



PUBLIC MEETING

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Ronald Reagan Building and International Trade Center  
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Thursday, March 5, 2026  
10:35 a.m.

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[10:35 a.m.]

CHAIR VERLON JOHNSON: Good morning. Good morning. Welcome to MACPAC's March meeting, and we are exciting to have everyone here today for sure. Over the last couple of months we've really taken on some significant policy questions, and now we are actually narrowing the field a little bit more, and moving from exploration more to direction.

I know that my fellow Commissioners are looking forward to a very focused conversation as we get more into these issues. You'll see some policy options today as well as some draft recommendations before us, as well.

So with that, we will turn to Automation in the Medicaid Prior Authorization Process, and I'm going to kick it off with Patrick and Katherine to walk us through some findings, and again some policy options for us. Katherine and Patrick?

**### AUTOMATION IN THE MEDICAID PRIOR AUTHORIZATION  
(PA) PROCESS: POLICY OPTIONS**

\* PATRICK JONES: Thank you. This morning Katherine and I will present principles and policy options

1 derived from MACPAC's research on automation in the  
2 Medicaid prior authorization process.

3           Today's presentation will begin with an overview  
4 of the project and background on prior authorization in  
5 Medicaid, followed by a review of project findings,  
6 presentation of policy principles and options, and closing  
7 with next steps.

8           Last year, MACPAC began a research project  
9 investigating how states, managed care plans, and providers  
10 incorporate technology, including artificial intelligence,  
11 or AI, to automate parts of the Medicaid prior  
12 authorization process. We will refer to prior  
13 authorization as PA throughout this presentation.

14           This group defines automation as the use of  
15 technological tools such as algorithms and AI that  
16 supplement or replace human action or decision-making. AI  
17 and algorithms are distinct. An algorithm is a procedure  
18 or set of rules that is applied to a dataset to achieve a  
19 certain function or purpose, and AI is a machine-based  
20 system that can, for a given set of human-defined  
21 objectives, make predictions, recommendations, or  
22 decisions.

1           We conducted this study to develop a deeper  
2 understanding of how automation is being used in the  
3 Medicaid PA process, to identify existing federal and state  
4 policy levers that govern its use, and to identify where  
5 additional policy levers are needed.

6           To conduct this study, MACPAC and its contractor,  
7 Mathematica, conducted a literature review on automation in  
8 PA, reviewed state and federal policies impacting the use  
9 of automation, and conducted a series of stakeholder  
10 interviews.

11           Prior authorization is the multistep process by  
12 which health care payers require medical providers to  
13 receive approval before providing a specific item, service,  
14 or medication. Generally speaking, the process originates  
15 with a provider's determination of the medical necessity of  
16 a certain treatment, and ends with an authorization  
17 decision from the payer.

18           Some studies have shown that PA can reduce health  
19 care costs without negatively impacting care quality.  
20 However, some beneficiary advocates have raised concerns  
21 about PA delaying or denying needed care.

22           Federal statute and regulations allows Medicaid

1 fee-for-service programs to use utilization management  
2 processes such as PA. Regulations also require state  
3 managed care contracts to permit managed care plans to use  
4 PA. Federal regulations impose requirements on state  
5 managed care contracts, such as time frames for  
6 authorization decisions. States conduct oversight of  
7 plans' use of PA to ensure compliance with these  
8 contractual requirements.

9 Medicaid PA is also subject to federal oversight.  
10 CMS can exercise oversight to ensure compliance with  
11 federal statute and regulations. CMS also reviews and  
12 approves state managed care contracts and assesses  
13 contractual compliance with regulations.

14 Beginning in January 2026, the Interoperability  
15 and Prior Authorization Final Rule required states to issue  
16 PA decisions within specific time frames for their fee-for-  
17 service programs and begin reporting on fee-for-service PA.

18 MACPAC staff drew the following findings from  
19 data collected from the federal policy review, literature  
20 review and interviews.

21 First, we found that states and managed care  
22 plans are deploying AI and algorithms in Medicaid PA and

1 have found a variety of uses for these tools. In our  
2 interviews, all states and managed care plan respondents  
3 reported some form of automation within their PA process,  
4 most often rules-based algorithms using clinical criteria  
5 to determine medical necessity. States and plans have long  
6 used algorithms in the prior authorization process, but  
7 also reported adopting advanced AI-based automation tools  
8 for a variety of functions in PA.

9           A subset of stakeholders reported using  
10 automation tools to make PA decisions. These stakeholders  
11 consistently reported that their automation tools cannot  
12 deny or partially deny requests and can only approve  
13 requests or refer them for clinician review.

14           Next, we found that states and the federal  
15 government have limited visibility into managed care plans'  
16 use of automation in PA. States may leverage their  
17 existing contracts and oversight activities for managed  
18 care plans to identify uses of automation, but not all  
19 states do so.

20           Respondents reported that managed care plans may  
21 disclose or demonstrate automation technologies but only on  
22 a voluntary basis.

1           We also found current federal policy neither  
2 prescribes nor prohibits specific uses of automation in PA.  
3 Existing federal policy governs many important aspects of  
4 PA. However, there are currently no Medicaid fee-for-  
5 service or managed care requirements in either statute or  
6 regulation to specifically regulate, guide, or monitor the  
7 use of automation.

8           However, we did find that states have passed  
9 legislation regulating payers' use of automation in care  
10 decisions. Seven states have passed laws to regulate the  
11 use of automation in PA. Six of the seven states' laws  
12 mandate that a human clinician review all adverse  
13 decisions.

14           Similarly, we found that some states' managed  
15 care plans and IT vendors have established formal AI  
16 governance structures to monitor and guide the use of  
17 automation in PA. We did find automated PA processes  
18 present potential risks to Medicaid beneficiaries,  
19 providers, and payers. Stakeholders raised concerns that  
20 automated PA systems may make incorrect determinations due  
21 to technical issues such as data bias and programming  
22 errors. Stakeholders also raised concerns about the

1 complexity of AI and protections for proprietary software  
2 limiting transparency into PA decisions.

3           Finally, limited federal guidance on automation  
4 may be slowing the adoption of automation tools in Medicaid  
5 PA. Stakeholders representing states and managed care  
6 plans stated that they are reluctant to implement  
7 automation in the absence of federal regulations and  
8 guidance. Furthermore, stakeholders noted that the  
9 variation in state laws creates an uneven regulatory  
10 environment that is difficult to navigate.

11           The findings from our literature review, policy  
12 scan, and interviews revealed challenges posed by  
13 automation in Medicaid PA. First, there is limited  
14 transparency into how automated PA systems work and their  
15 impact on costs and access to care. Stakeholders  
16 representing beneficiaries and providers stated that they  
17 have little visibility into how automation is being used,  
18 how automation tools make PA decisions, and the approval  
19 and denial rates for automated systems.

20           The nature of AI itself presents barriers to  
21 transparency. Stakeholders stated that the highly complex  
22 nature of AI limits understanding of how and why PA

1 decisions are made. Beneficiary advocates also said that  
2 plans and utilization management entities can cite  
3 intellectual property protections to limit transparency  
4 into automation tools.

5 Evidence indicates that states have taken little  
6 action to increase transparency into managed care plans'  
7 use of automation in Medicaid PA. CMS and states have  
8 existing oversight mechanisms, such as external quality  
9 review, managed care program annual reports, and state  
10 contracting authorities, that may provide insight into the  
11 use of automation. However, no respondents in our  
12 interviews reported using these mechanisms to conduct  
13 routine oversight of managed care plans' use of automation.

14 Limited transparency may reduce states and CMS's  
15 ability to oversee potential risks posed by automation.  
16 For example, whistleblowers have alleged that commercial  
17 insurers, MA plans, and UM entities may have used  
18 automation tools to facilitate cost containment strategies  
19 that increase adverse determination rates. In our  
20 interviews, stakeholders representing providers and  
21 beneficiaries stated that they are concerned about the  
22 risks these alleged practices pose to Medicaid

1 beneficiaries.

2           Limited transparency into automation systems also  
3 prevents states and the federal government from monitoring  
4 technical issues such as data bias and programming flaws.  
5 In interviews, stakeholders warned that data bias may lead  
6 to increased adverse determination rates for Medicaid  
7 beneficiaries. Additionally, faulty programing can produce  
8 inaccurate PA decisions for both complex AI-based systems  
9 and simpler algorithms.

10           We also found that there is limited federal  
11 guidance regarding automation in PA, and that state  
12 guidance can vary greatly. Federal and state policy govern  
13 Medicaid managed care and fee-for-service PA. However,  
14 automation has spread rapidly in recent years, and these  
15 policies do not directly regulate, guide, or monitor its  
16 use in PA.

17           Language in federal Medicaid managed care  
18 regulations does require clinical oversight of adverse  
19 decisions, similar to the MA program. However, this  
20 language is silent on automation specifically.  
21 Furthermore, fee-for-service regulations do not require  
22 clinical review of all adverse PA determinations.

1           Stakeholders representing states and managed care  
2 plans stated that the absence of federal guidance makes  
3 many states and managed care plans reluctant to implement  
4 automation tools. According to these stakeholders, plans  
5 and states do not want to implement automation systems that  
6 may be disrupted by federal action and require costly  
7 reworks in the future.

8           Furthermore, stakeholders warned that variation  
9 in state laws creates additional compliance burdens for IT  
10 vendors, managed care plans, and utilization management  
11 entities implementing automation.

12           I'll now hand the presentation over to Katherine  
13 who will describe policy principles and policy options that  
14 address these findings and challenges.

15 \*           KATHERINE ROGERS: Thanks, Patrick. So to these  
16 principles, first, Medicaid PA offers administrative  
17 efficiencies for payers and providers, which can improve  
18 the timeliness of approvals, beneficiary experience, and  
19 access to care.

20           Applications of automation present many benefits,  
21 including faster PA decisions, more appropriate and cost-  
22 effective care for beneficiaries, and reduced

1 administrative burden for providers.

2           In interviews, states and managed care plans  
3 reported using automation to synthesize large volumes of  
4 information, extract data from electronic health records,  
5 and automate authorization approvals. Additionally,  
6 providers reported that they use automation to expedite the  
7 submission of PA requests and appeals. These efficiencies  
8 can reduce costs for both payers and providers and reduce  
9 approval times for beneficiaries. So when contemplating  
10 the potential risks of automation use, we must also  
11 consider these benefits.

12           Second, transparency and disclosure are important  
13 tools in documenting and assessing the use of automation,  
14 including the nature of emerging risks. Many states do not  
15 report collecting data on how Medicaid plans implement  
16 automation tools in Medicaid PA at this time. The federal  
17 government does not mandate reporting on how Medicaid  
18 managed care plans use automation.

19           In many cases, plans, UM entities, and IT vendors  
20 protect their automation tools as intellectual property or  
21 protected business interests, which limits visibility into  
22 how those tools function. It is difficult to oversee

1 automation if its use is not disclosed or known. With  
2 limited transparency, states and the federal government are  
3 less able to monitor for those potential risks that Patrick  
4 mentioned, including inaccurate coding, data bias, and  
5 more. Disclosure and reporting requirements may offer  
6 states and other stakeholders the necessary transparency to  
7 mitigate such risks.

8           And third, due to the evolving nature of  
9 automation technologies and their increasing application,  
10 ongoing reevaluation of the oversight policy framework in  
11 Medicaid PA is warranted. Automation technology is  
12 improving in its functionality and quickly expanding in  
13 health care. Just as one example, the number of FDA-  
14 approved AI medical devices increased 12-fold in just 5  
15 years, some years ago, between 2018 and 2023.

16           In interviews, stakeholders predicted that the  
17 use of automation in Medicaid PA specifically would also  
18 expand. And given this rapid evolution, some of the risks  
19 identified by stakeholders may fade and new ones may arise  
20 in their place. Policy addressing automation in Medicaid  
21 PA should be regularly reevaluated to remove obstacles to  
22 technological innovation but also remain responsive to

1 emerging risks.

2           Now I'll transition to some policy options also  
3 drawn from the findings that Patrick covered.

4           I will glide through these two slides  
5 comparatively quickly, but these outline the findings our  
6 options seek to address.

7           Our findings suggested more clarity would be  
8 helpful to stakeholders about the role of clinical  
9 oversight in automation in Medicaid PA. We also found that  
10 a lack of federal guidance was a source of confusion or  
11 potential hesitation in implementing or monitoring  
12 automation, and that there are areas of risk in automated  
13 PA processes that warrant effective oversight to prevent  
14 errors.

15           Similarly, findings suggested stakeholders could  
16 benefit from additional guidance on how existing oversight  
17 authority can be deployed to oversee automation in Medicaid  
18 PA. Interviews cited transparency gaps in whether or not  
19 automation is in place and how it is being used, as well as  
20 the potential impacts.

21           Digging in a bit deeper, our first two options  
22 seek to clarify the role of clinician oversight over the PA

1 process, specifically adverse decisions. Our first policy  
2 option, issue federal guidance clarifying clinical  
3 expertise must be involved in reviewing and approving  
4 adverse authorization decisions. We heard in interviews  
5 payers were using a human in the loop for adverse  
6 decisions, but we also heard that stakeholders largely were  
7 seeking additional federal guidance and clarity on the  
8 oversight of automation.

9           We reviewed the existing regulatory texts and the  
10 Medicaid managed care regulation at 42 CFR 438.210, which  
11 reads that any decision to deny a service authorization  
12 request or authorize a service in an amount, duration, or  
13 scope that is less than requested be made by an individual  
14 who has appropriate expertise in addressing the enrollee's  
15 medical, behavioral health, or long-term service and  
16 supports needs.

17           This language is not tied in regulation to the  
18 use of automation, and clarifying guidance could make clear  
19 that it requires a person and not automation alone, and  
20 specifically one with appropriate and relevant clinical  
21 expertise to make such decisions.

22           In our second option, we are looking to align

1 language for Medicaid fee-for-service and Medicaid managed  
2 care. There is no corresponding provision like the 438  
3 provision I just read in fee-for-service regulations  
4 related to prior authorization or utilization management.  
5 And this option would recommend amending those regulations  
6 to create that consistency.

7           These options arose, in part, because the use of  
8 a human in the loop was a common safeguard cited in our  
9 interviews and in the literature. This safeguard can  
10 protect against the risk of errant adverse decisions,  
11 coding or data bias issues. And while this regulatory  
12 language exists in the Medicaid managed care regulation, we  
13 heard from stakeholders that clarification of federal  
14 policy with regard to automation in the Medicaid PA process  
15 would be helpful.

16           This requirement has parallels in Medicare  
17 Advantage regulations, which state similarly that if an MA  
18 organization expects to issue a partially or fully adverse  
19 medical necessity decision, the organization determination  
20 must be reviewed by a physician or other appropriate health  
21 care professional with expertise in the field of medicine  
22 or health care appropriate for the services at issue before

1 the determination is issued.

2 Both the Medicaid managed care regulation and the  
3 MA regulations further specify that authorizations for  
4 services must reflect the beneficiary's specific medical  
5 needs, and this language was further addressed in a 2024  
6 CMS Frequently Asked Questions document, issued subsequent  
7 to the publication of the 2024 MA final rule.

8 In general, that regulatory precedent is fairly  
9 clear that clinicians appropriate to the service types  
10 considered for PA must be generating or reviewing any  
11 adverse decision or authorization before it is issued, and  
12 that authorization determinations must account for  
13 individual medical necessity.

14 Consistent with this, in our interviews we found  
15 that managed care plans already use a human in the loop to  
16 review adverse decisions, even when automation is being  
17 used for generating approvals.

18 While we heard that automation in Medicaid PA  
19 may, at this time, be less common in fee-for-service  
20 Medicaid than in managed care, we found no evidence to  
21 suggest that programs should differ on this provision. And  
22 that is the underlying basis for that Option 2.

1           Finally, guidance clarifying the regulatory text,  
2 if issued by CMS, could also clarify other areas of  
3 potential confusion or ambiguity, for example, that  
4 existing requirements set forth in federal law regarding  
5 the timeliness, notice and appeals associated with Medicaid  
6 PA are in force with or without automation in use.

7           Our third and fourth options focus on those  
8 existing policy authorities that states can use to promote  
9 transparency in the adoption and use of automation within  
10 Medicaid PA.

11           Our third option, issue guidance to states  
12 recommending oversight of Medicaid managed care plans' use  
13 of automation tools, would assist states in leveraging all  
14 existing oversight channels to collect information on and  
15 oversee health plans' use of automation in Medicaid managed  
16 care.

17           Our fourth policy option, states should use their  
18 Medicaid managed care contracts with Medicaid managed care  
19 plans to require disclosure about the use of automation in  
20 the authorization process, would be directed to states, and  
21 encourage them to use their own authority as the holders of  
22 Medicaid managed care contracts to require disclosure and

1 promote transparency.

2           These recommendations would address the findings  
3 that states have limited insight into managed care plans'  
4 use of automation in Medicaid PA. State oversight of  
5 plans' use of automation can address risks posed by  
6 automation, and states cannot monitor or oversee automation  
7 tools they have not identified or documented.

8           State oversight can increase visibility into  
9 automation's use and impacts, providing critical  
10 information for future state and federal policymaking.  
11 While there is today no federal requirement obligating  
12 states to collect information from managed care plans about  
13 if and how they use automation in Medicaid PA, states can  
14 use their existing contracts and oversight activities for  
15 plans to identify adoption of automation.

16           We heard this information is being disclosed on  
17 an ad hoc or incidental basis, during contract proposals,  
18 readiness reviews, or ongoing oversight site visits  
19 already, even if disclosure is not required. We also heard  
20 that in state agencies, time and resources can be a barrier  
21 to developing effective new oversight strategies, so states  
22 often look to the federal government for guidance to

1 develop them.

2           CMS is well positioned to advise states on  
3 existing tools they can use to monitor the use and  
4 performance of automation. In federal regulations, state  
5 agencies must have an effective monitoring system for all  
6 managed care programs, which includes broad-based  
7 requirements for monitoring, using monitoring data to  
8 improve the managed care program, and readiness reviews for  
9 new plans. Readiness reviews, for example, must include  
10 onsite reviews through which states can require  
11 demonstration of MCOs' technology platforms, interview  
12 utilization management or IT staff, or otherwise require  
13 disclosure and documentation of automation.

14           Other oversight mechanisms that could be covered  
15 in such guidance include the validation and assessment of  
16 utilization management policy and procedures through the  
17 EQR process, or specific plan metrics for quality and  
18 access required for state reporting through the MCPAR.

19           And finally, and particularly for Option 4, as  
20 the signatories to the Medicaid managed care contracts held  
21 by health plans, states hold unique authority to impose  
22 contract standards for plan performance and reporting, such

1 as requiring certain disclosures about automation use.

2 States reported limited visibility into Medicaid  
3 managed care plans' use of automation at this time, and  
4 implementing new provisions in their own contract language  
5 which would grant states one important channel for  
6 collecting and classifying information on the use of  
7 automation in Medicaid PA, including its applications  
8 within the process.

9 With that we will turn to next steps. Staff  
10 expect to present a chapter on automation in Medicaid PA  
11 for the June 2026 Report to Congress. At this session, we  
12 ask Commissioners to share their reactions to principles  
13 and options. In particular, are there outstanding  
14 questions about the principles or options that staff can  
15 answer? Does the presented evidence support the principles  
16 and policy options? And are there other factors for staff  
17 to consider while developing recommendation language or the  
18 rationale?

19 This concludes our presentation. I do have, on  
20 the next couple of slides, the principles and the options  
21 all on one or the other slide so that we can refer back to  
22 those to discuss. And with that I will turn it back over

1 to the Commission Chair for discussion.

2 CHAIR VERLON JOHNSON: Thank you so much. That  
3 was really helpful, Patrick and Katherine, and I really  
4 appreciate the way that you all laid that out. And I think  
5 what stands out to all of us is that automation, of course,  
6 in prior authorization is already happening, for sure, but  
7 our visibility is really low in terms of how we're looking  
8 at that. And we also are very concerned how it's impacting  
9 our beneficiaries.

10 So I think as we open this up for Commissioner  
11 comments it would be really helpful for you all to really  
12 lean into the human in the loop standard, and give us some  
13 insights into how you are looking at that, if that is  
14 sufficient. Also the whole concept about transparency, as  
15 well. Are the proposed tools, are they really enough to  
16 give states what they need in terms of their visibility?  
17 And then also I would really like your experience around  
18 variability around this issue, as well, as you think about  
19 the different states and the different levels of capacity  
20 and experience, how can we help in that, as well.

21 So with that I will open it up to you for  
22 Commissioner comments, and I will start with Angelo.

1                   COMMISSIONER ANGELO GIARDINO:  Patrick and  
2 Katherine, thank you.  That was a really valuable analysis  
3 of a really fundamental element of health care coverage,  
4 the approval and denial of services.  And the use of  
5 automation is such an important element to that, and I  
6 think the way you've approached this is really informative,  
7 and I feel like I've learned a lot just listening to you.

8                   And I would just like to commend you on being  
9 very thoughtful and measured in how you've approached this,  
10 and I think the guiding principles make a lot of sense.  
11 And I think you're really providing a lot of different  
12 stakeholders with valuable insights into a fundamental  
13 element of the approval and denial of services.

14                   So I just offer my support for the guiding  
15 principles, and I think you've really contributed a  
16 significant amount of information to something that many of  
17 us just see as kind of like a basic part of the machinery,  
18 but understanding that machinery is essential.

19                   So thank you for your really hard work.

20                   CHAIR VERLON JOHNSON:  Thank you, Angelo.  I  
21 think we all echo that statement for sure.

22                   Anne and then Tim.

1           COMMISSIONER ANNE KARL: Yeah, I would like to  
2 echo what Angelo said. Really great work, and I appreciate  
3 your sort of moving forward on thinking about how do we  
4 harness this technology that can really streamline and  
5 simplify and expedite things for beneficiaries while also  
6 recognizing that there are challenges that it brings up.  
7 So I think you did a really great job with that careful  
8 balance.

9           I have two separate points. So one point has to  
10 do with I think when we're talking about automation and the  
11 use of prior authorization, there's two distinct uses. One  
12 is in applying existing clinical criteria to a specific  
13 patient, and a separate one is actually creating those  
14 clinical standards. So it's an AI algorithm that's  
15 reviewing the literature, using big amounts of actual  
16 health care data to say -- to do some sort of predictive  
17 analytics as to who might benefit from what.

18           That, actually creating the clinical coverage  
19 standards using AI tools, to me brings up more concerns in  
20 terms of accuracy of training data, et cetera, so things  
21 that you sort of alluded to.

22           My read was that most of the policy

1 recommendations are really focused on the application of  
2 the existing clinical criteria, which I think is fine, and  
3 I think is a good place to be starting. I just think it  
4 would be helpful in any -- you know, the chapter, et  
5 cetera, if it just makes those distinctions clear, and that  
6 this is really focusing on the application of existing  
7 clinical criteria, and that creating clinical criteria  
8 would raise a whole other set of issues that would merit  
9 further consideration. So that was one point.

10           My other point is a simpler one, but I've been  
11 hearing anecdotally that as AI tools are being used for  
12 prior authorization, that essentially makes it easier for  
13 both the plans and providers to go through a prior  
14 authorization process, which as like the cost of prior  
15 authorization goes down, we -- I've heard anecdotally at  
16 least -- that the number of services being subject to prior  
17 authorization is shifting.

18           So I think that might just be an example that  
19 when we're talking about Recommendations 3 -- or Policy  
20 Options 3 and 4, that maybe just highlighting things that  
21 you might want to be tracking include the number of  
22 procedures that are subject to prior authorization, because

1 it's possible that we -- you know, a larger share of  
2 services being subject to prior authorization in the plans  
3 that are using automation more intensely or things like  
4 that. So I think that would just be helpful to keep an eye  
5 on as this all develops.

6 CHAIR VERLON JOHNSON: Thank you, Anne.

7 Tim?

8 COMMISSIONER CAROLYN INGRAM: Yeah, thanks. Echo  
9 Angelo and Anne's views on kind of the landscape that  
10 you've created and the information you've provided. I  
11 think this is terrific.

12 And my point is really maybe building off Anne's  
13 second point, and maybe it's too broad for this  
14 conversation, but I think it's something we're going to  
15 need to talk about, which is as we talk about  
16 recommendations for CMS and states in terms of staying on  
17 top of and providing oversight, particularly for AI-related  
18 automation, I think we need to call out and ask CMS and  
19 states to think about what is the framework they're going  
20 to use to oversee because for regulation, it's happening  
21 too fast, right?

22 And if CMS is going to regulate, if states are

1 going to regulate, that's not going to keep up. I mean, to  
2 Anne's point, if people are saving money by using AI and  
3 they're expanding to other services, I think CMS and state  
4 Medicaid agencies have to have -- to think about a more  
5 nimble, flexible oversight approach to address emerging  
6 concerns on AI as this field continues to evolve because,  
7 like so many other things, you know, the world will evolve  
8 before CMS or others have a chance to catch up to it.

9 CHAIR VERLON JOHNSON: Thank you, Tim.

10 Let's see. John and then Adrienne.

11 COMMISSIONER JOHN McCARTHY: I have a bunch to  
12 say on this one, and it's kind of leading more towards in  
13 the future what we're looking at on this one.

14 Again, the work that you've done is great in  
15 putting together. It's just that this is such a nuanced  
16 area, and it's so hard because you're talking about it at  
17 the 10,000-foot -- really 30,000-foot level, not getting  
18 down into it, because I think there's some level of PAs  
19 that everyone would say, yes, this is definitely, we need  
20 prior authorization around this service, but this other  
21 service, you know, the answer would be no.

22 So, for example, you know, in essence, there's

1 always prior authorization around personal care aide  
2 services, right, because you have to have a plan of care  
3 before you start. So that plan of care is a PA, right?  
4 But for a primary care visit, we'd say, no, you shouldn't  
5 have a PA for that. So those are very different things  
6 that we're looking at on these.

7           Even in the research that you did, I mean,  
8 there's a -- in the memos that you sent us, you said --  
9 well, it says, not you said, but it says in here, for  
10 example, one study applied an algorithm to 64,884 episodes  
11 of care and identified 7,679 movable cases where  
12 beneficiaries could be shifted to lower-cost sites, saving  
13 \$8.2 million, without reducing quality of care, right? So  
14 that's what that study said.

15           But I guarantee if we brought those cases forward  
16 just in front of those MACPAC Commissioners and we talked  
17 about those cases, there would be some people on the  
18 Commission or even me saying, whoa, wait a second. You  
19 know, moving that to that lower -- that's not what I want  
20 for my loved one or for me. I don't want it moved. Yet,  
21 you know, how do we get past those things?

22           You see it all the time with generic drugs.

1 Again, that's another example. If I talk about generic  
2 drugs, there will be some people who will say, no, I can't  
3 take that generic drug because the filler is different or  
4 these are different colored dye and do we have any, you  
5 know, expertise into knowing does that really make a  
6 difference or not. So it's just such a nuanced area on  
7 these things.

8           So one of the things -- again, on the policy  
9 options, the things we're talking about, I think they're  
10 all good. I think the one area that -- where we have to  
11 have a human involved -- I'm not against that one, but I  
12 just want to bring up the issues of actually having a human  
13 involved, because don't forget, you know, back when some of  
14 us were Medicaid directors, merely eight to ten years ago,  
15 we only had humans involved, and we had all these same  
16 issues in this, right?

17           So, for instance, if you have a human involved  
18 and it's somebody who has lower back pain and there's a  
19 chiropractor saying that the person needs to come in for  
20 adjustments -- I'm going to make up a number. I don't know  
21 what it is, but if they say, hey, they need to come in for  
22 adjustments, you know, every day for the next 30 days,

1 well, then you have an internist or orthopedist looking at  
2 that who doesn't believe in chiropracty and is looking at  
3 it and is saying, again, they're qualified because they're  
4 an orthopedist who specializes in lower back. They may  
5 say, no, that is not acceptable, and so we would get  
6 differences of opinion on that. So just having a human in  
7 there doesn't always guarantee that we're going to get the  
8 right decision. It could just be somebody who's not kept  
9 up on practices.

10           So, again, I think it's still good, but it's not  
11 a panacea that's going to fix all our problems. I don't  
12 think you said that. I just wanted to bring that up.

13           I do think one of the areas we should look at --  
14 and I haven't figured this one out yet, but I'll just throw  
15 out a couple of ideas -- is how do you put the monetary  
16 incentives in there? I've talked about this a bunch of  
17 times. This is where value-based purchasing really can  
18 make a difference.

19           But, you know, if we say PAs cost more on  
20 administrative burden, which is true -- like, I'm not going  
21 to debate that -- why don't we make the state and managed  
22 care plans pay more in those cases, right, to cover the

1 additional costs that come with those things?

2           Likewise, if there is no PA in a service, should  
3 a state reduce, you know, the reimbursement amount for  
4 those things to reflect those two different things? I  
5 don't know what those amounts are, but how do you balance  
6 those two things out?

7           And the same thing, we saw this quite a bit where  
8 you'd have a provider who would just submit anything all  
9 the time because it would just get denied by PA because  
10 it's easy. You know, you've got a patient in front of you  
11 who doesn't want you to say no. So, like, yeah, we'll just  
12 submit it and make the insurance company the bad company,  
13 right? So, if a provider has a large number of denials, is  
14 that something that should be -- you know, have some type  
15 of monetary penalty that goes along with that?

16           And then lastly, on the reverse side too, which  
17 we've talked about is -- and states have looked at this --  
18 for managed care plans, if you have a large number of PA  
19 denials that then get overturned by the state, right --  
20 because you can always then go back and get an appeal to  
21 the state, which is hard. I'm not saying that's an easy  
22 process, but if you do and you have a large number of

1     turnovers by the state, you know, should there be some type  
2     of, again, penalty that's tied to that on the other side?

3             So those are -- you know, I would like to see us,  
4     you know, look at something like monetary incentives as we  
5     go forward on these things. Thanks.

6             CHAIR VERLON JOHNSON: Thanks, John.

7             Adrienne and then Patti.

8             COMMISSIONER ADRIENNE McFADDEN: It's always  
9     dangerous going after John, but I think I have a few  
10    thoughts around this. And thank you all for distilling  
11    such a large amount of information into a really digestible  
12    overview.

13            The first I would say is, for fear of sounding a  
14    little bit like a broken record, I am all for the policy  
15    principles, and I will again say that, to me, there's an  
16    excitement around what automation offers with efficiencies  
17    and being able to get to decisions in a very timely fashion  
18    so that folks can move on to their care in a faster fashion  
19    and that providers who are actually requesting these prior  
20    authorizations get their decisions faster. Sometimes in  
21    real time they get approvals, and so I think that value  
22    cannot be underclubbed by focusing on the rare instances of

1 bad actors.

2           The other thing I want to just focus in on is the  
3 concerns around folks leaning on proprietary systems.  
4 Think about how prior authorization is done with just  
5 humans without the automation. Two of the main guideline  
6 authorities, Milliman and InterQual, have guidelines that  
7 are proprietary. There's nobody that can just go out and  
8 Google what the guidelines are and know what they are  
9 because they're proprietary.

10           So I think that proprietary piece is actually a  
11 little bit of a business advantage for those who are in the  
12 industry already, and so I think we're overshooting on  
13 wanting to pull back the proprietary piece of this, because  
14 those guidelines are not going to be readily available in  
15 general unless you purchase them, and that's what we're  
16 using today.

17           In addition to that, the managed care companies  
18 also have internal guidelines that are published, so people  
19 have visibility into those, and I do think that the policy  
20 recommendations that you have around disclosures and  
21 transparency can go as far as listing which guidelines that  
22 they're using for their algorithms. But I don't know if we

1 need to go into all the guts and the detail of what's  
2 actually happening with that AI, because I think that will  
3 stifle innovation.

4           And, finally, I'll just say I'm a big proponent  
5 of AI in general, and so for me, the biggest enemy of  
6 innovation is trying to constrain it. And so I'm in favor  
7 of putting guardrails around this, but I don't want to put  
8 something so tight that you now have an industry that could  
9 do so much to improve where we are today by confining them  
10 to a limited number of use cases that has all this  
11 transparency. And we have now given innovation a really  
12 small box to live in and no longer a blue-sky opportunity.

13           CHAIR VERLON JOHNSON: Thank you.

14           Patti?

15           COMMISSIONER PATTI KILLINGSWORTH: I'll keep my  
16 comments pretty brief and pertaining specifically to the  
17 policy principles and the recommendations.

