really excellent, so  
9 thank you. It was really well constructed.

10                   Two things I'd like to just ask for our future  
11 work, is since this is at a system level, how do we  
12 encourage and promote a quality improvement approach to  
13 this, and what existing reports, data acquisition efforts  
14 exist that could be used?

15                   You know, in previous work related to other  
16 topics, we talked about the external quality review  
17 organizations (EQROs) and the responsibility for states to  
18 evaluate their programs. And I'm just wondering, what can  
19 be embedded in that approach so that we can keep an eye on  
20 this very, very vulnerable population.

21                   And then you had mentioned that some of the  
22 states say that the coordination between the different

1 agencies that help with these children is difficult, and I  
2 just wonder what the interagency agreement framework is for  
3 that. And I frequently hear these barriers that people  
4 perceive between Health Insurance Portability and  
5 Accountability Act (HIPAA) and Family Educational Rights  
6 and Privacy Act (FERPA) and all these other things. It  
7 just seems to me that that's knowable, and then some states  
8 have figured out how to harmonize those. And I wonder if we  
9 couldn't help promote some best practices so that states  
10 aren't trying to navigate through kind of what's settled in  
11 some other states where they have figured out how to do it.

12 But thank you, and I think this is really great  
13 work.

14 CHAIR VERLON JOHNSON: Thank you, Angelo. Sonja.

15 COMMISSIONER SONJA BJORK: Thank you. Nice  
16 chapter. I had a couple of specific comments.

17 On page 12, at lines 19 through 22, where you  
18 talked about the comprehensive managed care plans not being  
19 able to produce foster care-specific data, if you could  
20 change it to "some," because I work at a health plan where  
21 we are able to produce foster care-specific data, and we  
22 provide each county welfare agency with a dashboard about

1 the children from their county, and if they're getting  
2 their Well Child visits, whether they had emergency  
3 department visits, other very helpful information. So I  
4 just wanted to maybe add a little to that paragraph, that  
5 says that there are some states and some health plans that  
6 have successfully figured out how to do that.

7           The second part is on page 18. You have such a  
8 nice section on the specialty managed care plans. And I  
9 was hoping for an additional paragraph or a section on  
10 comprehensive managed care plans, where states have found  
11 out some successful pathways. So you don't have to cite  
12 California, but I'm going to bring it up as an example.  
13 Through changes to the contracts with the managed care  
14 plans, and through a comprehensive statewide policy -- it's  
15 called California Advancing and Innovating Medi-Cal  
16 (CalAIM) -- they have been able to require that the health  
17 plans and the county child welfare agencies enter into  
18 memorandum of understanding (MOUs). And that's where you  
19 can set out the roles and responsibilities. You can  
20 require meetings -- in our case it is quarterly -- where  
21 the agencies get together and talk about bigger picture  
22 issues. But it also creates a pathway to talk about

1 particular cases that are challenging.

2           And the way that comes about is each health plan  
3 is required to have a staff member that is called the  
4 foster care liaison. And in our health plan, because we  
5 have 24 counties, which that is a lot of child welfare  
6 agencies to work with, of course we can't have just one  
7 liaison to work with all the counties. So they have a  
8 staff, and those folks are available to attend team  
9 meetings and to work on some of these complex cases where  
10 multiple agencies are involved.

11           I mean, you can have a case where, I think you  
12 noted it in your chapter, it could involve the regional  
13 center. It could involve county behavioral health. It  
14 could involve the health plan and the child welfare agency,  
15 and then the foster family agency. Of course the family.  
16 So you can see how many different parties are involved in  
17 some really challenging cases. And this provides a really  
18 clear pathway for those conversations to happen.

19           Each health plan is required to post on their  
20 website the name and contact information for the foster  
21 care liaison. So even if it's a new social worker or a new  
22 foster family, at least they can find out who to contact

1 and get things rolling.

2           The specialty managed care plans are a great  
3 option for some states, and for other states I just wanted  
4 there to be a little bit of information about successful  
5 pathways for working with the comprehensive managed care  
6 plans.

7           So thanks a lot, Audrey.

8           CHAIR VERLON JOHNSON: Thank you. Dennis?

9           COMMISSIONER DENNIS HEAPHY: Thanks. I love the  
10 chapter. I think it was really good. I was wondering,  
11 though, I don't know if it would go in this chapter or a  
12 future chapter, and that's more emphasis on kids with  
13 disabilities. Ten percent of the kids have really complex  
14 medical needs, and what happens with those kids when they  
15 transition out of foster care. Do they end up in nursing  
16 homes?

17           And also there's a high percentage of these kids  
18 that have individualized education plans, and probably  
19 transition plans. But the foster care system falls apart  
20 at 18, and so what happens to these kids' educational  
21 plans? Like who is watching out for these kids? So I  
22 think I would like to see something about the need for

1 states to address. And I did some research and there's no  
2 uniformity in how states address this. There have been a  
3 couple of lawsuits, actually, and I can share information  
4 with you. I don't know if you want to put it in this  
5 chapter or for a future chapter.

6 But it really seems like there's a significant  
7 need to really focus on this segment of the foster care  
8 population. Thanks.

9 CHAIR VERLON JOHNSON: Thank you, Dennis.  
10 Carolyn.

11 COMMISSIONER CAROLYN INGRAM: Thank you for  
12 putting this together. There is so much work, obviously,  
13 in this area, and so you can't, I know, interview everybody  
14 and stick everything in.

15 But one area we talked about in one of the  
16 meetings was just the treatment of Native American children  
17 in the foster care system, and an acknowledgment, to bounce  
18 off of some of what Sonja said, even in states where there  
19 are specialty plans, the health plans that are not the  
20 specialty plan still have to set programs in place for  
21 individuals who decide to be in their plan, if they're not  
22 in a specialty plan, if they're Native American in some

1 cases.

2           So there's a lot of creation of similar programs  
3 and things to link especially those children back to their  
4 communities in some way, and I think we should make sure we  
5 include something in here about addressing the needs of the  
6 Native American population. And I'm happy to share more of  
7 that out of the contract in New Mexico, if that's helpful  
8 to you. I'm sure Arizona has stuff in their contracts, as  
9 well, Washington State, I bet Utah does. And those are  
10 states, some of them have specialty plans, but even with  
11 that, the what you would call regular managed care plans  
12 are still required, as Sonja stated, to have case managers  
13 who work with the foster care population.

14           So I think that there is a lot we are lacking in  
15 terms of talking about those. Specialty plans are great,  
16 but there is a lot also going on in the other areas, as  
17 well.

18           CHAIR VERLON JOHNSON: Thank you. Any other  
19 Commissioners with comments, feedback? I think the ones we  
20 got were very, very helpful. Audrey, anything else that  
21 you would need from us then? All right. Well, thank you  
22 so much. Oh, April.



1           COMMISSIONER APRIL HARTMAN: Audrey, thank you  
2 for that. As a practicing pediatrician, I just want to  
3 make a couple of comments. One, being from a state that  
4 has a specialty managed care plan, there are pros and cons.  
5 I wish I lived in California. It sounds like you have it  
6 going really good. But when you have these plans, these  
7 kids are high cost, and so a lot of times in order to  
8 manage the cost of taking care this population exclusively,  
9 there are things that impact the care at our level, which  
10 is like a very limited formulary, you know, or having to  
11 get prior authorizations for things that just make it more  
12 difficult to be able to get the care needed for these kids.

13           So just keeping in mind that, yes, having a  
14 specialty managed care might be good, but they also are  
15 trying to manage the cost of these kids that can be very  
16 costly, and how are they doing that, is something that's  
17 really hard to work around.

18           The other thing is the majority of kids that I  
19 see that are on in foster care, the foster parents are  
20 coming in. They've been trained on trauma-informed care so  
21 they're trying their best. But they have not been trained  
22 on the chronic conditions that a lot of these kids have.

1 So they bring these kids in, and they're like, "Oh yeah, he  
2 has asthma." And it's like, "Okay. Where's their  
3 inhaler?" "What inhaler? What's an inhaler? How do I use  
4 it?"