18           On the policy principles, on the second item  
19 where we talk about transparency and disclosure, I just  
20 want to follow up with some of the comments that Anne made,  
21 that transparency and disclosure are not just important  
22 tools as it relates to documenting and assessing the use,

1 but actually in how automation is operationalized.

2 I think it is so important when decisions are  
3 being made about a person's care that there is transparency  
4 into how those decisions are made, both on the front end to  
5 the clinicians who are trying to justify that a service is  
6 appropriate and medically necessary, but also on the back  
7 end when that beneficiary has been told no and now they're  
8 going to try to potentially work with that physician or  
9 clinician to overcome that denial.

10 And so the thing that I worry about with regard  
11 to particularly when AI is being used to actually generate  
12 criteria, if it's not disclosed, it is really trying to  
13 hit. It's like playing pin the tail on the donkey. You  
14 have no idea where the donkey is, but you're trying to pin  
15 the tail on it, and no one's giving you any information to  
16 be able to do that.

17 With respect to the last one, just to follow up  
18 to John's comment, I had this thought when I was reading  
19 the materials. You really brought it forward again, John,  
20 that we just have no idea where all of this is going. What  
21 we do know is that there have been some pretty remarkable  
22 studies where we've compared human decision-making with AI

1 decision-making, and one particular example that I read  
2 about was in legal contracts and found out that AI reviewed  
3 those contracts much more quickly and much more accurately  
4 than really high-paid, qualified lawyers did.

5           So there could be a future, right, where we get  
6 to a point where we want really well-developed AI to be  
7 able to make decisions, and so I would just encourage us to  
8 think about the policy recommendations also in light of the  
9 future.

10           Yes, we need to come back and look at those  
11 periodically, but just, as Adrienne said, trying not to box  
12 ourselves in too much for things that we may find  
13 ultimately beneficial.

14           And then on the policy options, a couple of  
15 tweaks, and I'll explain kind of what I'm going for, and we  
16 can think about language going forward. But on the first  
17 policy option with clinical expertise, that involvement is  
18 so meaningful. It can't just be a, okay, yes, I agree,  
19 okay, yes, I agree, right? We really want an  
20 individualized clinical review of that person's unique  
21 needs for the service, and again, maybe someday that can be  
22 done through AI.

1 I don't know, but right now, what we're talking  
2 about is meaningful involvement, and maybe we can elaborate  
3 that in the chapter.

4 Then the other thing that I would just sort of  
5 point to is that we want not just oversight or disclosure  
6 about the use of automation, but also the impacts of  
7 automation. Like, what is happening with the use of that  
8 automation? Is it resulting in higher initial denials that  
9 are then subsequently overturned, either by the managed  
10 care organization or by the state, right, so making sure  
11 that we're really looking at impacts.

12 Thank you.

13 CHAIR VERLON JOHNSON: Thank you, Patti.

14 Mike and then Heidi.

15 COMMISSIONER MICHAEL NARDONE: Yeah, I want to  
16 thank you for this. I learned a lot as I was reading it,  
17 and I would echo a lot of the points that have been made  
18 here.

19 I just wanted to add that I appreciated you kind  
20 of tying it into what Medicare is considering for their MA  
21 plans. I think it's really important that there's  
22 consistency in terms of -- I don't think you want Medicaid

1 having one set of kind of requirements and policies and  
2 Medicare Advantage another set of policies. So there's the  
3 potential when we're just looking at Medicaid for there --  
4 not to clarify but confuse, and so I think that  
5 coordination is really an important point.

6           You made it in your presentation. I think it's  
7 something that should be stressed as we're looking at the  
8 chapter.

9           And maybe that ties into Tim's point around  
10 nimbleness in terms of, you know, what is the structure for  
11 ensuring that, you know, we can be quick enough in terms of  
12 -- but also across CMS, not just at Medicaid, for actually  
13 being able to kind of review and understand what's  
14 happening and what changes need to happen with respect to  
15 the regulatory framework.

16           Now, the Medicare Advantage, you know, comes out  
17 with regular annual guidance. That's one mechanism, but,  
18 you know, I wonder if something more is needed, and I  
19 realize that might be beyond the scope of this paper, but I  
20 do want to highlight the Medicare Advantage and Medicaid  
21 tie-in and the coordination, which I think is important.

22           CHAIR VERLON JOHNSON: Thank you, Mike.

1 Heidi?

2 COMMISSIONER HEIDI ALLEN: Well, this gives me a  
3 chance to say -- to bring up a topic that I love to bring  
4 up on a regular basis, which is that the Medicaid program  
5 does not have an annual beneficiary survey the way that  
6 Medicare does, and so we do not have a way to hear from  
7 people about their personal experiences with the programs,  
8 and so just noting that.

9 But I do agree with a lot of the things that were  
10 said and, in particular, what Anne brought up about the  
11 black box, and I'm curious how an appeal process would work  
12 when you're going in front of a decision that you can't  
13 speak to how it was made. You have a provider who will say  
14 this person needs it, but then you have the decision was  
15 made by the managed company, but you can't say why.

16 That, to me, seems kind of confusing, or if that  
17 evidence was normed on a population that are not anything  
18 like Medicare or Medicaid populations, like a commercial  
19 population, so it doesn't reflect the needs of Medicaid  
20 patients, how you would know what data was used to make  
21 that decision. That seems really concerning.

22 And then I agree with Patti about the idea of a

1 meaningful human in the loop. I think some evidence  
2 looking at commercial use of these AI tools was that it was  
3 -- that providers were making decisions in under two  
4 seconds, and that that clearly isn't meaningful.

5           And then the last thing I want to say is we're  
6 talking about EQR and MCPAR as tools, but it's interesting  
7 to me that states aren't using them, And I wonder if  
8 that's that they're not well suited to use them.

9           And I think that they may -- maybe it is and  
10 maybe it isn't in that, but I do think that if we can call  
11 out specifically what it is we're hoping to see, like Patti  
12 noted, which is that we want to see how it's changing  
13 outcomes, and so maybe less emphasis on what data sources  
14 would be used or suggesting that potentially these could be  
15 good data sources, but stressing the need to be nimble and  
16 stressing the need to have actual outcomes on things that  
17 have been mentioned here, which is like rates of denial,  
18 rates of denials that were appealed successfully, and also  
19 changes to the number of procedures that require prior  
20 auth.

21           I think those are things that we could kind of  
22 tweak and make the recommendations a little stronger.

1 Thanks.

2 CHAIR VERLON JOHNSON: Thank you, Heidi.

3 Sonja?

4 COMMISSIONER SONJA BJORK: Thank you. I won't be  
5 repetitious of other Commissioner comments.

6 But I wanted to mention that I particularly favor  
7 the policy option that goes for consistency between fee-  
8 for-service and managed care. It just seems strange not to  
9 require that for some of the really special populations  
10 that are carved out of Medi-Cal managed care. It might be  
11 just as important or even more important to make sure that  
12 we have the same rules that everyone's operating under.

13 That really helps the beneficiaries. They might  
14 have a family that has some folks in Medi-Cal managed care  
15 and another person in their family is fee-for-service.

16 It also helps the providers know that the same  
17 rules are going to apply if they're going to assist the  
18 beneficiary in an appeal. They don't have to think of two  
19 different rules, two different sets of rules in order to  
20 help with the appeal.

21 So I appreciate that part of the policy  
22 recommendations. Thank you.

1 CHAIR VERLON JOHNSON: Thank you. I echo that as  
2 well.

3 Mike, did you have your hand up? No?

4 Okay. John.

5 COMMISSIONER JOHN McCARTHY: One of the other  
6 things, as I was listening to the other Commissioners and  
7 Heidi and Patti both brought this up, I think for us to  
8 think about this too, like some type of policy  
9 recommendation that this needs to be studied as we go  
10 forward, like what is the impact, whether it's MACPAC doing  
11 that study or somebody doing the study, you know, on a  
12 state in some of these areas to know that.

13 The other area is -- and this gets back to  
14 transparency -- I think -- and I agree with Sonja that the  
15 managed care and fee-for-service should always be the same.  
16 But we need more transparency at the state level for  
17 providers to see what services are going to be PA'd, and  
18 when is that going to be applied and not applied and how do  
19 we do that? Is it on some website, you know?

20 And then also how often can managed care plans  
21 change things? So, you know, what I ran into often is a  
22 service wasn't being PA'd, and then a PA is applied, and

1 you would go in and talk to providers. They'd be upset  
2 about it. They'd say they had no notice. You go talk to a  
3 managed care plan, and the managed care plan said, we did  
4 give them notice. And if you go look, they did give them  
5 notice, but it was in a way that maybe it wasn't saw -- you  
6 know, you could see it. So is there a way that we can have  
7 policy options at -- or promote ideas that you make those  
8 things more transparent on a state website that you can go  
9 to, that they can only be changed once a quarter or things  
10 like that?

11           Having said all of that, I also don't want to be  
12 tone deaf to something that Mike said earlier. We are in a  
13 time right now of budget constraints. There's also a lot  
14 of talk about fraud, waste, and abuse going on, and that's  
15 what PA is supposed to help slow down.

16           And I think you're looking at some of the  
17 services that we are having a lot of discussions around,  
18 especially in behavioral health, where there was a lot of  
19 PAs removed during COVID periods and now states are taking  
20 a look at some of those different areas. We've seen  
21 explosive growth.

22           So again, it's like, how do we look at PA? And

1 it would be helpful for you guys. How is PA being used as  
2 a tool to help combat fraud, waste, and abuse? And is  
3 there anything that you found that we could point to on  
4 some of those?

5 And you probably have to be at a very specific  
6 level. You know, like for these services, this is what we  
7 found, not just in general.

8 Thanks.

9 CHAIR VERLON JOHNSON: Thank you, John.

10 KATHERINE ROGERS: Verlon?

11 CHAIR VERLON JOHNSON: Yeah. Do you want to add?

12 KATHERINE ROGERS: Can I just speak to the first  
13 part of that? There are provisions in the interoperability  
14 rule that speak to the transparency of PA requirements. So  
15 we can add to that and take a -- that's not the last thing  
16 that you said, but one of the things that you said. I  
17 wanted to mention that.

18 CHAIR VERLON JOHNSON: Thank you.

19 Jennifer. Jen. Jennifer. Jenny.

20 COMMISSIONER JENNIFER GERSTORFF: Thanks, Verlon.

21 So I know some of the concepts in the research so  
22 far seem split, like more applicable to when the algorithm

1 is being applied for PA versus developing the criteria for  
2 PA. And I know that you're going to kind of work on  
3 clarifying the split of those.

4           But I just want to highlight that I think the  
5 potential risk for patients is more prominent in the  
6 development of the criteria than the application of the  
7 criteria. But at the same time, I think there is a risk in  
8 the application for the data that's used. So an AI  
9 algorithm is going to be as good as the data that it's  
10 using, right? And so any information that's missing or  
11 inconsistent or not standardized can create issues that  
12 might go unseen, and that just kind of reinforces the  
13 importance of having meaningful human review of those  
14 denials.

15           And I think somehow, we should incorporate  
16 something on that data quality observation and the  
17 disclosure of like making it more transparent, should  
18 disclose what kind of data is used, what's not used. So,  
19 for example, when a human is reviewing whether someone  
20 should have a service or a drug treatment, they may review  
21 a physician's notes. Is your AI algorithm reviewing  
22 physician notes, and is that appropriate for that to do?

1 CHAIR VERLON JOHNSON: Thank you.

2 Sonja and then Adrienne.

3 COMMISSIONER SONJA BJORK: Thank you. My hand is  
4 up on behalf of my neighbor, Commissioner Ingram.

5 COMMISSIONER CAROLYN INGRAM: Thank you,  
6 Commissioner. My hand-raising activity doesn't work on my  
7 computer. So she's helping me out there.

8 I appreciate the work everybody's put together,  
9 and all the questions are really good.

10 The one question I wanted us to continue to  
11 monitor, we have a lot of legislative sessions operating  
12 right now, and there is legislation in a lot of states  
13 around this issue. And so as we're looking towards policy  
14 decisions we want to make, I think it'd be good if we could  
15 keep our eye on that language -- sometimes there's model  
16 language that comes out of NAIC -- and see if there's  
17 something there, because I agree with my fellow  
18 Commissioners. It would be better if we could offer up  
19 ideas for standardization across Medicaid, Medicare, and  
20 others, so that states and health plans and everybody  
21 involved are not just reinventing the wheel over and over  
22 again. So if we could just monitor that during these

1 legislative processes that are going on, that would be  
2 appreciated.

3 Thank you.

4 CHAIR VERLON JOHNSON: Thanks, Carolyn. Thank  
5 you, Sonja.

6 All right, Adrienne.

7 COMMISSIONER ADRIENNE McFADDEN: This is just an  
8 idea for potentially the narrative piece of this going  
9 forward, which is that AI is not just being used by managed  
10 care companies. It's also being used by providers, and  
11 there's a dearth of information and regulations for that  
12 application as well.

13 And so I think there's -- Jenny sort of alluded  
14 to this in her comments, but the information that goes into  
15 these is also going to reflect what comes out, and so if  
16 the AI-generated content from the provider is processed and  
17 it's not really great information, that can also lead to  
18 bad outputs as well. So I just think it would be  
19 interesting to put that piece of the utilization in the  
20 narrative.

21 CHAIR VERLON JOHNSON: All right. Thank you.

22 Any other hands?

1 All right. Well, clearly, we are all excited  
2 about this conversation and the research you're doing  
3 around it. I mean, let's understand that AI is moving very  
4 fast, and whatever we're talking about today is going to  
5 change tomorrow for sure.

6 And I also heard a lot of conversation about the  
7 human in the loop, and it's really important for us, of  
8 course, to figure out these adverse decisions and to really  
9 have an appropriate person with a clinical background. So  
10 I appreciate the emphasis that folks have placed on that.

11 I also think we should kind of rethink about how  
12 we look at human in the loop in general. One of the things  
13 that we like to talk about in my space is human in the  
14 lead. I think we take that kind of approach, then we can  
15 obviously know, you know, to the points already raised,  
16 this is someone who was really making those decisions based  
17 on their clinical expertise.

18 So, again, really appreciate all the work you're  
19 doing here and looking forward to future conversations  
20 around it for sure. Thank you.

21 And let me, I should ask, is there anything else  
22 that you need from us?

1 KATHERINE ROGERS: I don't think so. All this  
2 feedback was really helpful. Thanks so much.

3 CHAIR VERLON JOHNSON: Thank you.

4 All right. Okay. All right. So we have Holly  
5 and Chris joining us, and we're going to start talking  
6 about managed care accountability, and if you all recall at  
7 our last meeting, we discussed some policy options. Today  
8 we'll be reviewing some potential draft recommendations.

9 So, Holly and Chris, I'll turn it over to you.

10 **### STATE AND FEDERAL TOOLS FOR ENSURING**  
11 **ACCOUNTABILITY OF MEDICARE MANAGED CARE PLANS:**  
12 **DRAFT RECOMMENDATIONS**

13 \* HOLLY SALTRELLI: Great. Thank you, Verlon, and  
14 good morning, Commissioners. Today Chris and I are going  
15 to present draft policy recommendations for state and  
16 federal tools for ensuring accountability of Medicaid  
17 managed care plans. These build on the policy options most  
18 recently presented at the January 2026 meeting.

19 First, we'll start with a brief background on  
20 Medicaid managed care accountability and a review of our  
21 key findings from the environmental scan, stakeholder  
22 interviews, and Managed Care Program Annual Report, or

1 MCPAR, analysis. Then we'll walk through the two draft  
2 recommendations, including the rationales and implications  
3 for Commissioner consideration, and then we'll conclude  
4 with next steps.

5           As a reminder, managed care is the predominant  
6 Medicaid delivery system in most states. Almost three-  
7 quarters of Medicaid beneficiaries are enrolled in a  
8 comprehensive, full-risk managed care organization, or MCO,  
9 with managed care capitation payments accounting for more  
10 than half of Medicaid benefits ending in fiscal year 2024.  
11 States contract with managed care plans, selecting them  
12 through a competitive procurement or noncompetitive  
13 application process.

14           Our work examined the accountability tools  
15 available to states and CMS to ensure managed care plans  
16 comply with federal and state requirements, which tools are  
17 used in practice, and whether additional tools are needed.

18           While states generally reported having sufficient  
19 tools, such as sanctions and incentives, to oversee plan  
20 performance, we identified opportunities to improve the  
21 consistency and completeness of managed care accountability  
22 data and to help states more effectively use available

1 performance data.

2           We'll start with reviewing the findings from our  
3 study.

4           Following an environmental scan of federal rules  
5 and a 40-state review of enforcement tools, we conducted  
6 stakeholder interviews with state Medicaid agency  
7 officials, MCO representatives, federal agencies, trade  
8 associations, and national experts. We also reviewed and  
9 analyzed the MCPARs submitted for performance year 2023,  
10 which went through September 2023 through August 2024, and  
11 represented 34 states. From our analysis, we identified  
12 opportunities to improve the use of performance data for  
13 managed care accountability.

14           A key finding from our interviews is that states  
15 frequently address compliance issues through informal  
16 channels before escalating to formal sanctions. All state  
17 Medicaid agencies we spoke to hold regular meetings with  
18 MCOs to proactively identify and address performance  
19 issues, and for first-time offenses or failure to meet  
20 minimum quality standards, states generally tried to  
21 resolve issues informally first before moving to formal  
22 action. However, we found the current MCPAR instructions

1 do not provide sufficient clarity on what constitutes an  
2 informal intervention and whether certain actions, such as  
3 verbal warnings and informal performance improvement  
4 discussions, should be reported.

5           Public reporting of corrective action plans, or  
6 CAPs, and other sanctions was widely recognized as an  
7 important accountability tool by stakeholders.

8           States began submitting MCPARs in 2022, but a  
9 2024 Government Accountability Office (GAO) review found  
10 reporting was inconsistent and incomplete. Our own  
11 analysis of performance year 2023 echoed these findings.

12           We found the MCPARs supported our interview  
13 findings that states were more likely to take intermediary  
14 steps, such as CAPs, before levying monetary penalties. We  
15 saw that 25 different states used CAPs as a tool, versus 11  
16 states that reported civil monetary penalties, and 10  
17 states with liquidated damages. However, we did not see  
18 many compliance letter actions being reported, which may  
19 indicate that states are not reporting the full range of  
20 formal and informal actions.

21           As another example, one state did not report any  
22 liquidated damages in its MCPAR sanctions, but according to

1 the state's own website their managed care compliance  
2 actions totaled \$33.8 million in liquidated damages for the  
3 same time period. This discrepancy likely reflects a  
4 difference in how state and CMS view liquidated damages.  
5 The state does not consider them a penalty, even though CMS  
6 includes liquidated damages as an intervention type in the  
7 MCPAR.

8           We also found that states need better tools to  
9 assess plan performance across multiple data sources, even  
10 beyond MCPARs. Although managed care plans are required to  
11 report performance data across a variety of sources, such  
12 as the MCPARs, external quality reviews or EQRs, and the  
13 forthcoming quality rating system (QRS), these data are not  
14 always available in a centralized location nor provided in  
15 a format that is conducive for analysis that links across  
16 plans and states. These data are not publicly available in  
17 a comprehensive or user-friendly format that states can  
18 easily leverage during the procurement process, or that  
19 beneficiaries can use to inform their choice of managed  
20 care plan.

21           Several interviewees wanted better information to  
22 compare plan performance within and across states. For

1 example, a couple of stakeholders suggested that CMS could  
2 help states review past performance by developing a  
3 national database of plan deficiencies and sanctions.

4           Next, we'll review the two draft policy  
5 recommendations designed to address these identified  
6 challenges.

7           The first recommendation states:

8           The Secretary of the U.S. Department of Health  
9 and Human Services should direct the Centers for Medicare &  
10 Medicaid Services to provide guidance on the types of  
11 accountability actions, such as liquidated damages,  
12 informal interventions, and other accountability actions,  
13 taken in response to plan noncompliance, that should be  
14 reported in the sanctions section of the Managed Care  
15 Program Annual Report, pursuant to 42 CFR  
16 438.66(e) (2) (viii).

17           Under this option, CMS would provide  
18 clarification and guidance on which types of accountability  
19 tools should be reported on the MCPARS and how to report  
20 them consistently. This guidance could be provided through  
21 updated MCPAR instructions, technical assistance resources,  
22 or a combination of these approaches.

1           Specifically, CMS should clarify reporting  
2 requirements for liquidated damages, informal interventions  
3 that states may use before escalating to formal sanctions,  
4 and other accountability actions that are in response to  
5 plan noncompliance.

6           Current federal regulation specifies that the  
7 MCPAR must include the results of any sanction or  
8 corrective action plans imposed by the state or other  
9 formal or informal interventions with a contracted managed  
10 care plan to improve performance. However, as identified  
11 in our analysis, states are likely reporting incomplete or  
12 inconsistent data, and it is not clear that states share  
13 the same definitions of sanctions and informal  
14 interventions.

15           Our stakeholder interviews found that states  
16 commonly use informal accountability actions before  
17 escalating to formal sanctions, but it is unclear how and  
18 whether these informal interventions could be captured on  
19 the MCPAR.

20           The goal of this recommendation is not to  
21 document every communication between the state and managed  
22 care plan, but to capture notable communications and

1 interventions in response to a lapse in plan performance.  
2 As such, CMS should determine a threshold for reporting  
3 informal interventions. For example, CMS could exclude  
4 routine monitoring calls from reporting.

5 MCPARs are still in the early years of  
6 implementation, so states may still be getting used to the  
7 reporting requirements, making this a potentially fruitful  
8 time to provide additional guidance and standardization.

9 MACPAC previously made recommendations in its  
10 March 2024 Report to Congress to improve the usability and  
11 transparency of denials and appeals data included in the  
12 MCPAR, recognizing that clear data definitions and  
13 reporting instructions were essential for making MCPAR data  
14 useful for oversight and monitoring purposes.

15 We identified the following potential  
16 implications of this policy recommendation. This  
17 recommendation would require increased administrative  
18 effort for CMS to identify where additional clarification  
19 and standardization are needed on the MCPARs. CMS would  
20 then need to develop and disseminated updated instructions,  
21 data definitions, and/or reporting template for the MCPAR.

22 States already collect information on their

1 accountability actions and are required to submit this  
2 information on MCPARs. The primary change would be more  
3 specific guidance on what and how to report, rather than  
4 requiring states to collect new information. However, some  
5 states may need to adjust their internal tracking systems  
6 or processes to ensure they are capturing all the required  
7 information consistently.

8           For enrollees, improved MCPAR data quality would  
9 enhance transparency regarding how states hold plans  
10 accountable for performance and more complete and publicly  
11 accessible information on sanctions and corrective actions  
12 could help beneficiaries make more informed choices during  
13 plan selections.

14           For plans, managed care plans should not see a  
15 substantial increase in administrative burden because they  
16 are not directly submitting MCPAR data, though plans may  
17 face indirect effects if states request additional  
18 documentation to support more complete reporting.

19           And finally, do we not anticipate a direct effect  
20 on providers.

21           Moving on to our second draft recommendation,  
22 which states:

1           The Secretary of the U.S. Department of Health  
2 and Human Services should direct the Centers for Medicare &  
3 Medicaid Services to develop a publicly available database  
4 on managed care plan performance that links federally  
5 mandated reporting data together to facilitate analysis.  
6 CMS should also issue guidance and toolkits to help states  
7 effectively use these data to strengthen procurement  
8 activities, improve beneficiary experience, and oversee  
9 managed care plans.

10           In our study, we found that states currently  
11 struggle to access and use multiple sources of managed care  
12 performance data together effectively. Several  
13 interviewees suggested that CMS could help states by  
14 developing a national database of plan contract violations  
15 and sanctions to support transparency and state efforts to  
16 contract with high performing managed care plans.

17           National experts noted that the MCPAR is a good  
18 first step in collecting plan level data, but that  
19 understanding plan performance across states remains  
20 difficult. They suggested that CMS could do more to help  
21 state Medicaid agencies better understand MCO performance  
22 in other states, such as a comprehensive, up-to-date

1 database or dashboard, that would allow states to  
2 understand what performance looks like across the country.

3 Federal and national experts agreed that the  
4 public reporting of managed care performance, including  
5 sanctions, is an important tool for driving improvements in  
6 performance and better outcomes for enrollees, but  
7 emphasized that it needs to be an accessible,  
8 understandable format to be effective.

9 In our March 2025 Report to Congress, the  
10 Commission made recommendations on EQRs, including the need  
11 to reduce areas of duplication with other federal quality  
12 and oversight reporting requirements and to create more  
13 usable reports that identify key takeaways on plan  
14 performance.

15 This recommendation would build upon those prior  
16 recommendations by combining the information across the  
17 different federal ports on managed care quality and  
18 oversight. For example, combining information on sanctions  
19 from the MCPAR with EQR findings on the development and  
20 validation of performance measures and QRS metrics on  
21 access and quality outcomes would provide additional  
22 context and a more holistic view of plan performance than

1 just a count of sanctions itself.

2           For the implications, this recommendation would  
3 result in an increased administrative effort for CMS to  
4 develop a public database that combines existing data  
5 sources as well as supporting technical guidance.

6           For states, this recommendation would provide a  
7 more complete picture of plan performance and could improve  
8 their ability to procure high performing plans and  
9 implement more effective accountability provisions and  
10 contracts.

11           Access to better comparative data would support  
12 states beyond procurement, as well. States could benchmark  
13 their program's performance compared to other states in  
14 terms of outcomes and compliance. This type of comparison  
15 could also help states identify gaps in their oversight  
16 practices or identify emerging compliance issues in other  
17 states.

18           This option would not necessarily increase the  
19 administrative burden on states, because this would focus  
20 on helping states make better use of the data they are  
21 already required to collect and report, not collecting new  
22 data.

1           For enrollees, performance data that are publicly  
2 available and readily accessible can improve beneficiaries'  
3 ability to make informed decisions during plan selection,  
4 and improved plan performance resulting from more effective  
5 state oversight could lead to better access to care and  
6 quality of services.

7           Plans already report these data and would not  
8 experience new reporting requirements. MCO representatives  
9 from our interviews noted that any public reporting of  
10 sanctions or other performance information should include  
11 appropriate context, and this combined database would help  
12 provide that additional context.

13           And finally, we do not anticipate a direct effect  
14 on providers.

15           Staff would appreciate commissioner feedback on  
16 the draft policy recommendations. We are drafting a  
17 chapter for the June Report to Congress, and if there is  
18 support for moving forward with these recommendations we  
19 will return with the draft chapter and recommendation  
20 language for a vote at the April meeting.

21           To summarize, these two recommendations seek to  
22 improve the usability of managed care performance data and

1 provide states with additional tools to assist overseeing  
2 plan performance. This slide can be used to ground our  
3 discussion, and with that I will turn it back to Verlon.

4 CHAIR VERLON JOHNSON: Thank you. That was so  
5 helpful. It is really good to see that we have these draft  
6 policy recommendations in front of us.

7 I want to turn to my fellow Commissioners. I  
8 know there are lots of questions out there, so I will start  
9 with Jami.

10 COMMISSIONER JAMI SNYDER: Thank you again for  
11 this important work. I just want to reiterate the  
12 importance of the first policy recommendation in really  
13 laying the foundation for any sort of database that is  
14 developed. Consistency in reporting, I think, is really  
15 critical to ensuring that the database can actually be  
16 useful to states.

17 And I noticed in the first policy recommendation  
18 we speak to CMS offering guidance on the type of  
19 accountability actions that should be reported. But I know  
20 in some of the material that you provided and, in the  
21 slides, you really did speak to the creation of some  
22 consistent definitions. I wonder if in the policy

1 recommendation we actually need to call that out more  
2 clearly, because I think creating a definition for each of  
3 those accountability actions is really, really critical to  
4 consistency.

5           And then the other item that I just wanted to  
6 kind of revisit is around the informal interventions.  
7 Would you mind just kind of restating, from your  
8 perspective, what would be captured under informal  
9 interventions?

10           HOLLY SALTRELLI: Yeah. So we, in our  
11 perspective, it would be CMS's job to determine and  
12 communicate the threshold for informal interventions, but  
13 our recommendation is that any clear documentation  
14 distributed to plans about their performance, in writing,  
15 should be captured in the MCPAR. So again, our goal is not  
16 to document every communication between a state and a  
17 managed care plan but to capture notable communications and  
18 interventions in response to a lapse in plan performance.

19           COMMISSIONER JAMI SNYDER: Okay. And I just  
20 wonder if we need to more clearly state that in the policy  
21 recommendation.

22           HOLLY SALTRELLI: Thank you.

1 COMMISSIONER JAMI SNYDER: Thank you.

2 CHAIR VERLON JOHNSON: Thank you, Jami. April,  
3 and then Mike.

4 COMMISSIONER APRIL HARTMAN: I just want to say  
5 thank you for that information, and I want to say, for both  
6 of these, that I think the benefits to providers that there  
7 are some, it is very similar to what is there for  
8 enrollees, in that those of us who practice in states with  
9 multiple MCOs, we don't always contract with all of them.  
10 So having some information to know which ones we want to  
11 contract with or not would be helpful. So I think that  
12 this would be of use to providers also, in a big way.

13 HOLLY SALTRELLI: That's a great point. Thank  
14 you so much.

15 CHAIR VERLON JOHNSON: Thank you so much, April.  
16 Mike.

17 COMMISSIONER MICHAEL NARDONE: Thank you. This  
18 is really helpful, and I'm glad we're continuing the  
19 exploration of these issues. I fully support the  
20 recommendation around MCPARs. You know, it is clear that  
21 this is pretty much in its early stages, and so the more we  
22 can be clear about the guidance around that. And I know

1 CMS, as you mentioned and I have seen the guidance that CMS  
2 has already issued around MCPARs, to clarify, and I think  
3 that process has to continue, so we can get to a point  
4 where the data is really useful to all concerned.

5           And I would echo Jami's point around informal  
6 interventions. I was thinking about the number of times  
7 that I would talk to a plan when I was a Medicaid director,  
8 and kind of understanding what does that mean. And at some  
9 point, having too much information isn't really useful, and  
10 those states that really are much more aggressive in terms  
11 of monitoring their plans would, by nature, have more  
12 informal interventions, because that's what they do.

13           So I think trying to get a better handle on what  
14 that really means would really be helpful, because I don't  
15 think we want to overrun the MCPAR system with  
16 interventions that really aren't helpful to moving ahead.

17           I wanted to just maybe comment a little bit on  
18 Recommendation 2. I think that is all very helpful and I'm  
19 very supportive of that. I want to make sure that we do  
20 kind of bring, when we are writing this up as a chapter, I  
21 do want to make sure that we are bringing QRS fully into  
22 this. I know that's not a system that goes up until 2028,

1 but that's going to have standardized metrics, 16 mandatory  
2 metrics, a lot of the things that I think are basic quality  
3 metrics that we want to know about all plans. And they  
4 look very familiar to me from when I was Medicaid director.

5           So I want to make sure we fully kind of  
6 incorporate that in the draft, that we give a little more  
7 discussion to that than I think we've had in the past.

8           I also want to just caution when we're talking  
9 about how this information can be used in procurements,  
10 that that is really a challenging issue for states. You  
11 know, I've been on the Medicaid side of this and I've also  
12 been on the consulting side of this, and one of the key  
13 pieces is you can only evaluate what's on the page of the  
14 RFP when you are reviewing applications.

15           So kind of having this database out there that  
16 maybe suggests that Plan A or Plan B is maybe not as strong  
17 in Arizona or whatever state, the different states --  
18 sorry, Jami -- but, I mean, another state, you can't really  
19 use that information.

20           Now, I think there are ways, and I've talked to  
21 my colleague, John McCarthy, about this, because I think he  
22 implemented some of these changes, where you can bring that

1 information into the procurement. And I think that's where  
2 your recommendation around providing some sort of guidance  
3 or groups -- I'm blanking on the term you used -- learning  
4 collaboratives around that, I think that's where that  
5 really comes into play. Because I think that there are  
6 strategies that I think states can employ to make sure that  
7 they are pulling in this information and doing it in a way  
8 that maybe won't violate some of the procurement rules  
9 around it. You know, procurements are a pretty contentious  
10 issue right now, so I think kind of helping with that would  
11 be, I think, a valuable exercise.

12 I guess the other, and maybe this is another  
13 piece of this that I always think about when I'm reading  
14 about how do we monitor accountability of health plans.  
15 Understand that much of this data that's being provided is  
16 old by the time that states get it. I mean, the CAPs data,  
17 the HEDIS data is 1 to 2 years old when it's actually being  
18 published and put up there.