5 There's a piece that's missing in training these  
6 parents to take care of these kids that have chronic  
7 conditions, whether it's a medical or a behavioral health  
8 condition, that needs to be addressed at some level. And  
9 it makes it difficult for those of us who are boots on the  
10 ground. Thank you.

11 CHAIR VERLON JOHNSON: Thank you. Thank you,  
12 April. Sonja?

13 COMMISSIONER SONJA BJORK: One additional thing  
14 to consider is when we use the term "in foster care," I  
15 mean, involvement with child welfare can mean a family  
16 maintenance program so that children remain at home and  
17 they're getting services. And in way I described how  
18 California is approaching it, those families are eligible  
19 for extra services and can be the subject of these meetings  
20 and all the information that's going on, too. And I know a  
21 lot of times we focus on the children who remain in foster  
22 care and age out, and boy, that is the most vulnerable

1 population and the ones that we can track and we can make  
2 requirements for when young people age out.

3           So I just would request, look into whether you  
4 want to include in our chapter anyone with child welfare  
5 involvement. You know, sometimes people do a voluntary  
6 case plan, even before they get to maintenance. And if you  
7 would like to include people who are under guardianship, or  
8 now they've been adopted. So it could be broad or it could  
9 be narrow. I'm not trying to dictate the direction of the  
10 chapter, because we might really want to focus on the young  
11 people that remain in foster care until they age out. But  
12 just to consider the importance of providing all these  
13 services to families that are struggling to keep custody of  
14 their children. They need special help. They need  
15 counseling. They need all the different things that  
16 agencies have to work together to ensure. Thank you.

17           CHAIR VERLON JOHNSON: Thank you. And Patti.

18           COMMISSIONER PATTI KILLINGSWORTH: I just want to  
19 circle back really quickly on April's comments, because I  
20 think they were really helpful when we think about a look  
21 at models of effective care. And the notion of family-  
22 centered foster care and really being able to wrap around

1 foster families and provide education and support, that  
2 enables more stable placement so that kids aren't flipping  
3 between placements constantly. And possibly also enables  
4 permanency, right. A lot of times kids come into custody  
5 because their parents can't meet the needs that they have.  
6 So is there a way that through more effective, through  
7 better access to care we can support those families in ways  
8 that enable permanency back in the home again, and just  
9 looking into that. Thank you.

10 CHAIR VERLON JOHNSON: Thank you, Patti. All  
11 right, so again, this was very helpful. Just reminding the  
12 Commissioners, if you have additional comments on this  
13 chapter, you can submit them to Kate, as well.

14 All right. Thank you so much, Audrey. We  
15 appreciate it.

16 [Pause.]

17 CHAIR VERLON JOHNSON: All right. So for our  
18 next session, JoAnn, our principal analyst, is joining us  
19 to help us characterize -- frame and characterize the  
20 health needs of youth in custody or reentering the  
21 community and how Medicaid fits.

22 And so, with that, I will turn it over to JoAnn.

1 All right. Thank you.

2 **### BACKGROUND ON WORK RELATED TO MEDICAID FOR**  
3 **JUSTICE-INVOLVED YOUTH**

4 \* JOANN MARTINEZ-SHRIVER: Good morning. Thanks,  
5 Verlon. Good morning, Commissioners.

6 As Kate mentioned, staff introduced work on  
7 juvenile justice last September, but since we're picking up  
8 this work again, we thought -- and there's been some  
9 movement in this area. We thought that a refresher, some  
10 background information would be helpful.

11 For this session, I'll start with a short  
12 introduction and framing of the issue. Then I will  
13 describe some population characteristics of justice-  
14 involved youth. I will then provide a summary of federal  
15 Medicaid policies related to incarcerated individuals. And  
16 lastly, I will close with next steps and any questions or  
17 thoughts that Commissioners have on the information  
18 presented.

19 Justice-involved youth, who I also refer to as  
20 "JIY" or just "youth," have some things in common with  
21 adults involved in the justice system. This is in terms of  
22 the demographic makeup as well as the significant unmet

1 health need that both populations have.

2           However, justice-involved youth, JIY, differ from  
3 adults in meaningful ways, and this is by virtue of the  
4 fact that they're still growing and developing. And they  
5 rely on others like parents and guardians for access for a  
6 lot of things, which can have implications for their access  
7 to health services.

8           The transition for youth, from incarceration to  
9 the community is a critical time for this vulnerable  
10 population that can have implications for future system  
11 involvement. As such, Medicaid is an important support,  
12 particularly since research shows that connecting people  
13 with services upon release can improve their outcomes and  
14 also reduce recidivism.

15           Now I'd like to provide a sense of who these  
16 youth are and what their health care needs are.

17           From a single-day count in 2023, there were just  
18 over 29,000 youth in correctional facilities across the  
19 country. This represents a 73 percent decrease over the  
20 past two decades, and almost the same goes for youth held  
21 in adult facilities, which declined 78 percent starting in  
22 2008.

1           There are a number of factors that are attributed  
2 to these declines, such as reduced juvenile arrests and  
3 sentence lengths, also reforms that prioritize community-  
4 based rehabilitation options and diversion, which are  
5 interventions that steer youth away from formal processing.  
6 And even the COVID-19 pandemic contributed to declines  
7 during that time period.

8           JIY are largely male and older youth, meaning  
9 like 15 years old and above. And youth of color, low  
10 income, and LGBTQ+ youth are overrepresented in the  
11 juvenile justice system.

12           Despite the declines that I mentioned, there  
13 continue to be disparities among youth across all stages of  
14 the justice system, and this plays out in youth of color  
15 being more likely to be detained, formally prosecuted,  
16 referred to juvenile court, and charged as an adult  
17 compared to white youth.

18           And Black youth in particular continue to be  
19 overrepresented at 46 percent of carceral placements,  
20 despite comprising 15 percent of all youth across the  
21 country.

22           In this line graph, residential placement refers

1 to JIY who are held in public or private facilities where  
2 they've been charged with an offense, or their case has  
3 already been adjudicated and they've been placed.

4           This data from DOJ's National Center for Juvenile  
5 Justice shows the number of youth placed in correctional  
6 facilities across race and ethnicity since 1997, and you  
7 can see the decline in placement over time, but the number  
8 of Black youth remains higher than all other groups.

9           Youth who are involved in the juvenile justice  
10 system have high rates of unmet physical and behavioral  
11 health needs compared to their peers who are not  
12 incarcerated. In terms of physical health, this unmet need  
13 ranges from basics like needing childhood immunizations and  
14 preventive care to chronic conditions that are either  
15 untreated or undertreated.

16           JIY also frequently have complex and co-morbid  
17 health conditions, and in terms of behavioral health needs,  
18 it's estimated that most youth in carceral settings have  
19 mental health conditions. And JIY have a very high  
20 incidence of adverse childhood experiences, with as many as  
21 90 percent of youth having experienced trauma.

22           There are also some important factors to note



1 about JIY that not only distinguish them from adults but  
2 also have implications for their access to services, such  
3 as child development. As I noted at the top, JIY are still  
4 physically, cognitively, and emotionally developing. So  
5 they need services that meet them where they are, and they  
6 also need providers who specialize in treating young  
7 people.

8           Education is another factor to consider. Even if  
9 youth are detained, they still have educational needs that  
10 should be considered, and this can be a complex issue, as  
11 many JIY have had negative experiences with education,  
12 which leads them to getting in trouble, skipping school,  
13 getting suspended, and all of those factors have some  
14 bearing on future or continued justice system involvement.

15           Also, JIY tend to be multi-system involved, as  
16 there is a significant overlap between youth in foster care  
17 and those involved in juvenile justice.

18           These JIY are often referred to as "crossover  
19 youth," and there can be, of course, some complexity in  
20 navigating both systems.

21           And then lastly, I wanted to mention parental  
22 consent. So youth are dependent on their parents or

1 guardians for access to health care and consent for medical  
2 decision-making. There can be some variation across states  
3 in terms of medical consent laws or even within a state,  
4 which can complicate getting timely consent and then access  
5 to services.

6           Given the challenging circumstances that these  
7 youth face in so many aspects of their lives, I'll turn now  
8 to an important support as federal Medicaid policy has been  
9 evolving to help smooth transitions from incarceration back  
10 to the community.