19 As a Medicaid director, you are having to do this  
20 real time. And so that's why those informal kind of  
21 discussions are really important. You know, you're looking  
22 at data from quarter to quarter or month to month in some

1 instances.

2           So I hope that we, at some point, and it's maybe  
3 not this round, but are we looking at are there best  
4 practices that states are employing? Are there dashboards  
5 that states are employing, on a real-time basis, that could  
6 be maybe helpful to other states that maybe don't have as  
7 much experience with kind of overseeing managed care plans.

8           You know, I hope that maybe at some point we're  
9 getting to that, and that also feeds into kind of learning  
10 collaboratives and that sort of effort. But I just wanted  
11 to make those two points. I appreciate the direction that  
12 these recommendations are going in. Thank you.

13           CHAIR VERLON JOHNSON: Thank you. Patti, and  
14 then John.

15           COMMISSIONER PATTI KILLINGSWORTH: Thank you  
16 both. I also echo appreciation for the good work here. I  
17 want to echo the comments from both Jami and Mike around  
18 the informal intervention and other accountability actions,  
19 and just being sure that we don't inadvertently create a  
20 chilling effect on state oversight of other managed care  
21 plans.

22           So I would offer up, just as a starting point,

1 some potential language for you to consider, which would be  
2 interventions encompassing documented deficiencies in plan  
3 performance requiring action by the plan to improve  
4 performance. So that it's not suspected. We're not  
5 gathering information. We know there is an issue with  
6 performance, and we are having at least conversations about  
7 a deficiency that has been documented, and we are expecting  
8 some change to happen as a result of that. Just as a  
9 starting point. Thank you.

10 CHAIR VERLON JOHNSON: Thank you. John.

11 COMMISSIONER JOHN MCCARTHY: On Policy Option 1,  
12 I mean, I am assuming that CMS is working on those things.  
13 So I know, as it came up earlier, what we should still say,  
14 though, is because you don't know if they're going to do  
15 it. MCPAR is new. We knew it was going to take some time,  
16 so what we have makes sense. I always worry that if we  
17 have a recommendation finally coming out it will be after  
18 CMS already made the changes. So that's one.

19 Policy Option 2 has really been bugging me, and I  
20 couldn't figure out what it was. And then Mike, I think,  
21 finally helped me realize what my issue was, as he often  
22 does, which is, it's really two different pieces we have in

1 there, as it currently reads. And so the first part of  
2 doing the database makes a ton of sense from the standpoint  
3 of, okay, you have a place to look. What I really would  
4 like it to say, though, is that CMS should be doing that  
5 bigger oversight, to be able to look at the database, and  
6 then talking to states about, hey, are you seeing these  
7 things in your state, because a state may not see that  
8 stuff.

9           So to me it sounded like having a database, but  
10 what is CMS's role in oversight and to help other states.

11           I think that Draft Recommendation 2 should be  
12 broken into two pieces. So there should be a third  
13 recommendation, which is that last sentence, which is CMS  
14 should also issue guidance and toolkits. Make that a third  
15 recommendation.

16           And on that, I don't know if we should keep the  
17 strengthen procurement activities in there. For now it's  
18 fine. I agree with Mike; the issue becomes on procurement.  
19 The way they are done per state laws is what information  
20 can you look at, and then how do you use that.

21           So I'll just give you an example, and these are  
22 made-up examples. This is not a real-life one. But what

1 if you have a national plan that's in 25 states, and it  
2 comes out that last month, right before the procurement,  
3 there is just a total disaster in a state around access to  
4 care, like 50 percent of the people can't get access to  
5 care. So then some states are in active procurement, and  
6 they say you have to report that, so that gets in there.  
7 Okay. So in one state out of 24 they have this one big  
8 disaster.

9           Now another plan is in also 25 states, and they  
10 have had not a big thing like that, where 50 percent of the  
11 people don't get services, but 2 percent don't get service.  
12 But it's consistent in every state. Whereas the other one  
13 was 2 percent, no problems, just in one. How do you score  
14 that? And that's what you really get down to on these  
15 things.

16           So I don't know if this necessarily leads to  
17 that, but I do think for managed care oversight there are  
18 things that CMS could be working on. And I don't know if  
19 CMS should issue it, or if it is an NAMD issue, or state  
20 issue, but coming up with a new way to do procurement I  
21 think is something that many states are trying to figure.  
22 And I think managed care plans would like to see some of

1 that, too, where it's less subjective and more objective.

2 Thanks.

3 CHAIR VERLON JOHNSON: Doug.

4 COMMISSIONER DOUG BROWN: Thank you. I want to  
5 just, on Recommendation 1, I want to make sure that if  
6 we're going to be reporting penalties that they are the  
7 meaningful penalties. And I guess to Patti's point, if  
8 it's beyond just the normal discussion back and forth of  
9 correcting issues that go on between plans and states to  
10 enhance the programs. It's to enhance the programs. It's  
11 the penalty piece. So I'd want to limit meaningful  
12 elements, or it just gets lost with everything else if  
13 you're overreporting every communication and every minor  
14 issue that comes up. And these are massive plans and they  
15 are very difficult to manage, and there are always going to  
16 be things that pop up, right. And some states are much  
17 more aggressive with their MCOs than other states are, so  
18 they will be managing that to different levels.

19 I would also, potentially you could [audio  
20 disruption] this, and like OIG audits there could be  
21 responses included from the MCOs about the situation, so  
22 that there could be a point and then a counterpoint to what

1 was behind that issue within that particular state, that if  
2 the state reported a certain issue, the MCO would have a  
3 chance to kind of respond to that, in the report or  
4 somewhere it could be documented in that way. So I just  
5 want us to think through that a little bit more, but I'd  
6 like the recommendation to be really to the point that it  
7 matters a lot, and it's significant in that reporting.  
8 Thanks.

9 CHAIR VERLON JOHNSON: Thank you, Doug. Any  
10 other questions or thoughts? Okay, Holly, Chris, any  
11 follow-up questions from you?

12 HOLLY SALTRELLI: This is very helpful. Thank  
13 you, everybody.

14 CHAIR VERLON JOHNSON: Thank you for your  
15 presentation.

16 CHAIR VERLON JOHNSON: All right. We are now at  
17 the point where we are going to move into public comments.  
18 So we invite people in the audience to raise your hand if  
19 you'd like to offer a comment. Please make sure that you  
20 introduce yourself and the organization you represent. And  
21 we also ask that you keep your comments to three minutes or  
22 less.

1           So with that, all right, it looks like Kim  
2 Pettman, you are up.

3 **###           PUBLIC COMMENT**

4 \*           KIM PETTMAN: Hello. Can you hear me?

5           CHAIR VERLON JOHNSON: We can. Thank you, Kim.

6           KIM PETTMAN: Okay. I have a disability so I'm  
7 asking if I could have four, if possible. Would that be  
8 acceptable?

9           CHAIR VERLON JOHNSON: That is acceptable, yes.

10           KIM PETTMAN: Okay. Thank you. A quick  
11 introduction. I recently found out about you guys, and  
12 because I am a former state Medicaid Advisory Committee  
13 member and because of the advocacy I do, I was glad to find  
14 out about your group. I have no idea how I found out about  
15 it, but I wanted to thank you. I did ask for an  
16 accommodation in advance, and your people were really great  
17 about it.

18           I am asking that I could please talk with one or  
19 more Commissioners and one or more administrative staff  
20 after this meeting, offline, and maybe some other people  
21 that are listening. I will try to condense what I say.

22           You guys mean well but you are missing so much.

1 I am a person who is former librarian. I was on the  
2 Medicaid committee. My bachelor's is in communication.  
3 But my biggest qualification for what I say is I'm living  
4 in a group home, I'm 61, and I'm living in Minnesota, and  
5 have been trying for 10 years to get my Human Services  
6 Committee in my state and the insurance companies and the  
7 hospitals to understand how things are working or not  
8 working.

9 I also took statistics, and my biggest request to  
10 you guys -- in Minnesota we say "you guys" -- your N number  
11 is really low or nonexistent for your decisions that you're  
12 making, on one group of people, which is a huge group.  
13 It's the community. It's people, including some very smart  
14 people, of all walks of life, who are living in nursing  
15 homes, group homes, assisted living, transitional care  
16 units, and also literally living in hospitals.

17 We've got a big problem here in Minnesota, and  
18 we've got this fraud issue. The fraud is hurting people in  
19 so many ways. And it's really hard to reach different  
20 people at the agencies, whoever is in office.

21 I would like you guys to think really hard how  
22 are you reaching out to people who are living in these

1 settings and know, in each state -- and can also give ideas  
2 for all the states -- there are things that you guys are  
3 missing.

4           So my recommendation is please include the public  
5 as stakeholders. Before you send in any recommendation,  
6 have, at least four times a year, in a plain language way,  
7 a community friendly way, where you are specifically  
8 including at the table people living in these settings.  
9 Because you're missing a lot of stuff, and I and other  
10 people would love to help you. It will work a lot better.  
11 And somebody at your organization has my contact  
12 information. Please include me. Please include others. I  
13 know you mean well. If you include us, you are going to  
14 have better results.

15           And I really am grateful for your organization,  
16 and thank you.

17           CHAIR VERLON JOHNSON: Thank you so much, Kim.  
18 We appreciate your comments, and we do have your  
19 information and we will be in contact.

20           Let's see, any other comments from the public?

21           [No response.]

22           CHAIR VERLON JOHNSON: Okay. Well, hearing none

1 I do want to remind you that if you do have comments later  
2 you may submit them through our MACPAC website. And now we  
3 will take a lunch break until 1:30 p.m. Eastern. We'll see  
4 you soon. Thank you.

5 \* [Whereupon, at 12:06 p.m., the meeting was  
6 recessed, to reconvene at 1:30 p.m. this same day.]

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1 AFTERNOON SESSION

2 [1:30 p.m.]

3 VICE CHAIR ROBERT DUNCAN: Good afternoon, and  
4 welcome back, Commissioners, and welcome back public.

5 We're going to get started with Sheila and Joanne  
6 bringing us up to speed after our conversation in January  
7 about appropriate access to residential treatment in  
8 Medicaid. If you remember, part of the discussion centered  
9 around the feasibility of a federal database, and they've  
10 done a lot of work and are going to share the results and  
11 looking for feedback after that.

12 So, with that, Sheila, take it away.

13 **### ACCESS TO APPROPRIATE RESIDENTIAL TREATMENT**

14 **SERVICES FOR YOUTH IN MEDICAID: DRAFT**

15 **RECOMMENDATIONS**

16 \* SHEILA SHAHEED: Great. Good afternoon,  
17 Commissioners.

18 So today, we're returning to discuss policy  
19 recommendations for appropriate access to residential  
20 behavioral health treatment services, and so as a reminder,  
21 MACPAC's June 2025 report to Congress included a chapter  
22 with findings from our research on this topic, and last

1 month, the Commission discussed policy options for  
2 addressing the key challenges that emerged in that work.  
3 So this session, we are sharing some additional information  
4 and revised draft recommendations based on your feedback in  
5 January.

6           So we'll start with a brief review of our key  
7 findings with a focus on new developments since we last  
8 spoke. We will then discuss our updated draft policy  
9 recommendations for discussion by Commissioners.

10           Key findings. So, as the Commission has  
11 stressed, residential treatment is a last resort, but for  
12 the population of youth who require this level of care, our  
13 research found that it is not easy to find. Specifically,  
14 we found that there's a lack of easily attainable and  
15 specific information about the facilities that are serving  
16 Medicaid beneficiaries, and there's difficulty finding --  
17 and that difficulty finding information makes it  
18 challenging for families and providers to understand the  
19 available treatment options.

20           So existing resources of residential treatment  
21 facilities for behavioral health provide some but not the  
22 full complement of information that families and providers

1 need to be able to understand whether a particular facility  
2 can meet the child's needs.

3           Last month, Commissioners asked about other  
4 federal efforts to develop and maintain bed databases. So  
5 today, we're sharing some additional information. For  
6 example, the Centers for Disease Control and Prevention, or  
7 the CDC, developed and now maintains the Hospital Bed  
8 Capacity Project as a component of its national -- of its  
9 National Health Care Safety Network, which tracks health  
10 care associate -- health care-associated infections.

11           So CDC phased in the implementation of this  
12 project over 12 to 18 months across three states, and so  
13 this project supports the ongoing automated collection of  
14 hospital bed capacity information, and the jurisdictions or  
15 states and facilities that are involved in the project aim  
16 to update the database at least hourly.

17           So the bed database reporting is led by the  
18 jurisdictions, which set up governance committees to guide  
19 this work, and so this project does face certain  
20 challenges, including hospital willingness to participate  
21 due to limited staffing resources, the time necessary to  
22 develop and run capacity reports to be shared, and IT

1 requirements.

2           SAMHSA developed and maintains their  
3 findtreatment.gov website, which allows users to search for  
4 behavioral health treatment facilities based on factors,  
5 including location and acceptance of Medicaid, but it was  
6 not intended or designed to provide information on bed  
7 availability. Findtreatment.gov is updated annually from  
8 facility responses to SAMHSA's National Substance Use and  
9 Mental Health Services Survey, and SAMHSA updates facility  
10 names, addresses, phone numbers, and services weekly for  
11 facilities that inform the agency of changes.

12           SAMHSA initially conducted an extensive gap  
13 analysis prior to development of their database. Though  
14 not a bed registry, the considerations, challenges, and  
15 limitations associated with maintaining the website are  
16 pertinent to -- are pertinent, and so some of those  
17 challenges include ensuring that provider information is  
18 consistently accurate and clear.

19           So the Office of the Inspector General has  
20 previously raised some questions concerning the accuracy  
21 and completeness of the site's information, but SAMHSA has  
22 since addressed those concerns.

1           We learned that it can also be challenging to get  
2 facilities to participate in the survey year after year and  
3 ensuring the accuracy of the information submitted, and so  
4 SAMHSA maintains a user support team that is responsible  
5 for addressing respondent and facility concerns.

6           They also send pre-populated surveys to already-  
7 registered facilities for efficient resubmission of their  
8 information year by year.

9           So I'll be going through this slide and the next  
10 slide briefly.

11           As you all may recall, our work found that there  
12 is limited data available to understand the use of  
13 residential treatment facilities, for non-PRTF facilities,  
14 and out-of-state facilities. Federal regulations do not  
15 require that states collect and report information on the  
16 use of residential treatment in settings other than PRTFs,  
17 and an analysis of PRTFs only would provide key information  
18 but likely be of limited generalizability.

19           CMS publishes the T-MSIS Behavioral Health Data  
20 Book, which provides some information on residential  
21 treatment use, but it does not differentiate use by  
22 children and adults or use in in versus out-of-state

1 facilities.

2           So out-of-state placements, at a national level,  
3 there is no single data source that examines the use of  
4 out-of-state residential care. This makes it difficult to  
5 get a complete picture about the circumstances surrounding  
6 out-of-state placement, including length of stay, outcomes,  
7 and post-discharge outcomes.

8           So our findings show that securing appropriate  
9 residential treatment options can be challenging for  
10 children with more complex needs, and this can also lead to  
11 out-of-state placements.

12           Some state Medicaid officials also reported that  
13 out-of-state placements can make it difficult for children  
14 to maintain connections with their families and transition  
15 back to their respective states of residence.

16           So now we'll transition to our draft policy  
17 recommendations.

18           This is a brief highlight. So, as a reminder,  
19 our first recommendation is intended to address the lack of  
20 complete and up-to-date information on facility beds -- on  
21 facilities and beds and would have the Department of Health  
22 and Human Services develop a centralized directory of

1 facilities.

2           The second recommendation aims to increase the  
3 availability of data and reporting on the use of  
4 residential services and the users of those services, with  
5 a special focus on out-of-state facilities. The objective  
6 of the last recommendation is to provide greater clarity  
7 around federal expectations for discharge planning to  
8 promote a smoother discharge from a facility, particularly  
9 out-of-state facilities, back to a child's community in  
10 their home state.

11           So Draft Recommendation 1, directing the -- a  
12 directory of youth residential treatment facilities. To  
13 ensure that states, families, and providers have complete,  
14 accurate, and up-to-date information about residential  
15 treatment facilities and bed availability, Congress should  
16 require the Secretary of the U.S. Department of Health and  
17 Human Services, or HHS, develop, maintain, and make  
18 publicly available a federally administered, up-to-date  
19 directory of youth residential treatment facilities serving  
20 Medicaid beneficiaries.

21           The Secretary should work with HHS agencies,  
22 including the Centers for Medicare and Medicaid Services,

1 or CMS, and the Substance Abuse and Mental Health Services  
2 Administration, or SAMHSA, state Medicaid agencies, state  
3 behavioral health agencies, and other stakeholders to  
4 develop and maintain this directory. At a minimum, this  
5 directory should include information on the behavioral  
6 health conditions that facilities specialize in treating,  
7 ages served, regularly updated bed availability for in- and  
8 out-of-state Medicaid beneficiaries, and accessibility of  
9 facilities and services for individuals with disabilities.

10           The Secretary should leverage information that is  
11 already being collected by federal agencies and states  
12 while also integrating other information needed to  
13 determine whether the facility can meet beneficiary need.

14           So there currently -- for rationale, there  
15 currently is no federal requirement that relates to CMS's  
16 role in facilitating access to this type of information for  
17 its beneficiaries. Although some information is collected  
18 by federal agencies, including CMS's Quality,  
19 Certification, and Oversight, or QCOR, website, and  
20 SAMHSA's findtreatment.gov website, not all information is  
21 easily accessible or attainable for all providers that  
22 serve Medicaid beneficiaries. Nor is all the information

1 accessible or attainable for beneficiaries and caregivers  
2 themselves.

3           And so federal -- for implications, so federal  
4 agencies may need additional resources and staff to  
5 develop, implement, maintain, and oversee the registry, and  
6 so states may experience greater ease in identifying  
7 facilities with -- in identifying facilities that are  
8 available.

9           States may be asked to take on responsibilities  
10 such as educating providers and users of the registry and  
11 monitoring use of the registries

12           Enrollees may experience greater ease in  
13 identifying facilities with available beds. Plans may  
14 experience greater ease in identifying facilities that have  
15 available beds, and plans may also have to take on  
16 responsibilities that include working with facilities to  
17 update the registry or encourage use of the registry.

18           Providers may also experience greater ease in  
19 identifying beds, and they will have to also update the  
20 registry according to specifications.

21           So Draft Recommendation 2, report on the use of  
22 residential treatment services. To ensure that reliable

1 and consistently-collected data are publicly available, the  
2 Secretary of the U.S. Department of Health and Human  
3 Services should direct the Centers for Medicare and  
4 Medicaid Services, or CMS, to regularly report on the use  
5 of residential treatment services by children and youth in  
6 Medicaid, including services provided by psychiatric  
7 residential treatment facilities, or PRTFs, non-PRTFs, and  
8 out-of-state residential treatment providers.

9           This report should provide available data on the  
10 characteristics of youth using the services, including  
11 demographics, disability and co-occurring conditions, and  
12 urbanicity and rurality, types of services used, average  
13 length of stay, and discharge outcomes. The report should  
14 include data on the use of emergency departments for  
15 behavioral health needs, such as emergency department  
16 boarding by youth with Medicaid.

17           If data are unavailable to report on key  
18 measures, CMS should develop a plan for collecting and  
19 publicly reporting on the data elements.

20           CMS should engage states, providers, and other  
21 stakeholders in developing the data collection and  
22 reporting efforts.

1           So this recommendation is intended to increase  
2 data availability on the use and users of residential  
3 treatment services, particularly those children that are  
4 out of state. There is limited reporting available on the  
5 use of these services by children, and having this data  
6 could provide greater insight into what is and is not  
7 working and might provide some ability for states to  
8 identify ways to target needed interventions.

9           Similar to Option 1, there are no federal rules  
10 that currently require this kind of reporting from CMS.

11           So federal agencies -- so CMS will need staff and  
12 resources to review data and develop and produce the  
13 report, and so states may have to take on additional data  
14 collection and reporting, and they may also experience some  
15 costs that are associated with systems changes. However,  
16 they will have new information on the use of residential  
17 treatment services.

18           We do not anticipate any direct effects on  
19 enrollees or plans. Providers may incur resource  
20 expenditures related to systems changes or any staffing.

21           So Draft Recommendation 3, minimum requirements  
22 for discharge planning. To ensure that youth discharged

1 from out-of-state residential treatment facilities return  
2 to their communities and receive needed services, the  
3 Secretary of the U.S. Department of Health and Human  
4 Services should direct the Centers for Medicare and  
5 Medicaid Services, or CMS, to amend 42 CFR 441.155 to  
6 establish minimum requirements for discharge planning  
7 processes that mandate that the process involve families  
8 and caretakers and identifies an appropriate community  
9 provider or alternative residential placement prior to  
10 discharge. CMS should also establish minimum requirements  
11 for coordinating and sharing information between the out-  
12 of-state provider and the post-discharge providers.

13           And so federal PRTF rules currently identify  
14 discharge planning as a required component of plans of care  
15 but do not elaborate on the requirements for those  
16 discharge plans or planning processes.

17           CMS has highlighted the importance of discharge  
18 planning and beneficiaries' return to their home  
19 communities upon discharge in the context of other CMS  
20 programs, including Medicare.

21           Medicare rules for hospital discharge include  
22 conditions of participation that are specifically related

1 to discharge planning, and they require but are not limited  
2 to connecting beneficiaries with community-based services,  
3 discussing a beneficiary's options with both them and their  
4 caregiver, and recording those discussions in their patient  
5 record. Also, routinely reassessing the beneficiary's  
6 discharge plan throughout their treatment to determine if  
7 any updates are needed.

8 Discharge planning policies do exist at the state  
9 level, or at least in certain states, but those policies  
10 are generally linked to state-licensed activities and not  
11 Medicaid requirements.

12 So, for implications, CMS will need staff  
13 resources to develop and publish any new rules, and so  
14 states may need to develop and disseminate guidance to  
15 plans and providers regarding discharge planning and may  
16 also need to engage in oversight and monitoring.

17 Enrollees in out-of-state placement and their  
18 families and caregivers will have a clearer understanding  
19 of how discharge plans should be developed, and they may  
20 also experience smoother transitions back to their  
21 communities.

22 Plans would establish guidance for network and

1 non-network providers regarding discharge planning and  
2 coordinating the return of youth to their communities, and  
3 plans would also gain information about the needs of youth  
4 in out-of-state facilities.

5           Providers may need to spend more time on  
6 discharge planning than they currently do, and post-  
7 discharge providers will have information about the health  
8 care needs of youth coming into their care from out-of-  
9 state facilities.

10           So, for next steps, Commission feedback on the  
11 following would be helpful. On our refined policy options  
12 -- sorry -- on our draft recommendations, any additional  
13 considerations for those recommendations and anything that  
14 you would like to see highlighted in the June 2026 chapter.

15           And from there, I'll pass it back. Thank you.

16           VICE CHAIR ROBERT DUNCAN: Thank you, Sheila. I  
17 appreciate that. I also want to say thanks for the  
18 continued work and following up on some of the questions  
19 and issues we brought up in January.

20           While I know this is not the panacea, end-all for  
21 the answers to this, I do think these recommendations and  
22 policies are a good step forward in trying to identify

1 opportunities to improve the care of the Medicaid  
2 beneficiaries.

3           So, with that, I'll open it up to my fellow  
4 Commissioners for comments, feedback. Heidi.

5           COMMISSIONER HEIDI ALLEN: Thank you so much for  
6 this work, and this has been a long journey of collecting  
7 information and hard to get a lot of the information. So  
8 we've had to do a lot of primary data collection  
9 interviews, really digging, really appreciate the thorough  
10 work that you all have done.

11           I am a little confused about our recommendation  
12 about the bed directory, because we're talking about  
13 registries, but a directory is not a registry, at least as  
14 it was presented in the materials.

15           So, like, a directory would be a list of every  
16 state, their facility, a couple of demographic or  
17 characteristics of who they serve, but a registry, in the  
18 way that it was talked about in materials, is really a more  
19 dynamic look at where people are. And some of the  
20 anecdotal evidence from states that have that is that it is  
21 reducing wait times for people who are maybe waiting in a  
22 hospital or an emergency department and, in general,

1 keeping things moving in a quicker way.

2           So I, personally -- while I recognize that it's  
3 interesting that our last meeting, we were talking about  
4 generative AI that could come up with their own clinical  
5 guidelines, and right here, we're like, oh my gosh, it'd be  
6 so difficult to know if there's a bed that's open.

7           I think it's worth the advancement in technology  
8 and infrastructure for people to know where beds are and  
9 what kind of beds they are and who they serve so that we  
10 can start moving people out of acute care settings and into  
11 appropriate placements.

12           But I want to most specifically talk about the  
13 kids that are having trouble getting discharged, and we  
14 heard this in interviews that when we have out-of-state  
15 placements, there's kind of a phenomenon of "out of sight,  
16 out of mind" that can occur where a kid no longer meets  
17 criteria for that level of acuity, but the receiving state  
18 or the state that owns that kid is, like, we don't have a  
19 place to put them, and that the kids are languishing in  
20 these systems well beyond when they should have been  
21 discharged.

22           I think that just saying having a discharge plan

1 is kind of inadequate, because you could write down, we're  
2 seeking appropriate places for them to live.

3 I just feel like -- I worked in that setting, and  
4 it is like a carceral setting. You can't go outside on  
5 your own. You can't date. You're not allowed to have any  
6 relationships. Your education is limited to these small  
7 environments. You don't get to take electives. You don't  
8 get to play sports. These kids are missing out on so much  
9 of what a normal childhood adolescent is. If they have  
10 treatment goals, they don't meet criteria for being there,  
11 it's a violation of the American Disabilities Act of least  
12 restrictive environment.

13 It's also extremely inefficient use of taxpayer  
14 dollars, because not only are you paying for a higher level  
15 of care, but you're paying for it outside of the state, so  
16 you're paying more. We should consider this an urgent  
17 policy issue that needs to be addressed.

18 So I would like to think of a group of people who  
19 are appointed to examine cases on a monthly basis of kids  
20 who no longer meet criteria for an out-of-statement but are  
21 there simply because a discharge plan hasn't been put in  
22 place, so that people have to visit those cases every month

1 and see the same file every month and find an appropriate  
2 way to get them back in their home state, back in their  
3 community and engaging in a developmentally appropriate  
4 life.

5 I don't know what that could look like. I'd be  
6 very interested to see what kind of research you could  
7 find. But I know that we have many bites of the apple at  
8 MACPAC, and I think that we're probably at some point going  
9 to look at the quality of these facilities.

10 But this is a different issue. This isn't the  
11 quality of the facilities. This is the way that the  
12 Medicaid program is handling discharges, and I want to make  
13 sure that we don't miss this bite of the apple in order to  
14 get Medicaid agencies really, really figuring out how to  
15 bring kids home when they're ready.

16 Thank you.

17 VICE CHAIR ROBERT DUNCAN: Thank you, Heidi.

18 Anne.

19 COMMISSIONER ANNE KARL: I don't have nearly as  
20 many smart things to say as Heidi, but just two minor  
21 comments. One, I think one of the things we talked about  
22 last time was just the ability to feel like the registry is

1 up to date, that it's not useful if it's not up to date.  
2 It looks like you did a lot of work to see how other  
3 registries are being used and what's effective and what's  
4 not. So I think just making sure that that's highlighted  
5 in the chapter so that there is really a lot of design work  
6 that goes into the accuracy.

7           The other thing that I was just hoping you could  
8 clarify, and maybe it's revising some of the language in  
9 the recommendation, was I think it's the third  
10 recommendation on the discharge planning, just look on who  
11 will be subject to that. Because it feels like it would be  
12 hard for the out-of-state hospital to be doing discharge  
13 planning, which is essentially in the other state. So just  
14 being more clear about are we asking that out-of-state  
15 facility to be doing the discharge planning, or are we  
16 imposing a requirement on the Medicaid agency to have some  
17 way to do more sophisticated discharge planning for people  
18 in out-of-state facilities.

19           VICE CHAIR ROBERT DUNCAN: Thank you, Anne.  
20 Mike, then Patti.

21           COMMISSIONER MICHAEL NARDONE: Yeah, thanks for  
22 this work. I wanted to kind of speak to the timeliness of

1 having that information up to date on the registry. And I  
2 was wondering, one of the things I saw in the description,  
3 a memo, was there were a lot of issues that some of these  
4 other databases encountered, like the ability to recruit  
5 providers and make sure that they were participating. And  
6 it seems to me we might have the same sorts of issues  
7 moving to this type of system, or more real time. I'm not  
8 saying we shouldn't. I'm just saying there are going to be  
9 issues that arise like that. It is also important that  
10 there be a staffing component that's dedicated to this,  
11 because it is going to require real resources.

12           So I'm wondering if there are, you mentioned the  
13 findtreatment.gov kind of addressed some of the concerns  
14 that have been raised. I was wondering, are there  
15 strategies that they employed to address some of these  
16 challenges that maybe we should bring into and talk about  
17 in the chapter? I didn't see that, necessarily, in the  
18 memo. Maybe I didn't read carefully enough. But I just  
19 think that to make this a reality, this does seem like, no  
20 disrespect meant to where we are trying to get to, we  
21 really do need to make an investment in this if it's going  
22 to work. And if that's the technology, if there's a

1 technology solution, that's what I wanted to maybe see.  
2 Like what was going to make this different than some of  
3 those efforts, or what were some of those strategies that  
4 might be employed?

5 VICE CHAIR ROBERT DUNCAN: Thank you, Mike.  
6 Patti.

7 JOANNE JEE: Let me just comment. So the issue  
8 of ensuring that a provider participation or the facility  
9 participation in the registry is definitely a theme that  
10 came up, and a recognized challenge, obviously.

11 SAMHSA's system is actually a database, and it's  
12 not a registry. But it is voluntary. So they field a  
13 survey and they ask facilities every year to respond to the  
14 survey. But they -- they and CDC; I'm kind of going back  
15 and forth here -- but in recognition of the need for  
16 accurate and up-to-date information and the burden that  
17 providers and facilities may face, they are engaged in  
18 constantly thinking about how they are gathering the data  
19 and trying to address that burden question.

20 So in the case of SAMHSA, for example, what they  
21 are doing is providing a prepopulated form back to  
22 facilities who were prior year respondents, the idea being

1 that the facility then just needs to review and correct,  
2 and hopefully that's like a lower lift than actually have  
3 to do data entry and that kind of thing. So they are  
4 thinking about those kinds of things.

5 In the case of CDC, where participation is also  
6 voluntary, they are really trying to leverage relationships  
7 that they have in states, and then have those sort of state  
8 entities leverage the relationships with the facilities, as  
9 well.

10 One of the things that, in the case of the CDC  
11 model, that they are doing is, a standard that they would  
12 like to achieve, is updates every, you know, very frequent  
13 updates. But they acknowledge that, you know, these  
14 facilities have different levels of busy-ness over the  
15 course of a day, hour to hour. As far as I know, and I  
16 could be wrong, but there is no penalty associated with a  
17 late update, and they are sort of accepting updates up  
18 until like an hour, that kind of thing. So they are trying  
19 to build in some flexibility into that.

20 Neither said that they had identified a solution  
21 that was going to maximize participation of facilities in  
22 the way that they would like to see. So it's a recognized

1 challenge.

2 VICE CHAIR ROBERT DUNCAN: Thank you, Joanne.  
3 Anything else, Mike?

4 COMMISSIONER MICHAEL NARDONE: No. I did have a  
5 comment on Recommendation 3, which is I just think we  
6 should, at least I think what the goal of that is to have  
7 people come back to their home state and their home  
8 community. So I think that should be in the language where  
9 we're talking about the discharge plan. It doesn't  
10 specifically say preferably back to their home community or  
11 make some reference to that. I just think that is maybe  
12 something we could add to the language to make it clear  
13 that that's what our goal would be.

14 And one final question. I was just wondering,  
15 are the out-of-state placements going back to the state as  
16 well as the Medicaid plan, to make sure that they know  
17 what the status is of the client that's been referred out  
18 of state?

19 JOANNE JEE: On Recommendation 3, on the  
20 discharge planning, the idea is that the entities who are  
21 sort of involved in the care of that individual would be  
22 involved in the discharge planning. That's the idea. You

1 know, it could probably be as expansive as it needs to be.

2           COMMISSIONER MICHAEL NARDONE: I just wonder if  
3 we needed to be clearer about that. And maybe it is clear  
4 in the lead-up and the discussion as you were writing the  
5 chapter, but I don't know that the actual language, I  
6 think, just refers to -- and I don't have the language --  
7 that the contract be with -- I'm sorry. So the minimum  
8 requirements for coordinating are shared between the out-  
9 of-state provider and post-discharge provider. I mean, I  
10 guess we would also want to make sure that the Medicaid  
11 plans and the relevant actors are involved in that  
12 discharge planning.

13           VICE CHAIR ROBERT DUNCAN: Thank you, Mike.  
14 Patti, then John, then Jami.

15           COMMISSIONER JAMI SNYDER: So a few comments just  
16 on each of the recommendations, and thank you all for this  
17 work. It's really important.

18           With regard to the registry or the database, I  
19 understand what we want to achieve. I think it's good  
20 thing to want to achieve. I'm really concerned about the  
21 feasibility of it. It seems to me that anything that  
22 relies on voluntary reporting is probably a nonstarter.

1           It also seems to me that anything that is not  
2 really timely, like updated almost real time, is not very  
3 useful information. Knowing how quickly beds can turn  
4 over, if it hasn't been updated that day, you don't really  
5 know if there's a bed available at all.

6           And the other thing I would say is that data  
7 definitions would be really critically important because  
8 what does an available bed mean? Does it mean just simply  
9 a bed that's licensed and not filled, but do you have  
10 workforce to be able to support that person at the level  
11 that's really needed? That's a growing issue that many of  
12 these facilities have beds, but they don't have workforce  
13 to be able to serve people. So we could send people on a  
14 wild goose chase if we're not careful.

15           So I just don't feel like I'm settled enough on  
16 the feasibility about the recommendation for that one,  
17 although I recognize the goal and why it's important.

18           On the use, absolutely we need more data with  
19 regard to use. And it seems to me that it's an appropriate  
20 place for us to get at this really important issue that  
21 Heidi raised, which is children who are in out-of-state  
22 placements but who no longer meet criteria for the level of

1 services that they are receiving, and knowing how many of  
2 those kids they are, how long they have been there since  
3 they no longer meet criteria, and maybe even getting to,  
4 and what are we doing about it. But certainly sort of  
5 elevating our level of awareness about kids that are not  
6 getting an appropriate level of care because there doesn't  
7 seem to be that next step down for them.

8           And that kind of leads me then to the third  
9 recommendation around discharge planning. I feel like we  
10 have to be much more specific about our expectations. You  
11 can identify a provider, and that provider may or may not  
12 be willing and prepared to actually take that child upon  
13 discharge.

14           So it's more than just naming a provider. It is  
15 meaningful coordination between that residential placement  
16 and that provider to make sure that that child is actually  
17 ready to discharge. So I think we have to be much more  
18 specific there.

19           And I would say, in regard to Anne's comment, has  
20 to involve, if not fall primarily to the entity that placed  
21 the child there in the first place, whether that was a  
22 health plan or a Medicaid agency. If it's an out-of-state

1 placement and Medicaid is paying, somebody is authorizing  
2 those payments, and that is somebody who is charged with  
3 figuring out what the next service or placement is for that  
4 child.

5 VICE CHAIR ROBERT DUNCAN: Thank you, Patti.  
6 John, Jami, and then Sonja.

7 COMMISSIONER JOHN MCCARTHY: We've been looking  
8 at this for a little while and obviously things change as  
9 we've been looking at stuff. So I just want to bring this  
10 one up, that fraud, waste, and abuse is such a big issue  
11 right now in Medicaid, and obviously if a child is being  
12 kept in a PRTF, whether it be in-state or out-of-state, and  
13 they no longer meet that criteria, as Heidi brought up,  
14 that would be waste. I mean, that is just pure waste.

15 So do we look at any, and I don't think we have,  
16 any recommendations around like turn off FFP federal match  
17 for kids that have gone beyond those periods? Because,  
18 again, they get incentives for states to move on things.  
19 If you turn off FFP for those kids, that might be one of  
20 those things that would help promote that.

21 JOANNE JEE: Yeah, that didn't really come up  
22 over the course of the work. I'm just trying to remember

1 back to all of the interviews and the reading and stuff  
2 like that, I don't recall that that particular situation  
3 was raised.

4 VICE CHAIR ROBERT DUNCAN: Thank you, John.  
5 Jami, Sonja, then Heidi.

6 COMMISSIONER JAMI SNYDER: Yeah, thanks again for  
7 your continued work on this topic. I just want to echo the  
8 sentiments of some of my fellow Commissioners around the  
9 challenges associated with maintaining a registry that  
10 really speaks to that availability. And going back to some  
11 of Patti's comments, I really do feel like in order for a  
12 registry pertaining to bed availability, in order for it to  
13 be valuable it really does have to be real time, when  
14 states and plans are actually looking for beds.

15 So I guess I would suggest that we just sort of  
16 double down in the chapter around kind of the resources  
17 that will be necessary in order to maintain this type of  
18 registry. And also, we may want to think about incentives  
19 that could be offered to providers to report timely so  
20 that, again, the registry can be valuable to those who  
21 interface with it.

22 VICE CHAIR ROBERT DUNCAN: Thank you, Jami.

1 Sonja.

2 COMMISSIONER SONJA BJORK: I'm a proxy for  
3 Commissioner Ingram.

4 VICE CHAIR ROBERT DUNCAN: Carolyn, go.

5 COMMISSIONER CAROLYN INGRAM: I tried to wave to  
6 you, Bob, but you didn't see me.

7 VICE CHAIR ROBERT DUNCAN: I thought you were  
8 just saying hello.

9 COMMISSIONER CAROLYN INGRAM: Yes, that was it,  
10 exactly. Just a couple of things in terms of feedback. I  
11 had one question on Recommendation 2, when we talk about  
12 outcomes, and we want to track all these things, like  
13 around demographics of the population and then what the  
14 discharge outcome was. I'm questioning kind of what we  
15 mean by that exactly. People could get discharged and then  
16 what do you want to know about the outcome? Did they get  
17 placed somewhere, or did they get discharged back to their  
18 home community? Was it not safe so they discharged them to  
19 the current community they are in? You know, trying to  
20 figure out what we really mean by that. So I think we  
21 could do some more work in that area to be clearer.

22 And then I do agree with some of the other

1 Commissioners that brought it up about how difficult this  
2 is going to be to be able to track it live. But if this is  
3 something we really care about, I think it's worth the  
4 struggle to try to figure out a way to do it. There is a  
5 lot of technology that can help us.

6           But I would also encourage us, as a Commission,  
7 outside of this, to start thinking about what do we think  
8 we could review that we could take away. And we keep going  
9 back to states right now and saying, "Do this thing," then  
10 "Do this thing" and then "Do this thing." And they're  
11 strapped, and this type of thing is going to be complex and  
12 going to be hard for them to implement. So what else do we  
13 think about, as a Commission, in terms of are there things  
14 in the past that maybe we thought were important but aren't  
15 anymore because the data is really not used or it's not  
16 being collected appropriately? Are there things that we  
17 could suggest go away eventually for states? Thank you.

18           VICE CHAIR ROBERT DUNCAN: Thank you, Carolyn.  
19 Heidi.

20           COMMISSIONER HEIDI ALLEN: I was just going to  
21 add onto a couple of things that I heard. In terms of a  
22 directory, I was a social worker in this field, and if

1 you're a social worker in this field you know what the  
2 placement options are. Like a directory is not that much  
3 better than Google. I could google "residential care  
4 facilities" and get a list. What you really need to know  
5 is are they accepting patients, and in that it's helpful to  
6 see if they serve people that maybe you didn't know.

7           And I honestly think the technology or the onus  
8 is on the provider, not on the state. It's on the state to  
9 tell the provider that we expect to see this. And it could  
10 be as simple as a green, we have beds, red we do not, and  
11 red could include we have beds but we don't have staff. I  
12 mean, it doesn't have to be super complicated.

13           But I think when you're making a policy  
14 recommendation you really want to advance policy, and I  
15 think that we really should advance beyond Google and what  
16 Google can do. Yes, it's a technological reach, but I  
17 don't think it's a huge reach. And I think that in the  
18 materials there were some examples of what's being used in  
19 nursing homes, like expedited pre-authorization, things  
20 like that, that could be used to incentivize providers to  
21 do that.

22           And then the last thing I want to say, and this

1 is hard to capture but I think it's really important, is  
2 that what often happens when a kid has met the treatment  
3 goals that were laid out for them and they are ready to  
4 discharge, and then they don't discharge is that they  
5 completely fall apart, and then they become acute again.

6           And so this idea of, you know, this is why I feel  
7 like it's so important to have some people who are aware  
8 this person is ready to discharge, and actively engaging in  
9 a plan, because if you wait two months and you're a kid who  
10 has done everything they told you to do, for sometimes 15  
11 months or 2 years, 3 years, and then they tell you, "No,  
12 we have nowhere to send you," what are you going to do.  
13 You're going to run out of group. You're going to turn a  
14 table over. You're going to yell at a staff. You're going  
15 to hit a wall, and do all the things that put you right  
16 back into the high acuity state that says you're not ready  
17 for discharge.

18           So if you haven't worked in that environment then  
19 you haven't seen it, but I saw it happen. There was a  
20 state that we worked with, that I'm not going to name, but  
21 they sent kids completely thousands of miles away from home  
22 to age out. They came, they'd come at 15, they'd come at

1 16, and they would stay until they were adults. And it did  
2 not matter what that kid did, how good that kid was. They  
3 were not going to get to go home. And paid for by the  
4 Medicaid program. That should just be so unacceptable.  
5 And watching the kids just deteriorate when their  
6 opportunities were taken from them, and the promises that  
7 were made aren't kept is so devastating.

8           So I guess what I'm looking for is some teeth in  
9 that, like really some consequences. John mentioned a  
10 financial penalty. But I honestly think it's just having  
11 eyes on it on a regular basis, with a group of people whose  
12 job it is to say, "We're on it." And if you are looking at  
13 the same kids every month, you will find a way. You will  
14 make calls. And it may have to happen on an individual  
15 basis that you find these special providers. But I think  
16 it's worth getting those kids out of that out-of-state care  
17 and back home.

18           VICE CHAIR ROBERT DUNCAN: Thank you, Heidi. Any  
19 other Commissioners?

20           [No response.]

21           VICE CHAIR ROBERT DUNCAN: So I'd just like to  
22 add, you heard it in a couple of different phrases. Heidi

1 talked about the cost of keeping a kid beyond the time that  
2 they should be there. Mike talked about the investment.  
3 John talked about the fraud.

4 I think the reality of this is we're spending  
5 dollars where they shouldn't be spent and not getting the  
6 outcome for that child. And so I'd like to think of this  
7 as an investment and providing that potential access to the  
8 right care at the right place, and the discharge planning  
9 process is part of that.

10 The other is, I think you did a wonderful job in  
11 the information you sent, highlighting some of the other  
12 registries, databases, and pieces in place. I think taking  
13 the best practices that they have learned from what's  
14 working well, what's not, will be important as we think  
15 through this work and what we recommend.

16 And to Heidi's point earlier, earlier today we  
17 talked about AI and technology. How does that play in?  
18 But I think you've done a wonderful job of pulling this all  
19 together. And I will ask, do you have what you need to  
20 move forward with the next steps?

21 JOANNE JEE: Yeah. Lots of food for thought.  
22 We'll think about what we can do with some of the comments

1 here and see if there are ways to accommodate, if there is  
2 a little bit more research we can do, and we'll see what we  
3 can do.

4 VICE CHAIR ROBERT DUNCAN: Well, thank you very  
5 much, and we appreciate the work, and appreciate you, like  
6 I said, responding to our questions in January, when we  
7 raised these. So thank you.

8 VICE CHAIR ROBERT DUNCAN: All right, with that  
9 we will transition to another one of my favorite topics,  
10 children and youth with special health care needs. As Linn  
11 and Ava make their way, I'll remind the Commissioners, in  
12 January we reviewed seven different recommendations. We  
13 asked the team to go back and look at this. And today they  
14 come back with some reframing of the language and  
15 adjusting, and we have moved from seven to potentially six  
16 recommendations, and they will walk us through. So our  
17 hope is to give them feedback on the language so they can  
18 prepare for the chapter.

19 So with that, Linn, Ava, take it away.

20 **### CHILDREN AND YOUTH WITH SPECIAL HEALTH CARE NEEDS**  
21 **(CYSHCN) TRANSITIONS TO ADULT COVERAGE: DRAFT**  
22 **RECOMMENDATIONS**

1 \* AVA WILLIAMS: All right. Good afternoon,  
2 Commissioners. Today Linn and I will be presenting our  
3 draft recommendations for children youth with special  
4 health care needs transitions of coverage.

5 I will start with a summary of key challenges  
6 with the transition from child to adult Medicaid. Then I  
7 will start the discussion of the draft recommendations,  
8 their rationales and implications, before handing it over  
9 to Linn who will finish presenting the draft  
10 recommendations before they end with next steps.

11 These challenges should look familiar as they are  
12 key challenges staff have already identified in previous  
13 meetings.

14 First, beneficiaries and their families may have  
15 insufficient time to prepare and respond to Medicaid  
16 redetermination notices.

17 There are no federal requirements around how far  
18 in advance states must send beneficiaries notices  
19 requesting additional information needed to complete their  
20 redetermination, and without advance notice, children and  
21 youth with special health care needs may not have enough  
22 time to submit needed documentation in order to maintain

1 their Medicaid coverage into adulthood.

2           Staff also found that there is a lack of clarity  
3 around the effect of the loss of Supplemental Security  
4 Income, or SSI, on a beneficiary's Medicaid eligibility  
5 from notices from the Social Security Administration, also  
6 known as SSA.

7           Next, many beneficiaries experience multiple  
8 transitions as they approach adulthood apart from the  
9 Medicaid redetermination such as 1915(c) waiver transitions  
10 and the age 18 SSI redetermination.

11           It can be difficult and overwhelming to navigate  
12 all of these transitions, and many beneficiaries churn or  
13 disenroll when they age out of child Medicaid eligibility.

14           Lastly, there is variation in the support  
15 beneficiaries and their families receive with the Medicaid  
16 redetermination process. Beneficiaries may not have a  
17 dedicated case manager or care coordinator to help them  
18 navigate the redetermination process, and of those who do,  
19 the support can still vary.

20           Next, we will present the draft recommendations  
21 meant to address these challenges.

22           This figure should also look familiar to you. It

1 shows which challenges the draft recommendations are meant  
2 to address. Staff revised the draft recommendations to  
3 reflect Commissioner feedback from the January meeting.

4           The first recommendation is intended to ensure  
5 beneficiaries and their families have sufficient advance  
6 notice of their Medicaid redetermination in order to  
7 prepare for the transition to adult Medicaid.

8           The minimum population of children and youth with  
9 special health care needs for this recommendation includes  
10 but is not limited to children who were enrolled in  
11 Medicaid through SSI related eligibility pathways who are  
12 not eligible for SSI as adults and are transitioning to  
13 non-SSI related pathways when they reach age 19, the Katie  
14 Beckett Pathway for children with disabilities, those  
15 eligible under the Tax, Equity, and Fiscal Responsibility  
16 Act, and children who qualify to receive an institutional  
17 level of care. The population is the same for each  
18 recommendation.

19           Beneficiaries and their families need advance  
20 notice of the upcoming Medicaid redetermination. This  
21 notice should include what beneficiaries should expect from  
22 the redetermination process such as changes to eligibility

1 criteria for adult eligibility pathways as well as  
2 information and documentation they need to provide.

3 CMS should require states to send a notice  
4 informing children and youth with special health care needs  
5 that the renewal process has been initiated a minimum of 60  
6 days in advance of the end of their eligibility period.

7 Additionally, based on Commissioner feedback, 60  
8 days is meant to be a minimum, and states can send notices  
9 as early as feasible.

10 CMS would have to commit time and resources to  
11 issue guidance related to this new requirement.

12 States that do not already send beneficiaries  
13 notice of their upcoming redetermination may have increased  
14 administrative burden to identify these children and youth  
15 with special health care needs population and target  
16 notices.

17 Enrollees will receive advance notice and will  
18 have more time to prepare for their upcoming  
19 redetermination.

20 Plans may have fewer beneficiary disruptions of  
21 coverage and care, and lastly, providers and transition  
22 coordinators may have more advanced notice of the upcoming

1 redetermination.

2           The second recommendation is intended to ensure  
3 beneficiaries and their families have enough time to  
4 respond to requests for information in order to maintain  
5 Medicaid coverage as an adult.

6           The population of children and youth with special  
7 health care needs for this recommendation is the same as  
8 the previous one.

9           If a state is unable to complete an ex parte  
10 redetermination without additional information from the  
11 beneficiary, the state will send a notice requesting  
12 additional documentation. But it can be difficult for  
13 beneficiaries and their families to provide information in  
14 the required time frame. For example, beneficiaries may  
15 receive a notice too late to respond after the deadline or  
16 do not receive the notice at all. So states that do not  
17 already provide beneficiaries with a minimum of 30 days to  
18 respond to requests for information should implement this  
19 minimum response time. Similar to the last recommendation,  
20 30 days is meant to be a minimum, and states can provide  
21 beneficiaries with more time if feasible.

22           There's no anticipated federal effect.

1 States will have some administrative burden to  
2 revise notice procedures to accommodate the-30 day response  
3 time. Enrollees will have more time to submit the required  
4 information in order to Medicaid coverage into adulthood.  
5 Plans may have fewer beneficiaries experience disruptions  
6 in coverage and care, and lastly, providers may have more  
7 time to send beneficiaries requested medical records.

8 Now I'll hand it over to Linn.

9 \* LINN JENNINGS: Thanks, Ava.

10 So, moving to Recommendation 3. This  
11 recommendation is intended to ensure that beneficiaries  
12 receive notices from SSA about changes to their SSI  
13 eligibility and their SSI-related Medicaid eligibility that  
14 include easily understood and accurate information about  
15 how a loss of SSI could affect their Medicaid coverage.

16 In response to feedback at the January meeting,  
17 we've amended this recommendation to direct CMS to  
18 coordinate with SSA rather than having states coordinate  
19 direct SSA on reviewing and updating model language. So  
20 the model notice language should clearly and accurately  
21 indicate that the individual may retain their Medicaid  
22 coverage while the state Medicaid agency takes additional

1 steps to redetermine the individual on a new basis of  
2 eligibility.

3           Additionally, this model notice language should  
4 describe in general terms the steps individuals need to  
5 take to complete the Medicaid redetermination that are  
6 specific to 1634, SSI criteria, and 209(b) states.

7           When beneficiaries lose SSI, they receive a  
8 notice from SSA, not Medicaid -- state Medicaid agencies,  
9 about their SSI denial and information about the Medicaid  
10 eligibility.

11           In our interviews, we heard that the information  
12 beneficiaries receive from SSA about maintaining Medicaid  
13 coverage is sometimes unclear and doesn't explain the state  
14 Medicaid agency's general next steps for redetermining  
15 coverage and when the beneficiary's Medicaid eligibility  
16 may end. This can lead to beneficiary and family confusion  
17 about their Medicaid enrollment status and the steps they  
18 need to take to maintain coverage.

19           Currently, there are no federal Medicaid or SSA  
20 requirements for SSA and CMS to coordinate on the SSA  
21 notice language sent to beneficiaries who lose SSI. So,  
22 under this recommendation, CMS would coordinate with SSA to

1 review and develop model SSI notice language about how a  
2 loss of SSI affects Medicaid eligibility so beneficiaries  
3 are aware that Medicaid coverage is not immediately  
4 terminated.

5           In the development of this model notice language,  
6 CMS should seek input with states and advocates to ensure  
7 that the model language is accurate and understandable to  
8 Medicaid beneficiaries, and this model notice language  
9 should also include information pertinent to the type of  
10 Medicaid determination state.

11           So, for example, a 1634 state, SSI eligibility  
12 automatically confers Medicaid eligibility, and individuals  
13 who have SSI are not required to apply to Medicaid  
14 separately. So the model notice language for 1634 states  
15 should specify that Medicaid eligibility is no longer  
16 automatic and individuals now have to directly communicate  
17 with the state Medicaid agency on issues regarding their  
18 Medicaid coverage.

19           For implications, CMS would have to commit time  
20 and resources to review and update SSA notice language.  
21 For states, they may need to provide input on notice  
22 language to ensure that the accurate and clarify the effect

1 of a loss of SSI on Medicaid coverage. For beneficiaries,  
2 they may better understand the effect of losing SSI on  
3 Medicaid eligibility and the steps that they need to take  
4 to remain Medicaid-covered.

5 For plans and providers, to the extent that  
6 improved notice language eases the beneficiary's Medicaid  
7 redetermination process and continuity of coverage as an  
8 adult, plans and providers may have fewer beneficiaries  
9 experiencing disruptions in coverage and care.

10 So, under Recommendation 4, this recommendation  
11 is intended to address disenrollment among children and  
12 youth with special health care needs during their  
13 transition to adult Medicaid and improve coverage stability  
14 during this transition to adulthood. This recommendation  
15 directs state Medicaid agencies to implement the state plan  
16 option to provide Medicaid up to age 21 for children. And  
17 in response to feedback last month, we've clarified that  
18 states should implement this option for, at minimum,  
19 children and youth with special health care needs who are  
20 not eligible or enrolled in any other mandatory or optional  
21 pathway.

22 Our findings suggest that about 17.6 percent of

1 children and youth with special health care needs are  
2 disenrolling or churn when they are transitioning to adult  
3 coverage, and this can result in a disruption of coverage  
4 and care.

5           Research has also shown that there are financial  
6 implications related to coverage disruptions and policies  
7 that do aim to reduce it.

8           A number of studies have found that churning may  
9 increase overall Medicaid costs for beneficiaries of all  
10 ages due to pent-up demand for care and increased emergency  
11 department utilization after gaps in coverage.

12           Additionally, studies have shown that churn can  
13 lead to increases in state Medicaid agency administrative  
14 costs due to additional redeterminations and renewals.

15           On the other hand, policies to reduce churn, such  
16 as providing 12-month continuous coverage or to continuous  
17 eligibility to children, has also been shown to increase  
18 federal and state costs because of increased enrollment and  
19 potentially covering individuals who are no longer covered  
20 for Medicaid -- or eligible for Medicaid.

21           So, based on our findings in the literature,  
22 there's strong evidence that extending child Medicaid

1 eligibility up to age 21 and delaying this transition to  
2 adult Medicaid may ease the coverage transition for  
3 beneficiaries and families by giving them more time to  
4 complete the multiple program transitions that they're  
5 navigating during this time and improve coverage stability  
6 while they're transitioning to adulthood.

7           So, under this recommendation, we direct states  
8 to implement the state optional pathway to extend child  
9 Medicaid eligibility up to age 21 for individuals who are  
10 not eligible for another mandatory or optional pathway.

11           States have a number of flexibilities in  
12 designing this pathway, and so, in implementation, the  
13 state should consider their targeted population. For  
14 children and youth with special health care needs, if it  
15 goes up to age 20 or 21, and the household income limit and  
16 range.

17           In the examples, there are four states that have  
18 implemented this pathway, and they've taken a few different  
19 approaches with this. So, for states that are expansion  
20 states, individuals can only be eligible for this pathway  
21 if their income exceeds that of the upper limit of the  
22 expansion pathway for adults. So their base income starts

1 at 133 percent, and then all three of the expansion states  
2 have a different upper income limit.

3 So, for the implications, CMS would have to  
4 commit time and resource to reviewing state plan  
5 amendments. For states, they have flexibility to determine  
6 the eligibility criteria for this optional pathway, and the  
7 state's budget implications are dependent on how broadly or  
8 narrowly a state decides to define these criteria.

9 For beneficiaries who would otherwise disenroll  
10 at 19, because they are not eligible for any other  
11 mandatory or state optional pathway, this would be an  
12 additional pathway that they could potentially allow them  
13 to remain enrolled if they meet that criteria.

14 For plans and providers, to the extent that the  
15 states choose to implement this option, plans and providers  
16 may have fewer beneficiaries experiencing disruptions in  
17 coverage and care.

18 For Recommendation 5, this is intended to ensure  
19 that children and youth with special health care needs  
20 receive a full 12-month continuous eligibility period in  
21 their final year of child Medicaid eligibility and  
22 potentially reduce the risk of disenrollment due to being

1 redetermined more than once during this final -- or during  
2 this transition period.

3           So, in response to feedback last month, we made a  
4 few changes that are reflected in the draft language. This  
5 recommendation directs Congress to amend section  
6 1902(e)(12) to require states to provide children and youth  
7 with special health care needs with a continuous  
8 eligibility period that lasts 12 months from the date of  
9 the eligibility determination. And the full 12-month CE  
10 period applies to beneficiaries who receive coverage from  
11 either a mandatory or optional state child eligibility  
12 pathway.

13           So this recommendation is broader than the policy  
14 option presented in January because it ensures that if a  
15 state has an optional child eligibility pathway, as the one  
16 described in Recommendation 4, the state would be required  
17 to provide 12 months' continuous eligibility to  
18 beneficiaries covered under that pathway as well.

19           Beginning in 2024, states are required to provide  
20 12-month continuous eligibility for all children under age  
21 19, and that requirement ends when the individual attains  
22 19. Congress made this CE policy mandatory in response to

1 research that shows that continuous eligibility can reduce  
2 rates of churn and improve access to short- and long-term  
3 health outcomes for children.

4           Research shows that Medicaid disenrollment is  
5 greatest for youth between ages 18 and 19 due to a number  
6 of reasons, including that beneficiaries and families  
7 experience administrative barriers with the redetermination  
8 and are navigating multiple simultaneous program  
9 transitions.

10           As one of the ways to address disenrollment and  
11 churn among children and youth with special health care  
12 needs as they transition to adulthood, Congress should  
13 amend the 12-month CE requirement for children and youth  
14 with special health care needs in two ways.

15           First, the CE requirement should tie the end of  
16 the 12-month CE period to the end of the eligibility  
17 pathway's upper age limit to account for some state  
18 extension of coverage to ages above 18, and this change  
19 would ensure that if children and youth with special health  
20 care needs are covered under a state plan, a state optional  
21 pathway that provides coverage up to age 21, that those  
22 beneficiaries would continue to receive 12-month CE for the

1 entire period.

2           Second, the CE requirement should be amended so  
3 beneficiaries receive the full 12-month CE, even if that CE  
4 period extends beyond the eligibility pathway's upper age  
5 limit, rather than having the CE period end when an  
6 individual attains the eligibility period's upper age  
7 limit, meaning that if an individual is in a pathway that  
8 ends at age 19, when they turn 19, their eligibility period  
9 would go through the end of their 12-month CE period rather  
10 than ending at 19.

11           This change would reduce beneficiary and family  
12 burden with completing multiple redeterminations in this  
13 final 12-month period leading up to them aging out of child  
14 Medicaid.

15           So, for the federal implications, providing 12-  
16 month CE through the end of the child's eligibility  
17 pathway's upper age limit would increase the number of  
18 months of continuous coverage. Additionally, CMS would  
19 have to commit more time and resources to issuing rules.

20           For states, this will directly affect state  
21 Medicaid agencies, as states would be required to provide  
22 children and youth with special health care needs with 12-

1 month CE through the end of the child's eligibility pathway  
2 upper age limit.

3           For beneficiaries, families, and caregivers, they  
4 may experience a decrease in administrative burden in the  
5 final 12 months to aging out of child Medicaid by only  
6 having to go through Medicaid redetermination one time.

7           Additionally, for those under a state optional  
8 pathway that extends Medicaid coverage for individuals up  
9 to age 20 or 21, they would now also receive the 12-month  
10 CE through the end of the eligibility pathway's upper age  
11 limit.

12           For plans and providers, to the extent that this  
13 improves continuity of coverage during this transition  
14 period, plans and providers may have beneficiaries  
15 experiencing fewer disruptions in coverage and care.

16           Under Recommendation 6, this recommendation is  
17 intended to ensure that states understand how existing  
18 authorities can be used to support children and youth with  
19 special health care needs with their transition to adult  
20 Medicaid coverage.

21           So, in January, we presented two policy options  
22 to CMS for issuing guidance related to existing state

1 authorities, and we've combined these options into one  
2 recommendation.

3           So this recommendation directs CMS to issue  
4 guidance to states on existing authorities for supporting  
5 children and youth with special health care needs with  
6 Medicaid redeterminations and transitioning to adult  
7 Medicaid coverage.

8           Currently, there's no CMS guidance on existing  
9 authorities supporting children and youth with special  
10 health care needs with their Medicaid redetermination and  
11 transition to adult Medicaid coverage. National experts  
12 and national- and state-level advocates share that many  
13 children and youth with special health care needs would  
14 benefit from having a dedicated case manager or care  
15 coordinator to ease the transition to adult Medicaid.

16           CMS should issue guidance on existing optional  
17 authorities to support this transition, including existing  
18 authorities that can be used to provide children and youth  
19 with special health care needs, a dedicated case manager or  
20 care coordinator, such as targeted case management or  
21 through a 1915(c) HCBS waiver, specify transition planning  
22 procedures and child-only 1915(c) HCBS waivers that are

1 related to supporting beneficiaries and their families  
2 through the Medicaid redetermination process, and the state  
3 optional pathway to extend child eligibility up to age 21.

4           So CMS would have to commit time and resources to  
5 issuing guidance. For states, they will have greater  
6 clarity on the available existing authorities to support  
7 children and youth with special health care needs  
8 transitioning to adult Medicaid. For beneficiaries,  
9 families, and caregivers, they may experience improved  
10 support during this transition. For plans, they may need  
11 to develop payment policy or guidance for providers to  
12 support the implementation of some of these authorities,  
13 and then for providers, they may engage in supporting  
14 children and youth with special health care needs with the  
15 transition to adult Medicaid.

16           So we'd appreciate your feedback on these draft  
17 recommendations, rationale, and implications, and which  
18 recommendations you would like to advance for a vote at the  
19 April meeting. These six recommendations are complementary  
20 efforts to improve the transition to adult coverage, but  
21 they could also stand on their own. Additionally, we'd  
22 appreciate any feedback you have on particular points or

1 findings that we've shared over the last few months that  
2 should be emphasized in the chapter.

3 So, for this discussion today, we've included  
4 some questions on this slide, and I'll turn it back to the  
5 Vice Chair.

6 VICE CHAIR ROBERT DUNCAN: Thank you, Linn.  
7 Thank you, Ava. Again, continue to work, appreciate you  
8 taking some of our feedback last, and again, in January. I  
9 wanted to say last month.

10 So, fellow Commissioners, as they've laid out,  
11 they took some of the requests we made and input and have  
12 tried to rework that into the recommendations and like to  
13 hear your thoughts and comments, both on the language and  
14 implications and anything else.

15 With that, I go to Patti.

16 COMMISSIONER PATTI KILLINGSWORTH: Ava and Linn,  
17 thank you.

18 I don't think there's a topic that I'm more  
19 passionate about personally or that I'm more conflicted  
20 about as a Commissioner than this one, and so I want to  
21 explain why I'm conflicted a bit.

22 I want to start by sort of parsing out what we

1 set out to do with the project, which I think is to look at  
2 transitions to adult coverage, right? That's sort of what  
3 we set out to do, and the goal was to make sure that kids  
4 who were eligible for Medicaid and continue to be eligible  
5 for Medicaid as adults didn't get lost in the transition  
6 process, right?

7 I think you've laid out some great policy options  
8 that make progress in that regard, allowing more advanced  
9 notice, allowing more time to respond, providing support to  
10 them during the process, right? All of those things that I  
11 think really help to get to some of those procedural pieces  
12 I think are steps in the right direction.

13 In my perfect world, children and youth with  
14 special health care needs would transition seamlessly into  
15 adult Medicaid eligibility categories and continue to have  
16 access to all of the benefits that they need to support  
17 them as adults. We don't live in a perfect world, and what  
18 I'm struggling with is we've kind of moved beyond the  
19 bounds of our stated project goals to some recommendations  
20 that are really about creating eligibility where there is  
21 none, right? We're creating optional eligibility pathways  
22 or continuous eligibility that allow kids that we're sort

1 of acknowledging are not going to continue to be eligible  
2 adults. We're just going to keep them on the program  
3 longer, and then they're going to go through the same thing  
4 that they were going to go through anyway, which is this  
5 disenrollment.