11           But before this shift, Medicaid paid for very few  
12 services for incarcerated individuals. Historically,  
13 federal Medicaid policy prohibits payment for health  
14 services for inmates of public institutions, including  
15 juvenile facilities, except when an inmate is admitted for  
16 inpatient care for over 24 hours. Then Medicaid would kick  
17 in. Even with this exclusion, Medicaid is an important  
18 source of coverage for JIY in the community.

19           Shifts in this longstanding Medicaid policy were  
20 ushered in by the Substance Use-Disorder Prevention that  
21 Promotes Opioid Recovery and Treatment for Patients and  
22 Communities Act (SUPPORT Act) and later the Consolidated

1 Appropriations Act in 2023.

2           First, the SUPPORT Act, which prohibits states  
3 from terminating Medicaid eligibility for eligible youth  
4 who become inmates of a public institution. Rather, states  
5 are directed to suspend coverage during confinement  
6 instead. And suspending coverage can be done through an  
7 eligibility suspension, where the youth's eligibility is  
8 essentially paused, and they cannot receive Medicaid  
9 coverage, and the federal match is not available. Or it  
10 can be done through a benefit suspension, where the youth  
11 continues to be enrolled in Medicaid, but coverage is  
12 limited to inpatient services for at least 24 hours, as we  
13 mentioned. Either way, the goal of suspension is to  
14 facilitate more timely reinstatement of Medicaid coverage  
15 upon release and then, of course, quicker connection to  
16 services.

17           The SUPPORT Act also directed HHS through CMS to  
18 issue guidance on opportunities for states to provide pre-  
19 release Medicaid services to incarcerated adults and youth.  
20 This would be through a reentry Section 1115 demonstration  
21 waiver, and under such a demonstration, pre-release  
22 services can be provided up to 90 days before release and

1 include case management, medication-assisted treatment  
2 services, and a 30-day supply of medication, at a minimum.

3 Then the Consolidated Appropriations Act, or CAA  
4 2023 required states to provide services specifically to  
5 JIY, and I will touch upon that. But before that, I want  
6 to talk a little bit about the waivers -- I'm sorry.  
7 Demonstrations.

8 In Anu's presentation yesterday, she noted that  
9 19 states have approved reentry demonstrations. Fourteen  
10 of these include youth in their covered population, and six  
11 of the states with pending demonstrations include youth.

12 As you can see on the table, most of the states  
13 opted to provide pre-release coverage up to 90 days, and  
14 also, most are providing additional benefits beyond the  
15 mandated services, such as lab and radiology, treatment for  
16 hepatitis C, peer support services, things like that.

17 Then under the CAA 2023, states must provide  
18 certain screenings and diagnostic services to eligible  
19 youth 30 days prior to release, as well as targeted case  
20 management for 30 days before release and for at least 30  
21 days after release. So states are in the process of  
22 implementing this requirement, which went into effect at

1 the beginning of this year, just in January.

2 And to help states comply and also manage some of  
3 the operational complexities of doing so, the Consolidated  
4 Appropriations Act in 2024 authorized four-year planning  
5 grants for states' activities to provide these services.  
6 And examples of activities that grant funds could be used  
7 for include --

8 I'm sorry. Advance. Sorry.

9 Examples of activities the grant funds could be  
10 used for include, like, establishing automated systems for  
11 claim processing or prior authorization protocols or  
12 investing in information technology to enable bi-  
13 directional information sharing for care coordination.

14 CMS awarded these grants just this year. So it  
15 will be interesting to see how states use them and to  
16 promote continuity of care and transition JIY into the  
17 community.

18 So next steps, I welcome Commissioner questions  
19 or thoughts on the background information I presented so  
20 far, and we'll return next month to share findings from the  
21 interviews.

22 Thank you.

1 CHAIR VERLON JOHNSON: Thank you, JoAnn. That  
2 was very, very helpful.

3 I will open it up for Commissioner questions or  
4 comments. Okay. There we go. Anne.

5 COMMISSIONER ANNE KARL: Thank you so much.  
6 This was so helpful, and I really appreciate the work that  
7 went into it.

8 just had a question about -- and maybe this is  
9 something you'll say. We've done the interviews, and we'll  
10 be coming back with the findings. But I would love to hear  
11 more about how states are doing implementing some of the  
12 SUPPORT Act and CAA and the waivers for that matter.

13 My understanding is it's been a little  
14 complicated to pull off, as you might not be surprised. So  
15 I would just love to hear more about states' experience  
16 with that.

17 JOANN MARTINEZ-SHRIVER: Yes, great. Thank you.

18 CHAIR VERLON JOHNSON: Dennis.

19 COMMISSIONER DENNIS HEAPHY: At least 30 percent  
20 of these kids have disabilities, and so I'm wondering --  
21 and we're talking about Medicaid here. But there's such an  
22 integration between schools and health in this cohort. So

1 I'm wondering, are there MCOs that do a good job in  
2 connecting with schools and working to ensure the kid has  
3 their individualized education plan in place or -- because  
4 some of the kids in the school-to-prison pipeline were  
5 treated as thugs rather than -- or criminals, rather than  
6 recognizing they actually have disabilities. And so is  
7 there a way to actually integrate into what you write the  
8 issue of the lack of these kids being identified as having  
9 disabilities and the issue not being addressed in the  
10 schools themselves?

11 I don't know if that's appropriate for this or  
12 not, but it seems to me -- I'm frustrated with the fact  
13 that there should be some connection between what's  
14 happening in the schools, what's happening in health care,  
15 and there's just not.

16 JOANN MARTINEZ-SHRIVER: I agree. I think that  
17 we will touch upon it in findings, because education is  
18 definitely a part of it. And you're right. I mean, even  
19 having a disability can be a risk factor for juvenile  
20 justice as well. So thank you for that comment.

21 CHAIR VERLON JOHNSON: Yeah. I mean, just to add  
22 on to that, I mean, what's the data flow rate when we think

1 about that, too, from the IEP, 504, and all of that?

2 That'd be helpful for sure.

3 COMMISSIONER DENNIS HEAPHY: Yep.

4 CHAIR VERLON JOHNSON: All right. Jami.

5 COMMISSIONER JAMI SNYDER: Yeah. Thank you for  
6 this important work.

7 I'm going to tag on to something Anne mentioned  
8 about sort of state experience. I'm really interested in  
9 what states are doing to assess the readiness of  
10 correctional facilities to participate in reentry  
11 activities and specifically their readiness and ability to  
12 really collaborate with Medicaid agencies, with managed  
13 care organizations, with community-based providers. I know  
14 that's an important piece of the equation, and we'd just  
15 love to hear more about that.

16 CHAIR VERLON JOHNSON: Thank you, Jami.

17 Anyone else? Mike.

18 COMMISSIONER MICHAEL NARDONE: Thank you for this  
19 presentation. It was very helpful.

20 I just wanted to reflect on something that I was  
21 thinking about as I was reading this chapter and reading  
22 particularly the factoid about 50 percent of the children



1 who are in justice-involved are also in the Child Welfare  
2 Survey System.

3           So I guess I'm not sure I know exactly how to do  
4 this, but I think I worry a little bit sometimes when we  
5 silo populations and say, okay, here is justice-involved  
6 youth, and this is what our recommendation is there, and  
7 here's child welfare, and here's what we do here. So I  
8 guess I'd like to maybe make sure that as you're evolving  
9 this work that there's good kind of linkages with the work  
10 on child welfare and vice versa.

11           Thank you.

12           CHAIR VERLON JOHNSON: Thank you, Mike.

13           Other comments, thoughts, suggestions? April.

14           COMMISSIONER APRIL HARTMAN: I would also be  
15 interested -- thank you for that report. I would also be  
16 interested in knowing a little bit about what safety  
17 protocols are in place, because I think a lot of what is  
18 barriers to access is around safety, and so that it would  
19 be interesting to know who's handled that well and maybe if  
20 there's something that can be shared with others.

21           CHAIR VERLON JOHNSON: Thank you, April.

22           All right. JoAnn, was that helpful in terms of

1 the feedback you needed?