6 Not to minimize the value of 12 more months of  
7 coverage, right? If you are the parent of a child with  
8 special health care needs, you want that kid to have the  
9 best coverage they can for as long as they can. But I'm  
10 struggling in the current budgetary environment to direct  
11 states to implement optional eligibility pathways at the  
12 same time that we're telling them to cut hundreds of  
13 millions or billions of dollars from their state Medicaid  
14 budgets.

15 It feels like we're not paying attention, I  
16 think, to the fiscal environment within which we are. So  
17 I'm struggling with sort of the ideal policy state and the  
18 fiscal realities of where we are, and I'm wondering if  
19 we've pressed a little bit beyond the scope of our original  
20 stated goals in an effort and good, good desire to keep  
21 coverage for these kids.

22 So I'm not exactly sure how I would vote yet on

1 all of the recommendations. I can tell you that one, two,  
2 three, and six, I'm good. Four and five, from a pure sort  
3 of policy perspective, I think they're good policy. I'm not  
4 sure that I'm comfortable, especially with the optional,  
5 with directing states to do something with respect to an  
6 optional. It feels like we're telling them how to  
7 structure their Medicaid programs in a time where they're  
8 making really hard choices about who they cover, what they  
9 cover, and how they pay for it. And I'm not sure that I  
10 could support that.

11 Thank you.

12 VICE CHAIR ROBERT DUNCAN: Thank you, Patti. I  
13 appreciate that.

14 Any other feedback from any of the Commissioners?  
15 Mike?

16 COMMISSIONER MICHAEL NARDONE: I was going to say  
17 that, you know, I have some of the similar concerns that  
18 Patti has. I know that -- I know, though, that we are  
19 going through a process.

20 First of all, I want to thank you for this work,  
21 and say I think I've been struggling, because as I look at,  
22 you know, children and youth with special health care

1 needs, these are some of the most, you know, challenging  
2 cases. We should be figuring out, like, how do they  
3 continue to get coverage. It eliminates churn. You know,  
4 it does potentially save money to the system. I think we  
5 need to be able to make that case, right?

6           And I think one of the things I talked about last  
7 time, I think -- I can't remember, but I think we talked  
8 about, you know, trying to get some sort of analysis of,  
9 like, what's the fiscal impact, and, you know, how many  
10 people are really impacted by this policy, because I think  
11 it's, like, probably a relatively small number and can be,  
12 you know, justified by, you know, kind of the fact that it  
13 is a relatively small number. And targeting these services  
14 to these kids, you know, really can, you know, be kind of  
15 budget-neutral, right? I don't know that that will be the  
16 answer, but I, you know -- or that it's an investment that  
17 we think is worth making, knowing full well what that  
18 investment is.

19           You know, I do kind of also share the concern  
20 that, you know, at a time when I think states will be  
21 facing, you know, some real fiscal issues going forward  
22 with H.R. 1, that, you know, the direction, the languages

1 states should, --you know, I think states are going to  
2 really be struggling with what are the optional services  
3 that they cover, like, what are the changes that they need  
4 to make to their Medicaid program to adopt to the changing  
5 world, and is this the thing -- is this what -- is this  
6 where they put their money?

7           So I think we're going to really have to make, I  
8 think, a really strong case in the narrative, and, you  
9 know, I think we need to go full -- I think we have to go  
10 with our eyes wide open on what this policy means.

11           VICE CHAIR ROBERT DUNCAN: Thank you, Mike.

12           We've got April, John, then Doug.

13           COMMISSIONER APRIL HARTMAN: Thank you.

14           I just -- I guess when I think about this, I  
15 think about a lot of the kids that I take care of in our  
16 complex care clinic, and these are the kids that are  
17 transitioning out, right? As a pediatrician, number one,  
18 it is hard to find an adult doctor that will take care of  
19 them. That takes a while, and then there's so many other  
20 things happening. Now that they're turning 18, the parents  
21 often have to go to court to make sure that they can stay  
22 as the one who's making decisions, that they're unable to

1 make decisions for themselves, that there's a lot of things  
2 happening with a lot of these kids that have these special  
3 health care needs. These are not just your run-of-the-mill  
4 regular kids. These are kids that have a lot of health  
5 issues, and if they lose their insurance, they show up at  
6 the ED. They show up places where you don't want them to  
7 be seen because it's not that continuity of care.

8 I think that I'm very supportive of extending  
9 some services, go through some of the other transitions  
10 that are happening at 18, just to kind of help those  
11 families get things straight and they're not losing their  
12 insurance during that time. I think that is going to be an  
13 important piece of this, just from the provider and patient  
14 point of view, just because there is so much that has to  
15 happen as some of those other things kick in at that 18-  
16 year-old, when they're supposed to be an adult and able to  
17 take care of themselves but not able to do that.

18 And so just kind of keeping in mind that it's a  
19 really hard time for a lot of other things that are  
20 happening. It's not just health care that's changing at  
21 that time, and shifting from pediatric care to adult care  
22 is no small task.

1           VICE CHAIR ROBERT DUNCAN: Thank you, April.  
2           John, then Doug.

3           COMMISSIONER JOHN McCARTHY: I agree with Patti  
4 and Mike on this one and the comments they had.

5           I think one of the things that has come up a  
6 couple of times when we talked about this topic -- there's  
7 two pieces, right? There's the transition. It's  
8 eligibility. So if you lose your eligibility, there's no  
9 transition. But I think there's a little bit of what we  
10 need to keep focused on transition too.

11           But I want to come back to last month when you  
12 all presented the data to us. I thought we brought it up  
13 then. But when you look at the data and you look at some  
14 of the states that have really high percentages of people  
15 maintaining their eligibility, then you have some states  
16 that have very low numbers, what I was hoping for is that  
17 we could do a deeper dive on some of those states with the  
18 high numbers to find out what are they doing and being able  
19 to hopefully find something in there that's common. We  
20 could do some recommendations around that.

21           Likewise, for the states that have very low  
22 numbers, what is going on there that we could have

1 recommendations of -- I shouldn't say recommendations, but  
2 learn better what not to do.

3           And I know you presented, Ava and Linn, three  
4 columns in this one, which is just the remain covered  
5 without aging out, and then that's disenrolled and then re-  
6 enrolled within 12 months. So I don't know if that's a  
7 good number or a bad number, because obviously somebody  
8 lost continuity of coverage.

9           Then the last one was disenrolled and don't  
10 enroll within 12 months. So you would assume that means  
11 that they were no longer eligible. I think Patti brought  
12 that up. That's just the case. So that's a part of trying  
13 to figure it out.

14           There's one state I'm looking at here right now  
15 where that number is 21 percent, where they do not re-  
16 enroll in 12 months. And the number that stay covered is  
17 74 percent, and 4 percent re-enroll within 12 months. So  
18 you could see that 4 percent could be a problem. But is  
19 that 21 percent a bad number or a good number, or they  
20 don't qualify in that state any longer? So, again, what  
21 does that transition look like for those kids?

22           I appreciate all the work you're doing, but I was

1 just really hoping we get a little bit more in this area  
2 for the recommendations of whether operationally, what are  
3 some of these states doing that are better than other  
4 states. Thanks.

5 VICE CHAIR ROBERT DUNCAN: Thanks, John.  
6 Doug.

7 COMMISSIONER DOUG BROWN: I'm also struggling in  
8 the same way Patti is struggling with this. I can  
9 certainly get behind recommendations one, two, and three.  
10 The other ones, I need to contemplate further.

11 I think one of the comments I made previously was  
12 I'd love to see that we cover this group up to age 21  
13 across the board. I think that's a future aspirational  
14 goal, given the other comments around financial conditions  
15 and the contractions that's going to go on in the Medicaid  
16 space. I still would love to see that, but I'm not sure  
17 that it is reasonable at this point to kind of push forward  
18 with that as a recommendation at this time.

19 So thanks.

20 VICE CHAIR ROBERT DUNCAN: Thank you, Doug.  
21 Jenny, then Heidi.

22 COMMISSIONER JENNIFER GERSTORFF: Around that

1 topic, I think I disagree with my fellow Commissioners on  
2 pushing forward in a system right now where we're cutting.  
3 I completely understand, and I feel that, but when I'm  
4 voting on the recommendations, I will be thinking of future  
5 conditions, so not necessarily where we are right now.

6           If these are going to be good policy, then I  
7 think we should recommend them, even if right now is not  
8 the right budget season to be doing that. If we don't  
9 recommend them, they're just lost forever, potentially.  
10 But if we recommend them and in 10 years, the budget  
11 situation is better, more under control, then they can  
12 resurrect with a recommendation that's already been made.

13           VICE CHAIR ROBERT DUNCAN: Thank you, Jenny. I  
14 appreciate that. That's what I was wrestling with in my  
15 head around good policy or not good policy, so thank you.

16           With that, we'll go to Heidi, then Angelo.

17           COMMISSIONER HEIDI ALLEN: So I agree with Jenny,  
18 and I just want to say that we make our recommendations to  
19 Congress. We just say what we think is the best policy,  
20 and we recommend that Congress, and then Congress decides  
21 what they want to do with that and whether or not they  
22 think it's worth telling CMS to do something.

1           So I feel like, in some ways, we can always just  
2 make the recommendations. It's based on the best interest  
3 of the people that we're serving and expect that the  
4 political process will take care of itself in deciding the  
5 rest of it. So that's my thoughts.

6           VICE CHAIR ROBERT DUNCAN: Okay. Angelo, then  
7 Ann.

8           COMMISSIONER ANGELO GIARDINO: Yeah. First,  
9 thank you for taking this on. It's really a complicated  
10 bowl of wax, so thanks for helping us.

11           I guess where I'm trying to make sense of is this  
12 is a very vulnerable group. None of the information you've  
13 presented in the many months we've looked at this has said  
14 that their needs changed. It's just that they're getting  
15 older, and then they're not eligible. So you're trying to  
16 create a bridge to something.

17           Transitioning from programs and losing  
18 eligibility and getting eligibility and then having all the  
19 variation among the states, I would just say the policy  
20 directive needs to be the longer you can keep these kids  
21 covered, the more likely people can come up alongside of  
22 them and help them find out what the next destination is.

1           So I'm not an elected official. So I don't have  
2 to deal with all of the prioritization, because that's why  
3 we elect people. So what we're supposed to say is what the  
4 policy needs to be so that there's a longer bridge.

5           What I know in taking care of people that are  
6 transitioning, the more time they have, the more likely  
7 they are to find a good destination. The shorter time they  
8 have, the more likely that it's going to be disruptive.  
9 And for a kid with special health care needs, if their care  
10 plan is disruptive, they have serious conditions. That's  
11 why they had all this eligibility and coverage before.

12           They haven't become people that don't have  
13 special needs. So they need a longer bridge, and the more  
14 time they have, the more likely people will come up  
15 alongside of them and their families and help them find the  
16 next destination.

17           So I support all the recommendations, and I think  
18 the longer we can give them, the more likely they'll find  
19 what the next step is, because their needs haven't gone  
20 away.

21           So thank you for doing this work.

22           VICE CHAIR ROBERT DUNCAN: Thank you, Angelo.

1 Anne.

2 COMMISSIONER ANNE KARL: So I appreciate all the  
3 comments from the Commissioners. I do think that this --  
4 all the questions people are raising are really interesting  
5 and challenging.

6 I want to -- just much more specific question,  
7 thing that I've been grappling with is, on Recommendation  
8 No. 5, where it talks about the continuous eligibility  
9 period lasting 12 months, I was just thinking about the  
10 equity implications about -- let's say that there's a state  
11 that extends eligibility to age 20. If there's somebody  
12 who gets redetermined two days after they turn 19, they're  
13 basically going to get cut off right when they turn 20,  
14 maybe they get two days later. Whereas if you get someone  
15 who gets redetermined, just kind of luck of the draw, two  
16 days before they turn 20, they basically get coverage until  
17 they're almost 21.

18 So I was just wondering -- I was sort of thinking  
19 to myself, like, are people going to be trying to game,  
20 when do they get their redetermination, because it  
21 basically buys them an extra year of coverage? So I just  
22 wanted to put that out there, that that seemed like one

1 implication that wasn't lifted up of the CE period and just  
2 the fact that it would create this sort of, like, random  
3 bits of unfairness across different people.

4 VICE CHAIR ROBERT DUNCAN: Thank you, Anne.

5 Any other Commissioners with comments, concerns,  
6 or issues?

7 Yes, Sonja.

8 COMMISSIONER SONJA BJORK: There's a pretty big  
9 cost associated with the churn when people fall off  
10 eligibility. They're going to end up back on. In the  
11 meantime, they didn't get the care they needed, like April  
12 pointed out, and then things could have deteriorated, and  
13 they end in the ER.

14 I used to be an attorney for youth in foster  
15 care, and I saw that happen a couple times. Sure enough,  
16 they did get eligible again, but in the meantime, a lot of  
17 really difficult situations that cost the whole system, a  
18 lot of extra dollars arose, much less the personal  
19 implications for the child. It's a pretty scary time  
20 trying to find adult doctors that take care of these  
21 complex medical conditions, and everybody cares so much  
22 about kids.

1           Then when they become what we all consider an  
2 adult, oh, okay, they're not in the popular category  
3 anymore to get enough attention, and so I support all of  
4 the recommendations. And I would just like to see a little  
5 attention. I know we've looked in the past at how much  
6 churn costs, but I think when you weigh out these things,  
7 you can see that it's really important to maintain coverage  
8 for this population.

9           We're not asking for a change for everybody  
10 across the potential populations that are covered by  
11 Medicaid. We're asking in particular for this population,  
12 because of their medical needs, and so I just wanted to  
13 make sure that we looked at that a little bit as well.

14           Thank you.

15           VICE CHAIR ROBERT DUNCAN: Thank you, Sonja.

16           I want to echo; I appreciated Commissioner  
17 Hartman's comments. Being a parent who has made this  
18 transition twice with kids, it is difficult, and there are  
19 a lot more nuances taking place besides facing this and  
20 weighing that in. So I appreciate Commissioner Hartman's  
21 comments as well.

22           So, Linn, Ava, do you feel like you have enough

1 to get us to the next step?

2 LINN JENNINGS: Yeah. This has been very helpful  
3 and helpful to hear all sorts of different elements to  
4 really emphasize in the chapter, so we appreciate it.

5 VICE CHAIR ROBERT DUNCAN: Oh, excuse me. We've  
6 got Commissioner Angelo.

7 COMMISSIONER ANGELO GIARDINO: I guess one thing  
8 that might be helpful, if you could just perhaps help us  
9 think this through in the next time we talk about it. But,  
10 at the state level, when these kids, if we kind of shorten  
11 the bridge and just let what happens happen because we  
12 don't want to make the bridge longer, having had  
13 responsibility for public hospitals in the past, when these  
14 kids are -- their care is disrupted and they end up in the  
15 public system, the state and the county will pay for them.  
16 But that state and county that apparently, we're forcing to  
17 have more Medicaid, the state and the county will pay for  
18 this care. It won't be in the Medicaid program, but there  
19 will be a cost, and the public will shoulder that cost, and  
20 it will be higher because they didn't have coordinated care  
21 under the Medicaid program.

22 So I just want to dissuade everyone from thinking

1 that you're letting the state save money by not extending  
2 the care. The state and the county will pay for the public  
3 hospitals that take care of these kids. So if you could  
4 help us get an insight into how much that costs the state  
5 by not having a bigger bridge, that would be helpful.

6 Thanks.

7 VICE CHAIR ROBERT DUNCAN: Thank you, Angelo.

8 All right. Seeing none other, you've got your  
9 work cut out for you. Linn, Ava, appreciate it. Thank you  
10 so much.

11 Madam Chair, I turn it over to you for public  
12 comment.

13 CHAIR VERLON JOHNSON: All right. Thank you. It  
14 was a great conversation. Lots of information.

15 All right. So we are now going to open the floor  
16 for public comment. We invite all of you in the audience  
17 to raise your hand if you'd like to offer comments, and  
18 always remember to introduce yourself as well as the  
19 organization you represent. We also ask that you keep your  
20 comments to three minutes or less.

21 So first up is Peggy McManus. The floor is  
22 yours.

1 ### PUBLIC COMMENT

2 \* [Pause.]

3 CHAIR VERLON JOHNSON: Peggy, you're okay to  
4 speak. Peggy, can you unmute yourself if you're speaking?

5 [Pause.]

6 CHAIR VERLON JOHNSON: All right. So we will  
7 come back. She may be having technical difficulties.

8 Let's go to the next person, which is Lynn Lewis.  
9 The floor is yours.

10 LYNN LEWIS: Yes, I'm Lynn Lewis. I'm an  
11 independent consultant. I advise consumers and families  
12 and business in terms of when they make health care  
13 decisions in terms of what kind of insurance they need,  
14 they can qualify to, ,and what their eligibilities are.

15 In terms of the Medicaid conversation, I often  
16 see right now the system from federal level as well as the  
17 state level are not integrated in the sense quite often  
18 like the recommendation is to extend the Medicaid offering  
19 to age 21 under the ACA coverage. Any person become 18 or  
20 older, they can qualify for additional coverage. So in  
21 terms of if they are still maintaining on Medicaid  
22 coverage, there's a conflict in terms of which coverage

1 they are eligible to.

2           The other question right now from the legislative  
3 point of view is CMS has not really integrated the data to  
4 determine their eligibility based on the income in terms of  
5 Medicaid or ACA or Medicare coverage. So we are proposing  
6 to CMS to make changes in terms of how to integrate in  
7 different platforms to make eligibility timely  
8 determination so people would not fall in the gaps of  
9 without coverage.

10           The other encouraging news is this morning we had  
11 a hearing in the Senate presented by CMS, Dr. Thomas Keane,  
12 to testify in terms of new technology, how to integrate in  
13 different platforms to make progress on current policy  
14 process there to make it easy and accessible.

15           That's all.

16           CHAIR VERLON JOHNSON: Thank you so much for your  
17 comment.

18           I will go back to Peggy McManus.

19           [Pause.]

20           CHAIR VERLON JOHNSON: Okay. All right. Any  
21 other comments? Let's see.

22           [No response.]

1 CHAIR VERLON JOHNSON: All right. Well, thank  
2 you for the earlier comment, and I also want to remind all  
3 of you that if you have additional comments, feel free to  
4 submit those to the MACPAC website.

5 And now we will go on break until 3:15 Eastern  
6 time. Thank you.

7 \* [Recess.]

8 CHAIR VERLON JOHNSON: Welcome back. We are now  
9 going to turn our attention to PACE. We had a lot of  
10 conversations around it in the past, and I think we are  
11 going to talk about interview findings right now. Brian  
12 and Michelle, I will give it over to you.

13 **### EXPLORING THE ROLE OF THE STATE MEDICAID AGENCY**  
14 **IN THE PROGRAM OF ALL-INCLUSIVE CARE FOR THE**  
15 **ELDERLY (PACE): INTERVIEW FINDINGS**

16 \* BRIAN O'GARA: Thank you, and good afternoon,  
17 Commissioners. Today Michelle and I will be presenting  
18 findings from our interviews on the role of the state  
19 Medicaid agency in the Program of All-Inclusive Care for  
20 the Elderly, or PACE model.

21 We'll begin with the briefest of backgrounds on  
22 this work. We'll discuss key takeaways in five areas from

1 our interviews, and then we'll end with next steps for this  
2 work.

3           In January, Michelle and I were here virtually,  
4 and we presented findings from a review of three key  
5 federal and state documents that govern PACE, both federal  
6 and state oversight, including the required three-way  
7 program agreements between CMS, states, and PACE  
8 organizations; optional two-way program agreements between  
9 states and PACE organizations; and requests submitted by  
10 PACE organizations under Section 903 of the Medicare and  
11 Medicaid and CHIP Benefits Improvement and Protection Act  
12 of 2000, also known as BIPA 903 waivers. This was the  
13 first phase of our new work examining the role of the state  
14 Medicaid agency in overseeing PACE organizations, and  
15 today's presentation will cover the interview findings  
16 associated with this new work.

17           While the review of these documents provided many  
18 insights, federal regulations and policy guidance,  
19 including these documents we reviewed, generally do not  
20 specify how CMS and states should collaborate in oversight  
21 activities or provide detailed guidance on how states  
22 should carry out oversight.

1           To understand more about how states define and  
2 implement their oversight roles and to identify areas of  
3 overlap or gaps in oversight we spoke with state officials  
4 and one state PACE association across six states, as well  
5 as federal stakeholders from CMS, the National PACE  
6 Association, and an independent PACE expert. And these  
7 interview protocols were designed to build on the document  
8 scan that we conducted and presented in January. The  
9 interviews explored how states interpret their role of  
10 overseeing PACE organizations, conduct ongoing oversight,  
11 and decide whether or not to use specific tools for  
12 oversight, such as the two-way program agreements.

13           The interviews were also designed to address gaps  
14 left by our document scan, including how states monitor  
15 PACE for performance and quality, and ambiguity in the  
16 federal-state division of oversight responsibilities.

17           Congress, when it permanently authorized PACE,  
18 assigned several roles to state administering agencies in  
19 terms of oversight, and these are primarily framed as joint  
20 federal and state responsibilities. These state oversight  
21 functions are implemented through federal regulations at 42  
22 CFR 460, ongoing CMS rulemaking, typically through annual

1 Medicare Advantage and Part D rules, and required three-way  
2 program agreements.

3 States have broad authority to access provider  
4 data and records, including financial, medical, and  
5 personnel information, and they can also request reports  
6 from PACE organizations.

7 CMS is statutorily required to conduct both trial  
8 period and ongoing audits in cooperation with the states,  
9 including on-site visits, fiscal and capacity assessments,  
10 and compliance reviews. And independently, states may  
11 terminate PACE program agreements for significant quality  
12 deficiencies or substantial noncompliance, and can work  
13 with CMS to require corrective action plans or withhold  
14 payments.

15 Importantly, all of the interviews that we spoke  
16 with agreed that states have the sufficient statutory  
17 authority to oversee PACE organizations. What we found is  
18 that states, of course, interpret and implement these  
19 oversight functions in different ways.

20 Officials from two of the states that we spoke  
21 with described their roles narrowly, emphasizing oversight  
22 as a partnership with CMS and focusing primarily on

1 monitoring for compliance to federal requirements, through  
2 tasks such as coordinating audit schedules with CMS,  
3 participating in joint calls, reviewing information  
4 submitted to the Health Plan Management System, or HPMS,  
5 and conducting compliance checks in order to avoid  
6 duplication of federal activities.

7           In contrast, officials from the four other states  
8 described a broader and more proactive oversight role,  
9 which they fulfilled by conducting independent audits and  
10 readiness reviews, investigating complaints, overseeing  
11 contract deliverables such as appeals and marketing  
12 materials, and managing Medicaid payment processes.  
13 Several officials in these states emphasized monitoring for  
14 PACE performance and quality in addition to compliance,  
15 including tracking participant outcomes, reviewing  
16 corrective action plans, and implementing value-based  
17 payment reporting systems.

18           Some of these states described their oversight  
19 responsibilities as distinct from and complementary to CMS  
20 activities, citing concerns that federal audits,  
21 particularly after the initial three-year trial period, may  
22 not occur frequently enough to ensure ongoing program

1 integrity.

2           Federal officials we spoke with emphasized that  
3 states determine their own oversight role and priorities,  
4 and when we asked about the federal role in ensuring that  
5 states carry out state-specific responsibilities, federal  
6 officials shared that they confirmed the existence of  
7 required state processes in the three-way program agreement  
8 but did not describe evaluating how states implement these  
9 required processes or how effectively they function in  
10 practice.

11           States also assigned different agencies to  
12 administer and oversee PACE, which may shape how oversight  
13 activities are organized and implemented from state to  
14 state. Among the six states we spoke with, three of them  
15 designated the Medicaid agency as the lead administering  
16 agency, while the other half assigned this role to the  
17 Department of Aging.

18           States reported using a variety of tools to  
19 oversee PACE organizations. Among the six states we  
20 interviewed, three reported using these two-way program  
21 agreements. Officials found that the two-way program  
22 agreements valuable because they allowed a state to include

1 state-specific contractual requirements beyond the standard  
2 three-way program agreement and fellow regulations, which  
3 they said helps provide more explicit compliance standards,  
4 strengthens the state's authority when issuing findings,  
5 and offers clear guidance to PACE organizations on required  
6 corrective actions.

7           Officials in the two states that we spoke with  
8 that do not use two-way program agreements generally  
9 considered them redundant with requirements already covered  
10 in federal regulations and the three-way program agreement.  
11 And state interviewees did not identify BIPA 903 waivers as  
12 having a significant impact on their oversight  
13 responsibilities or activities.

14           State officials also reported a variety of tools  
15 other than two-way and three-way program agreements to  
16 conduct oversight and monitoring of PACE organizations.  
17 Some examples include state-specific audit tools to collect  
18 data, policy letters to communicate state requirements, and  
19 clinical coverage policies developed for various Medicaid  
20 provider types. All of the states that we spoke with also  
21 used state regulations and licensing requirements to  
22 support PACE oversight efforts.

1           Five of the states include enforcement actions in  
2 their oversight approach, such as enrollment restrictions  
3 or fiscal penalties, though these tools appear to be used  
4 rather infrequently.

5           Finally, officials from all six states reported  
6 using data submitted by PACE organizations to HPMS as part  
7 of their monitoring processes. PACE organizations have to  
8 collect and submit quality reporting data to CMS on a  
9 quarterly basis. States can request access to relevant  
10 HPMS modules, and generally review the data during  
11 quarterly CMS-led meetings with PACE organizations, though  
12 federal officials indicated uncertainty about how many  
13 states regularly access these data modules and how the data  
14 is used for oversight responsibilities at the state level.

15           And with that I will turn it to Michelle who will  
16 speak more about HPMS and measuring quality.

17           MICHELLE CONWAY: Thanks, Brian. As Brian  
18 mentioned, PACE organizations report a variety of quality  
19 data to CMS in accordance with federal requirements. This  
20 reporting includes information on enrollment, appeals and  
21 grievances, falls, immunizations, ED visits, and other  
22 critical incidents like abuse, adverse drug reactions, and

1 infectious disease outbreaks. The reporting is specific to  
2 PACE organizations and does not include any standardized  
3 quality measures, and the data are also not released  
4 publicly.

5           Outside of federal requirements, states that  
6 participated in our interviews took a variety of approaches  
7 to measuring quality and outcomes in PACE. All the states  
8 we interviewed collect some level of quality or performance  
9 data from PACE organizations.

10           Four of the interviewed states require reporting  
11 on participant satisfaction, which PACE organizations  
12 commonly evaluate using the Integrated Satisfaction  
13 Measurement for PACE, or I-SAT, tool. A PACE provider  
14 association estimated that about 95 percent of PACE  
15 organizations use the I-SAT to collect data on participant  
16 satisfaction.

17           Previous interviews with state and federal  
18 officials revealed that participant satisfaction survey  
19 results are not routinely shared with CMS, although CMS may  
20 review these survey results as part of quality improvement  
21 discussions with PACE organizations.

22           One state we interviewed has a more comprehensive

1 quality strategy for its PACE organizations, including a  
2 value-based payment program to incentivize performance  
3 improvement. Another state uses a portal for PACE  
4 organizations to submit quality data on a quarterly basis,  
5 in addition to the federal reporting requirements,  
6 including data on immunizations, ED visits, hospital  
7 admissions, falls, and demographics. While the state noted  
8 that some of these metrics overlap with the data PACE  
9 organizations submit to CMS, the state said it is tracking  
10 them in greater detail.

11 Interviewees also noted that some states require  
12 PACE organizations to submit a variety of data to a PACE  
13 provider association data system. The quality measure  
14 domains in this system include voluntary disenrollments, ED  
15 visits, fall rates, death rates, immunizations, and  
16 hospital admissions, so again, some overlap there.

17 Several states highlighted limitations to their  
18 ability to measure PACE organization performance and  
19 participant outcomes. For example, the state that  
20 implemented a more comprehensive quality program noted that  
21 current state budget constraints and limited access to data  
22 have prevented the state from fully implementing its

1 program. Another state mentioned challenges identifying  
2 standard quality performance and outcome measures for PACE  
3 organizations, and requested CMS's assistance developing  
4 standardized national PACE quality measures.

5           A national expert noted that there are some  
6 opportunities available and data already collected. For  
7 example, the interviewee noted that standardized  
8 assessments like the Consumer Assessment of Healthcare  
9 Providers and Systems Home and Community-Based, or HCBS  
10 CAHPS, Survey, or the I-SAT, could provide meaningful  
11 insights into PACE participant experience and quality,  
12 although the small number of PACE participants created  
13 challenge with data collection.

14           In our interviews with state officials, we found  
15 that states that focused more on monitoring compliance than  
16 on assessing performance are less likely to report concerns  
17 with capacity limitations. Of the six states interviewed,  
18 three reported adequate staffing capacity and bandwidth for  
19 overseeing and monitoring PACE organizations. In contrast,  
20 three states mentioned concerns with limited state  
21 resources, especially with rapid growth in the number of  
22 PACE organizations and increases in PACE enrollment in

1 their states.

2           The variation in oversight capacity for states  
3 reflects different perspectives of states' roles and  
4 responsibilities for oversight and monitoring. The three  
5 states that noted concerns with state capacity also  
6 reported that they monitored the performance of PACE  
7 organizations as well as their compliance compared to some  
8 other states that tend to focus more on monitoring  
9 compliance only.

10           Additionally, states with more and newer PACE  
11 organizations tended to report more constraints on  
12 available resources and capacity for oversight. One state  
13 in particular with capacity concerns noted that it is  
14 pausing its review of applications for new PACE  
15 organizations or service area expansions for the next two  
16 years. The state noted that it had also requested that CMS  
17 implement stricter federal application guidelines for new  
18 PACE organizations and service area expansions, to close  
19 loopholes that have allowed some organizations to submit  
20 multiple simultaneous applications to a state. During this  
21 pause, the state is also considering opportunities to  
22 include PACE oversight with its larger oversight approach

1 for other integrated models, including D-SNPs.

2           Some interviewees other than federal officials  
3 noted what they saw as limited federal capacity for  
4 oversight of PACE organizations beyond the initial three-  
5 year trial period. A PACE provider association mentioned  
6 that federal oversight tends to focus on monitoring during  
7 the trial period, and that CMS seems to have less capacity  
8 to conduct longer term oversight. A state official  
9 suggested that CMS does not have the budget to do on-site  
10 monitoring beyond the trial period, and therefore relies on  
11 states to do longer term monitoring.

12           Federal officials noted that CMS resources play a  
13 role in their risk assessment process for determining when  
14 to audit PACE organizations after the three-year trial  
15 period.

16           State and federal officials all highlighted the  
17 collaborative relationship between CMS and states in  
18 conducting oversight and monitoring of PACE organizations.  
19 For example, all agreed on the utility of the quarterly and  
20 monthly calls that CMS holds with states and PACE  
21 organizations.

22           However, several interviewees also identified

1 opportunities to improve coordination of oversight,  
2 particularly with state and federal audit processes.  
3 Several states noted that before the COVID-19 pandemic,  
4 states regularly participated in CMS audits of PACE  
5 organizations. However, state and federal officials  
6 reported that federal audits are now conducted with more  
7 limit state involvement. One state reported that CMS does  
8 not invite the state to participate in federal audits  
9 beyond being informed of the timing of the audit and  
10 potentially participating in a few calls during the  
11 process. However, another state noted that it attends and  
12 participates in CMS trial period audits, sitting in on  
13 daily calls with PACE organizations in which CMS auditors  
14 review documentation and findings.

15           Federal and state officials also mentioned that  
16 states can review a summary of CMS audit findings. Federal  
17 officials noted that CMS invites states to participate in  
18 key discussions in their audit process, but says that  
19 states do not invite CMS to participate in state audit  
20 activities.

21           Though CMS encourages states not to duplicate CMS  
22 audits, interviewees said there is often overlap. Some

1 states noted that information and data collected as part of  
2 their own state audit processes replicates part of the  
3 federal audit process, and the PACE association also  
4 commented that states regularly audit some similar aspects  
5 of PACE operations that overlap with federal audits,  
6 including level of care assessments, grievance, and serious  
7 disciplinary reports.

8           Some states suggested that there could be more of  
9 an opportunity to partner with federal officials to conduct  
10 audits together or better coordinate or align the audit  
11 processes.

12           Federal officials confirmed that CMS conducts  
13 three annual audits of PACE organizations during the trial  
14 period. After that three-year trial period, CMS audits  
15 PACE organizations based on a risk assessment, as I  
16 mentioned on the previous slide, that includes a variety of  
17 factors such as enrollment, past audit results, and CMS  
18 capacity and resources.

19           State officials noted there has been a decline in  
20 the frequency of CMS audits beyond the trial period, with  
21 two states noting that there had been no CMS audits of PACE  
22 organizations in their states for several years.

1           Outside of audits, one state commented on a need  
2 for better data sharing from CMS, saying it was a challenge  
3 to assess these organizations' financial stability without  
4 Medicare data sharing, for example.

5           Finally, a PACE provider association suggested  
6 that additional state and federal technical assistance  
7 could help PACE organizations shift to a more proactive  
8 approach to oversight.

9           Turning now to next steps, we will return in  
10 April with policy options, and we will end here with some  
11 questions to start our discussion. Thank you.

12           CHAIR VERLON JOHNSON: All right. So that was  
13 really helpful. PACE is a topic we have been talking about  
14 for a little bit here. I think what really stood out to me  
15 in the conversation is how states carry out their oversight  
16 role. It seems like some of it is collaborative, some of  
17 it is hands-on, some of it is more capacity limited. So  
18 we'd really like to learn a little bit more about that one.

19           But with that let me turn it over to my fellow  
20 Commissioners to see what questions or thoughts they have.  
21 All right, John, you are up.

22           COMMISSIONER JOHN MCCARTHY: I was just looking

1 at some of the PACE numbers, and I was wondering if the  
2 reason, in your interviews, you had some of those  
3 disconnects between states and the feds is because of how  
4 few people are enrolled in PACE in certain states. So for  
5 instance, I was just looking, ATI did a report recently.  
6 D.C. has one PACE site with 56 people in it. So like I  
7 wouldn't be shocked if there was not coordination. Whereas  
8 California has got 26,000. I know Mike and I have had this  
9 conversation. Pennsylvania is a pretty big PACE state.  
10 They have got 8,000 people.

11 Was there anything that you saw in there that's  
12 like larger states with larger populations have more  
13 coordination or less coordination with the federal  
14 government on this?

15 BRIAN O'GARA: I don't think we heard anything  
16 strictly related to the size of the PACE population. I  
17 think some of the states we spoke with, with larger  
18 populations, maybe tend to take a more performance and  
19 quality-based approach to oversight. But I don't want to  
20 say that's a rule of thumb.

21 What we did hear, I think, from some of the  
22 states with larger PACE populations was, of course, the

1 issue of capacity and demands. But I don't think anything  
2 specific to their relationship with CMS, no.

3 COMMISSIONER JOHN MCCARTHY: And let me make  
4 clear. I'm not against quality in PACE. We definitely  
5 need to do it. But if you look at the total picture of  
6 basically 86,000 people enrolled in PACE program in the  
7 United States, and we've got 68.8 million people enrolled  
8 in Medicaid, and with CHIP it's like 70-some, this is a  
9 tiny population we're looking at here.

10 I think the one thing that I was -- not the one  
11 thing; there are many things that you brought up that are  
12 really good points. But the lack of coordination on those  
13 audits to me is an area we definitely should be exploring  
14 and looking at recommendations of how can we, in my  
15 opinion, require coordination on those audits. Because  
16 just from a provider standpoint, I get it. You've got  
17 people coming in, auditing different things, so that's one.  
18 And the other thing that you brought up was the lack of  
19 data, the states not being able to get to the Medicare  
20 data. On that one I would actually like to see, is it a  
21 possibility that we could look at coordination around rate  
22 setting, so that everyone is rate setting at the same time

1 and coordinating on that part of it. Thank you.

2 CHAIR VERLON JOHNSON: Thanks, John. Let's go to  
3 Mike.

4 COMMISSIONER MICHAEL NARDONE: Thanks, Brian  
5 and Michelle, for this presentation.

6 I was wondering, it sounded like there was one  
7 state that -- maybe two, that really actively used the two-  
8 way agreement, if I'm interpreting your presentation. I  
9 was wondering, can you talk a little bit more about that  
10 state and what they did, and is that a model for other  
11 states?

12 BRIAN O'GARA: Yeah. And I was smiling because I  
13 was realizing, yeah, I forgot to mention that what we  
14 presented on in January was that, of course, 16 states and  
15 D.C. used these two-way program agreements. That's what we  
16 found during our document review. About half of the states  
17 with PACE are relying on these additional tools, and, of  
18 course, I left that out conveniently.

19 So it's 16 states and the District of Columbia.  
20 That's a really good question. I think what we found  
21 through our document review in January and additionally  
22 through interviews that we've conducted recently is that

1 states really are using these in a variety of ways. We  
2 found that generally they're supplementing existing  
3 oversight requirements, you know, around auditing, around  
4 data that has to be reported.

5           And this is -- we can get you a lot more details  
6 from our January memo that details the document scan  
7 findings. But in terms of the states we spoke with that  
8 used the two-way program agreements, we found that they  
9 were mainly supportive of them because it was an avenue to  
10 introduce state-specific requirements, and then, of course,  
11 to be able to issue findings and hold plans accountable  
12 without necessarily involving CMS.

13           Of course, the states are more likely going to  
14 involve CMS because oversight is such a collaborative  
15 process. But what we heard is that the two-way program  
16 agreements give the state Medicaid agency another avenue to  
17 conduct oversight, to issue guidance, to provide more  
18 detailed guidance, and then, if necessary, to hold  
19 organizations accountable, and, you know, issue potential  
20 enforcement actions.

21           COMMISSIONER MICHAEL NARDONE: And am I right  
22 that -- it sounds like there does seem to be some kind of

1 agreement or consensus from all stakeholders -- and tell me  
2 if I'm wrong -- that there is a value -- and I can  
3 certainly see the value -- of having some sort of  
4 standardized metrics on which to, you know, assess  
5 performance of the PACE program. And I'm just wondering,  
6 is that a correct interpretation? And if so, you know, I  
7 think it would be valuable to weigh in on that and make a  
8 point.

9           Maybe that's a springboard for a potential policy  
10 recommendation.

11           BRIAN O'GARA: Yes, I would say that that's a  
12 correct characterization.

13           I think most likely -- that's the most universal  
14 thing we've heard, I think, from last year and from this  
15 year. Nearly everyone we spoke with across both phases of  
16 this work were supportive of a national set of standardized  
17 quality measures.

18           I think CMS would even love to be able to do this  
19 and compare plans across states and within states. Federal  
20 officials mentioned they did attempt to design a set  
21 before, but it is such a difficult population to capture  
22 and then to compare across organizations that they ran into

1 trouble with that.

2 But, yes, we heard from most of the interviewees  
3 across all stakeholder groups that they would be supportive  
4 of a -- they would be supportive national standardized  
5 quality measure set.

6 CHAIR VERLON JOHNSON: Thank you.

7 Patti?

8 COMMISSIONER PATTI KILLINGSWORTH: Let me start  
9 with sort of the positives. I think PACE is an incredibly  
10 -- I mean, in many ways, a gold standard in terms of  
11 integrated care, right, integrating all of the services,  
12 all of the funding. It's very interdisciplinary in so many  
13 ways. It's a great care delivery model.

14 And when it came about in the '70s, there really  
15 wasn't anything like it, right? We didn't have other kinds  
16 of integrated care options available, but now we do. We do  
17 through MLTSS programs and D-SNPs and all sorts of  
18 different ways of trying to achieve integrated care.

19 And what I keep hearing, I think, from the  
20 findings is concerns around a lack of capacity at both the  
21 federal level and the state level to really be able to  
22 oversee the programs well.

1           As a Commissioner, where we spend a lot of time  
2 talking about transparency and accountability, I think what  
3 I struggle with, with PACE, is that they're not in any way  
4 subject to the same level of expectations, transparency,  
5 accountability as other kinds of integrated care models  
6 are. So it seems on its face to be a great care model.

7           If you go look at it, they certainly look like a  
8 great care model, and yet the data isn't there to tell us  
9 about the quality. The data isn't there to tell us about  
10 the outcomes. And largely, the data isn't there to tell us  
11 about what people are actually even getting in PACE,  
12 especially for the things that are sort of delivered by the  
13 PACE organization themselves, which tend to not be  
14 encountered.

15           So, as John pointed out -- like, how many years  
16 are we in? Like, 30-plus years in. Actually, more than  
17 that. Fifty-plus years in. We have still a relatively  
18 small number of people but nothing really standardized in  
19 terms of accountability and transparency of data so that we  
20 can really look at how these organizations are performing  
21 and how they're performing relative to other integrated  
22 care models.

1           So I certainly support seeing some sort of  
2 standardization, not just in terms of a set of quality  
3 metrics, but even in terms of accountability and oversight  
4 mechanisms so that this sort of one entity isn't -- this  
5 one integrated care model type isn't sort of set apart and  
6 treated completely differently from all of the other care  
7 delivery models.

8           We couldn't conceive of managed care  
9 organizations, you know, receiving an audit once every two  
10 years and very little oversight in between and no  
11 reporting. None of that stuff would ever happen. It just  
12 seems to me it's time to raise the bar so that we -- you  
13 know, we can really understand what we're getting and  
14 hopefully be able, you know, to feel good about expanding  
15 the availability of these programs, but knowing that  
16 there's transparency and accountability as a part of that.

17           CHAIR VERLON JOHNSON: Thank you, Patti.

18           Others? All right. Oh, here we go. Heidi.  
19 Thank you. Sorry I missed you.

20           COMMISSIONER HEIDI ALLEN: So I just want to say  
21 this is not my expertise, which I think in some ways makes  
22 it probably like a -- just an outsider opinion where we've

1 had so many state people come. We've had so many patients  
2 or, like, you know, different groups of people come and  
3 testify, talking about how wonderful PACE is and loving  
4 PACE and wishing -- you know, I remember one state official  
5 said that they wish they could get their parent into PACE.

6           And I think of a D-SNIP or a FIDE and I think of  
7 those as, like, those are integrated insurance products,  
8 but they're not integrated delivery systems. This is more  
9 like a Kaiser model, right, where you have the payer and  
10 the provider being the same, and that's why they don't  
11 count encounter data because they're trying to -- they have  
12 an incentive to keep people well and out of hospitals and  
13 keep people in their, you know, day centers.

14           And so comparing them in a way is a little apples  
15 to oranges, because you -- do you compare them to the  
16 delivery system that contracts with the D-SNPs, or do you  
17 compare them to the insurance company outcomes? Like, I  
18 don't really -- I think that what I hear is that there's a  
19 lot of evaluation going on and that it seems to be kind of  
20 in partnership with the state, with CMS.

21           And I think that where there's a lot of  
22 consistency is this idea of, like, could we have -- should

1 we add HEDIS measures? Should we add, you know, some  
2 outcome measures that would help us see quality better?  
3 And I would be really supportive of that.

4           And hearing from the PACE agencies, what they're  
5 -- you know, every time we have this conversation, when we  
6 get done, there's somebody from a PACE, you know,  
7 organization who says, like, we're okay with collecting  
8 data. Like, yeah, you know, but like really taking  
9 feedback about what would be meaningful data and what would  
10 be helpful and being able to do apples-to-apples comparison  
11 across PACE data.

12           But I just always want to, like, not try to make  
13 one thing into something else when the one thing is  
14 something that seems to be working.

15           I would rather -- you know, like if any way, if  
16 anything, we would like to see probably more places where  
17 people can just talk to their providers in a casual basis  
18 in the little cafeteria area and have, like, this -- like,  
19 more community-based care model than, you know, people  
20 having to be in long-term services and supports, like  
21 nursing homes.

22           So that's just what I want to say in response to,

1 like -- I sometimes feel like we have this kind of  
2 undercurrent of that there's something insidious going on  
3 in PACE, and what as an outsider, what's hard for me is all  
4 I've ever heard from people are, like, really positive  
5 things about their PACE programs. And so some of it is  
6 I'm, like, what problem are we trying to solve? And let's  
7 make sure that we don't over-solve the problem to the  
8 extent that we take away what actually is really wonderful  
9 about PACE.

10 CHAIR VERLON JOHNSON: Thank you, Heidi.

11 Others?

12 [No response.]

13 CHAIR VERLON JOHNSON: All right. So, Brian and  
14 Michelle, I think this was very helpful. I know you're  
15 planning on coming back in April with some policy options,  
16 right? So, I mean, I think you heard from the folks who  
17 talked about their concerns or their thoughts around that.

18 So, you know, clear expectations maybe around  
19 quality oversight will be helpful. There are some ideas  
20 around data and how to get that. Maybe some coordination  
21 between CMS and states, right, could be another piece of  
22 that, and then also have maybe state capacity, right?

1 Really thinking about state capacity without limiting their  
2 flexibility could also be helpful.

3 Anything else that you all need or clarifying  
4 questions you need from us as you go forth and conquer?

5 BRIAN O'GARA: No, this was helpful as always.  
6 Thank you.

7 CHAIR VERLON JOHNSON: All right. Thank you  
8 both. Appreciate it.

9 Okay. So we are now moving into our final public  
10 comment period, and so with this, the floor is now open for  
11 public comments. We invite you in the audience to raise  
12 your hand. If you would like to offer comments, please  
13 remember to introduce yourself and the organization you  
14 represent, and we do ask you to keep your comments to three  
15 minutes or less.

16 And we have one. Katie, you are up.

17 **### PUBLIC COMMENT**

18 \* KATIE PAHNER: Thank you. Good afternoon. My  
19 name is Katie Pahner, and I represent the National PACE  
20 Association, the trade association for more than 200 PACE  
21 organizations nationwide.

22 We continue to appreciate the Commission's

1 thoughtful questions and its focus today on ensuring strong  
2 oversight value and accountability across integrated care  
3 models, including PACE.

4 PACE has a long, well-documented history of  
5 delivering high-quality, person-centered care that meets  
6 the unique and often complex needs of its participants. A  
7 recent HHS study identified PACE as a consistently high-  
8 performing integrated care model, finding that full-benefit  
9 dual eligible beneficiaries enrolled in PACE are  
10 significantly less likely to experience hospitalizations,  
11 emergency department visits, or placed in a nursing  
12 facility compared with similar beneficiaries in the control  
13 group.

14 NPA has heard from both states and PACE  
15 organizations about the importance of a collaborative  
16 approach between CMS and states in overseeing PACE. As we  
17 noted in January, variation in data integration and  
18 oversight can increase the administrative burden for PACE  
19 organizations.

20 At the same time, programs are interested in  
21 better understanding national variation to identify  
22 opportunities for greater alignment between state and

1 federal requirements. In that respect, MACPAC's work is  
2 both timely and welcome.

3 We've also heard that state capacity and  
4 resources can sometimes affect both oversight and the  
5 ability to support program growth, underscoring the  
6 importance of continued coordination between states and  
7 CMS.

8 Additionally, the federal application expansion  
9 process can present challenges. As highlighted in MACPAC's  
10 June 2025 report, the current process may limit the timely  
11 expansion of PACE, and we welcome efforts to explore  
12 opportunities to streamline and modernize it.

13 As noted in today's presentation, PACE already  
14 operates under robust federal oversight and quality  
15 requirements, including CMS audits. At the same time, we  
16 welcome discussions about developing a more uniform set of  
17 PACE-specific performance measures that are meaningful,  
18 actionable, and tailored to the population served while  
19 avoiding unnecessary administrative burden.

20 NPA supports continued progress towards a  
21 national PACE quality measurement framework and welcomes  
22 ongoing engagement with MACPAC and CMS to ensure these

1 efforts and strengthen quality and outcomes for PACE  
2 participants.

3 We look forward to the Commission's forthcoming  
4 policy options and welcome the opportunity to continue this  
5 dialogue.

6 Thank you.

7 CHAIR VERLON JOHNSON: Thank you, Katie, for  
8 those comments.

9 Any other additional comments?

10 [No response.]

11 CHAIR VERLON JOHNSON: Okay. We're hearing none.  
12 If you do think of additional comments, please feel free to  
13 go to our website to submit those comments for sure.

14 So, with that, we are now adjourned until  
15 tomorrow. We will meet again at 10 a.m. Eastern time. So  
16 have a wonderful evening, and we'll see you then. Thank  
17 you.

18 \* [Whereupon, at 3:50 p.m., the meeting was  
19 recessed, to reconvene at 10:00 a.m., Friday, March 6,  
20 2026.]

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PUBLIC MEETING

The Horizon Ballroom  
Ronald Reagan Building and International Trade Center  
1300 Pennsylvania Avenue, NW  
Washington, D.C. 20004

Friday, March 6, 2026  
10:03 a.m.

COMMISSIONERS PRESENT:

VERLON JOHNSON, MPA, Chair  
ROBERT DUNCAN, MBA, Vice Chair  
HEIDI L. ALLEN, PHD, MSW  
SONJA L. BJORK, JD  
DOUG BROWN, RPH, MBA  
JENNIFER L. GERSTORFF, FSA, MAAA  
APRIL HARTMAN, MD, FAAP  
ANGELO P. GIARDINO, MD, PHD, MPH  
TIMOTHY HILL, MPA  
CAROLYN INGRAM, MBA  
ANNE KARL, JD  
PATTI KILLINGSWORTH  
JOHN B. MCCARTHY, MPA  
ADRIENNE McFADDEN, MD, JD  
MICHAEL NARDONE, MPA  
JAMI SNYDER, MA  
  
KATHERINE MASSEY, MPA, Executive Director

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P R O C E E D I N G S

[10:03 a.m.]

CHAIR VERLON JOHNSON: All right. Good morning. We're going to go closer to policy, and this morning, we're going to kick off with provider enrollment and credentialing.

With that, I will turn it over to Patrick and Melinda.

**### PROVIDER ENROLLMENT AND CREDENTIALING IN MEDICAID**

\* PATRICK JONES: Thank you.

This morning, Melinda and I will be presenting a draft of the chapter on provider enrollment and credentialing in Medicaid for the June 2026 report to Congress.

Today's presentation will provide an overview of chapter content, starting with background and federal requirements for Medicaid provider enrollment and credentialing. Next, we will provide an overview of the enrollment and credentialing processes, including a comparison of the processes in three states.

We have a bit of an echo. Thank you.

Then we will discuss enrollment for select

1 provider types and challenges related to enrollment and  
2 credentialing, and finally, we will close with conclusions  
3 and next steps.

4           The primary responsibility of every state  
5 Medicaid agency is to facilitate access to covered health  
6 services for its enrollees. To do so, each state Medicaid  
7 agency must engage health providers to participate in the  
8 Medicaid program. Medicaid provider enrollment and managed  
9 care credentialing processes aim to ensure that Medicaid  
10 enrollees receive care from qualified providers.

11           Provider enrollment and credentialing processes  
12 are also key mechanisms for preventing the enrollment of  
13 providers who have engaged in fraud, waste, or abuse.

14           Provider enrollment is the process by which state  
15 Medicaid agencies determine whether health care providers  
16 who apply to participate in Medicaid are appropriately  
17 licensed according to state law, are not excluded from  
18 federally funded health care programs, and meet other  
19 applicable federal and state requirements.

20           Provider credentialing is the process by which  
21 MCOs verify that a provider is qualified to deliver care to  
22 the plan's enrollees within the scope of their specialty or

1 provider type.

2           Federal regulations describe the processes that  
3 states must follow to enroll providers. This section of  
4 the presentation will describe key federal requirements for  
5 the enrollment and credentialing processes.

6           As part of the enrollment process, state Medicaid  
7 agencies must screen providers based on the risk level  
8 assigned to their provider type in Medicare. The three  
9 risk levels -- limited, moderate, and high -- reflect the  
10 perceived risk of fraud, waste, and abuse posed by each  
11 provider type. For example, physicians are a limited risk  
12 provider type, whereas newly enrolling home health agencies  
13 are considered high risk.

14           States must set risk levels for provider types  
15 either equal to or greater than those set in Medicare.  
16 States must define risk levels for provider types that  
17 Medicare does not recognize.

18           States must also collect basic biographical and  
19 practice information from every provider who enrolls in  
20 their Medicaid program. This includes information such as  
21 the provider's name and date of birth, Social Security  
22 number, and national provider identifier.

1 Federal regulations also require Medicaid  
2 providers to disclose information to the state Medicaid  
3 agency about ownership and control, business transactions,  
4 and any relevant criminal convictions.

5 Going deeper into screening requirements,  
6 Medicare regulations define screening requirements for each  
7 risk level, which are shown on this slide's graphic. The  
8 state Medicaid agency must complete the screening  
9 activities for providers in each risk level. The screening  
10 activities are cumulative across risk levels, which means  
11 that all screening activities from every preceding category  
12 must be completed. For example, for moderate risk provider  
13 types, states must complete all of the activities listed  
14 for limited risk providers in addition to the activity  
15 listed for moderate risk providers.

16 State Medicaid agencies can rely on screening  
17 activities conducted for enrollment in Medicare or another  
18 state's Medicaid or CHIP program. They can also delegate  
19 screening activities to MCOs or other third parties.

20 State Medicaid agencies must enter into an  
21 agreement with all individuals and organizations that  
22 provide services to Medicaid enrollees under the state

1 plan. The state Medicaid agency executes the agreement  
2 once it has conducted federal and state-specific screening  
3 activities and collected applicable disclosures. State  
4 Medicaid agencies generally must collect an application fee  
5 from enrolling institutional providers before they execute  
6 the provider agreement. MCOs must enter into a separate  
7 provider agreement with each provider with whom they  
8 contract. Managed care network providers generally must  
9 have agreements with both MCOs and state Medicaid agencies.

10 Federal regulations and guidance specify  
11 circumstances in which state Medicaid agencies must deny  
12 enrollment. These reasons include, but are not limited to,  
13 failure to submit timely and accurate screening  
14 information, a criminal conviction related to Medicare or  
15 Medicaid within the past decade, and termination from  
16 either Medicare or another state's Medicaid or CHIP  
17 program.

18 Federal regulations require state Medicaid  
19 agencies to terminate a provider's enrollment for certain  
20 reasons. Causes for a mandatory termination closely mirror  
21 the circumstances in which states are required to deny  
22 enrollment.

1 State Medicaid agencies must also report  
2 providers who they terminate for cause to CMS. The CMS  
3 Data Exchange, or DEX system, is a database of terminated  
4 providers, including providers terminated from Medicare.  
5 It is also the platform for states to report their  
6 providers they have terminated.

7 State Medicaid agencies must also revalidate a  
8 provider's enrollment at least once every five years. The  
9 revalidation process is similar to the initial enrollment  
10 process.

11 Provider credentialing is a component of MCO's  
12 selection of network providers designed to ensure that such  
13 providers are qualified to care for Medicaid enrollees.  
14 All providers participating in managed care networks must  
15 be credentialed. States must develop credentialing  
16 policies for their MCOs based on parameters described in  
17 federal regulations.

18 First, each state must establish a uniform policy  
19 for credentialing and recredentialing providers. In this  
20 context, uniform means that states must develop and apply  
21 these policies in a consistent way that engenders equitable  
22 outcomes, prevents discrimination, and allows MCOs to

1 create networks that fulfill their enrollees' needs.

2           Second, states must require MCOs to document  
3 their credentialing and recredentialing processes. There  
4 may be instances in which a state's Medicaid fee-for-  
5 service program does not recognize certain types of MCO  
6 network providers. In these cases, federal rules do not  
7 require the provider to enroll with the state Medicaid  
8 agency.

9           Melinda will highlight examples of these  
10 providers later in the presentation.

11           Federal requirements represent the minimum  
12 activities that state Medicaid agencies must complete to  
13 enroll and screen providers and to establish policies for  
14 MCO credentialing of network providers. However, states  
15 have the flexibility to implement additional screening  
16 requirements, such as requiring more frequent revalidation,  
17 checking databases not required by federal regulations, and  
18 implementing risk levels and screening requirements that  
19 are stricter than Medicare's.

20           States also have the flexibility to set  
21 reasonable standards for Medicaid provider qualifications  
22 and to set additional denial and termination conditions

1 beyond those required in federal regulations.

2 I'll now hand the presentation off to Melinda,  
3 who will describe the provider enrollment and credentialing  
4 process in more depth.

5 \* MELINDA BECKER ROACH: Thank you, Patrick, and  
6 good morning, Commissioners.

7 This next section highlights how states and MCOs  
8 operationalize the provider enrollment and credentialing  
9 processes.

10 We'll start with provider enrollment. The  
11 process varies by state but generally consists of the steps  
12 shown on this slide. The provider submits an application  
13 and required documentation, which are reviewed by the  
14 state. The state then conducts the required screening  
15 activities and executes the provider agreement.

16 Along the way, the state may deny the application  
17 if the provider does not complete requested revisions  
18 within a specified time frame or if the provider does not  
19 pass the screening requirements.

20 Certain aspects of the provider enrollment  
21 process may vary by state. To get a sense of that  
22 variation, we looked at provider enrollment processes in

1 Ohio, Oregon, and Pennsylvania and identified a number of  
2 areas where their requirements appeared to differ. These  
3 differences related to enrollment requirements for MCO  
4 network-only providers, licensure requirements for out-of-  
5 state providers, reliance on screenings conducted by  
6 Medicare and other states, use of additional database  
7 checks, and revalidation requirements.

8           With respect to revalidation, for example, Ohio  
9 requires some providers to revalidate every three years to  
10 align with a recredentialing process, whereas Oregon and  
11 Pennsylvania require providers to revalidate every five  
12 years, the minimum required under federal law.

13           We'll turn now to the managed care credentialing  
14 process, which occurs during or after enrollment, depending  
15 on the state.

16           The process starts with the provider submitting a  
17 credentialing application and required documentation, which  
18 are then reviewed by the credentialing entity. That entity  
19 could be the Medicaid agency, the MCO, or a contractor,  
20 depending on the state and the plan.

21           The credentialing entity verifies the information  
22 on the provider's application, and if the provider meets

1 the credentialing criteria, they proceed to contracting  
2 with the MCO.

3           The provider's application can be denied if they  
4 don't submit timely revisions when requested or if they  
5 fail to meet the entity's credentialing criteria.

6           Again, the process can look different by state.  
7 In Pennsylvania, where there is a decentralized  
8 credentialing system, providers complete separate  
9 credentialing processes with each MCO, which may require  
10 different forms and supporting documentation.

11           In Oregon's standardized system, providers also  
12 submit separate credentialing applications to each MCO.  
13 However, MCOs are required to use a standardized  
14 credentialing form to help streamline the process and  
15 reduce administrative burden for providers.

16           Perhaps the most streamlined approach is a  
17 centralized system, like the one in Ohio, where providers  
18 credential with multiple MCOs through a single application.

19           Providers who are newer to the Medicaid program  
20 or who practice in non-medical settings can be particularly  
21 challenged to complete the enrollment and credentialing  
22 processes. In this section, we'll talk about enrollment

1 and credentialing for four such provider types, drawing  
2 again from our review of policies in Ohio, Oregon, and  
3 Pennsylvania.

4           Federal law generally requires school-based  
5 services providers to enroll with the state's Medicaid  
6 program, even if it's the local education agency that is  
7 billing for their services. School-based services are most  
8 often delivered through fee-for-service, and in those  
9 cases, school-based services providers do not need to  
10 credential with MCOs.

11           Schools are not traditional health care settings  
12 and may lack the institutional knowledge and resources to  
13 help their providers enroll in Medicaid.

14           Recent federal guidance and the expansion of  
15 school-based services in some states have raised concerns  
16 about the administrative burden for school-based providers  
17 who must enroll.

18           Coverage of doula services is relatively new for  
19 many states, and therefore, doulas may lack experience with  
20 and administrative support for enrollment and  
21 credentialing. Ohio, Oregon, and Pennsylvania permit  
22 doulas to enroll as Medicaid providers if they meet state

1 certification requirements.

2 States are also increasingly covering community  
3 health worker, CHW services, and may have varying rules  
4 regarding CHW enrollment and supervision.

5 In Ohio and Pennsylvania, CHWs do not enroll in  
6 Medicaid, though MCOs are required to cover their services.  
7 In Oregon, CHWs enroll as a non-payable provider type, and  
8 they work and bill under the supervision of a licensed  
9 provider.

10 Finally, the chapter highlights peer support  
11 specialists who help enrollees with behavioral health  
12 conditions engage with needed care. Ohio, Oregon, and  
13 Pennsylvania cover services provided by peer support  
14 specialists but have different policies regarding their  
15 enrollment.

16 Our review of the literature identified several  
17 challenges associated with provider enrollment and  
18 credentialing. States can be challenged to complete the  
19 required screening and verification processes within the  
20 60-day timeline CMS recommends because of the volume of  
21 applicants and the time and resources required to complete  
22 the screenings.

1           Previous audits have found issues with state  
2 compliance with federal provider enrollment and screening  
3 requirements as well as state payments to providers who are  
4 either not enrolled or did not meet enrollment  
5 requirements.

6           Providers may also find the enrollment and  
7 credentialing processes complex and burdensome. This may  
8 be more often the case, as I previously mentioned, for non-  
9 institutional providers who are newer to the Medicaid  
10 program, as well as providers seeking to contract with  
11 multiple MCOs.

12           The need for certain providers, such as doulas,  
13 to establish and document supervisory relationships can  
14 also be a barrier to provider enrollment. The additional  
15 time and effort associated with building these  
16 relationships may deter some providers from participating  
17 in Medicaid.

18           Finally, the chapter notes that it can be  
19 challenging for providers to enroll in multiple state  
20 Medicaid programs when they are caring for patients who  
21 reside in other states. States often rely on their own  
22 screening process rather than that of Medicare or another

1 state, which means that out-of-state providers may be  
2 subject to duplicative screening processes. The  
3 requirement to separately enroll with multiple state  
4 Medicaid agencies can burden providers and delay care for  
5 enrollees.

6 In conclusion, the Medicaid provider enrollment  
7 and managed care credentialing processes help ensure that  
8 only qualified providers furnish care to enrollees and bill  
9 Medicaid. States have flexibility in how they design these  
10 processes, and the choices they make can have implications  
11 for program integrity as well as provider participation and  
12 access to care for enrollees.

13 Further examination of the challenges we  
14 identified, including through conversations with states,  
15 providers, and other stakeholders, could help identify  
16 potential opportunities to mitigate them.

17 As a next step, staff will update the draft  
18 chapter based on your feedback and prepare it for  
19 publication in the Commission's upcoming June report to  
20 Congress.

21 We have a few questions that we're hoping  
22 Commissioners can address during the discussion this

1 morning. First, are there areas where Commissioners would  
2 like to see further clarification in the chapter? Second,  
3 are there challenges with provider enrollment and  
4 credentialing that Commissioners are interested in further  
5 exploring in future work? And finally, do provider  
6 enrollment and credentialing requirements strike the right  
7 balance between safeguarding program integrity and ensuring  
8 sufficient access to care for enrollees?

9 Thank you, and I'll turn it back to the Chair.

10 CHAIR VERLON JOHNSON: Thank you. Thanks,  
11 Melinda. Thanks, Patrick. That was helpful, and this was  
12 our first opportunity to learn a bit more about this area  
13 as a Commission.

14 So, before I turn to Commissioners, we'll keep  
15 the questions up there, but, again, think of it in two  
16 ways. One is, what else can we -- what else do we want to  
17 hear about in the chapter? Also, from your own  
18 experiences, are there things we want to get a little bit  
19 deeper and granular on? Then the second thing, too, is, as  
20 this is the first time we're taking a bite at this, is this  
21 something you want to consider moving forward on even more  
22 so?

1           So, with that, I will open it up for questions  
2 and comments. All right. April and then Patti. Thank  
3 you.

4           COMMISSIONER APRIL HARTMAN: Thank you for your  
5 work on this.

6           I guess my big feeling when I read this chapter  
7 is it seems like this is the process for large systems to  
8 credential and enroll people, but this is not the  
9 experience of small practices or single providers,  
10 especially those -- we're trying to get more people to go  
11 into rural areas, and those tend to be one- or two-people  
12 practices. Some of this is a lot more challenging than I  
13 think what is represented here.

14           I'm just thinking, like, in our state, we have  
15 four MCOs, and so someone who is going into a practice,  
16 they have to enroll in fee-for-service. Then they have to  
17 enroll if they're going to take -- decide are they going to  
18 take those MCOs, all of them, two of them, one of them, and  
19 then they have to separately contract with them to set up  
20 fee schedules. It's a long process.

21           I know there was some verbiage in there that it  
22 could retroact as far as a year. Like, they could start

1 providing some services, but small practices cannot afford  
2 to see people without getting reimbursed. So this process  
3 can be very long and drawn out.