2 JOANN MARTINEZ-SHRIVER: Absolutely. Thank you.

3 CHAIR VERLON JOHNSON: All right. Thank you so  
4 much. We appreciate it.

5 All right. I'll turn it over to Bob for the next  
6 session.

7 VICE CHAIR ROBERT DUNCAN: Thank you, Madam  
8 Chairwoman.

9 We have Tamara coming up next to follow up on  
10 some of our work around HCBS and ARPA, the implementation  
11 investments of those funds and what's working. I ask the  
12 Commissioners as they listen to think through specific  
13 themes or topics that might be of interest as they look to  
14 put an issue brief out.

15 [Pause.]

16 VICE CHAIR ROBERT DUNCAN: Tamara is gathering  
17 her stuff.

18 [Pause.]

19 VICE CHAIR ROBERT DUNCAN: Good morning, Tamara.  
20 Welcome. We look forward to hearing what is taking place  
21 as you monitor the HCBS ARPA investments.

22 ### IMPLEMENTATION OF INCREASED FEDERAL MEDICAL

1                   **ASSISTANCE PERCENTAGE FOR HCBS UNDER THE AMERICAN**  
2                   **RESCUE PLAN (ARPA): KEY TAKEAWAYS**

3       \*           TAMARA HUSON: Thank you. Good morning. Sorry  
4 for the slight delay.

5                   Okay. So today I'm going to provide a summary of  
6 MACPAC's monitoring work on Section 9817 of the American  
7 Rescue Plan Act, which provided states with a large  
8 infusion of funding to support home- and community-based  
9 services.

10                  So first, I'll provide some background on the  
11 legislation, the guidance, and state activities. Then I'll  
12 walk through some of our lessons learned.

13                  So let's start with a quick refresher of what was  
14 in the legislation. So ARPA was signed into law on March  
15 11th, 2021, during the COVID-19 public health emergency.  
16 This was a very large piece of legislation, but today we're  
17 focusing on Section 9817, which used a temporary increase  
18 in the FMAP to generate reinvestment funds for states to  
19 support the provision of HCBS.

20                  The FMAP was increased by 10 percentage points  
21 for certain HCBS expenditures -- for example, home health  
22 care, personal care, and case management -- that occurred

1 during the one-year period from April 1, 2021, through  
2 March 31, 2022.

3 To receive the increased FMAP, states had to use  
4 the federal funds to supplement, not supplant, their state  
5 funding for HCBS, and they were required to implement  
6 certain activities, specifically one or more activities to  
7 enhance, expand, or strengthen Medicaid HCBS.

8 The funding generated by the FMAP increase is  
9 estimated to have provided an additional \$37 billion in  
10 state and federal funds for state-driven HCBS reinvestment  
11 activities, which is the largest infusion of one-time  
12 funding to support HCBS in recent history.

13 So to talk a little bit about guidance. So  
14 Section 9817 of ARPA actually lacked specificity in terms  
15 of how CMS should implement the law or how states should  
16 operationalize the new funding. It did not establish  
17 parameters around spending timelines or reporting  
18 requirements for states using the reinvestment funds. It  
19 also did not appropriate additional funds for CMS to  
20 implement the law.

21 Despite this, however, CMS issued guidance in the  
22 form of two State Medicaid Director letters, the first

1 published on May 13, 2021, and the second on June 3, 2022.

2           In the first SMD letter, CMS laid out the program  
3 requirements. It emphasized that states should use ARPA  
4 funds for activities that enhance, expand, or strengthen  
5 HCBS, such as by providing new or additional HCBS services  
6 and streamlining application and enrollment processes. The  
7 letter also noted that activities that are administrative  
8 in nature were not eligible for the increased FMAP, such as  
9 administrative claiming for activities performed by No  
10 Wrong Door systems.

11           It also laid out the maintenance of effort  
12 requirements, or MOE requirements, and these were that  
13 states, one, not impose stricter eligibility standards,  
14 methodologies, or procedures for HCBS programs and services  
15 than were in place on April 1, 2021; two, preserve covered  
16 HCBS, including the services themselves and the amount,  
17 duration, and scope of those services in effect as of April  
18 1, 2021; and three, maintain HCBS provider payments at a  
19 rate no less than those in place as of April 1, 2021.

20           CMS guidance also required states to submit  
21 spending plans to the agency for approval to include  
22 details on how they would spend their ARPA funding.

1 Initial plans had to be submitted by July 31, 2021.

2 Then states had to submit quarterly spending  
3 reports and semi-annual narratives on their progress toward  
4 meeting their spending goals throughout their full  
5 implementation period.

6 CMS originally gave states until March 31, 2024,  
7 to spend the ARPA funds but extended that deadline by a  
8 year in the June 2022 SMD letter. Some states expended all  
9 of their funds by the March 2025 deadline or even earlier,  
10 while other states have requested additional time. CMS has  
11 granted extensions to 24 states, with the longest approved  
12 extension ending on April -- sorry -- not April --  
13 September 30, 2026.

14 So according to a report from CMS on state  
15 spending, as of the quarter ending December 31, 2023,  
16 across all 50 states and D.C., more than 1,400 activities  
17 were proposed. And the five most common types of  
18 activities are those that are shown on the slide, and that  
19 includes workforce recruitment and retention, workforce  
20 training, quality improvement, reducing or eliminating HCBS  
21 waiting lists, and developing cross-system partnerships.

22 Since ARPA was enacted, MACPAC has been

1 monitoring state efforts to spend the funds and working to  
2 understand state experiences with implementation. MACPAC's  
3 monitoring approach included informal interviews with  
4 officials from CMS, states, and other stakeholders, as well  
5 as document reviews. For example, in 2023, MACPAC staff  
6 reviewed the first and second quarter fiscal year 2023  
7 spending plans and narratives for all 50 states and D.C.  
8 for select information. We've also reviewed documents from  
9 other organizations, including CMS and ADvancing States,  
10 who have undertaken more comprehensive tracking activities.

11           MACPAC did not set out to duplicate those efforts  
12 and instead focused on convening experts to discuss ARPA  
13 implementation as it was happening.

14           MACPAC convened two panels, one in January 2023  
15 and the other in January 2024, and panelists across those  
16 two included officials from four states, two policy  
17 experts, and a CMS official. And I'll note that  
18 transcripts from those meetings are available on MACPAC's  
19 website.

20           So the following findings that I'm about to share  
21 draw from these various monitoring activities.

22           Okay. So I'm going to talk through some of the

1 implementation challenges that we've heard about, as well  
2 as lessons learned. Our findings are broadly grouped into  
3 three areas: one, timing constraints; two, lack of  
4 advanced planning or requirements for evaluations; and  
5 three, an interest from states in sustaining their  
6 investments by making some initiatives permanent.

7           So to start with timing, we've heard a number of  
8 issues. So again, as a reminder, ARPA was signed into law  
9 on March 11th, CMS issued its guidance on May 13th, and  
10 then states had to submit their initial spending plans by  
11 July 31st, 2021. The short time frame made it challenging  
12 for states to draft comprehensive plans, and many states  
13 ended up including initiatives in their plans that they had  
14 not fully fleshed out.

15           State officials had limited time to consult with  
16 their governors' offices, legislatures, providers,  
17 beneficiaries, and other stakeholders. In many cases,  
18 state officials needed legislative approval for their ARPA  
19 initiatives, since the Medicaid agency was obligating state  
20 financial resources. The sequencing of the spending plan  
21 deadlines with state legislative calendars meant that some  
22 plans included initiatives that did not receive necessary



1 state legislative approval.

2 States that already had strategic plans, multi-  
3 sector plans on aging, rate studies, or other such shovel-  
4 ready projects were better positioned to include more  
5 complex initiatives or to add more initiatives to their  
6 plans.

7 CMS staff, similar to state staff, worked under  
8 compressed timelines to issue guidance and approve state  
9 spending plans. CMS issued guidance within two months of  
10 ARPA's enactment. Then they had to review and approve all  
11 the spending plans, which included iterative discussions  
12 with states to understand initiatives and ensure that they  
13 adhered to requirements such as the MOE.

14 For some states, CMS's strict interpretation of  
15 the MOE requirements prevented them from enacting certain  
16 changes, such as updating assessment tools or rate  
17 methodologies. It also impacted some states' decisions  
18 about timing, such as if they decided to take the extension  
19 to 2025.

20 The compressed timelines also limited CMS's  
21 capacity to streamline operations, which could have made  
22 submission, review, and approval of state spending plans

1 more efficient.

2           States were allowed to make changes to their  
3 spending plans after receiving initial approval, and many  
4 states did so multiple times. And those changes required  
5 additional discussions with CMS.

6           CMS officials also noted that with more time,  
7 they would have created standardized reporting templates  
8 for states. Every state's spending and narrative reports  
9 were formatted differently, which slowed down CMS review  
10 and made summarizing across all states more challenging.

11           States had to plan, implement, and in some cases,  
12 evaluate initiatives all within the three-year  
13 implementation period. Some states had to hire additional  
14 staff, which prompted considerations regarding whether to  
15 hire permanent employees or use contractors, as well as  
16 considerations around timelines for hiring those new staff  
17 or modifying existing contracts or developing new  
18 solicitations.

19           States also had to build in time to complete  
20 documents, like a waiver and state plan amendments, and  
21 receive CMS approval.

22           As I noted previously, almost half of states

1 needed additional time beyond March 2025 to fully expend  
2 all of their ARPA funds. States requested extensions for a  
3 variety of reasons. Some states invested in up-front  
4 planning, engaging stakeholders, and waiting for  
5 legislative approval, which then delayed the implementation  
6 of activities. States also made changes to their plans  
7 throughout the implementation period because they realized  
8 aspects of their plans were not feasible or because they  
9 received different legislative direction that caused them  
10 to change course. Some activities, such as IT or other  
11 infrastructure investments, also needed more time to be  
12 completed.

13           And I will also note that as of July 2025, CMS  
14 officials shared with us that most states with extensions  
15 only had one or two activities that were not yet completed.  
16 The majority of initiatives are complete, and funds have  
17 been expended.

18           Okay. To turn to talking about evaluations. So  
19 to gauge the effectiveness of ARPA-funded activities, many  
20 states conducted evaluations financed as part of their  
21 spending plans. Section 9817 of ARPA, however, did not  
22 include a requirement for states or CMS to evaluate

1 activities, and CMS guidance does not mention program  
2 evaluation.

3 In 2023, MACPAC staff reviewed a number of plans  
4 specifically for evaluation activities and found that many  
5 states had plans to evaluate pilot programs or a small  
6 number of activities included in their ARPA plans. Few  
7 states intended to evaluate their entire ARPA plans.

8 We heard that state staff capacity was stretched  
9 to incorporate some evaluation responsibilities. Robust  
10 evaluations typically use third-party evaluators, such as  
11 contractors or public universities, but generally states  
12 are using less formal methods and relying on state staff to  
13 run data and evaluate ARPA initiatives.

14 We also heard concerns with the short time frame  
15 to conduct evaluations using ARPA funds. States that  
16 included evaluation activities in their spending plans had  
17 to complete those evaluations by the end of the spending  
18 period, meaning that some evaluations overlapped with the  
19 implementation period or covered a shorter period of time  
20 than originally envisioned.

21 This also meant that in many states, evaluation  
22 results did not align with state legislative and budgetary

1 cycles, which may have affected some programs if officials  
2 did not have the data or results to justify the  
3 continuation of activities to appropriators.

4           Some states also noted challenges with collecting  
5 baseline data or with having adequate data collection  
6 methods ready to go in the short time frame before  
7 implementation.

8           And then finally, in states with many initiatives  
9 targeting the same activity type, such as those targeting  
10 the direct care workforce shortage, states encountered  
11 difficulty in isolating the impact of each initiative.

12           Okay. Finally, to talk about sustainability. So  
13 CMS guidance notes that in the narratives, states should  
14 explain how they intend to sustain such activities but does  
15 not give any specific parameters on how states should  
16 demonstrate sustainability.

17           As part of our 2023 review of spending plans and  
18 narratives, we found that about two-thirds of all states  
19 included detail on the sustainability of some or all of  
20 their ARPA initiatives.

21           And as noted by the CMS official in our January  
22 2024 panel, states are sustaining about one-third of

1 activities that bolster the direct care workforce, such as  
2 payment rate increases, worker registries, and training  
3 programs. This official also noted that activities that  
4 required large upfront investments that states could  
5 finance through ARPA, like new or enhanced information  
6 systems, are more easily sustained than those that require  
7 ongoing funding.

8 Panelists expressed a strong desire to use ARPA  
9 funding to improve their state's HCBS infrastructure and  
10 make lasting changes. This included more complicated and  
11 time-intensive initiatives, such as reviewing and reforming  
12 Section 1915(c) waivers, investing in technology, adding  
13 additional Section 1915(c) waiver slots and reducing  
14 waiting lists, and adding specific services, such as  
15 behavioral health services.

16 Due to the time-limited nature of the ARPA  
17 funding and the ongoing PHE, however, some funding went  
18 toward immediate relief, while other funding was dedicated  
19 to longer-term initiatives. In particular, states wanted  
20 to get immediate relief to direct care workers and use  
21 funds for things like one-time bonuses.

22 Okay. Then to finish with next steps, our

1 immediate next step is to publish an issue brief  
2 summarizing our monitoring activities and lessons learned,  
3 and so today it would be helpful to hear from Commissioners  
4 if there's any particular lessons learned that you would  
5 like us to see further emphasized in the issue brief.

6 And with that, I will turn it back. Thank you.

7 VICE CHAIR ROBERT DUNCAN: Thank you, Tamara.  
8 Appreciate it. I think there were a lot of lessons learned  
9 in that process.

10 Let's go to Patti first, please.

11 COMMISSIONER PATTI KILLINGSWORTH: Thank you,  
12 Tamara. Really, really good information.

13 So I think if I -- and correct me if I'm wrong,  
14 but I think if you were to sort of succinctly summarize it,  
15 it would be some really good things happened. It was not  
16 without a lot of pain, and it could have been better if we  
17 had done some things differently. Is that a fair sort of  
18 super brief synopsis?

19 TAMARA HUSON: For being very brief, yes, I think  
20 so.

21 COMMISSIONER PATTI KILLINGSWORTH: Okay. I know  
22 it's oversimplifying, but -- so I don't want the message to

1 be "Oh gosh, this was a waste of money. We should never do  
2 this again," right? I never want to look a gift horse in  
3 the mouth, and I will say I was at the state when this  
4 money became available. I was developing those plans. So  
5 I lived through these experiences.

6           And so I think really emphasizing the "so what."  
7 So if another opportunity presents itself in the future,  
8 what would we want to do differently? What would we hope  
9 Congress would do differently to make sure that we really -  
10 - states can really maximize the opportunity before them?

11           And I think part of that would be just sort of an  
12 -- overarching one-time investments are not the optimal way  
13 to really improve the system overall. It's not that it's  
14 not valuable, but longer-term investments that really allow  
15 states to use the dollars over time, I think is probably a  
16 more optimal use of funding if you're really looking for  
17 long-term improvements in the system.

18           I would say, too, I think the funding was well-  
19 intentioned but probably didn't take into account enough of  
20 the sort of practical operational challenges at both the  
21 state and federal level, things like budget cycles and time  
22 for states to really work through with their governor's



1 office and with their legislatures, how to make sure that  
2 these investments could be sustainable for the long term.

3           So in Tennessee, we were able, just by virtue of  
4 how our budget cycle worked and, quite frankly, a really  
5 responsive governor's office and legislature to get  
6 approval upfront as the part of the state's budget for the  
7 long-term sustainability of most of our investments. So  
8 all of the money that went into workforce improvements and  
9 wage increases, all of the money that went into waiting  
10 list reductions, all of that was approved to be sustainable  
11 for the long term.

12           That didn't work for everybody. If you have a  
13 legislative cycle that is -- I think, "biennial" has become  
14 the term that we've kicked around. But every other year,  
15 then there's no way potentially to be able to make that  
16 work, so just sort of thinking through those things.