4           When you look at primary care, that enrollment  
5 and credentialing is just the first piece. If you're going  
6 to do EPSDT, you then have to do an application with VFC to  
7 be able to provide vaccines for children, which is a whole  
8 different process, site visit, big application that you  
9 have to fill out and make sure that you're meeting all  
10 those requirements. Then you have to, you know, make sure  
11 that you're doing everything that you should with the MCOs.  
12 It just goes on and on, and it's not -- it's not a simple  
13 thing, straightforward process, and it's very burdensome  
14 and costly.

15           So what you have in these areas is people who  
16 just say, well, I'll do this one, or they ask around, hey,  
17 what's just the best MCO to, you know, credential with,  
18 because I'm not going to do all of them. Then you tend to  
19 see some shifting in how people are placed.

20           The other thing that's probably the biggest  
21 headache for providers when it comes to MCOs is that when  
22 you sign up with an MCO, their goal is to assign a primary

1 care provider to every person. So if I sign up for all  
2 four MCOs, I'm one person, but what they tend to do is they  
3 auto-assign a full panel of patients to me -- each of them  
4 assigns a full panel of patients to me, and so I'm one  
5 person having four times the number of patients or five  
6 times because fee-for-service is going to give me some  
7 people too.

8           So there's no way that I can be an adequate  
9 network or provide service, but as each of these MCOs is  
10 evaluated, it's just how many primary care per member do  
11 you have? It's not looking that all of them have the same  
12 person, and so we're overburdened and unable to actually  
13 provide the quality of care that we want to.

14           When we try to say, okay, let me limit, you know,  
15 don't auto-assign, let me just say I can take X number of  
16 patients, well, then they say that you're not qualified for  
17 incentive programs or other quality things that may help  
18 supplement the low reimbursement that you're already  
19 getting from those Medicaid.

20           All this stuff disincentivizes people to even be  
21 Medicaid providers, especially in the rural areas. If  
22 you're a large hospital system, it's a little bit

1 different. You can kind of balance that with other things,  
2 but it's really, really difficult to be a medical provider  
3 in a smaller independent group.

4 CHAIR VERLON JOHNSON: Thank you for that  
5 perspective. Very helpful.

6 Patti.

7 COMMISSIONER PATTI KILLINGSWORTH: April, that  
8 was really helpful. Thank you.

9 My question really was just asking about your own  
10 observations as we think about payment and access, where --  
11 as you were putting this together, which was really  
12 helpful, by the way, where did you see the greatest  
13 opportunity for potential policy changes in order to  
14 improve access for beneficiaries or to address payment  
15 adequacy and efficiency and accountability, those pieces?

16 I think April's point is really helpful as it  
17 relates to health care providers. My own experience is  
18 more in the realm of long-term services and supports  
19 providers, which for many years were not part of managed  
20 care systems, but more and more are becoming so. I think  
21 they face their own unique challenges in sort of making  
22 that leap from typical provider enrollment in a fee-for-

1 service delivery system to multiple managed care  
2 organizations. So that might be an opportunity, but I'd be  
3 really interested to hear any thoughts that you have around  
4 that based on your study.

5 MELINDA BECKER ROACH: I think that's exactly the  
6 question that we are asking of ourselves now, especially as  
7 we are contemplating potential future work. And I do think  
8 there were certain things that emerged from the literature  
9 that seemed to be opportunities to make it easier on  
10 providers to participate in Medicaid and enroll with  
11 multiple MCOs.

12 One of the thing we identified was sort of a lack  
13 of state reliance on Medicare and the screenings conducted  
14 by Medicare and other state Medicaid or CHIP programs,  
15 which could help sort of alleviate or minimize the need for  
16 providers to undergo that process again when they're  
17 enrolling in another state.

18 There is also the question of the state's  
19 approach to credentialing, which I walked through, as far  
20 as the decentralized, standardized, or centralized  
21 approach, and that seems like a real opportunity for states  
22 to help minimize the burden for providers, in instances

1 that, for example, Commissioner Hartman was referencing,  
2 where you have providers seeking to participate in multiple  
3 networks. That can be so complex when you are individually  
4 going through a process with each MCO and the forms and the  
5 documentation are different. So taking an approach like we  
6 saw in Ohio seems to be promising, and it's something that  
7 we could look further into.

8 Patrick, I don't know if you wanted to add  
9 anything as far as opportunities.

10 CHAIR VERLON JOHNSON: All right. Thank you.  
11 Heidi, and then Sonja.

12 COMMISSIONER HEIDI ALLEN: Yeah. So I really  
13 appreciate all the things that April brought up, and I  
14 think that these are the kind of concerns that we need to  
15 dig really deeply into. I'm curious if there's managed  
16 care organizations that require exclusivity. I'm curious  
17 if they all are, or it's common to put penalties,  
18 essentially, if you try to establish a quota.

19 I train social work students, and I'm constantly  
20 trying to get them to agree to take Medicaid when they  
21 leave school. And one of the ways that we talk about doing  
22 that is creating a balanced payer mix, so that you can

1 afford to see Medicaid and yet if Medicaid assumes that  
2 you're going to see a whole panel, then you can't create a  
3 balanced payer mix, so you just opt out of the program. Or  
4 if you aren't eligible for incentive quality and incentive  
5 programs that make that more accessible then you're less  
6 likely to participate.

7           And I actually had a really interesting -- I  
8 spoke at a conference where I was trying to convince mental  
9 health providers to take Medicaid. And a woman who had a  
10 small clinic decided that she would engage with Medi-Cal,  
11 based on that talk. She was like, "Okay, I'm going to do  
12 it." And then she said that because of the delay in payment  
13 that she ended up having to take a second mortgage out on  
14 her house to pay her clinic staff, because there was such a  
15 delay in the time from when they saw patients to when they  
16 were able to actually make payroll.

17           So she started a nonprofit where she's trying to  
18 get philanthropy to contribute money to a fund that would  
19 allow people to start a Medicaid practice but keep them  
20 from having to go out of business in the interim from when  
21 Medicaid starts to pay.

22           And I think these are real challenges for

1 participating in the Medicaid program that we need to think  
2 creatively about. Are we making it easy or are we making  
3 it impossible for providers to participate? And I think  
4 that to have meaningful networks, where they're actually,  
5 like April described, where not every single MCO is listing  
6 this person as a full panel member, but where patients can  
7 look at the network and reach out to somebody and assume  
8 that they'll actually get to be seen. I mean, these are  
9 the kinds of issues that we really should tackle. So I  
10 appreciate the work that we're doing to start to look at  
11 it. Thank you.

12 CHAIR VERLON JOHNSON: Thank you, Heidi. Sonja.

13 COMMISSIONER SONJA BJORK: I'm a proxy for my  
14 neighbor again.

15 COMMISSIONER CAROLYN INGRAM: My raising hand  
16 problems continue. So just a couple of areas that I wanted  
17 to make sure that we think about adding in. One is how IHS  
18 and Tribal 638s are actually treated in the process of  
19 credentialing and recredentialing with not just how that's  
20 managed at states but also within managed care companies.  
21 They have their own requirements and process, so I think we  
22 need to just make sure that's documented and respect that.

1           And I think it's helpful also for organizations  
2 that work with them, such as managed care companies or  
3 other groups, to understand that process. So it would be  
4 great to have it documented in this chapter.

5           The other area I think that's helpful to think  
6 about is what are states doing to work across each other  
7 with this process in terms of combating some of the fraud  
8 and abuse that's out there. I appreciate the feedback from  
9 April and the things that she's sharing, and a lot of what  
10 managed care companies do is trying to catch some of that  
11 fraud and abuse up front, and why people have to go through  
12 certain processes.

13           The next piece I would ask, if we are going to  
14 move forward and look at something like I think the common  
15 credentialing that's in Ohio is to study a couple of  
16 different states. I believe California has a process, as  
17 well. I'm not sure how well it's used. I don't know if  
18 Arizona does. But to look at a couple of states and figure  
19 out how well it's actually working. Because in our studies,  
20 while it sounds great on the front, on the face of it, to  
21 have a common credentialing process, sometimes we find that  
22 providers don't really take it up and use it. So you set

1 it all up and nothing happens with it.

2           So it would be great to see, if we are moving  
3 forward with some of those questions, how much they are  
4 really effective. Are providers actually using them? How  
5 long did it take to put in place? How much did that cost?  
6 Because it's actually a costly process to hire an entity  
7 that's going to do it across all the managed care companies  
8 at once, so it costs the state more money. So just some of  
9 those considerations. Thank you.

10           CHAIR VERLON JOHNSON: Sonja.

11           COMMISSIONER SONJA BJORK: Now I'll do my own  
12 comment. Thanks. A couple of factors to consider. One is  
13 that there's a difference between enrolling in the Medicaid  
14 program and then credentialing. In California, as  
15 Commissioner Ingram mentioned, there is the PAVE system,  
16 and that's how you enroll in Medicaid, but that doesn't  
17 mean you're credentialed.

18           The other factor I wanted to bring up is some  
19 states require the managed care plans to be NCQA  
20 accredited, which in California that's the rule. All the  
21 Medicaid health plans have achieved that. And they have  
22 some very special credentialing rules. So doulas have to

1 be followed, as well. So it's just important to keep those  
2 in mind as we look at all this.

3           They are very strict. They are geared toward  
4 protection of the consumers, which is a really important  
5 value that this Commission has.

6           At the same time, Commissioner Hartman's comments  
7 are well taken. This is a big provider abrasion issue. It  
8 is annoying and frustrating, all the different documents  
9 that you have to turn in. And then if you don't make it by  
10 a certain time period then you're told to start over. I  
11 mean, for small providers or ones that aren't used to  
12 dealing with managed care plans, like doulas, this can be  
13 overwhelming.

14           So there are many ways to help support providers  
15 through the process, and some health plans do that. They  
16 have a Provider Relations Department that will help guide  
17 people through the process, answer questions. You can't  
18 enroll for them in the PAVE process but you can certainly  
19 help them learn how to check status and see what's  
20 outstanding and help be their cheerleader. So there are  
21 some recommendations that might come from looking at those  
22 types of processes. Thanks.

1           CHAIR VERLON JOHNSON: Thank you. I really  
2 appreciate that, particularly as we think about access. So  
3 this is really good to understand. Doug.

4           COMMISSIONER DOUG BROWN: Thank you. Thank you  
5 both for the work on this. It is important work, and I  
6 appreciate it. I would be interested in understanding what  
7 you can find around provider enrollment around centers of  
8 excellence, especially related to cell and gene therapy  
9 treatment. Many of the new cell and gene therapies may be  
10 administered in three centers around the country, for  
11 example, in Boston or CHOP in Philadelphia or at Texas  
12 Children's. And then you have credentialing that has to go  
13 on or provider enrollment that's got to go on from 48  
14 states, or 47 states, except for those three states.

15           My understanding is that within border states you  
16 likely already have those. Those centers are already  
17 participating with the states that surround that. I  
18 imagine that Boston has a relationship already with the New  
19 England states. But if you're in Idaho or Montana you may  
20 have to do a single case agreement or go through that  
21 provider enrollment piece if you're sending a child to  
22 Texas or sending someone to CHOP, for example. So I'd be

1 interested in that piece, please. Thank you.

2 CHAIR VERLON JOHNSON: Thank you, Doug. Jami.

3 COMMISSIONER JAMI SNYDER: I really appreciate  
4 your work on this today and I fully support continued work  
5 in this area, given the frustration level among providers  
6 when it comes to enrollment and credentialing, as expressed  
7 by April.

8 I too would love for us to take a closer look at  
9 the degree to which centralized credentialing reduces  
10 administrative burden for providers. Several states, I  
11 think as Carolyn mentioned, throughout the country have  
12 centralized credentialing verification organizations.  
13 There is a cost associated with standing a CVO up. And I  
14 would just like to better understand from stakeholders the  
15 degree to which they felt that that has been valuable.

16 CHAIR VERLON JOHNSON: Thank you, Jami. Tim, and  
17 then Adrienne.

18 COMMISSIONER TIMOTHY HILL: Thanks for the work  
19 here. I'm not going to pretend that I'm not having a  
20 little PTSD on this topic. In my career at CMS I had the  
21 opportunity to run a provider enrollment program for  
22 Medicare. It was a long time ago but it is a little, I

1 don't know if frustrating is the right word, to make the  
2 observation that some of the same issues that existed 10  
3 years ago still exist. I guess I would frame my comments,  
4 one, as a substantive comment and the other a  
5 methodological comment.

6           The substantive one is obviously I think we  
7 should continue to keep doing this work. It's really  
8 important work for any number of reasons, both from the  
9 burden perspective on providers as well as the fiduciary  
10 role that provider enrollment plays for Medicare and  
11 Medicaid.

12           But teasing out the duplication and what is it  
13 that is preventing states from sharing with each other and  
14 the federal government from sharing with states and  
15 requiring some of that sharing, so that we don't have to do  
16 the same processes over and over again, in Medicare and  
17 Medicaid or across states. It's just incredibly  
18 frustrating, given that most of the data that's being  
19 collected is probably being collected multiple times, for  
20 the same provider.

21           And then methodologically, I mean, having April's  
22 comments being the first comments, I think they're so

1 important to hear. And I would really encourage us to  
2 think about a human-centered approach or one aspect of this  
3 to be user stories from a provider perspective. Because  
4 from the provider perspective, and I think April said it  
5 much better than I did, it's not a provider enrollment  
6 process. It's a how do I get paid by Medicaid process.  
7 And that could include, if you're in a nursing home you've  
8 got to get certified. If you're in a hospital you've got  
9 to get your accreditation. I think the NCQA issues for  
10 some managed care plans, as Sonja mentioned.

11           There's just more to it than just the sort of  
12 stovepiped rules that Medicaid requires to be enrolled.  
13 You know, you're in a lab and there are other things that  
14 have to be done.

15           So taking a provider's perspective and saying  
16 this is the road I have to go down to be able to get paid  
17 by a Medicaid program and maintain the fiscal integrity I  
18 think would be a really useful analysis to do and kind of  
19 pop out some of those inefficiencies.

20           CHAIR VERLON JOHNSON: Thank you, Tim. Adrienne.

21           COMMISSIONER ADRIENNE MCFADDEN: I have to say I  
22 was tempted to lower my hand after Jami and Tim's comments,

1 but I will weigh in, as well. One, thank you, Patrick and  
2 Melinda, for your work. April, thank you so much for your  
3 firsthand experience. As someone who didn't realize all of  
4 those complexities for a single or small practice provider,  
5 and a former rural health director, that really resonated  
6 with me.

7 I would actually like to see the different  
8 centralized credentialing models that you all laid out, and  
9 the experience that it has, particularly in rural  
10 communities for access, not just for the providers but  
11 understanding who the beneficiary choices will actually pan  
12 out to be. So with April's comment saying that it leads to  
13 providers just wanting to enroll or get credentialed once,  
14 with one MCO, that limits choices in access, as well, so I  
15 would like to see that experience.

16 And then to Carolyn's comments, with other  
17 providers like Indian Health Services, Patti I think  
18 mentioned the LTSS providers. So all of the sort of non-  
19 large health system providers, I'd like to understand those  
20 experiences.

21 CHAIR VERLON JOHNSON: Thank you. John.

22 COMMISSIONER JOHN MCCARTHY: From my experience

1 in doing this, one of the things that came up often, in  
2 discussing this with providers, is that we would get  
3 complaints about enrollment on the Medicaid side, so we  
4 were trying to streamline the process. And after I left,  
5 Ohio was able to do that.

6           However, for many providers they're also going  
7 through the commercial process too, and there is no  
8 streamlined enrollment for that. So also, for every health  
9 insurer in that state, enrolling with all of those.

10           So we run into this dichotomy of, well, on the  
11 Medicaid side let's make it streamlined but on the other  
12 side it's not. And I know then they usually comment back  
13 to me as, well, they pay more so then it justifies that.  
14 But there is this issue I still have of enrollment around  
15 that. I just wanted to get that comment on there.

16           Then three others. We always talk about that  
17 we're evidence based, so that's where I'm going to push you  
18 guys, is like where is our evidence on these things. One  
19 of it is how do states monitor the panel sizes? So like  
20 what April talked about, I totally agree with what she  
21 says, and you hear this all the time, and it comes up with  
22 contracting. And I will push even harder on that one, is

1 outside of the Medicaid part of that, if that provider also  
2 has a commercial contract with that plan, they may have to  
3 go through a whole separate division and credentialing for  
4 that plan, and they assign a full panel size too.

5           So how are states monitoring this? And I know  
6 states are looking at this, through their managed care  
7 plans. There is a way that some states are monitoring  
8 that.

9           Two, is there any evidence of states who use  
10 Medicare enrollment and/or other states' enrollment and  
11 fraud, waste, and abuse? If you use other states or  
12 Medicare, does fraud, waste, and abuse go up in that state?  
13 Go down? That type of thing.

14           And then the last one is I do want to see some  
15 analysis around any evidence we can get around your last  
16 point here. Do you see states that have more barriers or  
17 things like that, have lower fraud convictions for  
18 providers? Is there any correlation? Is there any  
19 correlation at all? If you just go out and look at all the  
20 prosecutions in a year for fraud in the Medicaid program  
21 and then lay that against how they do enrollment, is there  
22 any correlation? Just simple regression analysis on those

1 things, to see if we can find anything in there. I don't  
2 know what we would find in some of those areas, just to see  
3 what's going on, what were the barriers.

4           And I do want to say, lastly -- I know I said  
5 lastly before -- one more is that it is difficult, and I  
6 completely agree with the frustration that I hear, because  
7 you've got really, in my opinion we're doing this chapter  
8 at too high of a level. You really, really to break it  
9 down into very small levels. Because if we're looking at  
10 somebody like a large hospital system, they've got the  
11 staff to do these things. Yes, it's a pain for them.  
12 They're running through it. They're getting new people all  
13 the time. They can have delays in enrollment up to 60 days  
14 because they have the money to float those things.

15           But if it is a provider whose majority or is 100  
16 percent Medicaid only provider, you can't wait 60 days to  
17 bill. They don't have the dollars in capital to do those  
18 things. So there is a discouragement in there. But at the  
19 same time, those are some of the providers where you have  
20 the most fraud, waste, and abuse. So how do you balance  
21 those things? And again, is there anything that we see in  
22 the data that shows some of those things?

1           When I saw that I mean like in the high areas of  
2 non-emergency transportation, right, people who are doing  
3 any type of in-home HCBS services, in-home services, and  
4 also durable medical equipment. Those are traditionally  
5 the three really high ones. So do we need even more  
6 scrutiny for provider enrollment in those areas versus  
7 other areas? I know HCBS is one of those that's really,  
8 really tough because it is an area where you have a  
9 shortage of people. Thanks.

10           CHAIR VERLON JOHNSON: Thank you, John. All  
11 right. So we will turn to, oh yes, April.

12           COMMISSIONER APRIL HARTMAN: Sorry. I have one  
13 more question. Also, can we look at what has been the  
14 impact of out-of-state telehealth services? Because we  
15 have a lot. I'm from Georgia. Atlanta school system has  
16 contracted with an out-of-state company to provide in-  
17 school services for the public school system. And I just  
18 would like to know what is the impact of that on services?  
19 Because more and more people are saying that these  
20 telehealth services are coming in and their patients, it's  
21 easy, you know. I'm at school. Let me just go get seen  
22 real quick. And it's impacting the ability to provide

1 quality care in the medical home. So maybe some look at  
2 that and how that's impacting things would be helpful.

3 CHAIR VERLON JOHNSON: Thank you. Anyone else?  
4 All right. I think this was a very robust discussion, and  
5 I'm looking forward to the chapter. Patrick and Melinda,  
6 anything else that you all need from us?

7 MELINDA BECKER ROACH: No. We just really  
8 appreciate all the great feedback, and we'll consider  
9 everyone's comments as we think about additional work.

10 CHAIR VERLON JOHNSON: I will turn it over to our  
11 Vice Chair.

12 VICE CHAIR ROBERT DUNCAN: Thank you, Madam  
13 Chairwoman.

14 We've got Janice and Chris coming up next, an  
15 exciting opportunity to actually reflect back on some work  
16 that was done in 2017 around mandatory and optional  
17 enrollees and services in Medicaid. So with more recent  
18 data and new methodologies, they're going to share some of  
19 their findings, and from us, is there other information  
20 we're looking for and what feedback we'd like to give them  
21 on the issue brief.

22 So, with that, I will turn over. Who's leading

1 this? Is it Janice? All right. I'll turn over Janice.

2 Thank you.

3 **### MANDATORY AND OPTIONAL ENROLLEES AND SERVICES IN**  
4 **MEDICAID**

5 \* JANICE LLANOS-VELAZQUEZ: Thanks, Bob. Good  
6 morning, Commissioners.

7 Today I'll be presenting our analysis on  
8 mandatory and optional enrollment and spending in Medicaid  
9 using fiscal year 2023 data. First, we'll cover some  
10 background information on mandatory and optional  
11 eligibility and benefits in Medicaid and then briefly  
12 describe our methodology for this analysis, including its  
13 limitations. Next, we'll highlight the findings from this  
14 analysis, first for enrollment and then for spending.  
15 We'll summarize some key takeaways, and then we'll conclude  
16 with next steps.

17 Federal statute and regulations mandate the  
18 coverage of certain populations and benefits and define the  
19 optional populations and services that states may cover.  
20 States make policy decisions regarding their program's  
21 parameters within these federal requirements to meet their  
22 specific needs and priorities.

1 States use various federal authorities, such as  
2 state plan amendments or waiver authorities, to design  
3 their Medicaid programs and to obtain approval from the  
4 Centers for Medicare and Medicaid Services, or CMS, for the  
5 populations and benefits that they propose to cover.

6 States can seek CMS approval to modify their  
7 Medicaid programs at any time, provided that these proposed  
8 changes remain within the federal framework that outlines  
9 mandatory and optional components of coverage.

10 States are federally required to cover  
11 individuals in certain low-income groups, referred to as  
12 mandatory eligibility groups, and states have the option to  
13 cover additional populations, referred to as optional  
14 eligibility groups, shown on this slide.

15 Mandatory groups include infants, children, and  
16 pregnant women up to specified income levels, low-income  
17 families, foster care children and youth, individuals who  
18 are either elderly or disabled and receive Supplemental  
19 Security Income, or SSI, and certain low-income Medicare  
20 enrollees.

21 Among the optional groups, this includes low-  
22 income children; pregnant enrollees, and individuals with

1 disabilities, and individuals age 65 and older with incomes  
2 above the federal minimum standard, as well as medically  
3 needy individuals, and low-income adults without dependent  
4 children.

5           Medicaid benefits are similar to eligibility in  
6 that there are mandatory and optional benefits. States  
7 have the flexibility to design their Medicaid benefit  
8 package so long as they align with these federal  
9 requirements. Federally mandated benefits include  
10 inpatient services, physician services, family planning  
11 services, and medical transportation. This isn't a  
12 comprehensive list, but for the sake of time.

13           For children under 21 in Medicaid, any medically  
14 necessary service is considered mandatory through the early  
15 and periodic screening, diagnostic, and treatment, or  
16 EPSDT, benefit.

17           Many of the Medicaid benefits are considered  
18 optional, which include prescription drugs, clinic  
19 services, dental services, intermediate care facilities for  
20 individuals with intellectual disabilities, and certain  
21 non-institutional long-term services and supports, or LTSS,  
22 like home- and community-based services, or HCBS.

1           Next, we'll describe the methodology we used for  
2 this analysis.

3           We analyzed fiscal year 2023 enrollment,  
4 utilization, and spending data from the Transformed  
5 Medicaid Statistical Information System, or T-MSIS, and we  
6 also used spending data as reported by states from the CMS-  
7 64 net financial management report.

8           In 2017, MACPAC published a June chapter in the  
9 report to Congress on mandatory and optional enrollment and  
10 spending. This current analysis is an update to that  
11 study. For that study, we used fiscal year 2013 data from  
12 the Medicaid Statistical Information System, or MSIS, which  
13 was the predecessor to T-MSIS.

14           In addition to using a different data source for  
15 this analysis, we also used an updated and improved  
16 methodology for classifying enrollment and spending as  
17 mandatory or optional.

18           We adjusted spending from T-MSIS to match benefit  
19 spending reported in the CMS-64. This means that, for  
20 example, if we calculated \$100 billion in state spending  
21 according to T-MSIS, but the state reported \$150 billion in  
22 spending in the CMS-64, we adjusted spending up to match

1 that total.

2 To classify enrollees as mandatory or optional,  
3 we used several enrollee characteristics, which were  
4 enrollee age, eligibility group, dual eligibility status,  
5 and their benefits code.

6 Additionally, we classified claims into MACStats  
7 service categories based on service type and eligibility  
8 information. The service categories are acute hospital,  
9 acute other, institutional LTSS, non-institutional LTSS,  
10 and prescription drugs.

11 Under each service category, we also created  
12 subcategories, which were used for classifying services as  
13 mandatory or optional. For example, under the non-  
14 institutional LTSS service category, the subcategories  
15 included home health, which was classified as mandatory,  
16 and personal care services and HCBS, which were classified  
17 as optional.

18 After identifying the distribution of mandatory  
19 and optional spending within each service category, we  
20 applied the distribution from encounter data to managed  
21 care capitation payments.

22 As with any analysis, there are several data

1 limitations to keep in mind as we review the results today.  
2 Due to changes in the data source and methodology, findings  
3 from this analysis are not directly comparable to the  
4 previous analysis.

5           Regarding the data source used, compared to MSIS,  
6 which was used for the previous analysis, T-MSIS data,  
7 which was used for this analysis, contain more granular  
8 eligibility and comprehensive managed care data.

9           In the previous analysis, which used fiscal year  
10 2013 data, the new adult group was not included, because  
11 states had not yet adopted or implemented the Medicaid  
12 expansion. For this updated analysis, we incorporated the  
13 new adult group, and we refined the methodology by applying  
14 the mandatory/optional distribution to capitation payments  
15 using encounter data.

16           T-MSIS does not have a reliable data element that  
17 specifies mandatory or optional services, and because  
18 service types in T-MSIS and the CMS-64 data do not align  
19 one-to-one, services were aggregated into broad categories  
20 for comparability.

21           As a result, we developed an algorithm based on  
22 MACStats service categories, subcategories, and eligibility

1 characteristics for mandatory or optional classification.  
2 But the data elements used for classifying services may  
3 have limitations in clearly defining each claim as one  
4 specific service category and subcategory.

5           In addition, because spending is reported at  
6 broad service category levels on the CMS-64, when we  
7 adjusted T-MSIS spending to match the CMS-64, the  
8 adjustment factor was applied at broad service category  
9 level, regardless of the classification of the  
10 subcategories.

11           And lastly, T-MSIS encounter data may exclude  
12 certain managed care payments, such as supplemental  
13 payments and state directed payments. Therefore, this  
14 analysis does not account for how these payments may be  
15 allocated differently across mandatory and optional  
16 services.

17           Now we'll review the findings, starting with  
18 mandatory and optional enrollment.

19           First, we'll look at the distribution of  
20 mandatory and optional enrollment in total and by  
21 eligibility group. In fiscal year 2023, a total of 103.1  
22 million individuals were enrolled in Medicaid, 61.5 percent

1 of which were enrolled via mandatory eligibility pathways.

2           Among enrollees that were mandatory, children  
3 made up over half of that population, over 20 percent were  
4 other adults, and almost 12 percent were blind or disabled.  
5 Among enrollees that were optional, the new adult group  
6 made up almost two-thirds of that population.

7           The share of enrollees eligible under mandatory  
8 and optional pathways varied by eligibility group, shown on  
9 this slide. Children and pregnant enrollees had the  
10 largest share of mandatory enrollees. Of the children that  
11 were optional, most qualified through the medically needy  
12 option for children under 18, and the new adult group had  
13 the largest share of optional enrollees with 99.1 percent.

14           The small share, or less than 1 percent of  
15 enrollees in this group that were considered mandatory,  
16 were those eligible for limited benefits through emergency  
17 Medicaid or they were partial benefit, dually eligible  
18 enrollees.

19           Among enrollees age 65 and older, 37.2 percent  
20 were considered optional, which was the group with the  
21 largest share of optional enrollees after the new adult  
22 group. This may be because enrollees age 65 and older are

1 more likely to need long-term care and HCBS, which may be  
2 the basis for Medicaid eligibility through optional  
3 pathways.

4           Taking a look at the distribution of mandatory  
5 and optional enrollees by state and expansion status, we  
6 see that among expansion states, South Dakota had the  
7 largest share of mandatory enrollees with over 80 percent,  
8 and Oregon had the largest share of optional enrollees with  
9 62 percent. And among the non-expansion states, Georgia  
10 had -- nearly all enrollees in Georgia were mandatory with  
11 over 90 percent, and Florida had the largest share of  
12 optional enrollees with 57 percent.

13           Expansion states had a larger share of optional  
14 enrollees compared to non-expansion states, likely because  
15 these states expanded Medicaid eligibility to adults  
16 without dependent children, which is considered an optional  
17 eligibility group.

18           Now we'll review our findings related to spending  
19 on mandatory and optional services in Medicaid.

20           Here, we have the distribution of mandatory and  
21 optional spending in total and by service category. In  
22 fiscal year 2023, Medicaid spending totaled \$823.1 billion,

1 most of which, or 61.2 percent, was for mandatory services.  
2 Of mandatory services, spending on acute hospital and acute  
3 other services represented the largest share, and of  
4 optional services, half of spending was on non-  
5 institutional LTSS, which includes HCBS, and about a  
6 quarter was on prescription drugs.

7           The distribution of mandatory and optional  
8 spending also varied across service categories. Overall,  
9 most Medicaid spending was for acute hospital services and  
10 other acute services. Spending on acute hospital services  
11 was nearly all mandatory, and other acute spending was 82  
12 percent mandatory. The vast majority, or 96.0 percent, of  
13 non-institutional LTSS spending was optional, and this is  
14 likely because HCBS are optional benefits.

15           Most spending on prescription drugs was optional,  
16 and 20.2 percent was mandatory. The drug spending that was  
17 considered mandatory was largely for children due to the  
18 EPSDT benefit.

19           Spending for mandatory and optional services also  
20 varied by eligibility group. Total spending was highest  
21 for enrollees in the blind or disabled eligibility group  
22 and lowest for pregnant eligible enrollees. Nearly all of

1 spending for enrollees in the pregnancy-related and child  
2 eligibility groups was for mandatory services. Most  
3 spending for pregnant eligible enrollees was for inpatient  
4 services and physician services, and spending for children  
5 largely included acute care services, drugs, and  
6 institutional LTSS.

7 All of the optional spending for children was for  
8 HCBS and for state personal care services. By comparison,  
9 optional spending represented a substantially larger share  
10 of total spending for some other eligibility groups.  
11 Optional spending accounted for 60.2 percent of total  
12 spending among enrollees age 65 and older, and it comprised  
13 55.6 percent among enrollees in the blind or disabled  
14 eligibility group. Institutional LTSS and non-  
15 institutional LTSS made up the largest shares of spending  
16 for these two groups.

17 Now turning to the distribution of mandatory and  
18 optional spending by state and expansion status, we do see  
19 some variation, although the differences are less  
20 pronounced than what we observed for enrollment. Among  
21 expansion states, Alaska had the largest share of spending  
22 on mandatory services with almost 80 percent, and Minnesota

1 had the largest share of spending on optional services with  
2 58.1 percent.

3           Among non-expansion states, Alabama had the  
4 largest share of spending on mandatory services with 81.6  
5 percent, and Kansas had the largest share of optional  
6 spending with 37.4 percent.

7           In summary, looking at both spending and  
8 enrollment, the largest share of Medicaid spending, with  
9 just over one-third, was for mandatory services provided to  
10 mandatory eligibility groups. By comparison, spending on  
11 optional services for optional eligibility groups accounted  
12 for a smaller share of total spending at approximately 18  
13 percent.

14           Here are some key takeaways from our analysis.  
15 In fiscal year 2023, most spending and enrollment in  
16 Medicaid was for mandatory populations and services.

17           Focusing on enrollment first, our analysis found  
18 that mandatory eligibility groups accounted for the  
19 majority of Medicaid enrollment, children represented the  
20 largest share of mandatory enrollees with 53.6 percent, and  
21 the new adult group represented the largest share of  
22 optional enrollees with 66.6 percent.