17           And then I do think being able to be more  
18 thoughtful about evaluations and really being able to  
19 measure the "so what." So is this really having the impact  
20 that we hoped it would have on the workforce in terms of  
21 improving access to services for people, you know, to the  
22 extent that dollars went to waiting list reductions? I

1 mean, that's a pretty easy-- it had impact. But other  
2 sorts of initiatives that states undertook and really being  
3 able to measure those, and I think it's just really hard to  
4 do when you are limiting so significantly the time frame  
5 that states have to operate in.

6           So I'd like for us to kind of focus, I guess, in  
7 the issue brief in the -- how it informs potential future  
8 opportunities, highlighting some of the really good things  
9 that happened, but also noting ways that it could be  
10 better.

11           Thank you.

12           VICE CHAIR ROBERT DUNCAN: Thank you, Patti. And  
13 you took my question about, well, the lessons learned as  
14 far as there were good things, but what could we have done  
15 differently to make it better?

16           With that, I'll go to Mike, then Heidi, then  
17 Dennis.

18           COMMISSIONER MICHAEL NARDONE: I would agree with  
19 Patti's comments. I think that what's very useful about  
20 this work -- so thank you for that -- is kind of leading  
21 the way to some of the things we would like to see in  
22 future initiatives, whether or not it's some of the

1 comments yesterday around community work engagement,  
2 community work requirements, or the new provisions in the  
3 legislation around the rural transformation grants. Like,  
4 what are some of the things you would like to see built  
5 into those initiatives? And this really kind of help --  
6 leads the way to that.

7           I did also feel, which I don't want to paraphrase  
8 what Patty said, because she says it much more eloquently  
9 than I do, but just to say that I think there also were a  
10 lot of good things that came out of the funding, and I  
11 would, you know, hate for -- you know, I think it's  
12 important to highlight those, because I think -- or at  
13 least talk about some of the things that will be sustained  
14 into the future by states, because I think that, you know,  
15 this was, despite all of the issues that were raised, an  
16 important source of funding to help build some of the  
17 infrastructure, whether or not it was around, you know --  
18 even when it was just an immediate, you know, one-time  
19 source of funding.

20           So I just think I would like to make sure that if  
21 we're -- in doing the issue brief, that there was some  
22 balance around that in terms of also highlighting some of

1 the positive things and some of the positive lessons  
2 learned.

3 VICE CHAIR ROBERT DUNCAN: Thank you, Mike.  
4 Heidi.

5 COMMISSIONER HEIDI ALLEN: You know, Patti  
6 already said this, but I want to kind of emphasize that,  
7 you know, so often we struggle here in MACPAC about feeling  
8 like states are very overburdened and, you know, we  
9 shouldn't be asking for mandatory data collection, we  
10 shouldn't be requiring evaluations. And yet I think this  
11 is a perfect example of where I think we suspect a lot of  
12 good was done, but it's just really, really difficult to  
13 capture and take those lessons and use them in the future  
14 when we have more limited funds and we want to make  
15 targeted changes. You know, you really want to say, okay,  
16 what gave us the biggest bang for the buck? And when we  
17 don't ask for evaluations and we don't mandate data  
18 collections, we find ourselves in situations where we can't  
19 answer basic questions about the program.

20 And I think it also makes us very vulnerable to  
21 these kind of broad assertions that there's not enough  
22 transparency in Medicaid, that there's all this money spent

1 and we can't say how.

2 And so I just -- you know, as like a big-picture  
3 thing for our Commission, you know, while we always want to  
4 be cognizant of the burden that we're placing on states, we  
5 also need to be cognizant that we make them very vulnerable  
6 when we don't have data that supports how money was spent  
7 in an efficient and effective way. So that's kind of the  
8 big lesson for me.

9 VICE CHAIR ROBERT DUNCAN: Thanks, Heidi.

10 Dennis, then Jami.

11 COMMISSIONER DENNIS HEAPHY: There are several  
12 things. Provide states the opportunity to do like a quick  
13 gap analysis and look at what are their priorities, because  
14 I don't think states often have that opportunity to look  
15 at, like, if we have this money, where are we going to  
16 spend it today? And so that was an opportunity that I  
17 think would help us to better understand moving forward how  
18 do states actually determine what their priorities are.

19 In terms of the projects themselves, the  
20 investments in home and direct care workers and the one-  
21 time increase in pays, all those sorts of things, it would  
22 be really helpful to see how those worked in states to

1    reduce reductions in access to home-based services.  I  
2    think that's where a lot of the money went, and that might  
3    have been the biggest bang for the buck.  So better  
4    understanding that.

5               And then I think just seeing, like, what some  
6    creative things did, states did, like California did an  
7    initiative to create a dashboard, and what did other states  
8    do as well?  I think any best practices stand out, but I do  
9    think the workforce piece is critical here.

10              VICE CHAIR ROBERT DUNCAN:  Thank you, Dennis.  
11              Jami.

12              COMMISSIONER JAMI SNYDER:  Yeah, I would just  
13    echo the sentiments of several of my fellow Commissioners.

14              I was there on the ground in Arizona, like Patti,  
15    when we developed the plan in an abbreviated time frame.  I  
16    think it prompted us to pursue some really important  
17    initiatives that we had been contemplating for years, and  
18    it gave us the funding to do so.

19              But the abbreviated time frame for both the  
20    development of the plan and the execution of the  
21    initiatives was so challenging that I felt like we weren't  
22    as thoughtful as maybe we would have liked to have been in

1 terms of, for instance, soliciting stakeholder input to  
2 ensure that not only the plan and the initiatives  
3 articulated in the plan were reflective of community need,  
4 but also the way in which we were pursuing them was  
5 consistent with community need.

6 I think that states, frankly, did the best that  
7 they could, given the parameters that were set forth and  
8 the timeline that was available. But I think going into  
9 the future, this is something that policymakers should  
10 think about as they work to support Medicaid programs and  
11 support some of these important efforts. In particular, in  
12 the home- and community-based services space, it's just  
13 important to think about, for instance, the timeline  
14 associated with those efforts and ensuring that states have  
15 the appropriate time available to establish plans that are  
16 going to be meaningful, more meaningful long term.

17 VICE CHAIR ROBERT DUNCAN: Thank you, Jami.

18 Tim, I saw your hand go up. You still --

19 COMMISSIONER TIMOTHY HILL: Yep.

20 And I just -- sort of reflecting on this,  
21 thinking about the broader context and wondering if there's  
22 something more general we can say, right, setting aside the

1 struggles and the start-up around HCBS, this was, at the  
2 time, a response to a crisis and Congress and CMS putting a  
3 lot of money on the table to help states get through what  
4 was a crisis, not unlike what was done after the housing  
5 crisis with some of the investments that were made in  
6 Medicaid.

7           And so I wonder if there's a broader picture or a  
8 broader set of recommendations or discussion that could be  
9 made for Congress and for -- not that they'd ever listen to  
10 us all the time, but broader recommendations on how to  
11 structure these kind of emergency investments or crisis-  
12 related investments such that they really are going to pay  
13 off over time.

14           VICE CHAIR ROBERT DUNCAN: Thank you, Tim.  
15           John.

16           COMMISSIONER JOHN MCCARTHY: I just want to  
17 reiterate what Tim said, because I think in these  
18 situations, Congress is trying to solve a problem. They  
19 can only move so fast, too. And I don't want us to look  
20 like we do some evaluation that looks negative on something  
21 or positive.

22           But even with the rural health transformation



1 funds that we see, these are very short time frames, and so  
2 if there's something we can look at, like lessons learned,  
3 Tamara, just from a standpoint of timing on these things,  
4 from a standpoint of is it best that it's all the money up  
5 front or over a period of time so that you can do a few  
6 more things, or it's staged, so it's like you get one chunk  
7 of money for, like Jami was saying, certain ideas, and then  
8 there's a second round that you can go to versus you've got  
9 to turn a plan in all up front, and then all your funding  
10 is tied to that.

11 CMS did a very good job, I would argue, of  
12 allowing states to then make adjustments to those plans as  
13 they went forward. So it's how do you tie those things  
14 where you've got a crisis and you need to get funding out,  
15 but at the same time, you want to see some type of return  
16 on investment for those dollars.