1           When we looked at spending, we found that most  
2 spending was for mandatory services. Most mandatory  
3 spending was for acute hospital services with 44 percent  
4 and other acute services with 36.9 percent.

5           Non-institutional LTSS accounted for half of  
6 optional spending, and drugs accounted for about a quarter.

7           For our next steps, we will publish this analysis  
8 in an upcoming issue brief, and we welcome Commissioner  
9 questions or comments on the findings that we've shared  
10 today, specifically if there are any questions about the  
11 data or the methodology and whether there are any  
12 additional findings that we should include as a key  
13 takeaway.

14           And, with that, I'll pass it back to Bob.  
15 Thanks.

16           VICE CHAIR ROBERT DUNCAN: Thank you, Janice. I  
17 appreciate it.

18           I found it interesting when reading the chapter,  
19 particularly thinking about the time frame of the data  
20 going through COVID and that piece to see that. So I  
21 appreciate the work in that.

22           With that, I'll open it up. Anne, John, Heidi,

1 Doug, and then Adrienne.

2           COMMISSIONER ANNE KARL: Thank you so much for  
3 this. I think this is just such interesting and helpful  
4 and really timely work.

5           One question that I had is, it feels like the new  
6 adult group throws such a wrench in any analysis of  
7 optional services, because the new adult group has to  
8 receive the alternative benefit plan, and the alternative  
9 benefit plan has to cover the essential health benefits,  
10 and the essential health benefits have to cover drugs. So,  
11 when you look at it, it's easy to say, like, well, drugs  
12 are an optional category, but they're not for the new adult  
13 group. So how did you handle that when you were doing your  
14 analysis?

15           JANICE LLANOS-VELAZQUEZ: That's a really good  
16 question.

17           It's something that we came to realize as we were  
18 classifying the services. For this analysis, we did  
19 classify drugs as optional for the new adult group as well,  
20 but it is something that is also considered a limitation.  
21 I don't know if it would be helpful to also include that in  
22 the issue brief.

1           COMMISSIONER ANNE KARL: I think so, because it  
2 even applies to things like physical therapy. There's a  
3 whole bunch of services that, you know, before expansion  
4 would have been considered truly optional services.

5           Again, prescription drugs, most states are going  
6 to want to continue to cover prescription drugs, but then  
7 because of the requirement to cover the EHB for that  
8 expansion population, it just sort of complicates things.

9           So I think just acknowledging that is helpful,  
10 but it also does just really cloud the analysis if a state  
11 is thinking about, like, truly what are optional services  
12 that we could pare back.

13           JANICE LLANOS-VELAZQUEZ: Yeah. And another  
14 limitation that I forgot to note during the presentation  
15 was that we didn't account for drug rebates in this  
16 analysis. So that is also something else to consider.

17           CHRIS PARK: Just to clarify on that, we do  
18 account for drug rebates in the sense that the fee-for-  
19 service drug dollars were adjusted downward and the managed  
20 care capitation amounts were adjusted downwards, but when  
21 we used the encounter data to allocate dollars into  
22 mandatory and optional to apply to the capitation payments,

1 we did not individually adjust each state by the drug  
2 rebate amounts. So that distribution, you know, is a  
3 little bit off.

4 VICE CHAIR ROBERT DUNCAN: Is your mic on, Doug?  
5 Okay.

6 COMMISSIONER DOUG BROWN: I didn't want to jump  
7 in line, but I'm going to ask the question.

8 So, in the 24 percent, does it include or  
9 exclude?

10 CHRIS PARK: It excludes.

11 COMMISSIONER DOUG BROWN: It's just gross?

12 CHRIS PARK: Yeah. Well --

13 COMMISSIONER DOUG BROWN: Gross spend on pharmacy  
14 or gross --

15 CHRIS PARK: It gets complicated because it's net  
16 for fee-for-service but gross for managed care.

17 COMMISSIONER DOUG BROWN: Okay.

18 CHRIS PARK: You know, we started to try to go  
19 down the path, but then it got super complicated to try to  
20 apply rebate amounts to individual claims for different  
21 populations under managed care. So the total managed care  
22 dollars do reflect a discount for drug rebates, but the

1 distribution of mandatory and optional services within  
2 managed care do not.

3 VICE CHAIR ROBERT DUNCAN: Thank you, Chris.

4 All right. John, then Heidi, then Adrienne.

5 COMMISSIONER JOHN McCARTHY: So, guys, I'm going  
6 to ask you this question, if you can do a little more work  
7 around this, because we are in this era right now of a big  
8 spotlight on fraud, waste, and abuse. So I am a little  
9 concerned of what this chapter looks like and how some of  
10 the figures can be used.

11 So, for instance, on Figure 7, where you show the  
12 total spending for optional mandatory services, the figure  
13 is correct. Nothing wrong with that figure, but I think it  
14 would be very helpful if you'd made a Figure 7B -- or 7A,  
15 7A and 7B and broke it out.

16 Then the second one, take out the non-  
17 institutional LTSS spending and the drugs, because then  
18 that optional percentage goes way down -- or have some way  
19 to show that, because it really looks like optional. I  
20 know it's less than the majority, but it's really not 38.8  
21 percent if you take those two out.

22 And I think what people then -- this is the next

1 part of what I was going to ask. What people really are  
2 interested in is when you hear the discussions, at least  
3 the discussions I'm in around on optional services, is that  
4 very small there, acute other that you have in there, the  
5 12.7 percent. You can put a chart in there that breaks  
6 that out into what those services are in dollar amounts  
7 with those, so the dental services, chiropractic, those  
8 other things. I think that is one of those things I get  
9 questions on all the time. Well, can't we just get rid of  
10 all these optional services and save trillions and  
11 trillions of dollars? And the answer is no, because it's  
12 just not there. But what happens is people will see this  
13 chart and say, oh, look, it's 38 percent of our total  
14 spending and just use that number.

15           So thank you very much.

16           VICE CHAIR ROBERT DUNCAN: Good points. Thank  
17 you, John.

18           Heidi, then Adrienne.

19           COMMISSIONER HEIDI ALLEN: Thank you so much,  
20 Chris. I loved reading this. It was so helpful in  
21 understanding the way that programs have evolved. I love  
22 the timeline.

1 I had a couple -- my first question is I wasn't  
2 sure how you treated the postpartum expansions. Are they  
3 considered optional?

4 JANICE LLANOS-VELAZQUEZ: So the postpartum  
5 expansion for the purposes of this analysis would be  
6 included in the pregnancy eligibility group if the state is  
7 expanding the enrollment for that specific group. So their  
8 services would be considered mandatory.

9 So there wasn't -- if you're asking, like, if we  
10 looked at, like, postpartum services, we didn't necessarily  
11 look at it that way.

12 COMMISSIONER HEIDI ALLEN: Yeah. Okay. But it  
13 does seem like that should be included in the optional  
14 eligibility, right? Because it is optional, and, you know,  
15 well, almost, I think, all but one state has decided to do  
16 it. It is not mandatory. So I'm just curious about that.

17 The second question I had or some nuance I think  
18 would be helpful is I think about, like, the all or nothing  
19 of some of these categories. So, like, prescription drugs  
20 with the Medicaid drug rebate program, if you cover  
21 prescription drugs, you have to cover all the drugs that  
22 participate in the drug rebate program, even though, you

1 know, you can use utilization management techniques.

2           There's some nuance there of like when you're  
3 thinking of -- if we're trying to give snapshots of, like,  
4 states' options of addressing optional services, do we  
5 really want them to use a hammer, or do we want them to use  
6 a chisel? To me, there may be some policy options that we  
7 could consider that would allow states to have more of a  
8 chisel approach, which they do have with, like, you know,  
9 the optional eligibility, because they all kind of, you  
10 know, go up and down the FPL according to the budget that  
11 they think they have.

12           But the services are a little bit more unique  
13 than that because they have less of that ability to kind of  
14 widen -- or at least it seems like they have less of that  
15 ability, and so trying to bring out some of that kind of  
16 nuance would be really helpful.

17           Thank you.

18           VICE CHAIR ROBERT DUNCAN: Thanks, Heidi.

19           Chris, looks like you wanted to say something.

20           CHRIS PARK: Oh, just on the comment about the  
21 postpartum expansions, we had talked about this, and  
22 ultimately, because it's kind of an expansion of the time

1 they're eligible within a particular pathway, we left them  
2 as either mandatory or optional based on that eligibility  
3 code. So, you know, the postpartum expansion just kind of  
4 expands their time they're eligible within kind of like  
5 that mandatory pregnancy pathway.

6 COMMISSIONER HEIDI ALLEN: Yeah, I think you  
7 could still put it on the timeline or at least have a  
8 sentence about it.

9 CHRIS PARK: Yeah.

10 COMMISSIONER HEIDI ALLEN: Yeah.

11 VICE CHAIR ROBERT DUNCAN: Thank you, Heidi.

12 Thank you, Chris.

13 Adrienne.

14 COMMISSIONER ADRIENNE McFADDEN: Admitted soapbox  
15 issue, but I'm just curious where dental benefits are  
16 falling in these graphics. Is it really truly under acute  
17 other? And I know that it's mandatory for children and  
18 optional for adults, but just trying to figure out where  
19 it's captured and if there's enough spend that we could  
20 actually break it out to see what the dental spend is.

21 CHRIS PARK: Yeah, dental would be in acute  
22 other. We would have to -- I mean, we certainly looked at

1 certain categories of services, like, individually because  
2 they would be optional. So I do think we probably have  
3 that number on dental.

4           You know, again, like for simplicity purposes, we  
5 kind of did not want to show every single service within  
6 this issue brief, but certainly, we can take a look at what  
7 that particular number might be.

8           VICE CHAIR ROBERT DUNCAN: Thank you, Adrienne.  
9 Thank you, Chris.

10           Jenny, then John.

11           COMMISSIONER JENNIFER GERSTORFF: I think it  
12 would be interesting to see average duration of enrollment  
13 by these different groups, and maybe then as we look over  
14 time, like, for example, with the pregnancy group, seeing  
15 their average enrollment increased and maybe other  
16 interesting patterns for other groups as well.

17           VICE CHAIR ROBERT DUNCAN: Thank you, Jenny.  
18 John.

19           COMMISSIONER JOHN MCCARTHY: Adrienne brought up  
20 the dental issue. I was like, oh, that is a good point.  
21 So how did you classify kids' services that are covered  
22 under EPSDT? That's my first question. Would that be in

1 the mandatory or in the optional?

2 JANICE LLANOS-VELAZQUEZ: Yeah, for children, all  
3 services were considered mandatory except for HCBS, which  
4 is the only service for kids that we treated as optional.

5 COMMISSIONER JOHN McCARTHY: Okay.

6 JANICE LLANOS-VELAZQUEZ: So dental would be  
7 mandatory.

8 COMMISSIONER JOHN McCARTHY: And then back to my  
9 other comment before, in the one chart that you -- the  
10 reason I bring this up around breaking some services out is  
11 because that chart where you show services by eligibility  
12 group specifically, there's the bar graph that shows age,  
13 blind, and disabled and -- yeah, on this chart here. And,  
14 you know, it's 62 percent optional services, but if we took  
15 away most of those services, not all, but a huge chunk of  
16 that is HCBS services, waiver services. If we took that  
17 away, the mandatory service is nursing home, and so you  
18 would just see a shift in that.

19 This is why I'm bringing this up, because in the  
20 other services, if you took it away, there's a shift but  
21 not at the same levels that you would see. So, you know, I  
22 just want to make sure that, again, we're breaking those

1 things out in anywhere -- if, like, you can pull some of  
2 that out for pharmacy and HCBS services, I think it would  
3 be helpful on these charts.

4 VICE CHAIR ROBERT DUNCAN: Thanks, John.

5 Anyone else?

6 [No response.]

7 VICE CHAIR ROBERT DUNCAN: All right. Janice,  
8 Chris, you feel like you've got what you need for the  
9 issue? All right.

10 JANICE LLANOS-VELAZQUEZ: Yes. Thank you. This  
11 is helpful.

12 VICE CHAIR ROBERT DUNCAN: Thank you.

13 Madam Chairwoman, I'll turn it back over to you  
14 to bring us home.

15 CHAIR VERLON JOHNSON: Thank you. Thank you. I  
16 know Chris will stay. We'll wait on Caroline to get here.  
17 But we're going to turn to MACStats, probably the most  
18 exciting thing I think that we all -- we always love this,  
19 right. So every year this session is really important to  
20 us. It really reminds us why our data discipline really  
21 matters. We get to see all the trends around enrollment,  
22 spending, delivery systems, and such.

1           As we listen to the highlights, and of course as  
2 we've read the materials, let's think about things we want  
3 to do a little bit deeper, based on what we're hearing and  
4 learning.

5           So with that, I'll turn it over to our team.

6 **###           HIGHLIGHTS FROM THE 2025 EDITION OF MACSTATS**

7 \*           CAROLINE O'NEIL: Good afternoon, Commissioners.  
8 Today I will be providing a high-level overview of this  
9 year's findings from the February 2026 edition of MACStats,  
10 our Medicaid and CHIP data book. MACStats is usually  
11 published in December, but it was delayed this cycle. For  
12 members of the public, we will have MACStats both compiled  
13 as the published book as well as separated into individual  
14 tables on our website. Most of the tables have both Excel  
15 and PDF versions for your convenience.

16           MACStats is a regularly updated end-of-year  
17 publication that compiles a broad range of Medicaid and  
18 CHIP statistics from multiple data sources, including  
19 census, enrollment, survey, and national and state level  
20 administrative data. Listed on this slide are the six  
21 sections of MACStats.

22           Key statistics of this year's MACStats shows

1 similar results to last year. These key statistics focus  
2 on Medicaid and CHIP enrollment spending compared to other  
3 payers, Medicaid's share of state budgets, and more.

4 In fiscal year 2024, over 31 percent of the  
5 United States population was enrolled in Medicaid or CHIP  
6 at some point during the year. Looking at the state-funded  
7 portion of state budgets, Medicaid was a smaller proportion  
8 compared to elementary and secondary education, and  
9 additionally, Medicaid and CHIP combined were a smaller  
10 share of national health expenditures when compared with  
11 Medicare.

12 Moving on to the trends in Medicaid and CHIP  
13 enrollment over time, we can see the impact of policy  
14 responses and the unwinding. Note that enrollment figures  
15 are point-in-time estimates that do not capture all  
16 individuals enrolled at any time during the year, and are  
17 generally lower. Compared to July 2013, Medicaid and CHIP  
18 enrollment was around 36 percent higher in July 2025. Most  
19 of the increase happened during the initial years after the  
20 bulk of the Affordable Care Act expansion. Enrollment in  
21 Medicaid and CHIP had peaked during the continuous coverage  
22 requirement.

1           Most recently, as states began to redetermine  
2 eligibility for beneficiaries following the end of the  
3 continuous enrollment requirement, the number of Medicaid  
4 and CHIP enrollees has declined. From July 2023 to July  
5 2024, enrollment in Medicaid and CHIP decreased by about 13  
6 percent, or over 12 million enrollees. Enrollment  
7 continued to decrease in the most recent year, although at  
8 a smaller rate, by approximately 3 percent, or 2.2 million  
9 enrollees, from July 2024 to July 2025.

10           Looking further into growth trends, this graph  
11 shows growth trends in Medicaid enrollment and spending.  
12 Overall, spending and enrollment have had complementary  
13 trends, both rising and falling in tandem. The trends  
14 reflect policy changes and economic conditions such as  
15 economic recessions and policies to expand and preserve  
16 Medicaid coverage.

17           In this graph, spending for health programs are  
18 compared with spending for other components of the federal  
19 budget for fiscal years 1965 through 2024. In general, the  
20 share of the federal budget devoted to Medicaid and  
21 Medicare has grown steadily since the programs were enacted  
22 in 1965, and Medicaid spending continues to account for a

1 smaller share of the federal budget than Medicare.

2 In fiscal year 2024, the share of federal  
3 spending on Medicaid and CHIP decreased from the prior  
4 fiscal year. This recent reduction reflects a decrease in  
5 federal Medicaid spending from Medicaid unwinding and the  
6 end of the provisions of the Families First Coronavirus  
7 Response Act.

8 We also looked at various characteristics of  
9 program enrollment and spending. In fiscal year 2023,  
10 nearly three-quarters of enrollees were enrolled in  
11 comprehensive managed care, and managed care spending  
12 accounted for over 50 percent of Medicaid benefit spending.  
13 We also saw that in fiscal year 2023, the new adult group,  
14 which applies to states that have expanded Medicaid,  
15 accounted for about 26 percent of Medicaid enrollees and 23  
16 percent of spending.

17 In fiscal year 2024, drug rebates reduced gross  
18 drug spending by about 55 percent. We also saw that in  
19 fiscal year 2024, disproportionate share hospital, upper  
20 payment limit and other types of supplemental payments,  
21 such as those made under Section 1115 waiver authority,  
22 accounted for over half of fee-for-service payments to

1 hospitals.

2           In fiscal year 2023, total spending for full-  
3 year-equivalent enrollees across all service categories  
4 ranged from \$4,040 for children to \$27,361 for the disabled  
5 eligibility group. Spending for managed care capitation  
6 payments was the largest service category across all  
7 eligibility groups. Managed care was between 70 and 74  
8 percent of spending for children and adults, and a little  
9 over 40 percent for the aged and disabled groups.

10           Long-term services and supports users represented  
11 only 6.6 percent of Medicaid enrollees but almost 39  
12 percent of all Medicaid spending. That is, \$329 billion  
13 was spent on services for these 6.6 million enrollees.  
14 Note that this estimate includes enrollees using at least  
15 one LTSS service during the year, and starting with this  
16 year's edition we accounted for enrollees who received LTSS  
17 throughout a managed care plan or fee-for-service. These  
18 numbers may not be directly comparable to prior MACStats  
19 data books, where we only included those receiving LTSS  
20 under a fee-for-service arrangement.

21           In 2024, 36 percent of Medicaid enrollees had  
22 annual incomes less than 100 percent of the federal poverty

1 level, and 52 percent had incomes below 138 percent of the  
2 federal poverty level. As of July 2025, 40 states and the  
3 District of Columbia have expanded Medicaid and now cover  
4 the new adult group.

5           MACStats also reports on beneficiary health,  
6 service use, and access to care using survey data from the  
7 National Health Interview Survey and the Medical  
8 Expenditure Panel Survey. In 2024, children and adults  
9 with Medicaid or CHIP coverage were less likely to be in  
10 excellent or very good health than those who have private  
11 coverage. Children with Medicaid or CHIP coverage were as  
12 likely to report seeing a doctor or having a wellness visit  
13 within the past year as those with private coverage, and  
14 more likely than those who were uninsured.

15           While most children with Medicaid or CHIP  
16 coverage had a usual source of care, they were less likely  
17 to have one compared to children with private insurance.

18           Finally, children and adults with Medicaid or  
19 CHIP coverage are as likely to report no difficulty  
20 reaching their usual medical care provider by phone during  
21 business hours as those covered by private insurance.

22           And I will take questions.

1           CHAIR VERLON JOHNSON: All right. Thank you so  
2 much. That was very helpful, very data rich. It's what we  
3 love here. So Commissioners, any comments, thoughts,  
4 insights that you'd like to share? Doug.

5           COMMISSIONER DOUG BROWN: Thank you. Thank you  
6 for the great work here. I appreciate it. I do have some  
7 comments relative to the federal rebate estimate that  
8 you've got in the report. I look back at the report, I  
9 think it's Figure 28 is where you're getting the data from,  
10 and I know it's on collections, state collections of the  
11 federal rebate and what states actually collect. And I  
12 know, Chris, you and I have spoken a little bit about this,  
13 and I understand the limitations in some of the data from  
14 that collection, and that rebate invoices go out on a  
15 quarterly basis and payments come in from several quarters  
16 at the same time, and therefore you get the fluctuations in  
17 state collections.

18           When you're kind of averaging or trying to figure  
19 out where your rebate collections average, 55 is pretty  
20 close to what I see in some data I've seen, net of federal  
21 and supplemental rebates, somewhere between 50 and 55  
22 percent is probably the neighborhood of where that is.

1           When we look at the data in this chart and you  
2 add a percentage to it, it fluctuates by states, from as  
3 low as 7 percent up to 117 percent, which really doesn't  
4 give us an accurate picture of what's happening to federal  
5 rebates across states or across the Medicaid program.

6           What would be helpful here is to bring in the  
7 invoiced amount on an annual basis and actually look at it  
8 over a five-year period. So I've done that. After I  
9 downloaded the Excel of this, I looked at the past five  
10 years and where the trends have gone. And what I'm not  
11 seeing in the collections trend, that you would expect to  
12 see in the trends of invoiced amounts, is a decline in  
13 federal rebates over the past five years, driven by the  
14 inflation, which suppresses the inflation penalty component  
15 of the federal rebate, which drives the federal rebate  
16 down, and then the cost of drugs up.

17           And so the other piece of that is an increase in  
18 supplemental rebates that accompanies that for those drugs  
19 that states can put under contract.

20           So overall you see a decline there. And then in  
21 2024, we had AMP cap repeal, which also, for a number of  
22 reasons, lowered the federal rebate and caused an increase

1 in the cost of drugs.

2           So if we look at invoiced amounts here against  
3 the total drugs, I think we can see some trends that then  
4 we can see some actions on, and we can go back and say at a  
5 point in time certain legislation did certain things to the  
6 federal rebate and kind of track where that's going. And  
7 maybe there are some policy recommendations that might come  
8 out of that. Thank you.

9           CHAIR VERLON JOHNSON: Thank you, Doug. John,  
10 and then Angelo.

11           COMMISSIONER JOHN MCCARTHY: Okay. Now I sound  
12 like a broken record but I've got to ask. MACStats really  
13 has never, in the past, neither this one or in the past,  
14 looked at collections. I'll stick with the collection  
15 theme from Doug, on fraud, waste, and abuse. So Chris, is  
16 that because we're using T-MSIS data in here and just T-  
17 MSIS data, and there's not other ways to get it? I know in  
18 the past we haven't done it. Is there any chance of doing  
19 that going forward?

20           CHRIS PARK: Yeah, so it's not shown here, but on  
21 one of the exhibits, I think it's 17, we do break out  
22 what's reported on CMS 64 in terms of various service

1 categories. And one category is collections. So the total  
2 amount of collection is shown in MACStats. We've never  
3 taken a close look at exactly what's reported there. I've  
4 seen other sources saying there are certain state reporting  
5 anomalies where I think one state kind of reports all of  
6 their claim adjustments as collections. So there might be  
7 a couple of places where it looks anomalous. But that's  
8 not something we've typically reported in MACStats, but we  
9 can certainly try to look at the various reports within the  
10 CMS 64 to see if there is any more information there.

11 COMMISSIONER JOHN MCCARTHY: Thanks. Yeah, I'm  
12 looking at 17 now and I didn't realize that's what that  
13 collections was for. So that's helpful. Thanks.

14 CHAIR VERLON JOHNSON: Thank you. Angelo.

15 COMMISSIONER ANGELO GIARDINO: Yeah, I just  
16 wanted to thank you for the analysis, the tables displayed.  
17 It's really helpful.

18 I'm in a glass-half-full optimistic phase today.  
19 So when I look at MACStats over the years, I'm often struck  
20 by how large the enrollee numbers are for kids, and then  
21 how cost effective it is to invest in the children. So I  
22 was just hoping in the future if we could just make that

1 point stronger and stronger in the data displays.

2           Because as Medicaid comes under the microscope  
3 more and more, I just would like to really help  
4 policymakers understand just what a tremendously good  
5 investment it is to invest a small number of dollars into  
6 the health and well-being of children, because children are  
7 the future of the nation, and they will inherit this great  
8 nation. So when you have like 37 percent of the kids in  
9 America on Medicaid, those are the people that will take  
10 over this great nation in 20 or 30 years. So we want them  
11 to be healthy.

12           So I would love to really use MACStats to help  
13 people see the good part of Medicaid, which is there are a  
14 lot of kids that get health care, and it's not that  
15 expensive, and it really then allows us to turn the country  
16 over to a healthy group of adults.

17           CHAIR VERLON JOHNSON: Thank you, Angelo. Great  
18 point. Mike.

19           COMMISSIONER MICHAEL NARDONE: I was going to say  
20 maybe something that's similar to what Angelo is saying,  
21 was that I just want to thank you for this work as well as  
22 the work on the previous panel around optional versus

1 mandatory services, because I think it really does help us  
2 to tell the story about who is served by Medicaid. The  
3 chart in there around the spending distribution was  
4 something that I always had hanging up on my wall in the  
5 Medicaid office around who is served by Medicaid and where  
6 does the funding really go. You know, we serve the aging,  
7 disabled population significantly, but also kids and  
8 adults, and what is the cost.

9           Also, that line chart that shows kind of  
10 expenditures versus eligibility, I think it tells the story  
11 around how, you know, the thing that's driving Medicaid  
12 expenditures is more people getting covered under the  
13 Medicaid program, not necessarily inflation in provider  
14 payments, which I think sometimes is maybe kind of an  
15 interpretation of what's happening in Medicaid, when you  
16 hear comments that Medicaid spending is out of control.

17           But also the whole notion with John's edits  
18 around optional services. You know, what is really  
19 optional? I can't tell you how many times I've had to go  
20 through that exercise of saying, well, what are the  
21 optional services in Medicaid? And having to explain to  
22 people that pharmacy and IDD, ICF service and HCBS are,

1 quote/unquote, "optional" services.

2           So I just really wanted to make that comment  
3 because as I read both the last section and this particular  
4 MACStats presentation, it really helped tell the story, and  
5 I think that's important for us to do, particularly, and  
6 just echoing what you said, Angelo, that as we go into a  
7 period of, I think, potentially difficult fiscal times for  
8 state Medicaid programs that it's really important to kind  
9 of keep this top of mind, top of attention, in helping  
10 educate people about who Medicaid serves and the services  
11 that we provide.

12           So thank you, Chris and team and Caroline.

13           CHAIR VERLON JOHNSON: Thank you so much, Mike.  
14 Doug?

15           COMMISSIONER DOUG BROWN: Thank you. One quick  
16 one here. The T-MSIS data that you look at, if there are  
17 elements that are missing in that data, if, as MACPAC, if  
18 we can make recommendations that CMS ask states to include  
19 additional data elements to make things clearer, or to  
20 remove elements that nobody uses in that report, so we  
21 don't put extra burden on the state, I would be in favor of  
22 trying to help with that. Or if you could come to us and

1 say we'd love to have these particular data elements in the  
2 T-MSIS data so we could look at it and be more robust in  
3 our reporting and more transparent in the way the program  
4 operates, I think that would be helpful, and I think we  
5 could take action on that. Thank you.

6 CHAIR VERLON JOHNSON: Thank you so much. Anyone  
7 else? All right. Again, thank you so much for the work  
8 that you all did on this. Obviously, and I think Mike and  
9 Angelo said it best in terms of how this really helps to  
10 tell the story of Medicaid, and not just for us here at  
11 MACPAC but also for our listeners and everyone else who  
12 loves Medicaid and CHIP as much as us. So if you don't  
13 already have a copy of it, you heard it from the beginning.  
14 Go to [MACPAC.gov](http://MACPAC.gov) and get yours today.

15 That sounded like a commercial, but it was a  
16 really good one, wasn't it?

17 CHAIR VERLON JOHNSON: All right. So with that  
18 let's go now to public comments. This is the one where  
19 we're asking our listeners, we invite them to provide any  
20 comments from the discussion today, or even yesterday. So  
21 we do invite you to raise your hand if you'd like to offer  
22 comments. We do request that you introduce yourself and

1 the organization that you represent. And we also ask that  
2 you keep your comments to three minutes or less.

3 So with that let's see if we have any comments.

4 [Pause.]

5 CHAIR VERLON JOHNSON: All right. We have one.  
6 Is it An Danh? The floor is yours.

7 **PUBLIC COMMENT**

8 \* AN DANH: Hi. Can you all hear me? My name is  
9 An Danh.

10 CHAIR VERLON JOHNSON: We can hear you. Thank  
11 you.

12 AN DANH: Hello?

13 CHAIR VERLON JOHNSON: We can hear you. Go ahead  
14 with your comment.

15 AN DANH: Hello?

16 CHAIR VERLON JOHNSON: Can you hear us? Is it An  
17 Danh? You can go ahead with your comment.

18 AN DANH: Hello?

19 CHAIR VERLON JOHNSON: All right. Might be some  
20 technology difficulties. So let's go ahead and move on to  
21 Lynn Lewis.

22 LYNN LEWIS: Yes, this is Lynn Lewis. I'm an

1 independent consultant.

2           My comments to previous Commissioner's statement  
3 regarding how the contractual agreement has assigned with  
4 different NGOs as well as assigning Medicare patient, I  
5 believe CMS is making modifications on the ACL module  
6 moving away from a fee-for-service module, which is more  
7 focusing on the outcome of the health care for the patients  
8 instead of going by the numbers.

9           Every space from the providers to the carriers  
10 and insurance companies, we all face the huge challenge in  
11 terms of health care expenditure as well as how to make  
12 them more affordable as well as understanding how the fee-  
13 for-service structure is not a sustainable and successful  
14 module.

15           So CMS has RFIs to make the proposition for 2027  
16 as well as other legislation so we can all participate and  
17 work together.

18           One roadblock right now is I don't believe  
19 American Hospital Association is in the position to support  
20 price transparency based on the regulation insurance  
21 companies must provide transparency data.

22           On the other hand, there's a discrepancy if a

1 provider is -- belong to a hospital system instead of  
2 independent clinic. There's the EHR system roadblocks to  
3 move the initiative forward so anyone can make a  
4 proposition to improve the current system would be a  
5 winning proposition for all of us.

6 Thank you.

7 CHAIR VERLON JOHNSON: Thank you so much for your  
8 comment.

9 All right. We'll try An Danh again. A-n --  
10 there we go -- D-a-n-h.

11 AN DANH: Hi. Can you all hear me now?

12 CHAIR VERLON JOHNSON: We can hear you now.  
13 Thank you. Go ahead with your comment.

14 AN DANH: Sorry about the audio issue earlier.

15 My name is An Danh. I'm an actuary. I'm the  
16 president and founder of HDI.

17 My comment relates to Puerto Rico. As you all  
18 may be aware, Puerto Rico is facing a Medicaid fiscal cliff  
19 after September 30, '27. The current funding in Puerto  
20 Rico right now is around \$4 billion per year under the  
21 Consolidated Appropriations Act of '23 with the FMAP set at  
22 76 percent. My expectation is that that's going to go down

1 to \$475 million starting in federal fiscal year '28, and  
2 the FMAP is going to drop down to 55 percent.

3 So the current funding levels right now, it's not  
4 even sufficient to cover nursing facility services, and  
5 that is a mandatory Medicaid service. Imagine the funding  
6 level dropping down to \$475 million. Puerto Rico won't be  
7 able to cover other mandatory services.

8 Furthermore, the FMAP, even though it's 55  
9 percent under federal statute, if Puerto Rico has to cover  
10 any federal shortfalls with local funds, that's going to be  
11 even lower than 55 percent.

12 And just to give you all an example of the  
13 disparity in Puerto Rico versus the mainland, the average  
14 hourly wage for health care workers in hospitals is about  
15 \$20 per hour based on Medicare cost reports, and on the  
16 mainland, it's about \$60 per hour, so a three times'  
17 difference.

18 So my ask is that MACPAC encourage Congress to  
19 continue the funding levels under the Consolidated  
20 Appropriations Act of '23, adjusted for CPIU for federal  
21 fiscal year '28 and beyond, or possibly make it open-ended  
22 like other states, because when Medicaid was originally

1 passed in 1965, the funding for territories were open-  
2 ended.

3 I would also ask that the FMAP be set at 83  
4 percent permanently like the other territories in the  
5 nation and also consider additional funding for long-term  
6 care for Puerto Rico since there's no funding for that  
7 right now.

8 Thank you.

9 CHAIR VERLON JOHNSON: Thank you so much for your  
10 comment.

11 Give it a second for any other comments.

12 [No response.]

13 CHAIR VERLON JOHNSON: Okay. Well, thank you so  
14 much. If you do have comments later, we do encourage you  
15 to submit those comments to our MACPAC website.

16 So, with that, our 2026 meeting for March is  
17 adjourned. We hope to see you on April 9th and 10th for  
18 our next meeting. Thank you, and have a great weekend.

19 \* [Whereupon, at 11:39 a.m., the meeting was  
20 adjourned.]

21