17 VICE CHAIR ROBERT DUNCAN: Thank you, John.

18 Anyone else?

19 [No response.]

20 VICE CHAIR ROBERT DUNCAN: Seeing none, Tamara,  
21 again, I think great work. I think, you know, sitting  
22 here, the themes were quickly as, you know, what

1 recommendations we would recommend if another crisis occurs  
2 and Congress acts, how we would recommend steps to do that.  
3 But I also think highlighting the positive outcomes and the  
4 good things that did come out of this, because I want to  
5 echo my fellow Commissioners' comments, there were a lot of  
6 actually good things that took place from this work in a  
7 short period of time. So thank you for the work.

8 If you need anything else, let us know.

9 All right. Now we will transition to our last  
10 session of the day. We'll talk about MMP, Medicare-  
11 Medicaid Plan Transition. This is a follow-up to our last  
12 discussion. And so we have Michelle and Kirstin joining us  
13 to walk us through. Good morning, and welcome, ladies.

14 **### MEDICARE-MEDICAID PLAN TRANSITION**

15 \* MICHELLE CONWAY: Good morning. We'll be closing  
16 out the meeting today with an update on the Medicare-  
17 Medicaid Plan transition, this time focusing on what we  
18 heard from our stakeholder interviews about procurement,  
19 information technology, enrollment, and stakeholder  
20 engagement. And as a reminder, we last updated the  
21 Commission on this topic in April 2025.

22 I'll start with some background on the transition

1 and what we've presented to the Commission previously as  
2 part of our MMP monitoring work, and I'll walk through some  
3 high-level findings we heard from state and CMS colleagues  
4 on procurement, IT system changes, enrollment, and  
5 stakeholder engagement.

6 Starting with some background, the Centers for  
7 Medicare and Medicaid Services launched the Financial  
8 Alignment Initiative, or FAI, demonstration in 2012.  
9 States were able to test several models as part of the  
10 demonstration, but most states chose the capitated  
11 Medicare-Medicaid Plan, or MMP, model. Both states and CMS  
12 make capitation payments to MMPs to cover essentially all  
13 Medicare and Medicaid benefits through a single entity.

14 The MMPs have three-way contracts with CMS and  
15 the state, which allow for integrated federal and state  
16 oversight, integrated medical loss ratios, and several  
17 other unique elements.

18 In 2022 rulemaking, CMS announced its decision to  
19 sunset the FAI demonstration, noting that a number of the  
20 features of the MMPs had already been carried over into  
21 Medicare Advantage dual-eligible special needs plans, or D-  
22 SNPs, and evaluations of the demonstration found mixed

1 results, and did not show clear effects on improving  
2 quality or reducing spending. CMS allowed the remaining  
3 participating FAI states until the end of 2025 to turn the  
4 MMP enrollees into integrated D-SNPs.

5           As part of the Commission's interest in  
6 integrated care models for dually eligible individuals, we  
7 have been monitoring the transition using the framework  
8 included in our June 2023 Report to Congress, with four  
9 components: stakeholder engagement, Medicaid managed care  
10 procurement, IT system changes, and enrollment. We spoke  
11 with four of the eight remaining FAI states this summer,  
12 along with CMS, as part of this monitoring work.

13           Beginning with procurement, we learned from our  
14 interviews that all demonstrations are expected to  
15 transition on time for January 1, 2026, with one exception.  
16 States that underwent procurements have wrapped up their  
17 plan selection process and are moving forward with their  
18 transitions. Several of these states faced bid protests  
19 that caused delays in their process, and in some cases  
20 temporarily prevented the states from communicating with  
21 health plan bidders.

22           In our interview with CMS, CMS officials noted

1 that procurement is a particularly tricky aspect of  
2 integrated care, since states rules and timelines differ  
3 and often do not align with Medicare Advantage application  
4 timelines.

5 At the time of our interviews with states this  
6 summer, state officials were focused on plan readiness  
7 review activities, with those activities either underway or  
8 already completed.

9 In terms of benefits, they will largely remain  
10 the same for beneficiaries transitioning from an MMP to an  
11 integrated D-SNP, with CMS and states noting that they aim  
12 to make the transition process as seamless as possible for  
13 beneficiaries.

14 Turning now to IT system changes and enrollment.  
15 States had shared, back in 2022, as they were beginning to  
16 plan their transitions, that the transition to D-SNPs would  
17 require significant IT system updates, primarily to  
18 facilitate enrollment into the new integrated plans.  
19 During the demonstration, a state enrollment broker  
20 enrolled dually eligible individuals into MMPs, with both  
21 Medicare and Medicaid enrollments happening simultaneously.

22 With integrated D-SNPs, the plan initiates the

1 enrollment and works with CMS to effectuate Medicare  
2 enrollment and with the state to effectuate Medicaid  
3 enrollment, a different process from the demonstration with  
4 a different role for the state.

5           Despite these changes, states were confident  
6 about adjusting to D-SNP enrollment processes. They noted  
7 that they had been receiving helpful technical assistance  
8 from CMS for several years at this point. CMS officials  
9 also did not express any concerns with states' ability to  
10 take on new enrollment processes.

11           In terms of the actual enrollment transitions  
12 from MMPs into D-SNPs, in most cases MMP enrollees will  
13 automatically transition into an integrated D-SNP offered  
14 by the same parent organization. Most of the existing MMPs  
15 will be offering integrated D-SNPs in 2026, either through  
16 winning a procurement or offering a plan in a state that  
17 accepts any willing and qualified plan, with a handful of  
18 exceptions. In those cases, if an MMP enrollee's plan is  
19 not offering an integrated D-SNP in 2026, the enrollee will  
20 receive a nonrenewal notice with information about their  
21 plan options for the following year, including the other  
22 integrated D-SNPs in the state.

1           Finally, something we heard from both states and  
2 CMS as an issue they were actively working to address. In  
3 an integrated D-SNP, as we mentioned on the previous side,  
4 the Medicare and Medicaid enrollments do not happen  
5 simultaneously. This creates the potential for a temporary  
6 misalignment, when a Medicare enrollment might be effective  
7 on the first of the month but there may be a lag in the  
8 Medicaid enrollment because of cutoff dates in state  
9 systems, for example.

10           All the states we spoke with said they were  
11 taking steps to avoid this lag between Medicare and  
12 Medicaid enrollments, including making system changes to  
13 avoid this issue in their new integrated D-SNP programs.

14           Next, stakeholder engagement. We previously  
15 presented to the Commission on FAI stakeholder engagement  
16 processes for their transitions back in December 2023, when  
17 states were gathering feedback from beneficiaries,  
18 providers, and health plans on the design of their new  
19 integrated D-SNP programs. As the end of the  
20 demonstrations approach, states are once again planning for  
21 stakeholder engagement, to ensure all stakeholders are  
22 aware of and prepared for the transition, including the

1 impacted beneficiaries themselves.

2           States are taking differing approaches to  
3 beneficiary communication as part of the transition. Some  
4 are limiting the amount of notices sent to MMP enrollees,  
5 to reduce confusion, especially in states where all MMP  
6 enrollees will transition into a D-SNP offered by the same  
7 parent organization. Other states are opting for  
8 additional enrollee communication, such as requiring plans  
9 to send a letter explaining the transition in addition to  
10 the CMS-required Annual Notice of Change.

11           States are also working with plans and advocates  
12 to prepare for the transition. For example, they are  
13 conducting trainings on certain aspects of the new  
14 integrated D-SNP programs, such as a training for plans on  
15 home and community-based waiver services.

16           States are also creating new guidance and policy  
17 documents for the new programs, like an operations manual  
18 for health plans and a Medicaid provider manual chapter  
19 dedicated to the new integrated D-SNP.

20           Finally, as next steps, we will plan to continue  
21 to monitor the transitions as the end of the year  
22 approaches, and with that I will turn it back to the



1 Commission. Thank you.

2 VICE CHAIR ROBERT DUNCAN: Thank you, Michelle.

3 All right, Commissioners. Any questions or thoughts on the  
4 next steps? Carolyn.

5 COMMISSIONER CAROLYN INGRAM: Yeah, thank you for  
6 looking at this. I think there are quite a few areas that  
7 need a little bit more research or investigation in terms  
8 of what's happening with the transitions and the continuing  
9 goal towards really trying to integrate care, that are  
10 being, I guess, hampered in some areas. And one  
11 specifically is now the kind of popping up of what we used  
12 to call lookalike plans before, that were shut down.

13 Unfortunately, in states in your report you talk  
14 about how there are smooth transitions into health plans.  
15 If they continue to be there, they will continue to get the  
16 same services, and that is really not the case in certain  
17 states. The lookalike plans who didn't win the bids are  
18 popping up, so people are getting enrolled and confused,  
19 because they think they are going to get an integrated  
20 product but they are not. They are getting a product that  
21 is actually not integrated at all.

22 So I think that is one area we should look into,

1 to see if there are ways to ensure that all the work that  
2 was done to actually integrate care and coordinate care and  
3 benefits on the ground continues in some way, rather than  
4 incentivizing brokers and health plans to pull people out  
5 of that system into something that's not an integrated  
6 product.

7           The other area I would stress that we continue to  
8 look at around, it's a small thing, but it's marketing.  
9 It's really confusing, all these plans, to members and  
10 enrollees, as you can imagine, trying to understand them.  
11 And the marketing timelines between Medicare and Medicaid  
12 are still different in states. The guidelines are still  
13 different. If there is some way that that could be better  
14 integrated in terms of an approach, now that we have undone  
15 this MMP and had lessons learned about integrated marketing  
16 materials, you're running into a lot of those things. So  
17 there is, again, still confusion, I think, on the ground  
18 around dealing with that and how the marketing is handled.  
19 And education back with brokers in the community in those  
20 areas.

21           And then lastly is just the financing and looking  
22 at integrated financing approaches. Unfortunately, undoing

1 the MMP really got rid of any ability to actually integrate  
2 the Medicare and Medicaid financing structures. And a lot  
3 of states don't have expertise on the ground, as we've  
4 talked about them being so busy and overloaded with people  
5 who actually understand Medicare financing and how that  
6 works. And so I question how we're even looking towards  
7 all the money-saving opportunities that are there, if  
8 you're not really looking at how you're going to integrate  
9 what Medicare is paying for back with Medicaid.

10 So I will pause there. There are probably quite  
11 a few other areas, but I'll let some of the other  
12 Commissioners speak.

13 VICE CHAIR ROBERT DUNCAN: Thank you, Carolyn.  
14 Dennis.

15 COMMISSIONER DENNIS HEAPHY: I agree with  
16 everything that Carolyn said, and it's going to be very  
17 daunting for folks who are dual eligible. Because a state  
18 was doing everything before, and now everything is going to  
19 be left to the market and brokers, and are they going to  
20 look like real plans or not. So it's a huge issue.

21 And also, we were told that SMACs would take care  
22 of the issues we are already concerned about, about the

1 integrity of the D-SNP, transitioning from the MMP to the  
2 D-SNP. Creating the SMACs is really difficult for the  
3 states, and they are getting pushback from the plans, as  
4 well. So it's not as straightforward.

5 I think the biggest loss really is that  
6 integration between CMS and Medicare and Medicaid, and that  
7 transparency, the contracting transparency. Like Carolyn,  
8 there's a lot more I could say, but it's a much larger  
9 issue, concern. It's much more complex than at least we  
10 were led to believe. It's much more complex than we were  
11 led to believe, the transition, as we have a lot of  
12 concerns, even that's just if there was an 1115 waiver that  
13 we'd apply for, and an 1115 waiver was denied. So what  
14 does that mean about all those services that were available  
15 in the MMP? Will they disappear, or will they actually  
16 have to be provided in different ways? Yeah, so it's not  
17 as simple as many people thought it would be.

18 VICE CHAIR ROBERT DUNCAN: Thank you, Dennis.  
19 Patti.

20 COMMISSIONER PATTI KILLINGSWORTH: Just being  
21 super practical in terms of things that I would like for us  
22 to know, to be able to really monitor the transition. I

1 mean, one would just be sort of raw numbers of members who  
2 were in the MMPs, how many of them truly made it into an  
3 integrated arrangement versus those that didn't. What was  
4 sort of the fall-off there? And by integrated I'm really  
5 talking about FIDE or HIDE models, and nothing less than  
6 that.

7 I think continuity of provides really matters as  
8 well as continuity of benefits. So for how many of those  
9 people did they lose benefit they are no longer available  
10 to them because of the MMPs going away, how many of them  
11 potentially lost access to current providers as a result of  
12 this transition, particularly if they did not end up in a  
13 plan that's owned by the same parent company that operated  
14 their MMP plan.

15 And then finally, beneficiary experience. How  
16 does this feel to people to move from a model that, you  
17 know, wasn't perfect but it was more integrated than  
18 anything that we had, and now to kind of go to the next  
19 best thing that we have available to us, which is the D-SNP  
20 platform, and what does that feel like to people, and what  
21 do we need to do to try to make that experience feel truly  
22 as integrated as possible. Thank you.

1           VICE CHAIR ROBERT DUNCAN: Thank you, Patti. Any  
2 other questions or thoughts? Yes, Mike.

3           COMMISSIONER MICHAEL NARDONE: Can I just ask,  
4 you mentioned that there's one state that isn't going to be  
5 ready for January 1st, and I'm just wondering, are you able  
6 to say any more about what's happening in that instance and  
7 what some of the issues are? I'm just not familiar with  
8 it.

9           MICHELLE CONWAY: That's somewhat still in flux.  
10 I think we will follow up when that information is made  
11 public.

12           COMMISSIONER MICHAEL NARDONE: Okay. Thank you.

13           VICE CHAIR ROBERT DUNCAN: Thanks, Mike. Dennis,  
14 did you have another --

15           COMMISSIONER DENNIS HEAPHY: There's going to be  
16 an importance for the ombudsman programs around the  
17 country, and the ombudsman can be great for tracking  
18 consumer experience. And states should leverage the  
19 ombudsmen out there and also the SHIP programs. The SHIP  
20 programs really play an important role, so states should  
21 elevate SHIP and let beneficiaries know to not just take  
22 the word of the broker, but to actually go to the SHIP

1 counselor to get some real information.

2 And also, I believe Massachusetts is going to be  
3 sending out a letter to let folks know about the change and  
4 what it is going to mean to them. I can give you a copy of  
5 the letter once it comes out.

6 VICE CHAIR ROBERT DUNCAN: Thank you, Dennis.

7 Anyone else?

8 [No response.]

9 VICE CHAIR ROBERT DUNCAN: So, Michelle, Kirstin,  
10 do you think you've got enough clarity?

11 KIRSTIN BLOM: Yeah, I think we're good. Thank  
12 you.

13 VICE CHAIR ROBERT DUNCAN: All right. Thank you.  
14 Madam Chairwoman, I turn it back over to you.

15 CHAIR VERLON JOHNSON: All right. Thank you  
16 again for a great session on this one.

17 All right. So now we're going to go ahead and  
18 turn it to public comments. We will open it up. We invite  
19 people to raise your hand if you'd like to offer comments.  
20 When you do, please remember to introduce yourself and the  
21 organization that you represent. And we also ask that you  
22 keep your comments to three minutes or less.

1 [No response.]

2 **### PUBLIC COMMENTS**

3 \* CHAIR VERLON JOHNSON: Okay. It looks like we do  
4 not have comments today, but I do want to remind  
5 individuals that if you do have comments later to feel free  
6 to send them in via our website or the email address that  
7 you see on the screen.

8 And I also want to thank you all for a great two  
9 days. We hope that you all learned, as we did, as well, of  
10 some great topics that of importance to the Medicaid space.  
11 And we also want to make sure that you are aware that our  
12 next meeting is scheduled for October 30th and 31st. Yes,  
13 that is Halloween, for those who do celebrate. We will be  
14 looking forward to seeing you all.

15 And now the meeting is adjourned. Thank you so  
16 much. Have a great weekend.

17 \* [Whereupon, at 11:04 a.m., the meeting was  
18 adjourned.]

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